

## Report to Corporate Services Committee

**To:** Chair and Members  
Corporate Services Committee

**From:** Anna Lisa Barbon, CPA, CGA, Managing Director, Corporate Services and City Treasurer, Chief Financial Officer

**Subject:** 2020 Compliance Report in Accordance with the Procurement of Goods and Services Policy

**Date:** March 29, 2021

## Recommendation

That, on the recommendation of the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer:

- a. As per the Procurement of Goods and Services Policy, Section 8.11 (c), an annual report of total payments where a supplier has invoiced the City a cumulative total value of \$100,000 or more in a calendar year, **BE RECEIVED** for information, attached as Appendix “A”;
- b. The administrative contract awards for Professional Consulting Services with an aggregate total greater than \$100,000, as per Section 15.1 (g) of the Procurement of Goods and Services Policy, decentralized from Purchasing and Supply that have been reported to the Manager of Purchasing and Supply and have been reviewed for compliance to the Procurement of Goods and Services Policy, **BE RECEIVED** for information, attached as Appendix “B”;
- c. The list of administrative contract awards for Tenders with a value up to \$3,000,000 that do not have an irregular result, as per Section 13.2 (c) of the Procurement of Goods and Services Policy, **BE RECEIVED** for information, attached as Appendix “C”;
- d. The City Treasurer, or delegate, **BE DELEGATED** authority to, at any time, refer questions concerning compliance with the Procurement of Goods and Services Policy to the City’s internal auditor. The City Treasurer, or delegate, is hereby further authorized to ratify and confirm completed awards or purchases between \$15,000 and \$50,000 where the City Treasurer or delegate is of the opinion that the awards or purchases were in the best interests of the Corporation.

## Executive Summary

The purpose of this report is to fulfil the Procurement of Goods and Services Policy annual reporting mandate as set out in section 8.11, in keeping with the policy’s goals and objectives of transparency, fairness and competitiveness. This section highlights payments made to suppliers in aggregate greater than \$100,000, professional consulting services awarded administratively greater than \$100,000, administratively awarded tenders less than \$3,000,000, and a review of purchases between \$15,000 and \$50,000 without a purchase order.

## Linkage to the Corporate Strategic Plan

Council’s 2019 – 2023 Strategic Plan for the City of London identifies “Leading in Public Service” as one of five strategic areas of focus. The 2020 Compliance Report in Accordance with the Procurement of Goods and Services Policy supports this strategic area of focus by contributing towards the strategic priority to improve accountability and transparency.

# Analysis

## 1.0 Background Information

### 1.1 Overview

In accordance with *Municipal Act, 2001*, section 270 (1), a municipality shall adopt and maintain policies, one of which is with respect to its procurement of goods and services. The Procurement of Goods and Services Policy, as approved through Municipal By-Law A.-6151(y)-268 outlines the processes to be followed in order to obtain the best value when purchasing goods or contracting services for the Corporation of the City of London.

In accordance with section 8.11 (a), Managing Directors are required to submit an informational report no later than March 1st to the Manager of Purchasing and Supply containing the details of the informal quotation contract awards made under Section 8.5 (c) (i). Further administrative contract awards made in their area to any Professional Consulting Service firms made under Section 8.5 (c) (ii) with an aggregate total greater than \$100,000 in their respective Service Areas were also submitted to the Manager of Purchasing and Supply.

The Procurement of Goods and Services Policy (current revision dated October 1, 2019) identifies authorization thresholds, approval authority, and the associated Procurement policy section as per Schedule “A” of the policy, which is shown in the attached Appendix “D”.

### 1.2 Previous Reports Related to this Matter

Corporate Services Committee, April 14, 2020, Agenda item 2.6, 2019 Compliance Report in Accordance with the Procurement of Goods and Services Policy.

Corporate Services Committee, September 24, 2019, Agenda item 2.3, Procurement of Goods and Services Policy Revisions.

Corporate Services Committee, April 16, 2019, Agenda item 2.3, Compliance Report in Accordance with the Procurement of Goods and Services Policy.

Audit Committee, November 7, 2018, Agenda Item 4.4, Procurement Process Assessment

## 2.0 Discussion and Considerations

### 2.1 Total Payments Where a Supplier Invoiced More Than \$100,000 in 2020

For information purposes, section 8.11(c) of the Procurement of Goods and Services Policy requires that an annual report of total payments by supplier (Appendix “A”) is provided to identify where a supplier has invoiced the City a cumulative total value of \$100,000 or more in a calendar year. In 2020, the amount of suppliers who invoiced the City an accumulative value of \$100,000 or more was 493 (2019 – 491) an increase of two (2) suppliers. This appendix includes total amounts paid by the City during 2020, sorted alphabetically by supplier. This reporting requirement pre-dates the much more thorough annual compliance reporting that has been provided to Council since 2010.

### 2.2 Administratively Awarded Professional Consulting Services

The decentralized, administratively awarded Professional Consulting Service contracts that are aggregately greater than \$100,000 as per Section 15.1 (g) appear in Appendix “B”. These awards were made in compliance with the Procurement of Goods and

Services Policy. In 2020, there were nine (9) professional consulting firms with aggregate contracts greater than \$100,00 that were administratively awarded (2019 – 10).

### **2.3 Administratively Awarded Tenders**

Administratively Awarded Tenders with a value up to \$3,000,000 as per Section 13.2 (c) that do not have an irregular result are shown in the attached Appendix “C”. In 2020, there were sixty-five (65) administratively awarded tenders, up one (1) from 2019. When irregular results arise during the procurement process, those procurements follow Section 8.10 of the Procurement of Goods and Services Policy. In the fall of 2018, Deloitte, through their internal audit of the Procurement Process, identified that this process was a key strength at the City, and is “effective and efficient and aligned with other local government procurement requirements.”

### **2.4 Purchases Between \$15,000 and \$50,000 Methodology**

The data for 2020 purchases between \$15,000 and \$50,000 was directly extracted from the accounting system for items that did not have Purchase Orders. This has been reviewed by the Manager of Purchasing and Supply for compliance to the Procurement of Goods and Services Policy. There were some minor items identified as a result of the annual review. All of these issues have been reviewed by the client Service Areas for root cause analysis, and corrective actions are being implemented by the respective Managing Directors. The amount of issues continue to be at the level of the 2018 and 2019 reporting, which are at all-time lows.

Specifics of the issues have been communicated in each area and additional training has been provided, which will prevent future re-occurrences. The City Treasurer or delegate will be able to identify and authorize any purchases that meet this criteria and can act on any items that may require internal audit attention.

### **2.5 Procurement Controls**

The Procurement Process is controlled at every step beginning with monetary spending limits, authorized documentation to commence procurement and clear processes for soliciting bids at various authorization limits. Awards are clearly documented both administratively and by City Council. The process is documented and subject to audit. Furthermore, in 2018 the City implemented eProcurement which further “error-proofs” the bidding process and provides a digital audit trail that also further improves efficiency and effectiveness of resources while standardizing our processes. This new digital business platform continues to be very successful.

Further, over the past three years, internal audit through worked performed by Deloitte, conducted a procurement process assessment along with a review of the consultant selection/ engagement and construction procurement practices, with reports issued to Audit Committee.

This annual report provides an in-depth review of various types of procurement and spending levels. It is a continuous improvement tool designed to demonstrate the City’s Mission for transparency, fairness and competitiveness in public procurement.

