

Strategic Priorities and Policy Committee Report

16th Meeting of the Strategic Priorities and Policy Committee
May 30, 2023

PRESENT: Mayor J. Morgan (Chair), S. Lewis, P. Cuddy, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Peloza, D. Ferreira, S. Hillier

ABSENT: Councillors H. McAlister, S. Stevenson

ALSO PRESENT: L. Livingstone, A. Barbon, K. Dickins, D. Escobar, M. Feldberg, S. Mathers, R. Morris, K. Scherr, C. Smith, J. Stanford, S. Thompson, B. Westlake-Power, J. Yanchula

Remote attendance: E. Bennett, B. Card, C. Cooper, S. Corman, M. Schulthess

The meeting is called to order at 4:03 PM, it being noted that Councillors P. Van Meerbergen and S. Hillier were in remote attendance.

1. Disclosures of Pecuniary Interest

That it BE NOTED that no pecuniary interests were disclosed.

2. Consent

Moved by: S. Lewis
Seconded by: S. Franke

That items 2.1 and 2.3 BE APPROVED.

Yeas: (13): J. Morgan, S. Lewis, P. Cuddy, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Peloza, D. Ferreira, and S. Hillier

Absent: (2): H. McAlister, and S. Stevenson

Motion Passed (13 to 0)

2.1 Update on Community Diversity and Inclusion Strategy (CDIS) and Next Steps

Moved by: S. Lewis
Seconded by: S. Franke

That, on the recommendation of the City Manager, the following actions be taken with respect to the Community Diversity and Inclusion Strategy (CDIS):

- a) the report on the progress and conclusion of the Community Diversity and Inclusion Strategy BE RECEIVED for information; and,
- b) the Priority Working Group Members and the Leadership Table BE THANKED for their time and effort in leading the Community Diversity and Inclusion Strategy.

Motion Passed

2.3 SS-2023-120 Single Source: Supportive Housing Model at 403 Thompson Road

Moved by: S. Lewis

Seconded by: S. Franke

That, on the recommendation of the Deputy City Manager, Planning and Economic Development, with the concurrence of the Deputy City Manager, Social and Health Development, the following actions be taken with respect to a Single Source Award Recommendation:

- a) a single source procurement in accordance with s. 14.4(e) of the Procurement of Goods and Services Policy BE APPROVED to Indwell Community Homes to deliver a Supportive Housing Model pilot project at 403 Thompson Road for a term commencing June 15, 2023, through to December 31, 2025, with the option to extend for four (4) additional one (1) year terms, at an annual operating fee of up to \$1,164,000 and initial one-time onboarding expenses of up to \$490,000; such onboarding expenses include the one-time capital costs of \$158,918 to operationalize the building to provide for the programs, services, and delivery method associated with the proposed Supportive Housing Model;
- b) funding for the initial one-time onboarding capital costs referenced in part a), above, BE APPROVED, as outlined in the Source of Financing Report, as appended to the staff report dated May 30, 2023 as Appendix "A";
- c) the Deputy City Manager, Planning and Economic Development and the Deputy City Manager, Social and Health Development BE AUTHORIZED to jointly approve and execute a Municipal Purchase of Service Agreement with Indwell Community Homes and the Housing Development Corporation for the operation of 403 Thompson Road and the initial onboarding services and capital improvements required for Indwell to deliver the proposed Supportive Housing Model;
- d) the Civic Administration BE AUTHORIZED to undertake all other administrative acts necessary in connection with this purchase;
- e) the approval given herein BE CONDITIONAL upon the Corporation entering into a Municipal Purchase of Service Agreement with Indwell Community Homes and the Housing Development Corporation; and,
- f) the Deputy City Manager, Planning and Economic Development and the Deputy City Manager, Social and Health Development BE AUTHORIZED to jointly execute amendments to or amending agreements associated with the Municipal Purchase of Service Agreement authorized above;

it being noted that the Strategic Priorities and Policy Committee received a presentation on the added agenda from Indwell with respect to this matter.

Motion Passed

3. Scheduled Items

None.

