

Strategic Priorities and Policy Committee

Report

9th Meeting of the Strategic Priorities and Policy Committee
May 18, 2021

PRESENT: Mayor E. Holder (Chair), Councillors M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, S. Hillier

ALSO PRESENT: C. Saunders, K. VanLammeren

Remote Attendance: L. Livingstone, A. Barbon, G. Barrett, B. Card, K. Dickins, K. Edwards, L. Hamer, O. Katolyk, G. Kotsifas, D. O'Brien, J. Raycroft, K. Scherr, M. Schulthess, J. Senese, C. Smith, A. Thompson, B. Westlake-Power, R. Wilcox, J. Yanchula, P. Yeoman.

The meeting is called to order at 4:03 PM; it being noted that the following Members were in remote attendance: Councillors M. van Holst, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga and S. Hillier.

1. Disclosures of Pecuniary Interest

That it BE NOTED that no pecuniary interests were disclosed.

2. Consent

2.1 Comprehensive Report on Core Area Initiatives

That, on the recommendation of the Deputy City Manager, Environment and Infrastructure, the Deputy City Manager, Planning and Economic Development, and the Deputy City Manager, Social and Health Development, the following actions be taken:

- a) the staff report dated May 18, 2021 entitled "Comprehensive Report on Core Area Initiatives" BE RECEIVED;
- b) the changes to target dates for action items under the Core Area Action Plan described in the above-noted report and summarized in Appendix B: Core Area Action Plan Implementation Status Update, May 2021 BE APPROVED and used as the new basis for future progress reporting;
- c) the Civic Administration BE DIRECTED to revise the Core Area Action Plan Item #9 (Install kindness meters to directly support Core Area social service agencies) from a City-administered program to a program that provides access for community groups to meters that have been removed from active use; it being noted that Civic Administration continue to explore digital options for a City kindness meter program;
- d) the Civic Administration BE DIRECTED to report back to a Strategic Priorities and Policy Committee meeting to be held in the 2nd Quarter of 2022 on the status of the geographic distribution of parking demand, parking revenue and any recommended modifications or alternatives to the Core Area Action Plan #11; it being noted that future structure parking opportunities will also be explored;
- e) the Core Area Ambassador Pilot Program BE APPROVED as described in the above-noted report;

- f) the Dundas Place Animation and Activation 2021 plan BE RECEIVED;
- g) Project Clean Slate BE APPROVED as a pilot in 2021 and that the reallocation of \$37,500 in one-time funding resulting from COVID-19 impacts on other Core Area Action Plan efforts BE APPROVED to fund it;
- h) the Civic Administration BE AUTHORIZED to reallocate the remaining \$100,000 in one-time funding that cannot be spent in 2021 due to COVID-19 impacts to other emergent opportunities aligned with the Core Area Action Plan in 2021;
- i) the Civic Administration BE DIRECTED to work with Business Improvement Areas and other stakeholders to develop a comprehensive engagement strategy to work with other levels of government to ensure supports are in place for mental health and addictions, homelessness and housing, business supports and law enforcement; it being noted government relations work is already underway on many of these issues;
- j) the Civic Administration BE DIRECTED to develop an “Eyes on the Street” program for City operations and engage with other agencies and organizations that routinely work in the Core about integrating such a program into their operations; and,
- k) the Civic Administration BE DIRECTED to develop a performance measurement plan to assess the outcomes and impacts of various Core Area initiatives and report back to Committee and Council at year-end with an update on the information contained in the report.

Motion Passed

Voting Record

Moved by: J. Morgan
 Seconded by: P. Van Meerbergen

That part d) be amended to read as follows:

- d) the Civic Administration BE DIRECTED to report back to a Strategic Priorities and Policy Committee meeting to be held in the 2nd Quarter of 2022 on the status of the geographic distribution of parking demand, parking revenue and any recommended modifications or alternatives to the Core Area Action Plan #11; it being noted that future structure parking opportunities will also be explored;

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Motion Passed (15 to 0)

Moved by: S. Turner
 Seconded by: M. Cassidy

Motion to approve part e), as follows:

- e) the Core Area Ambassador Pilot Program BE APPROVED as described in the above-noted report;