### **2.6 Collingwood Judicial Inquiry**

In November 2020, a report was issued by the Associate Chief Justice Frank N. Marrocco, “Transparency and the Public Trust, Report of the Collingwood Judicial Inquiry”. This report, 900 plus pages, examined two major transactions that the Town of Collingwood engaged in, that resulted in “undisclosed conflicts, unfair procurements, and lack of transparency that stained both transactions, leading to fair and troubling concerns from the public”. As a result, a host of recommendations were identified for the Town of Collingwood. While these recommendations pertain to the Town of

Collingwood's experience, these recommendations serve as reminders to other public organizations too. In reviewing the recommendations pertinent to procurement, the existing City of London's Procurement of Goods and Services Policy and practices covers a lot of the recommendations, such as but not limited to:

- exemptions from competitive tendering should be strictly defined in the purchasing by-law (i.e. rules for single and sole sourcing),
- roles, responsibilities, and accountability of individuals involved in the procurement process are clearly defined (procurement staff, department heads, the treasurer),
- processes for unsolicited proposals should be outlined (one point of contact),
- role of elected officials (prohibitions),
- when Council should be asked to approve the award of contracts, and
- use of a fairness monitor (complex, controversial procurements)

Civic Administration will continue to review the existing policy in the context of the recommendations made through the judicial inquiry and through our annual review process. Any further improvements to enhance the policy will be brought forward as they are identified.

One of the themes though that came across in the recommendations of the report was the importance of regular and comprehensive training of stakeholders (senior leaders, elected officials, departments) on the Purchasing By-law. As such, Civic Administration will, through continuous improvement initiatives, look at ways to enhance existing training and awareness of the City's Procurement of Goods and Services Policy.

## **2.7 Scope of Responsibility**

This review is limited to the City of London only and does not include Agencies, Boards and Commissions procurement.

## **Conclusion**

In accordance with the requirements in section 8.11 of the City of London's Procurement of Goods and Services Policy, this report confirms and certifies the completion of an annual review process for compliance with this policy, supporting the objective of transparency. Further this report highlights the steps taken to not only look internally for opportunities for improvement but looks externally too for continuous improvement possibilities.

**Submitted by:** John Freeman, CSCMP, LSSGB  
Manager, Purchasing and Supply

**Concurred by:** Ian Collins, CPA, CMA  
Director, Financial Services

**Recommended by:** Anna Lisa Barbon, CPA, CGA  
Managing Director, Corporate Services and  
City Treasurer, Chief Financial Officer

## **Attachments**

**Appendix "A"**  
**2020 Payments Sorted by Supplier as per Section 8.11 (c)**

<b>Payee Name</b>	<b>Total 2020 Payment</b>	<b>Attributed to Water Boards</b>	<b>2019 Amount</b>	<b>Amount Increase (Decrease)</b>
1724830 ONTARIO INC. O/A FLANDSCAPE	\$121,626.45	\$ -	\$ 284,369.61	\$ (162,743.16)
1770888 ONTARIO INC.	\$131,234.82	\$ -		\$ 131,234.82
1926705 ONTARIO INC O/A AAR-CON	\$1,122,206.57	\$ -		\$ 1,122,206.57
2219008 ONTARIO LIMITED	\$367,768.00	\$ -	\$ 1,095,362.74	\$ (727,594.74)
2376378 ONTARIO CORP.	\$8,981,568.66	\$ -	\$ 5,974,713.35	\$ 3,006,855.31
291 CONSTRUCTION LIMITED	\$3,232,772.44	\$ -	\$ 2,260,794.13	\$ 971,978.31
370 WHARNCLIFFE INC.	\$226,720.04	\$ -		\$ 226,720.04
390 BURWELL ST./HOMES UNLIMITED(LONDON)	\$129,880.00	\$ -	\$ 121,189.00	\$ 8,691.00
4M SERVICES	\$257,142.80	\$ -	\$ 218,085.48	\$ 39,057.32
50 PLUS HOUSING CO-OPERATIVE	\$199,603.00	\$ -	\$ 241,738.00	\$ (42,135.00)
5016029 ONTARIO INC.	\$197,712.00	\$ -		\$ 197,712.00
700 KING EAST HOLDINGS LIMITED	\$145,319.29	\$ -	\$ 193,759.06	\$ (48,439.77)
700 KING WEST HOLDINGS	\$130,720.49	\$ -	\$ 174,293.98	\$ (43,573.49)
724 DUNDAS INC.	\$213,053.03	\$ -		\$ 213,053.03
785 WONDERLAND ROAD INC.	\$521,565.58	\$ -	\$ 540,834.48	\$ (19,268.90)
874672 ONTARIO LTD O/A MAPLE CITY	\$250,492.24	\$ -	\$ 273,802.11	\$ (23,309.87)
A+LINK ARCHITECTURE INC.	\$189,533.23	\$ -	\$ 131,375.22	\$ 58,158.01