4. Items for Direction

4.1 2022 Climate Emergency Action Plan Progress Report

Moved by: S. Franke

Seconded by: D. Ferreira

That the following actions be taken with respect to the 2022 Climate Emergency Action Plan Progress Report, dated May 30, 2023:

- a) the above-noted report BE RECEIVED; and
- b) the Civic Administration BE DIRECTED to include the following specific actions as part of the implementation of the Climate Emergency Action Plan (CEAP):
 - i) develop and deliver CEAP training to all current and future staff through the onboarding and continued learning processes in a manner consistent with current internal learning and development programs (e.g., Anti-Racism, Anti Oppression) to ensure that all staff members understand how to align their work to CEAP outcomes and make changes in their everyday routine work to align with targets;
 - ii) bring a CEAP update to SPPC twice a year; a comprehensive progress report in May and an update report in the fall;
 - iii) develop a Net-Zero Emission Plan for Corporate Assets to ensure Fleet & Facilities can achieve 2045 corporate targets subject to the approval of appropriate funding in the 2024-2027 Multi-Year Budget;
 - iv) ensure that asset management projects such as retrofits, replacements, renewals, and rehabilitations of City infrastructure make significant and visible efforts to be in line with net zero emission 2045 corporate targets, consistent with CEAP Area of Focus 7, 6a and 6b, while the plan noted above is being developed subject to the approval of appropriate funding in the 2024-2027 Multi-Year Budget.

Motion Passed

Voting Record:

Moved by: S. Franke
 Seconded by: D. Ferreira

Motion to approve part a)

That the following actions be taken with respect to the 2022 Climate Emergency Action Plan Progress Report, dated May 30, 2023:

- a) the above-noted report BE RECEIVED; and

Yeas: (13): J. Morgan, S. Lewis, P. Cuddy, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelosa, D. Ferreira, and S. Hillier

Absent: (2): H. McAlister, and S. Stevenson

Motion Passed (13 to 0)

Moved by: S. Franke
 Seconded by: D. Ferreira

Motion to approve part b)

b) the Civic Administration BE DIRECTED to include the following specific actions as part of the implementation of the Climate Emergency Action Plan (CEAP):

- i) develop and deliver CEAP training to all current and future staff through the onboarding and continued learning processes in a manner consistent with current internal learning and development programs (e.g., Anti-Racism, Anti Oppression) to ensure that all staff members understand how to align their work to CEAP outcomes and make changes in their everyday routine work to align with targets;
- ii) bring a CEAP update to SPPC twice a year; a comprehensive progress report in May and an update report in the fall;
- iii) develop a Net-Zero Emission Plan for Corporate Assets to ensure

Fleet & Facilities can achieve 2045 corporate targets subject to the approval of appropriate funding in the 2024-2027 Multi-Year Budget; iv) ensure that asset management projects such as retrofits, replacements, renewals, and rehabilitations of City infrastructure make significant and visible efforts to be in line with net zero emission 2045 corporate targets, consistent with CEAP Area of Focus 7, 6a and 6b, while the plan noted above is being developed subject to the approval of appropriate funding in the 2024-2027 Multi-Year Budget.

Yeas: (11): J. Morgan, S. Lewis, P. Cuddy, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, S. Franke, E. Pelozza, and D. Ferreira

Nays: (2): P. Van Meerbergen, and S. Hillier

Absent: (2): H. McAlister, and S. Stevenson

Motion Passed (11 to 2)

4.2 Request for a Shareholder's Meeting - Housing Development Corporation London (HDC)

Moved by: E. Pelozza

Seconded by: A. Hopkins

That the following actions be taken with respect to the 2022 Annual General Meeting of the Shareholder for the Housing Development Corporation, London (HDC):

a) the 2022 Annual General Meeting of the Shareholder for the Housing Development Corporation, London (HDC) BE HELD at a meeting of the Strategic Priorities and Policy Committee on June 20, 2023, for the purpose of receiving the report from the Board of Directors of the Housing Development Corporation, London (HDC) in accordance with the Shareholder Declaration and the Business Corporations Act, R.S.O. 1990, c. B.16; and,

b) the City Clerk BE DIRECTED to provide notice of the 2022 Annual Meeting to the Board of Directors for the Housing Development Corporation, London (HDC) and to invite the President and CEO and the Board/Chair to attend at the Annual Meeting and present the report of the Board in accordance with the Shareholder Declaration;

it being noted that the Strategic Priorities and Policy Committee received a communication dated May 19, 2023, from M. Feldberg, President and CEO, Housing Development Corporation, London, with respect to this matter.

