

Report to Planning and Environment Committee

To: Chair and Members
Planning and Environment Committee
From: George Kotsifas, P. Eng., Deputy City Manager, Planning and Economic Development
Subject: Strategic Plan Variance Report
Date: January 10, 2022

Recommendation

That, on the recommendation of the Deputy City Manager, Planning and Economic Development, the following report on the Strategic Plan Progress Variance **BE RECEIVED** for information.

Executive Summary

As part of the Strategic Plan reporting cycle, variance reports are completed for any actions identified as 'caution' or 'below' plan in the Semi-Annual Progress Report. These reports are submitted to the appropriate Standing Committee following the tabling of the May and November Progress Reports. This report provides an overview of the actions relating to the Planning and Environment Committee.

Linkage to the Corporate Strategic Plan

Council's 2019-2023 Strategic Plan includes the Strategic Area of Focus 'Leading in Public Service'. This includes the Expected Result 'The City of London is trusted, open, and accountable in service of our community' and the Strategy 'Improve public accountability and transparency in decision making'.

Analysis

1.0 Background Information

1.1 Previous Reports Related to this Matter

Strategic Priorities and Policy Committee (SPPC): November 25, 2019, June 23, 2020, November 17, 2020; July 28, 2021, November 30, 2021.

2.0 Discussion and Considerations

2.1 Background

On April 23, 2019, Council set the 2019-2023 Strategic Plan for the City of London. This is a critical document that identifies Council's vision, mission, and the strategic areas of focus for 2019-2023. It identifies the specific outcomes, expected results and strategies that Council and Civic Administration will deliver on together over the next four years.

The Strategic Plan also includes a commitment to report regularly to Londoners on the implementation of the Strategic Plan, demonstrating progress being made and how this work is having an impact in the community.

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2.2 Discussion

This report outlines the actions corresponding to the Planning and Environment Committee that, as of November 2021 were identified as 'caution' or 'below plan'. This report covers three milestones that were flagged as 'caution'.

Overall Strategic Plan Progress

As of November 2021, 542 (92.1%) of all actions are complete or on target. 17 (2.9%) actions were marked as 'caution' (actions behind by one quarter or three months or actions that are in progress or not yet started that are flagged as possibly not being completed by the target end date). There were no actions that were noted as 'below plan'.

Variance Explanations

1. Strategic Area of Focus: Building a Sustainable City

Outcome: London's infrastructure is built, maintained, and operated to meet the long-term needs of our community.

Expected Result: Build infrastructure to support future development and protect the environment.

Strategy: Continue annual reviews of growth infrastructure plans to balance development needs with available funding.

Action: Expand the annual Growth Management Implementation Strategy Update to include built area works.

- Current End Date: 6/30/21
- Revised End Date: 12/31/23
- Rationale and Implications: An administrative review of the Growth Management Implementation Strategy is underway. In order to complete this work, the suggested new end date is 12/31/23.

2. Strategic Area of Focus: Building a Sustainable City

Outcome: London's growth and development is well planned and sustainable over the long term.

Expected Result: Direct growth and intensification to strategic locations.

Strategy: Advance the growth and development policies of the London Plan through enhanced implementation tools and investments in infrastructure.

Action: Complete Meadowlily CMP – Phase 2

- Current End Date: 12/31/21
- Revised End Date: 12/31/23
- Rationale and Implications: Phase 1 of the Conservation Master Plan was completed in 2020. Phase 2 is dependent on the acquisition of the remaining lands that have been identified as part of the Meadowlily Woods Environmentally Significant Area, and it is unclear when these lands will come into public ownership. Once acquired, this phase will include significant consultation to identify management zones and trail planning and design. Depending on when these lands are acquired, future variances may be necessary.

3. Strategic Area of Focus: Building a Sustainable City

Outcome: London has a strong and healthy environment.

Expected Result: Protect and enhance waterways, wetlands, and natural areas.

Strategy: Implement strategies, policies to conserve natural areas and features.

Action: Complete Meadowlily CMP – Phase 2

- Current End Date: 12/31/21
- Revised End Date: 12/31/23
- Rationale and Implications: Phase 1 of the Conservation Master Plan was completed in 2020. Phase 2 is dependent on the acquisition of the remaining lands that have been identified as part of the Meadowlily Woods Environmentally Significant Area, and it is unclear when these lands will come into public ownership. Once acquired, this phase will include significant consultation to identify management zones and trail planning and design.