AAROC AGGREGATES	\$235,523.52	\$ -	\$ 354,219.71	\$ (118,696.19)
ACCERTACLAIM SERVICORP INC.	\$529,462.65	\$ -	\$ 795,554.49	\$ (266,091.84)
ACCESS 2 NETWORKS INC.	\$149,230.91	\$ -		\$ 149,230.91
ACCESS INFORMATION MANAGEMENT OF CANADA	\$120,340.61	\$ -		\$ 120,340.61
ACCURATUS DESIGN & BUILD INC.	\$169,381.53	\$ -	\$ 2,403,170.91	\$ (2,233,789.38)
ACE OF SPADES TREE SERVICE	\$147,165.02	\$ -	\$ 171,751.05	\$ (24,586.03)
ACORN CHRISTIAN DAY CARE	\$261,593.51	\$ -	\$ 316,564.59	\$ (54,971.08)
ACROSS LANGUAGES	\$178,352.58	\$ -	\$ 267,402.19	\$ (89,049.61)
ACTIVE NETWORK LTD.	\$131,506.77	\$ -		\$ 131,506.77
ADDICTION SERVICES OF THAMES VALLEY	\$573,404.67	\$ -	\$ 792,878.74	\$ (219,474.07)
ADELAIDE NORTH DEVELOPMENTS INC.	\$154,419.48	\$ -	\$ 154,419.48	\$ -
AECOM CANADA LTD.	\$6,433,043.03	\$ 400,974.53	\$ 4,887,957.70	\$ 1,545,085.33
ALICE SADDY ASSOCIATION	\$271,508.89	\$ -	\$ 270,940.48	\$ 568.41
ALL SEASON EXCAVATING	\$2,524,959.80	\$ -	\$ 2,391,136.24	\$ 133,823.56
ALL TERRAIN PROPERTY MAINTENANCE INC.	\$108,409.28	\$ -	\$ 197,069.93	\$ (88,660.65)
ALTAQWA ACADEMY FOUNDATION	\$891,512.71	\$ -	\$ 134,517.88	\$ 756,994.83
AMERESCO CANADA INC.	\$858,607.78	\$ -	\$ 1,926,941.17	\$ (1,068,333.39)
AMICO INFRASTRUCTURES (OXFORD) INC.	\$4,681,765.84	\$ -	\$ 12,347,922.14	\$ (7,666,156.30)
AMPRO ELECTRIC	\$114,829.49	\$ -		\$ 114,829.49
ANDREWS INFRASTRUCTURE	\$103,564.50	\$ -		\$ 103,564.50
ANOVA	\$516,254.00	\$ -	\$ 445,881.00	\$ 70,373.00
APGN INC.	\$364,869.55	\$ -		\$ 364,869.55
APPLIED ENERGY SYSTEMS INC.	\$184,367.98	\$ -	\$ 451,185.84	\$ (266,817.86)
AQUAFOR BEECH LIMITED	\$139,848.81	\$ -	\$ 159,092.12	\$ (19,243.31)
AQUAREHAB SERVICES (CANADA) INC.	\$1,642,744.77	\$ -	\$ 5,668,541.91	\$ (4,025,797.14)
ARBOUR GLEN DAY NURSERY	\$354,971.11	\$ -	\$ 432,140.94	\$ (77,169.83)
ARCHIBALD GRAY & MCKAY ENGINEERING LTD.	\$1,684,367.22	\$ -	\$ 1,224,531.10	\$ 459,836.12
ARCHIBALD GRAY & MCKAY LTD. (AGM)	\$104,276.43	\$ -		\$ 104,276.43
ARCON ELECTRIC LTD.	\$312,829.20	\$ -		\$ 312,829.20
ARGYLE MANOR CORPORATION	\$215,884.00	\$ -	\$ 206,809.00	\$ 9,075.00
ARJO CANADA INC.	\$122,749.28	\$ -	\$ 125,886.34	\$ (3,137.06)
ARK AID STREET MISSION INC.	\$708,888.00	\$ -		\$ 708,888.00
ARMSTRONG PAVING AND MATERIALS GROUP LTD	\$397,626.45	\$ -	\$ 3,602,453.92	\$ (3,204,827.47)
ART BLAKE REFRIGERATION LIMITED	\$128,591.57	\$ -	\$ 127,184.58	\$ 1,406.99
ARTISAN CO-OPERATIVE HOMES INC.	\$254,994.00	\$ -	\$ 302,845.00	\$ (47,851.00)
ASSETIC CANADA HOLDINGS INC.	\$128,255.00	\$ -	\$ 128,255.00	\$ -
AT'LOHSA NATIVE FAMILY HEALING SERV.	\$1,164,709.24	\$ -	\$ 1,004,424.29	\$ 160,284.95
AUTOFORM CONTRACTING LONDON LTD.	\$266,654.61	\$ -	\$ 262,557.09	\$ 4,097.52
AVENT TECHNICAL GROUP LTD.	\$355,801.31	\$ -	\$ 160,943.41	\$ 194,857.90
AZUL TRUCKING INCORPORATED	\$134,126.24	\$ -	\$ 256,831.59	\$ (122,705.35)
B & A DAVIES PAVING & CONSTRUCTION INC.	\$624,302.24	\$ -	\$ 733,616.45	\$ (109,314.21)
BABBAR, STEPHEN DEAN AND	\$401,000.00	\$ -		\$ 401,000.00
BARAHONA FRANCO, FLOR YADIRA	\$299,542.36	\$ -		\$ 299,542.36
BEARCOM CANADA CORP.	\$2,037,802.04	\$ 165,432.00	\$ 125,232.67	\$ 1,912,569.37
BEARSS GROUND MAINTENANCE	\$128,421.37	\$ -	\$ 129,526.26	\$ (1,104.89)
BELL CANADA	\$1,437,214.80	\$ 9,243.59	\$ 1,797,496.99	\$ (360,282.19)
BENNETT FLEET LEASING LIMITED	\$587,764.10	\$ -	\$ 568,878.31	\$ 18,885.79
BERNARDI HUMAN RESOURCE LAW LLP	\$119,415.02	\$ -		\$ 119,415.02
BEST JET VAC SERVICES	\$197,213.22	\$ -		\$ 197,213.22
BESTERD MECHANICAL	\$220,430.85	\$ -	\$ 590,996.73	\$ (370,565.88)
BETHANY CHRISTIAN RESIDENCES	\$230,707.00	\$ -	\$ 198,908.00	\$ 31,799.00
BIG BROTHERS BIG SISTERS OF LONDON & AREA	\$129,544.81	\$ -		\$ 129,544.81
BLOSSOMS ECE CENTRE INC.	\$1,301,808.75	\$ -	\$ 1,859,463.69	\$ (557,654.94)
BLUE-CON CONSTRUCTION	\$720,610.08	\$ -	\$ 1,488,864.35	\$ (768,254.27)
BONAVENTURE PLACE HOUSING	\$349,507.45	\$ -	\$ 310,211.00	\$ 39,296.45
BORDEN LADNER GERVAIS LLP	\$760,000.00	\$ -		\$ 760,000.00
BOYS & GIRLS CLUB OF LONDON	\$492,110.99	\$ -	\$ 935,920.62	\$ (443,809.63)
BP CANADA ENERGY GROUP ULC	\$121,050.90	\$ -	\$ 702,899.50	\$ (581,848.60)
BRANDT TRACTOR LTD.	\$239,444.05	\$ -		\$ 239,444.05
BRE-EX CONSTRUCTION	\$21,979,465.03	\$ -	\$ 31,027,328.26	\$ (9,047,863.23)
BRENT-REG CONSTRUCTION INC.	\$391,348.38	\$ -	\$ 592,287.82	\$ (200,939.44)
BRIDGE END HOUSING CO-OPERATIVE	\$350,451.00	\$ -	\$ 355,954.00	\$ (5,503.00)
BRIGHT BEGINNINGS EARLY CHILDHOOD	\$308,224.10	\$ -	\$ 369,806.21	\$ (61,582.11)
BRUYNLAND FARM INC.	\$130,258.23	\$ -		\$ 130,258.23