Yeas: (13): J. Morgan, S. Lewis, P. Cuddy, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Absent: (2): H. McAlister, and S. Stevenson

Motion Passed (13 to 0)

4.3 Request for Business Cases for the Multi-Year Budget

Moved by: S. Franke

Seconded by: S. Trosow

That the following actions be taken with respect to the communication dated May 30, 2023, from Councillor S. Franke, related to business cases for consideration with the multi-year budget:

a) the Civic Administration BE DIRECTED to prepare business cases for the following :

i) New Funding, Existing Strategies - Coves Silver Creek Restoration Project;

b) the request for a business case for a purchasing natural heritage lands strategy (including compensation requirements for infrastructure projects) BE REFERRED to the Civic Administration in order to report back to the appropriate standing committee with additional scoping details;

it being noted that the Strategic Priorities and Policy Committee received a communication dated May 19, 2023 from A. Wasylo, Chair, Board of Directors and M. Miksa, Executive Director, London Cycle Link with respect to bicycle infrastructure.

Motion Passed

Voting Record:

Moved by: E. Pelozo

Seconded by: S. Franke

That the Strategic Priorities and Policy Committee BE RECESSED at this time.

Motion Passed

The Strategic Priorities and Policy Committee recesses at 6:35 PM and reconvenes at 7:07 PM.

In accordance with section 33.4 of the Council Procedure By-law, the following text is removed from the motion, with the consent of the committee and at the joint request of the mover and seconder:

"a) New Funding, Existing Strategies related to:

iv) Secure Bike Parking, Bike Share, Bike Lane Maintenance and Bike Education;

c) Reduction Cases:

i) Review road widening projects in the current development charges study, to determine which can be deferred or eliminated;"

Moved by: S. Lewis

Seconded by: P. Cuddy

That part b) i), related to the request for a business case for a purchasing natural heritage lands strategy (including compensation requirements for infrastructure projects) BE REFERRED to the Civic Administration in order to report back to the appropriate standing committee with additional scoping details.

Yeas: (11): J. Morgan, S. Lewis, P. Cuddy, J. Pribil, C. Rahman, S. Lehman, A. Hopkins, S. Franke, E. Pelozo, D. Ferreira, and S. Hillier

Nays: (1): S. Trosow

Absent: (3): H. McAlister, S. Stevenson, and P. Van Meerbergen

Motion Passed (11 to 1)

Moved by: S. Franke
Seconded by: S. Trosow

Motion to approve part a) i)

That the Civic Administration BE DIRECTED to prepare business cases for the following for consideration during the Multi-Year Budget deliberations:

a) New Funding, Existing Strategies related to:

i) Coves Silver Creek Restoration Project;

Yeas: (11): J. Morgan, S. Lewis, P. Cuddy, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, S. Franke, D. Ferreira, and S. Hillier

Nays: (1): E. Pelozza

Absent: (3): H. McAlister, S. Stevenson, and P. Van Meerbergen

Motion Passed (11 to 1)

Moved by: S. Franke
Seconded by: S. Trosow

Motion to approve a) ii)

ii) Invasive Species Management Plan;

Yeas: (3): S. Trosow, S. Franke, and D. Ferreira

Nays: (9): J. Morgan, S. Lewis, P. Cuddy, J. Pribil, C. Rahman, S. Lehman, A. Hopkins, E. Pelozza, and S. Hillier

Absent: (3): H. McAlister, S. Stevenson, and P. Van Meerbergen

Motion Failed (3 to 9)