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Nays: (1): P. Van Meerbergen

Motion Passed (14 to 1)

Moved by: S. Turner
Seconded by: M. Cassidy

Motion to approve part h) as follows:

h) the Civic Administration BE AUTHORIZED to reallocate the remaining \$100,000 in one-time funding that cannot be spent in 2021 due to COVID-19 impacts to other emergent opportunities aligned with the Core Area Action Plan in 2021;

Yeas: (10): Mayor E. Holder, M. van Holst, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, S. Turner, and A. Kayabaga

Nays: (5): S. Lewis, P. Squire, P. Van Meerbergen, E. Pelozza, and S. Hillier

Motion Passed (10 to 5)

Moved by: S. Turner
Seconded by: M. Cassidy

Motion to approve the staff recommendation, excluding parts d), e) and h)

That, on the recommendation of the Deputy City Manager, Environment and Infrastructure, the Deputy City Manager, Planning and Economic Development, and the Deputy City Manager, Social and Health Development, the following actions be taken:

a) the staff report dated May 18, 2021 entitled "Comprehensive Report on Core Area Initiatives" BE RECEIVED;

b) the changes to target dates for action items under the Core Area Action Plan described in the above-note report and summarized in Appendix B: Core Area Action Plan Implementation Status Update, May 2021 BE APPROVED and used as the new basis for future progress reporting;

c) the Civic Administration BE DIRECTED to revise the Core Area Action Plan Item #9 (Install kindness meters to directly support Core Area social service agencies) from a City-administered program to a program that provides access for community groups to meters that have been removed from active use; it being noted that Civic Administration continue to explore digital options for a City kindness meter program;

f) the Dundas Place Animation and Activation 2021 plan BE RECEIVED;

g) Project Clean Slate BE APPROVED as a pilot in 2021 and that the reallocation of \$37,500 in one-time funding resulting from COVID-19 impacts on other Core Area Action Plan efforts BE APPROVED to fund it;

i) the Civic Administration BE DIRECTED to work with Business Improvement Areas and other stakeholders to develop a comprehensive engagement strategy to work with other levels of government to ensure supports are in place for mental health and addictions, homelessness and housing, business supports and law enforcement; it being noted government relations work is already underway on many of these issues;

j) the Civic Administration BE DIRECTED to develop an "Eyes on the Street" program for City operations and engage with other agencies and organizations that routinely work in the Core about integrating such a program into their operations; and,

k) the Civic Administration BE DIRECTED to develop a performance measurement plan to assess the outcomes and impacts of various Core

Area initiatives and report back to Committee and Council at year-end with an update on the information contained in the report.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Motion Passed (15 to 0)

2.2 2025 Development Charge Study Initiation Report

Moved by: E. Pelozza

Seconded by: M. van Holst

That, on the recommendation of the Deputy City Manager, Finance Supports, the following actions be taken with respect to the 2025 Development Charge Study:

- a) the draft Committee / Council Timetable as appended as Appendix "A" to the staff report dated May 18, 2021 BE ENDORSED;
- b) the following policy matters BE ENDORSED for review as part of the 2025 Development Charge Study:
 - i) consideration for area-specific development charges (i.e. area rating);
 - ii) Additional services for potential development charge recovery:
 - A. Housing Services
 - B. Emergency Preparedness
 - C. Water Supply
 - iii) Service standards and future capital needs for Parkland Development;
 - iv) Growth / non-growth methodologies for development charge recoverable services;
 - v) Local service policies that establish cost responsibilities related to construction and engineered growth infrastructure;
 - vi) Municipal Servicing & Financing Agreements Council Policy;
 - vii) Development Charge planning horizon for 'soft' services;
 - viii) Development Charge rate model technical adjustments;

it being noted that the policy items above will be subject to consultation with the Development Charge External Stakeholder Committee prior to recommendations being advanced to Council.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Motion Passed (15 to 0)

2.3 Area Rating Policy Review

Moved by: J. Helmer

Seconded by: A. Hopkins

That, on the recommendation of the Deputy City Manager, Finance Supports, the following actions be taken with respect to area rating to inform the upcoming 2025 Development Charges Background Study:

- a) the staff report dated May 18, 2020 and memo from Hemson Consulting on area rating BE RECEIVED for information; and,
- b) the Civic Administration BE DIRECTED to proceed with an area

rating policy review that focuses on the Development Charge services for Wastewater, Stormwater and Water Distribution.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

Motion Passed (15 to 0)

3. Scheduled Items

3.1 Public Participation Meeting - Not to be heard before 4:00 PM - 2022 Growth Management Implementation Strategy (GMIS) Update

Moved by: J. Helmer

Seconded by: A. Hopkins

That, on the recommendation of the Deputy City Manager, Planning and Economic Development regarding the implementation of the London Plan growth management policies applicable to the financing of growth-related infrastructure works, the following actions be taken:

a) the 2022 Growth Management Implementation Strategy Update BE APPROVED as appended to the staff report dated May 18, 2022 as Appendix "B"; it being noted that:

i) Sunningdale SWM 8 will be rescheduled from 2022 to 2023;

ii) Kilally Water Phase 2 will be rescheduled from 2022 to 2023;

iii) Pincombe SWM P4 - West will be rescheduled from 2022 to 2026;

iv) North Lambeth SWM P2 – North will be rescheduled from 2025 to 2023;

v) North Lambeth SWM P2 – South will be rescheduled from 2023 to 2025; and

vi) project design work for Kilally Road – Webster to Clarke will commence in 2021;

b) the Capital Budget BE ADJUSTED to reflect the timing changes associated with the projects noted in clause (a) above;

it being noted that the Strategic Priorities and Policy Committee received a communication dated May 16, 2021 from R. Biddle with respect to this matter;

it being pointed out that at the public participation meeting associated with this matter, the following individual made an oral submission regarding this matter:

Mike Wallace, Executive Director, London Development Institute (LDI) - expressing support for the report, and recommendations and indicating a need for a three-year supply of building lots in order to respond to housing needs.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

Motion Passed (15 to 0)

Additional Votes:

Moved by: E. Pelozo

Seconded by: S. Turner

Motion to open the public participation meeting.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

Motion Passed (15 to 0)

Moved by: A. Hopkins
Seconded by: E. Pelozo

Motion to close the public participation meeting.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

Motion Passed (15 to 0)

4. Items for Direction

4.1 London Community Recovery Network – Community Led Ideas – Business Cases

Moved by: M. van Holst
Seconded by: S. Lehman

That the following actions be taken with respect to the London Community Recover Network, Community-Led Ideas:

- a) the staff report dated May 18, 2021, entitled “London Community Recovery Network – Community Led Ideas – Business Cases” BE RECEIVED; and,
- b) the following Business Cases BE APPROVED:
 - i. Business Case #1: City Wide ‘Support Local’ Promotional Campaign in the amount of \$760,000, Tourism London community lead;
 - ii. Business Case #2: Circular Economy Work and Training Platforms in the amount of \$249,000, Goodwill Industries community lead;
 - iii. Business Case #3: The Good Foods Project in the amount of \$9,800, Reimagine Institute for Community Sustainability community lead;
 - iv. Business Case #4: Investment in Ventures with Innovative Solutions in the amount of \$180,000, TechAlliance community lead;
 - v. Business Case #5: Pandemic Recovery Resources and Training to Enhance Employment for Londoners in the amount of \$135,000, Employment Sector Council community lead.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

Motion Passed (15 to 0)

4.2 Request for a Shareholder's Meeting - Housing Development Corporation, London

Moved by: M. van Holst
Seconded by: M. Cassidy

That the following actions be taken with respect to the 2020 Annual General Meeting of the Shareholder for the Housing Development Corporation, London:

- a) the 2020 Annual General Meeting of the Shareholder for the Housing Development Corporation, London BE HELD at a meeting of the Strategic Priorities and Policy Committee on June 23, 2021, for the purpose of receiving the report from the Board of Directors of the Housing Development Corporation, London in accordance with the Shareholder Declaration and the Business Corporations Act, R.S.O. 1990, c. B.16; and,
- b) the City Clerk BE DIRECTED to provide notice of the 2020 Annual Meeting to the Board of Directors for the Housing Development Corporation, London and to invite the Chair of the Board and the Executive Director of the Housing Development Corporation, London to attend at the Annual Meeting and present the report of the Board in accordance with the Shareholder Declaration;

it being noted that the Strategic Priorities and Policy Committee received a communication dated April 21, 2021 from S. Giustizia, President & CEO, Housing Development Corporation, London with respect to this matter.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Motion Passed (15 to 0)