**Appendix "A"**  
**2020 Payments Sorted by Supplier as per Section 8.11 (c)**

Payee Name	Total 2020 Payment	Attributed to Water Boards	2019 Amount	Amount Increase (Decrease)
C3 WATER INC.	\$123,578.44	\$ 44,023.62		\$ 123,578.44
CALYTERA SOFTWARE, INC.	\$162,123.47	\$ -	\$ 116,636.77	\$ 45,486.70
CANADA POST CORPORATION	\$507,475.69	\$ -	\$ 557,964.23	\$ (50,488.54)
CANADIAN CART SALES LIMITED	\$142,078.68	\$ -	\$ 182,894.42	\$ (40,815.74)
CANADIAN MENTAL HEALTH ASSOC. MIDDLESEX	\$128,542.26	\$ -		\$ 128,542.26
CANADIAN NATIONAL RAILWAY	\$498,430.87	\$ 135.60	\$ 173,213.90	\$ 325,216.97
CANADIAN PACIFIC (NON-FREIGHT)	\$208,693.30	\$ -	\$ 1,026,850.54	\$ (818,157.24)
CAPREIT LIMITED PARTNERSHIP	\$216,699.43	\$ -	\$ 179,942.02	\$ 36,757.41
CARDINAL HEALTH CANADA	\$400,878.04	\$ -	\$ 361,007.89	\$ 39,870.15
CARREFOUR COMMUNAUTAIRE FRANCOPHONE	\$675,457.00	\$ -	\$ 640,137.40	\$ 35,319.60
CARRIER TRUCK CENTERS	\$443,354.94	\$ -	\$ 494,255.05	\$ (50,900.11)
CASSIDY CONSTRUCTION LONDON LTD.	\$3,754,146.53	\$ -		\$ 3,754,146.53
CBI HOME HEALTH	\$140,631.25	\$ -	\$ 137,256.25	\$ 3,375.00
CBM READY MIX DIVISION	\$112,378.90	\$ -	\$ 462,859.94	\$ (350,481.04)
CDW CANADA CORP.	\$1,933,896.03	\$ 74,875.10	\$ 1,544,232.67	\$ 389,663.36
CENTRIFUGES UNLIMITED INC.	\$202,437.29	\$ -		\$ 202,437.29
CH2M HILL CANADA LIMITED	\$679,773.32	\$ 293,600.37	\$ 1,746,576.64	\$ (1,066,803.32)
CHECKERS MARKETING INC (CLEANING SUPPLY)	\$212,587.60	\$ -	\$ 205,140.02	\$ 7,447.58
CHELSEA GREEN CHILDRENS CENTRE INC.	\$1,145,597.14	\$ -	\$ 1,507,167.21	\$ (361,570.07)
CHELSEA GREEN SOCIETY "ACRES"	\$646,221.00	\$ -	\$ 666,505.00	\$ (20,284.00)
CHESHIRE HOMES OF LONDON INC	\$402,369.60	\$ -	\$ 393,553.53	\$ 8,816.07
CHILDREACH CENTRE	\$1,396,236.50	\$ -	\$ 1,417,883.84	\$ (21,647.34)
CHILDREN'S PLACE	\$118,968.54	\$ -	\$ 182,236.38	\$ (63,267.84)
CHORLEY & BISSET LTD.	\$101,419.24	\$ 22,035.00		\$ 101,419.24
CIMA CANADA INC.	\$172,912.62	\$ -		\$ 172,912.62
CIMCO REFRIGERATION	\$1,290,574.71	\$ -	\$ 838,475.33	\$ 452,099.38
CIMSOF CORP	\$114,045.94			\$ 114,045.94
CISCO SYSTEMS CAPITAL CANADA CO.	\$597,996.52	\$ -	\$ 287,951.06	\$ 310,045.46
CITI PLAZA LONDON INC.	\$1,423,202.37	\$ -		\$ 1,423,202.37
CITY OF ST. THOMAS	\$186,148.79	\$ -	\$ 289,750.64	\$ (103,601.85)
CLARK MULTI-TRADE CONTRACTORS INC.	\$398,381.06	\$ -		\$ 398,381.06
CMHA ELGIN-MIDDLESEX	\$562,117.51	\$ -	\$ 232,128.63	\$ 329,988.88
COCO PAVING INC.	\$1,319,286.91	\$ -	\$ 4,699,447.26	\$ (3,380,160.35)
COLEMAN EQUIPMENT INC.	\$139,976.02	\$ -		\$ 139,976.02
COLUMBUS NON-PROFIT HOUSING	\$116,931.00	\$ -	\$ 130,628.00	\$ (13,697.00)
COMCOR ENVIRONMENTAL LIMITED	\$189,081.46	\$ -	\$ 195,899.07	\$ (6,817.61)
COMMISSIONAIRES GREAT LAKES	\$1,101,370.52	\$ -	\$ 1,185,755.90	\$ (84,385.38)
COMMUNITY HABITAT OF LONDON	\$115,020.85	\$ -		\$ 115,020.85
COMPUCOM CANADA CO.	\$997,841.89	\$ -	\$ 1,082,521.29	\$ (84,679.40)
COMRO DEVELOPMENTS	\$1,284,000.00	\$ -		\$ 1,284,000.00
CONTINENTAL TIRE CANADA, INC.	\$152,802.31	\$ -	\$ 151,205.61	\$ 1,596.70
CORPORATE EXPRESS/STAPLES ADVANTAGE	\$293,479.88	\$ 1,217.23	\$ 384,319.48	\$ (90,839.60)
COUNTRY SPIRIT CO-OP HOMES OF LONDON	\$394,399.00	\$ -	\$ 398,071.00	\$ (3,672.00)
COURTESY, FORD, LINCOLN	\$402,277.10	\$ -	\$ 239,200.75	\$ 163,076.35
CROUCH NEIGHBOURHOOD RESOURCE	\$168,298.37	\$ -	\$ 169,366.67	\$ (1,068.30)
CTM EXCAVATING INC	\$368,254.59	\$ -	\$ 501,297.39	\$ (133,042.80)
CUBEX LIMITED	\$437,197.00	\$ -	\$ 257,612.62	\$ 179,584.38
CUSHMAN & WAKEFIELD ASSET SERVICES INC.	\$462,589.42	\$ -	\$ 400,063.35	\$ 62,526.07
D K EQUIPMENT LIMITED	\$298,328.35	\$ -	\$ 591,283.80	\$ (292,955.45)
DANCOR CONSTRUCTION LIMITED	\$425,155.56	\$ -		\$ 425,155.56
DATAVAIL CANADA CORPORATION	\$317,998.67	\$ 317,998.67	\$ 321,662.58	\$ (3,663.91)
DAVEY TREE EXPERT CO. OF CANADA LTD.	\$2,484,565.03	\$ -	\$ 3,130,014.02	\$ (645,448.99)
DAYA COUNSELLING CENTRE	\$225,354.50	\$ -	\$ 315,625.00	\$ (90,270.50)
DEKAY CONSTRUCTION (1987) LTD.	\$477,829.51	\$ -	\$ 2,302,899.27	\$ (1,825,069.76)
DELL CANADA INC.	\$1,121,434.23	\$ 397,184.59	\$ 187,508.94	\$ 933,925.29
DELOITTE LLP	\$177,096.64	\$ -	\$ 468,049.71	\$ (290,953.07)
DELTA PLACE CO-OPERATIVE HOMES OF LONDON	\$333,232.00	\$ -	\$ 330,369.00	\$ 2,863.00
DEMAR AGGREGATES INC.	\$204,163.81	\$ -	\$ 300,922.81	\$ (96,759.00)
DENTAL BRANDS FOR LESS INC.	\$226,000.00	\$ -		\$ 226,000.00
DESKLINX INC.	\$204,775.72	\$ -		\$ 204,775.72
DEVELOPMENT ENGINEERING (LONDON) LTD.	\$368,250.11	\$ -	\$ 571,556.70	\$ (203,306.59)
DIELCO INDUSTRIAL CONTRACTORS	\$3,170,489.76	\$ 1,986,365.96	\$ 2,088,415.73	\$ 1,082,074.03
DILLON CONSULTING LIMITED	\$4,037,491.15	\$ -	\$ 3,731,066.92	\$ 306,424.23
DIRECTDIAL.COM	\$209,879.02	\$ -	\$ 114,833.90	\$ 95,045.12
DONALD JONES MGMT SERVICES INC.	\$497,528.59	\$ -	\$ 526,206.86	\$ (28,678.27)
DOUG'S SNOWPLOWING & SANDING LTD.	\$260,074.60	\$ -	\$ 297,258.66	\$ (37,184.06)
DOWLER-KARN LIMITED	\$770,252.52	\$ -	\$ 2,004,440.77	\$ (1,234,188.25)
DREAM WEAVERS DAYCARE INC.	\$654,505.91	\$ -	\$ 710,306.28	\$ (55,800.37)
DREWLO HOLDINGS INC.	\$5,105,776.10	\$ -	\$ 126,465.73	\$ 4,979,310.37
DUFFERIN CONSTRUCTION COMPANY	\$5,943,325.43	\$ -	\$ 9,956,765.64	\$ (4,013,440.21)
DUNCOR ENTERPRISES INC.	\$151,612.74	\$ -	\$ 209,260.98	\$ (57,648.24)
DYNAMIX LONDON INC.	\$234,671.62	\$ -		\$ 234,671.62
EARTHSCAPE PLAY INC.	\$112,851.59	\$ -		\$ 112,851.59
ECHIDNA CORPORATION	\$642,970.00	\$ -		\$ 642,970.00
ECHOLOGICS	\$291,265.41	\$ -	\$ 473,284.57	\$ (182,019.16)
ECONO LODGE	\$1,053,428.15	\$ -		\$ 1,053,428.15
ECOSYSTEM RECOVERY INCORPORATED	\$415,353.53	\$ -	\$ 255,755.52	\$ 159,598.01
EDGAR DIVERSIFIED INC.	\$105,232.18	\$ -	\$ 197,504.03	\$ (92,271.85)
EJUST SYSTEMS INC.	\$239,257.16	\$ -		\$ 239,257.16
ELECTRICAL SAFETY AUTHORITY	\$105,627.46	\$ -	\$ 115,093.84	\$ (9,466.38)
ELGIN CONSTRUCTION COMPANY LIMITED	\$6,643,258.10	\$ -	\$ 3,276,845.11	\$ 3,366,412.99