Moved by: S. Franke
Seconded by: S. Trosow

Motion to approve a) iii)

iii) Climate Emergency Action Plan;

Yeas: (3): S. Trosow, S. Franke, and D. Ferreira

Nays: (9): J. Morgan, S. Lewis, P. Cuddy, J. Pribil, C. Rahman, S. Lehman, A. Hopkins, E. Pelozza, and S. Hillier

Absent: (3): H. McAlister, S. Stevenson, and P. Van Meerbergen

Motion Failed (3 to 9)

Moved by: S. Franke
Seconded by: S. Trosow

Motion to approve part c) ii)

c) Reduction Cases:

ii) Reduction in frequency of grass cutting on city property;

it being noted that the Strategic Priorities and Policy Committee received a communication dated May 19, 2023 from A. Wasytko, Chair, Board of Directors and M. Miksa, Executive Director, London Cycle Link with respect to bicycle infrastructure.

Yeas: (6): S. Lewis, P. Cuddy, S. Trosow, C. Rahman, S. Franke, and D. Ferreira

Nays: (6): J. Morgan, J. Pribil, S. Lehman, A. Hopkins, E. Pelozza, and S. Hillier

Absent: (3): H. McAlister, S. Stevenson, and P. Van Meerbergen

Motion Failed (6 to 6)

4.4 Resignation on the London and Middlesex Community Housing Board of Directors

Moved by: S. Lewis

Seconded by: P. Cuddy

That the following actions be taken with respect to the London and Middlesex Community Housing:

a) the communication dated May 19, 2023 from P. Chisholm BE RECEIVED;

b) the resignation of Tammy Brooks from London and Middlesex Community Housing Board of Directors BE ACCEPTED; and,

c) the City Clerk BE DIRECTED to advertise in the usual manner to solicit applications for appointment for a tenant position to London and Middlesex Community Housing Board of Directors, with applications to be brought forward to a future meeting of the Strategic Priorities and Policy Committee for consideration.

Yeas: (12): J. Morgan, S. Lewis, P. Cuddy, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Absent: (3): H. McAlister, S. Stevenson, and P. Van Meerbergen

Motion Passed (12 to 0)

2. Consent

2.2 Core Area Land and Building Vacancy Reduction Strategy

Moved by: D. Ferreira

Seconded by: S. Trosow

That, on the recommendation of the Deputy City Manager, Planning and Economic Development, the following actions be taken with respect to a proposed strategy that sets out potential tools that may assist in reducing core area land and building vacancy:

a) the staff report dated May 30, 2023, entitled Core Area Land and Building Vacancy Reduction Strategy BE RECEIVED;

b) the City of London Core Area Land and Building Vacancy Reduction Strategy, as appended to the staff report as Appendix “A” BE RECEIVED;

c) the strategic initiatives identified in this Strategy that can be addressed through existing budgets BE IMPLEMENTED; and,

d) the Civic Administration BE DIRECTED to submit business cases for strategic initiatives in the Core Area Land and Building Vacancy Reduction Strategy requiring additional investment through the 2024-2027 Multi-Year Budget process;

it being noted that some business cases submitted to address other Council priorities may also address, in whole or in part, strategic initiatives of the Core Area Land and Building Vacancy Reduction Strategy;

it being further noted that the Strategic Priorities and Policy Committee received a communication dated May 28, 2023 from C. Butler with respect to this matter.