4.3 Request for a Shareholder's Meeting - London Hydro Inc.

Moved by: P. Van Meerbergen

Seconded by: S. Lehman

That the following actions be taken with respect to the 2020 Annual General Meeting of the Shareholder for London Hydro Inc.:

- a) the 2020 Annual General Meeting of the Shareholder for London Hydro Inc. BE HELD at a meeting of the Strategic Priorities and Policy Committee on June 23, 2021, for the purpose of receiving the report from the Board of Directors of London Hydro Inc. in accordance with the Shareholder Declaration and the Business Corporations Act, R.S.O. 1990, c. B.16; and,
- b) the City Clerk BE DIRECTED to provide notice of the 2020 Annual Meeting to the Board of Directors for London Hydro Inc. and to invite the Chair of the Board and the Chief Executive Officer of London Hydro Inc. to attend at the Annual Meeting and present the report of the Board in accordance with the Shareholder Declaration;

it being noted that the Strategic Priorities and Policy Committee received a communication dated April 28, 2021, from G. Valente, Chair, Board of Directors, London Hydro Inc., with respect to this matter.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Motion Passed (15 to 0)

4.4 Request for a Shareholder's Meeting - London & Middlesex Community Housing

Moved by: M. van Holst
Seconded by: A. Hopkins

That the following actions be taken with respect to the 2020 Annual General Meeting of the Shareholder for the London & Middlesex Community Housing:

a) the 2020 Annual General Meeting of the Shareholder for the London & Middlesex Community Housing BE HELD at a meeting of the Strategic Priorities and Policy Committee on June 23, 2021, for the purpose of receiving the report from the Board of Directors of the London & Middlesex Community Housing in accordance with the Shareholder Declaration and the Business Corporations Act, R.S.O. 1990, c. B.16; and,

b) the City Clerk BE DIRECTED to provide notice of the 2020 Annual Meeting to the Board of Directors for the London & Middlesex Community Housing and to invite the Chair of the Board and the Executive Director of the London & Middlesex Community Housing to attend at the Annual Meeting and present the report of the Board in accordance with the Shareholder Declaration;

it being noted that the Strategic Priorities and Policy Committee received a communication dated April 26, 2021, from A. Mackenzie, Interim CEO, London & Middlesex Community Housing, with respect to this matter.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Motion Passed (15 to 0)

4.5 2nd Report of the Governance Working Group

Moved by: J. Morgan
Seconded by: S. Lehman

That the following actions be taken with respect to the 2nd Report of the Governance Working Committee from its meeting held on May 2, 2021:

a) the following actions be taken with respect to Standing Committee and Council Meetings and Councillor Members' Expense Accounts and supports:

i) the Civic Administration BE DIRECTED to circulate a questionnaire to current Members of Council seeking their input on the following matters:

A. the potential scheduling of Standing Committee and Council Meetings during day-time hours and other recommendations that they may have with respect to the scheduling and the holding of Meetings; and,

B. enhanced or alternative supports for Councillors, including, but not limited to budgetary and staffing and support; and,

ii) the Civic Administration BE DIRECTED report back to the Governance Working Group on how comparable municipalities schedule Standing Committee and Council Meetings and budgetary and staffing supports provided to Councillors;

it being noted that the Governance Working Group (GWG) received the Council Resolution dated April 14, 2021 and the communication dated April 13, 2021 from William H. Brock with respect to this matter;

b) clauses 1.1 and 3.2 BE RECEIVED for information.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Motion Passed (15 to 0)

5. Deferred Matters/Additional Business

None.

6. Adjournment

Moved by: S. Lewis

Seconded by: P. Van Meerbergen

That the meeting BE ADJOURNED.

Motion Passed

The meeting adjourned at 6:17 PM.