**Appendix "A"**  
**2020 Payments Sorted by Supplier as per Section 8.11 (c)**

<b>Payee Name</b>	<b>Total 2020 Payment</b>	<b>Attributed to Water Boards</b>	<b>2019 Amount</b>	<b>Amount Increase (Decrease)</b>
ELGIN CONTRACTING AND RESTORATION LTD	\$160,133.19	\$ -	\$ 169,014.09	\$ (8,880.90)
ELLISDON CORPORATION	\$790,246.02	\$ -		\$ 790,246.02
EMCO CORPORATION	\$2,054,853.27	\$ -	\$ 1,443,871.55	\$ 610,981.72
ENBRIDGE GAS INC. (UNION GAS)	\$645,368.38	\$ -	\$ 564,896.80	\$ 80,471.58
ENGINEERED AIR	\$163,156.18	\$ -	\$ 134,854.20	\$ 28,301.98
ENTERPRISE RENT-A-CAR CANADA LTD.	\$283,517.00	\$ -	\$ 338,774.00	\$ (55,257.00)
ENVIROSYSTEMS INCORPORATED	\$217,292.22	\$ -	\$ 151,855.01	\$ 65,437.21
ERTH HOLDINGS INC.	\$1,620,711.82	\$ 16,678.80	\$ 529,425.59	\$ 1,091,286.23
ESRI CANADA LIMITED	\$750,931.62	\$ -	\$ 1,277,050.90	\$ (526,119.28)
EVANS UTILITY AND MUNICIPAL	\$255,631.42	\$ -	\$ 158,237.12	\$ 97,394.30
EVOQUA WATER TECHNOLOGIES LTD.	\$170,037.23	\$ -	\$ 158,237.34	\$ 11,799.89
EXP. SERVICES INC.	\$191,179.15	\$ -	\$ 344,013.01	\$ (152,833.86)
FAITH DAY NURSERY	\$244,042.11	\$ -	\$ 282,410.45	\$ (38,368.34)
FANSHAWE COLLEGE OF APPLIED ARTS	\$1,392,070.92	\$ -	\$ 3,003,845.34	\$ (1,611,774.42)
FARHI HOLDINGS CORPORATION	\$481,532.28	\$ -	\$ 479,768.92	\$ 1,763.36
FER-PAL CONSTRUCTION LTD.	\$6,835,240.84	\$ -		\$ 6,835,240.84
FERRARI CONCRETE	\$487,909.66	\$ -	\$ 562,237.00	\$ (74,327.34)
FIGUREGROUND STUDIOS INC	\$109,186.26			\$ 109,186.26
FIRSTONSITE RESTORATION LIMITED	\$113,971.10	\$ -		\$ 113,971.10
FIRSTSTAR FIBER INC	\$166,647.60			\$ 166,647.60
FLOWPOINT ENVIRONMENTAL SYSTEMS	\$206,031.79	\$ -		\$ 206,031.79
FOREST QUARTER FAMILY RESIDENCES INC.	\$283,975.00	\$ -	\$ 337,913.00	\$ (53,938.00)
FORTAN TRAFFIC SYSTEMS LIMITED	\$1,288,710.54	\$ -	\$ 548,835.69	\$ 739,874.85
FRANK COWAN COMPANY LTD.	\$2,459,861.04	\$ -	\$ 2,714,093.13	\$ (254,232.09)
FRANK VAN BUSSEL AND SONS LIMITED	\$1,166,681.94	\$ -	\$ 233,147.99	\$ 933,533.95
FRONTLINE OUTFITTERS	\$113,176.20	\$ -	\$ 147,555.88	\$ (34,379.68)
G. C. DUKE EQUIPMENT LTD.	\$119,726.42	\$ -		\$ 119,726.42
GARDAWORLD (GARDA CANADA SECURITY CORP)	\$1,709,114.69	\$ 201.57	\$ 819,031.97	\$ 890,082.72
GDI SERVICES (CANADA) LP	\$574,709.38	\$ -	\$ 485,249.65	\$ 89,459.73
GENERAL MOTORS OF CANADA COMPANY	\$375,602.96	\$ -	\$ 270,907.33	\$ 104,695.63
GENESIS (LONDON) HOUSING CO-OP. INC.	\$502,030.00	\$ -	\$ 510,981.00	\$ (8,951.00)
GEORGES FINE FOOD LTD.	\$533,637.00	\$ -	\$ 536,598.00	\$ (2,961.00)
GERRY'S TRUCK CENTRE LTD.	\$175,781.59	\$ -	\$ 169,454.70	\$ 6,326.89
GHD LIMITED	\$875,564.98	\$ -	\$ 293,868.09	\$ 581,696.89
GILZEAN'S CREEK HOUSING CO-OPERATIVE INC	\$145,754.00	\$ -	\$ 179,756.00	\$ (34,002.00)
GLEN CAIRN COMMUNITY RESOURCE CENTRE	\$100,999.96	\$ -	\$ 138,207.61	\$ (37,207.65)
GLENCOE DISTRICT LIONS NON-PROFIT	\$107,392.00	\$ -	\$ 124,910.00	\$ (17,518.00)
GLOBAL CATHODIC PROTECTION INC.	\$491,705.01	\$ -		\$ 491,705.01
GM BLUEPLAN ENGINEERING LIMITED	\$409,125.09	\$ 3,361.75	\$ 356,116.32	\$ 53,008.77
GOLDER ASSOCIATES LTD.	\$749,406.30	\$ -	\$ 830,179.99	\$ (80,773.69)
GOOD NEWS COMMUNITY HOMES	\$278,668.00	\$ -	\$ 328,179.00	\$ (49,511.00)
GOODWILL INDUSTRIES ONTARIO GREAT LAKES	\$1,063,470.56	\$ -	\$ 1,122,482.03	\$ (59,011.47)
GRACEVIEW ENTERPRISES INC.	\$3,296,577.13	\$ -	\$ 1,040,928.63	\$ 2,255,648.50
GRAND AVENUE CHILDRENS CENTRE	\$219,571.77	\$ -	\$ 277,471.38	\$ (57,899.61)
G-TEL (DIV. OF 1010360 ONTARIO INC)	\$1,134,881.39	\$ 52,090.90		\$ 1,134,881.39
GUELPH TOYOTA	\$191,774.32	\$ -		\$ 191,774.32
GUILD ELECTRIC LIMITED	\$2,817,928.26	\$ -	\$ 2,514,179.38	\$ 303,748.88
GUILLEVIN INTERNATIONAL CIE./CO.	\$699,425.28	\$ -	\$ 459,083.60	\$ 240,341.68
GYM-CON LTD.	\$234,257.75	\$ -		\$ 234,257.75
H & N ROOFING & SHEET METAL LIMITED	\$589,047.88	\$ -	\$ 412,296.62	\$ 176,751.26
H.I.R.A. LIMITED	\$417,482.22	\$ 6,620.67	\$ 2,241,952.30	\$ (1,824,470.08)
HAMISCO INDUSTRIAL SALES INC.	\$195,695.71	\$ -	\$ 138,252.53	\$ 57,443.18
HARDIE INDUSTRIAL SERVICES	\$320,572.79	\$ 19,788.79		\$ 320,572.79
HARRIS CANADA SYSTEMS, INC.	\$264,929.09	\$ -	\$ 478,055.44	\$ (213,126.35)
HAYMAN CONSTRUCTION INC.	\$3,602,617.40	\$ -	\$ 831,592.30	\$ 2,771,025.10
HELIX COURIER LIMITED	\$131,285.76	\$ -	\$ 131,946.87	\$ (661.11)
HEWLETT-PACKARD FINANCIAL SERVICES	\$584,335.99	\$ -	\$ 831,933.64	\$ (247,597.65)
HIGHBURY FORD	\$141,929.59	\$ -	\$ 103,388.36	\$ 38,541.23
HOLIDAY INN EXPRESS HOTEL & SUITES	\$472,118.20	\$ -		\$ 472,118.20
HOME TRUST COMPANY	\$350,037.41	\$ -		\$ 350,037.41
HOMES UNLIMITED (LONDON) INC (NELSON PL)	\$185,203.00	\$ -	\$ 185,214.00	\$ (11.00)
HOMESTEAD LAND HOLDINGS LIMITED	\$381,043.37	\$ -	\$ 397,764.89	\$ (16,721.52)
HOT, COLD & FREEZING LTD.	\$196,175.84	\$ -	\$ 163,683.02	\$ 32,492.82
HSC INSURANCE	\$645,479.49	\$ -	\$ 518,159.78	\$ 127,319.71
HURON TRACTOR LTD.	\$109,060.85	\$ -	\$ 129,862.13	\$ (20,801.28)
HURRICANE SMS INC.	\$815,332.22	\$ -	\$ 395,549.15	\$ 419,783.07
HYBRID DOCUMENT SYSTEMS INC.	\$108,788.05	\$ -	\$ 222,888.42	\$ (114,100.37)
HYDE PARK EQUIPMENT LIMITED	\$446,488.30	\$ -	\$ 343,058.15	\$ 103,430.15
HYDRO ONE NETWORKS INC.	\$1,938,373.50	\$ 1,384,148.21	\$ 2,024,893.57	\$ (86,520.07)
I.F. PROPCO HOLDINGS (ONTARIO) 31 LTD.	\$475,207.89	\$ -	\$ 1,874,825.80	\$ (1,399,617.91)
IBI GROUP	\$265,227.52	\$ -	\$ 657,432.00	\$ (392,204.48)
IBI GROUP PROFESSIONAL SERVICE	\$623,455.96	\$ -	\$ 597,175.45	\$ 26,280.51
ICO TECHNOLOGIES INC.	\$131,150.35	\$ -		\$ 131,150.35
IESO (INDEPENDENT ELECTRICITY	\$2,772,929.95	\$ 2,772,929.95	\$ 3,091,920.64	\$ (318,990.69)
ILDERTON COMMUNITY NON-PROFIT	\$249,170.00	\$ -		\$ 249,170.00
IMPACT LONDON	\$677,521.12	\$ -		\$ 677,521.12
IMPERIAL PARKING CANADA CORP. (IMPARK)	\$446,371.94	\$ 321.31	\$ 589,512.10	\$ (143,140.16)
INFORMATION BUILDERS (CANADA) INC.	\$565,638.45	\$ -		\$ 565,638.45
INSIGHT CANADA INC.	\$573,375.45	\$ -		\$ 573,375.45
INSITUFORM TECHNOLOGIES LTD	\$4,412,422.68	\$ -	\$ 1,392,243.69	\$ 3,020,178.99
INTER FAITH HOMES (LONDON) CORPORATION	\$389,069.00	\$ -	\$ 384,488.40	\$ 4,580.60