Motion Passed

Voting Record:

Moved by: D. Ferreira

Seconded by: S. Trosow

Motion to approve part e) of the clause:

e) the above-noted Core Area Land and Building Vacancy Reduction Strategy BE REVISED to include the following:

i) for buildings with floor plates that are deemed feasible for conversion to residential use, immediate actions be undertaken to facilitate the quick conversion of these areas;

ii) for buildings with floor plates that are not deemed feasible for conversion to residential use; focus on creating spaces for local communities including studios, galleries, rehearsal and other creative spaces, and spaces for pop-up opportunities;

iii) vacant lands and other B and C type existing structures, consider potential adaptation of land and buildings to service the targeted uses as enumerated in the Industrial Land Development Strategy (such as R & D, film production, digital games and other digital services);

Yeas: (4): S. Trosow, A. Hopkins, S. Franke, and D. Ferreira

Nays: (8): J. Morgan, S. Lewis, P. Cuddy, J. Pribil, C. Rahman, S. Lehman, E. Pelosa, and S. Hillier

Absent: (3): H. McAlister, S. Stevenson, and P. Van Meerbergen

Motion Failed (4 to 8)

Moved by: D. Ferreira

Seconded by: S. Trosow

Motion to approve part f)

f) the SPPC hold a Public Participation Meeting to consider the matters in this report and other feedback, and that the meeting be scheduled prior to the commencement of the multi-year budget deliberations;

Yeas: (4): S. Trosow, A. Hopkins, S. Franke, and D. Ferreira

Nays: (8): J. Morgan, S. Lewis, P. Cuddy, J. Pribil, C. Rahman, S. Lehman, E. Pelozza, and S. Hillier

Absent: (3): H. McAlister, S. Stevenson, and P. Van Meerbergen

Motion Failed (4 to 8)

Moved by: D. Ferreira

Seconded by: S. Trosow

Motion to approve the remainder of the clause:

That, on the recommendation of the Deputy City Manager, Planning and Economic Development, the following actions be taken with respect to a proposed strategy that sets out potential tools that may assist in reducing core area land and building vacancy:

- a) the staff report dated May 30, 2023, entitled Core Area Land and Building Vacancy Reduction Strategy BE RECEIVED;
- b) the City of London Core Area Land and Building Vacancy Reduction Strategy, as appended to the staff report as Appendix "A" BE RECEIVED;
- c) the strategic initiatives identified in this Strategy that can be addressed through existing budgets BE IMPLEMENTED; and,
- d) the Civic Administration BE DIRECTED to submit business cases for strategic initiatives in the Core Area Land and Building Vacancy Reduction Strategy requiring additional investment through the 2024-2027 Multi-Year Budget process;

it being noted that some business cases submitted to address other Council priorities may also address, in whole or in part, strategic initiatives of the Core Area Land and Building Vacancy Reduction Strategy;

it being further noted that the Strategic Priorities and Policy Committee received a communication dated May 28, 2023 from C. Butler with respect to this matter.

Yeas: (10): J. Morgan, S. Lewis, J. Pribil, C. Rahman, S. Lehman, A. Hopkins, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Nays: (2): P. Cuddy, and S. Trosow

Absent: (3): H. McAlister, S. Stevenson, and P. Van Meerbergen

Motion Passed (10 to 2)

2.4 1st Report of the Governance Working Group

Moved by: S. Lewis

Seconded by: P. Cuddy

That the following actions be taken with respect to the 1st Report of the Governance Working Group from its meeting held on May 17, 2023:

a) the following actions be taken with respect to the 2024 Standing Committee and Council Calendar:

- i) the Civic Administration BE DIRECTED to draft a 2024 meeting calendar with the following parameters:

- A) week 1 - Monday - CPSC - 1 PM
Tuesday - CWC - 9:30 AM
- Planning - 1 PM
- B) week 2 - Monday - CSC - 1 PM
Tuesday - SPPC - 1 PM
- C) week 3 - Tuesday - Council - 1 PM

ii) the above-noted draft 2024 calendar BE PROVIDED to the Senior Leadership Team for their feedback; and,

iii) the Senior Leadership Team comments BE PROVIDED to the Governance Working Group at their next meeting;

b) the following actions be taken with respect to meetings in closed session at standing committee and Council meetings:

i) the practice of relocating the Council/Standing Committee members and appropriate staff, during closed session parts of a meeting, BE REIMPLEMENTED; it being noted that hybrid meeting attendance in closed session will be accommodated; it being further noted that this will allow for the public to remain in the Council Chambers during the closed session; and,