**Appendix "A"**  
**2020 Payments Sorted by Supplier as per Section 8.11 (c)**

<b>Payee Name</b>	<b>Total 2020 Payment</b>	<b>Attributed to Water Boards</b>	<b>2019 Amount</b>	<b>Amount Increase (Decrease)</b>
INTERGRAPH CANADA LTD DBA HEXAGON	\$135,553.68	\$ -		\$ 135,553.68
INVASIVE PHRAGMITES CONTROL CENTRE	\$220,350.00	\$ -	\$ 107,915.00	\$ 112,435.00
ISA CYBERSECURITY INC.	\$175,119.42	\$ -		\$ 175,119.42
J.M.R. ELECTRIC LIMITED	\$7,414,509.94	\$ -	\$ 473,108.29	\$ 6,941,401.65
J-AAR EXCAVATING LIMITED	\$17,461,945.98	\$ 77,580.49	\$ 12,456,618.69	\$ 5,005,327.29
JASPER CONSTRUCTION CORP.	\$1,214,288.20	\$ -	\$ 8,953,011.11	\$ (7,738,722.91)
JBL CONSTRUCTION(DIV OF 1644472 ONT LTD)	\$1,963,401.99	\$ -	\$ 1,906,868.82	\$ 56,533.17
JEFFERY ASSOCIATES LLP	\$2,492,636.08	\$ -		\$ 2,492,636.08
JOHN BROOKS COMPANY LTD.	\$296,314.12	\$ -		\$ 296,314.12
K+S WINDSOR SALT LTD.	\$3,347,916.31	\$ -	\$ 4,020,077.51	\$ (672,161.20)
KAMARAH TREE FARMS LTD.	\$1,633,296.17	\$ -	\$ 2,268,349.76	\$ (635,053.59)
KANGAROO'S POUCH DAY CARE INC.	\$125,559.05	\$ -		\$ 125,559.05
KEMIRA WATER SOLUTION CANADA INC.	\$1,362,533.31	\$ -	\$ 1,076,566.26	\$ 285,967.05
KEN GROVER TRUCKING LIMITED	\$454,037.96	\$ -	\$ 552,032.69	\$ (97,994.73)
KENMORE HOMES (LONDON) INC.	\$129,987.00	\$ -		\$ 129,987.00
KIDLOGIC LONDON INC.	\$1,168,885.21	\$ -	\$ 1,305,660.81	\$ (136,775.60)
KIDS & COMPANY LTD.	\$716,707.75	\$ -	\$ 766,982.58	\$ (50,274.83)
KIDZONE DAYCARE CENTRE	\$352,338.79	\$ -	\$ 381,816.44	\$ (29,477.65)
KINDERVILLE GAINSBOROUGH INC.	\$464,275.50	\$ -	\$ 635,454.42	\$ (171,178.92)
KINWELL PLACE NON-PROFIT HOUSING CORP.	\$258,954.00	\$ -	\$ 257,120.00	\$ 1,834.00
KOVACS GROUP INC.	\$131,587.47	\$ -	\$ 258,633.20	\$ (127,045.73)
KPMG LLP, T4348	\$164,132.50	\$ 13,560.00	\$ 398,370.20	\$ (234,237.70)
KRONOS CANADIAN SYSTEMS INC.	\$272,188.67	\$ -	\$ 310,201.10	\$ (38,012.43)
KSB PUMPS INC.	\$412,965.28	\$ 389,081.60		\$ 412,965.28
KWS ELECTRIC SERVICES INC.	\$1,966,187.66	\$ -	\$ 2,822,032.32	\$ (855,844.66)
L-82 CONSTRUCTION LTD.	\$19,472,743.71	\$ 150,334.08	\$ 11,232,143.44	\$ 8,240,600.27
LA RIBAMBELLE PRESCOLAIRE, FRANCO-LANDEA DEVELOPMENTS INC.	\$1,037,051.76	\$ -	\$ 1,213,185.28	\$ (176,133.52)
LANGLEY UTILITIES CONTRACTING LTD.	\$675,556.02	\$ -		\$ 675,556.02
LANGLEY UTILITIES CONTRACTING LTD.	\$3,007,621.83	\$ -	\$ 2,596,738.25	\$ 410,883.58
LATIN-AMERICAN/CANADIAN NON-PROFIT	\$450,854.00	\$ -	\$ 399,561.00	\$ 51,293.00
LAWLOR & CO. (HAMILTON) LIMITED	\$203,238.89	\$ -	\$ 115,345.11	\$ 87,893.78
LEADS EMPLOYMENT SERVICES LONDON INC.	\$1,226,463.80	\$ -	\$ 902,447.15	\$ 324,016.65
LEICA GEOSYSTEMS LTD.	\$182,259.22	\$ -		\$ 182,259.22
LIFEMARK OCCUPATIONAL HEALTH AND	\$279,258.09	\$ -	\$ 190,223.45	\$ 89,034.64
LIFT NON-PROFIT HOUSING OF LONDON INC.	\$331,078.00	\$ -	\$ 343,642.00	\$ (12,564.00)
LIGHTNING EQUIPMENT SALES INC.	\$191,962.72	\$ -	\$ 135,026.09	\$ 56,936.63
LIVINGSTON INTERNATIONAL INC	\$102,038.39	\$ -		\$ 102,038.39
LLOYD LIBKE LAW ENFORCEMENT SALES INC.	\$124,828.79	\$ -	\$ 165,407.14	\$ (40,578.35)
LMK TECHNOLOGIES, LLC	\$136,721.08			\$ 136,721.08
LONDON & MIDDLESEX HERITAGE MUSEUM	\$228,634.70	\$ -	\$ 362,034.00	\$ (133,399.30)
LONDON AFFORDABLE HOUSING FOUNDATION	\$104,969.00	\$ -	\$ 107,224.00	\$ (2,255.00)
LONDON ANIMAL CARE CENTRE	\$1,735,169.34	\$ -	\$ 1,603,646.91	\$ 131,522.43
LONDON ARTS COUNCIL	\$996,667.66	\$ -	\$ 981,889.90	\$ 14,777.76
LONDON AUTOMATIC DOORS LTD.	\$150,776.28	\$ -	\$ 306,570.11	\$ (155,793.83)
LONDON BRIDGE CHILD CARE SERVICES	\$5,880,541.89	\$ -	\$ 7,124,429.97	\$ (1,243,888.08)
LONDON CARES HOMELESS RESPONSE SERVICES	\$2,696,425.69	\$ -	\$ 2,048,989.19	\$ 647,436.50
LONDON CHILDREN'S CONNECTION INC.	\$10,582,982.12	\$ -	\$ 11,213,257.28	\$ (630,275.16)
LONDON COMMUNITY SMALL BUSINESS CENTRE	\$248,191.08	\$ -	\$ 267,114.16	\$ (18,923.08)
LONDON DISTRICT ENERGY LP	\$409,478.30	\$ -	\$ 564,413.86	\$ (154,935.56)
LONDON ENVIRONMENTAL NETWORK	\$153,312.60	\$ -	\$ 112,694.90	\$ 40,617.70
LONDON FRENCH DAYCARE CENTRE INC.	\$429,495.66	\$ -	\$ 871,767.62	\$ (442,271.96)
LONDON GOSPEL TEMPLE	\$401,732.68	\$ -	\$ 497,877.68	\$ (96,145.00)
LONDON HEALTH SCIENCES CENTRE (LHSC)	\$677,587.73	\$ -	\$ 1,100,842.02	\$ (423,254.29)
LONDON HERITAGE COUNCIL	\$257,027.47	\$ -	\$ 244,543.90	\$ 12,483.57
LONDON HYDRO ELECTRIC COMMISSION	\$22,508,024.21	\$ -	\$ 26,467,449.44	\$ (3,959,425.23)
LONDON MULTICULTURAL RESIDENCES	\$341,247.00	\$ -	\$ 389,899.38	\$ (48,652.38)
LONDON POLICE ASSOCIATION	\$163,990.60	\$ -		\$ 163,990.60
LONDON POLONIA TOWERS INC -POLONIA TERR.	\$1,120,078.00	\$ -	\$ 1,182,452.00	\$ (62,374.00)
LONDON REGIONAL CHILDRENS MUSEUM	\$869,314.81	\$ -	\$ 895,420.02	\$ (26,105.21)
LONDON SMILES DAYCARE SERVICES INC.	\$395,533.29	\$ -	\$ 458,447.41	\$ (62,914.12)
LONDON TOWN CO-OP HOMES INC.	\$447,719.00	\$ -	\$ 443,518.00	\$ 4,201.00
LOR-DON LIMITED	\$122,424.24	\$ -	\$ 115,339.96	\$ 7,084.28
LPS EXCAVATING INC.	\$576,256.53	\$ -	\$ 241,125.62	\$ 335,130.91
LUCAN COMMUNITY NON-PROFIT APT. CORP.	\$141,950.00	\$ -	\$ 152,104.00	\$ (10,154.00)
LUTHERAN INDEPENDENT LIVING (LONDON	\$200,846.00	\$ -	\$ 203,374.00	\$ (2,528.00)
M & L SUPPLY FIRE & SAFETY	\$173,919.67	\$ -	\$ 152,764.57	\$ 21,155.10
M. D. CHARLTON CO. LTD.	\$143,916.77	\$ -		\$ 143,916.77
MACCAFERRI CANADA LTD.	\$147,715.58	\$ -		\$ 147,715.58
MACMASTER CHEVROLET CADILLAC BUICK GMC	\$102,703.87	\$ -		\$ 102,703.87
MAINSTREET CREDIT UNION LIMITED	\$208,411.85	\$ -		\$ 208,411.85
MAINSTREET LONDON	\$164,358.89	\$ -	\$ 176,450.07	\$ (12,091.18)
MARCONI NON-PROFIT HOUSING CORP.	\$684,352.00	\$ -	\$ 694,836.00	\$ (10,484.00)
MARSH CANADA LIMITED	\$647,282.88	\$ 647,050.68	\$ 586,812.60	\$ 60,470.28
MAXIMUM CARPENTRY INC.	\$200,529.80	\$ -		\$ 200,529.80
MCCALL DAWSON LLP	\$294,351.17	\$ -	\$ 253,807.45	\$ 40,543.72
MCKENZIE LAKE LAWYERS LLP	\$148,641.92	\$ -		\$ 148,641.92
MCLEAN TAYLOR CONSTRUCTION LTD	\$3,976,738.29	\$ -	\$ 2,856,280.43	\$ 1,120,457.86
MELBOURNE HOUSING CORPORATION	\$113,394.00	\$ -	\$ 121,855.00	\$ (8,461.00)
MELROSE PAVING CO. LTD.	\$370,352.44	\$ -		\$ 370,352.44
MERRYMOUNT CHILDREN'S CENTRE	\$2,872,762.43	\$ -	\$ 3,753,168.95	\$ (880,406.52)
METRIX SOUTHWEST INC.	\$118,932.50	\$ -		\$ 118,932.50