ii) the Civic Administration BE DIRECTED to report back with respect to closed session meeting participation best practices that may be the subject of a Council Policy; it being noted that this may be incorporated in the report related to virtual meeting participation forthcoming to committee;

c) the Civic Administration BE DIRECTED to report back to the Governance Working Group with respect to the following potential changes to the Council Members' Expense Account Policy:

i) changes to part 4.2 c) vii) related to hosting ward events that will provide additional flexibility and discretion for individual council members in terms of facility use and locations;

ii) incorporation of permissive language with respect to opportunities for partnerships for council members related to engagement opportunities; and,

iii) a review and recommendations related to updating existing expenditure annual limits and specific expense amounts that currently exist within the policy;

d) the following actions be taken with respect to Appointment of Council Members to Standing Committees of Council and Various Civic Boards and Commissions Policy:

i) the Civic Administration BE DIRECTED to report back on potential policy changes, specific to Standing Committee appointments, that would compel individual members to make complete submissions for appointment consideration, as well as compelling complete selections during any selection process; it being noted that the intention of any such changes would be to facilitate better distribution of work amongst all members;

ii) additional discussion related to appointments to Civic Boards and Commissions BE REFERRED to a future meeting of the GWG; it being noted that additional information with respect to the participation requirements of these boards and commissions will be compiled; and,

- iii) consideration BE GIVEN to the provision of a summary document from individual Council members that would provide information related to time requirements and commitments of participating on a board/commission;
- e) item 3.5, Current Council Policies, BE REFERRED to the next meeting of the Governance Working Group (GWG) for consideration; it being noted that the GWG requested that related previous staff reports and any environmental scan information be provided at the same meeting;
- f) item 3.6, Potential New Council Policies, BE REFERRED to the next meeting of the Governance Working Group for consideration; it being noted that the Governance Working Group requested that related environmental scan information be provided at the same meeting;
- g) the matter of a ward boundary review BE REFERRED to the Governance Working Group (GWG) for consideration; it being noted that the GWG requested that the most current ward and census information be provided at the next meeting of the GWG;
- h) the next meeting of the GWG BE SET for Monday, June 26, 2023 at 1:30 PM; and,
- i) clauses 1.1, 1.2, 3.1 and 2.1 BE RECEIVED.

Motion Passed

Voting Record:

Moved by: S. Lewis

Seconded by: D. Ferreira

That the motion BE AMENDED, in part a) i), and part h) as follows:

That the following actions be taken with respect to the 1st Report of the Governance Working Group from its meeting held on May 17, 2023:

a) the following actions be taken with respect to the 2024 Standing Committee and Council Calendar:

i) the Civic Administration BE DIRECTED to draft a 2024 meeting calendar with the following parameters:

- A) week 1 - Monday - CPSC - 1 PM
 Tuesday - CWC - 9:30 AM
 Planning - 1 PM
- B) week 2 - Monday - **CSC** - 1 PM
 Tuesday - SPPC - 1 PM
- C) week 3 - Tuesday - Council - 1 PM

h) the next meeting of the GWG BE SET for Monday, June 26, 2023 at **1:30** PM; and,

Yeas: (11): J. Morgan, S. Lewis, P. Cuddy, J. Pribil, C. Rahman, S. Lehman, A. Hopkins, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Absent: (4): H. McAlister, S. Stevenson, S. Trosow, and P. Van Meerbergen

Motion Passed (11 to 0)

Moved by: S. Lewis
Seconded by: P. Cuddy

The 1st Report of the Governance Working Group, as amended, BE APPROVED.

Yeas: (11): J. Morgan, S. Lewis, P. Cuddy, J. Pribil, C. Rahman, S. Lehman, A. Hopkins, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Absent: (4): H. McAlister, S. Stevenson, S. Trosow, and P. Van Meerbergen

Motion Passed (11 to 0)

5. Deferred Matters/Additional Business

None.

6. Adjournment

Moved by: E. Pelozza
Seconded by: S. Franke

That the meeting BE ADJOURNED.

Motion Passed

The meeting adjourned at 9:25 PM.