**Appendix "A"**  
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<b>Payee Name</b>	<b>Total 2020 Payment</b>	<b>Attributed to Water Boards</b>	<b>2019 Amount</b>	<b>Amount Increase (Decrease)</b>
METROPOLITAN MAINTENANCE	\$406,424.84	\$ -	\$ 525,979.55	\$ (119,554.71)
MICHELIN NORTH AMERICA (CANADA) INC.	\$122,938.37	\$ -	\$ 107,298.27	\$ 15,640.10
MICROSOFT CANADA INC.	\$237,400.78	\$ -	\$ 347,572.09	\$ (110,171.31)
MILLER WASTE SYSTEMS INC.	\$12,124,927.67	\$ -	\$ 10,245,970.42	\$ 1,878,957.25
MINISTER OF FINANCE	\$2,018,385.57	\$ -	\$ 7,945,708.66	\$ (5,927,323.09)
MISSION SERVICES OF LONDON	\$2,939,869.98	\$ -	\$ 3,300,969.41	\$ (361,099.43)
MKH CHERRYHILL RESIDENTIAL	\$107,453.47	\$ -	\$ 112,541.31	\$ (5,087.84)
MNP LLP	\$284,908.39	\$ -	\$ 245,246.93	\$ 39,661.46
MOBIL SERVICES INC.	\$1,024,459.13	\$ -	\$ 1,089,571.44	\$ (65,112.31)
MONTESSORI ACADEMY OF LONDON	\$101,502.68	\$ -	\$ 145,325.64	\$ (43,822.96)
MORNEAU SHEPELL LTD.	\$146,436.45	\$ -	\$ 149,185.10	\$ (2,748.65)
MOTEL 6	\$211,738.38	\$ -		\$ 211,738.38
MT. BRYDGES FORD SALES LTD.	\$1,215,280.06	\$ -	\$ 1,342,894.94	\$ (127,614.88)
MTE CONSULTANTS INC.	\$269,473.05	\$ -	\$ 343,106.55	\$ (73,633.50)
MULBERRY BUSH CHILD CARE CENTRE	\$348,160.68	\$ -	\$ 373,941.87	\$ (25,781.19)
MULTIVIEW LOCATES INC.	\$269,076.75	\$ -	\$ 1,063,621.73	\$ (794,544.98)
MUNICIPAL PROPERTY ASSESSMENT CORP.	\$5,058,666.32	\$ -	\$ 4,990,962.72	\$ 67,703.60
MUNICIPALITY OF CENTRAL ELGIN	\$900,085.64	\$ 775,626.23	\$ 877,059.12	\$ 23,026.52
MUNICIPALITY OF SOUTH HURON	\$323,867.85	\$ 323,867.85	\$ 295,365.59	\$ 28,502.26
N. PICCOLI CONSTRUCTION LTD.	\$1,833,920.67	\$ -	\$ 1,854,731.95	\$ (20,811.28)
N'AMERIND (LONDON) FRIENDSHIP CENTRE	\$159,750.96	\$ -		\$ 159,750.96
NEPTUNE SECURITY SERVICES INC.	\$156,680.16	\$ -		\$ 156,680.16
NETCHECK CORPORATION	\$317,410.88	\$ -	\$ 315,983.58	\$ 1,427.30
NEW RISE DEMOLITIONS INC	\$125,357.84	\$ -		\$ 125,357.84
NOBLE CORPORATION	\$174,626.38	\$ -	\$ 189,973.42	\$ (15,347.04)
NORTH AMERICAN CONSTRUCTION (1993) LTD.	\$683,239.75	\$ -	\$ 5,197,654.88	\$ (4,514,415.13)
NORTH END BODY SHOP LIMITED	\$161,000.00	\$ -		\$ 161,000.00
OAK PARK COOPERATIVE CHILDREN'S	\$267,257.98	\$ -	\$ 315,232.85	\$ (47,974.87)
ODELL-JALNA RESIDENCES 796 SHELBORNE ST	\$1,486,199.00	\$ -	\$ 1,645,518.95	\$ (159,319.95)
OMEGA CONTRACTORS INC.	\$997,627.38	\$ -	\$ 7,633,401.02	\$ (6,635,773.64)
ONTARIO CLEAN WATER AGENCY	\$14,626,252.59	\$ 14,301,610.36	\$ 14,381,202.23	\$ 245,050.36
ONTARIO INFRASTRUCTURE & LANDS CORP	\$185,200.00			\$ 185,200.00
ONX ENTERPRISE SOLUTIONS LTD.	\$698,523.78	\$ -	\$ 262,449.55	\$ 436,074.23
ORACLE CANADA ULC	\$426,543.16	\$ -	\$ 416,356.93	\$ 10,186.23
OTIS CANADA INC.	\$218,558.32	\$ -		\$ 218,558.32
P.A.M. GARDENS NON-PROFIT HOUSING INC.	\$964,450.00	\$ -	\$ 933,988.00	\$ 30,462.00
PANASONIC CANADA INC.	\$153,560.41	\$ -		\$ 153,560.41
PARKWOOD CHILDREN'S DAY CARE	\$256,912.34	\$ -	\$ 331,918.43	\$ (75,006.09)
PARSONS INC.	\$2,946,183.64	\$ -	\$ 1,856,782.02	\$ 1,089,401.62
PATHWAYS SKILL DEVELOPMENT	\$1,792,873.11	\$ -	\$ 2,035,583.03	\$ (242,709.92)
PEMIC LAND CORPORATION	\$240,020.11	\$ -		\$ 240,020.11
PERFECTMIND INC.	\$197,806.50	\$ -	\$ 229,599.05	\$ (31,792.55)
PERLEY-ROBERTSON, HILL & MCDUGALL LLP	\$106,621.56	\$ -		\$ 106,621.56
PHOENIX PETROLEUM LTD.	\$907,910.16	\$ -	\$ 278,969.19	\$ 628,940.97
PINETREE MONTESSORI SCHOOL	\$118,347.51	\$ -	\$ 138,092.65	\$ (19,745.14)
PITNEYWORKS	\$393,408.07	\$ -	\$ 587,289.29	\$ (193,881.22)
PODOLINSKY EQUIPMENT LTD.	\$462,378.47	\$ -	\$ 190,895.89	\$ 271,482.58
POI BUSINESS INTERIORS INC. - LONDON	\$801,024.10	\$ 467.82	\$ 1,356,650.98	\$ (555,626.88)
POLLARD DISTRIBUTION INC	\$182,370.60	\$ -		\$ 182,370.60
POSTMEDIA NETWORK INC.	\$121,887.49	\$ -	\$ 142,848.91	\$ (20,961.42)
PRICEWATERHOUSECOOPERS LLP	\$112,115.78	\$ -	\$ 145,984.25	\$ (33,868.47)
PRO AQUA, INC.	\$175,846.23	\$ -	\$ 163,860.63	\$ 11,985.60
PRO TIRE GROUP INC.	\$197,924.46	\$ -	\$ 301,160.73	\$ (103,236.27)
PROFIRE EMERGENCY EQUIPMENT	\$118,516.39	\$ -	\$ 128,885.70	\$ (10,369.31)
PURE TECHNOLOGIES	\$1,143,320.95	\$ 763,242.68	\$ 1,431,777.14	\$ (288,456.19)
QN INC.	\$199,123.14	\$ -		\$ 199,123.14
QUALITY INN SUITES	\$808,456.17	\$ -		\$ 808,456.17
R.V. ANDERSON ASSOCIATES LIMITED	\$205,290.83	\$ 90,436.54	\$ 429,704.51	\$ (224,413.68)
RAMPART INTERNATIONAL	\$619,096.01	\$ -	\$ 137,459.32	\$ 481,636.69
REDWOOD PROPERTIES & CONTRACTING INC.	\$528,596.31	\$ -	\$ 133,216.80	\$ 395,379.51
REFOREST LONDON	\$281,838.00	\$ -	\$ 290,696.00	\$ (8,858.00)
RICHMOND BLOCK LONDON CORPORATION	\$461,134.48	\$ -	\$ 461,951.19	\$ (816.71)
RICOH CANADA INC.	\$724,030.18	\$ -		\$ 724,030.18
ROAD SERVICES INTERNATIONAL LTD.	\$364,338.66	\$ -	\$ 121,432.23	\$ 242,906.43
ROBERT A. HUGHES (LONDON) LIMITED	\$126,708.08	\$ -	\$ 286,508.05	\$ (159,799.97)
RO-BUCK CONTRACTING (1986) LIMITED	\$3,035,653.21	\$ -	\$ 4,620,611.74	\$ (1,584,958.53)
ROGERS	\$1,157,073.47	\$ 7,416.82	\$ 970,398.03	\$ 186,675.44
RON MURPHY CONTRACTING CO. LTD.	\$3,672,484.60	\$ -	\$ 1,413,876.83	\$ 2,258,607.77
ROSS TOWING AND TRANSPORTATION SERVICES	\$132,284.62	\$ -	\$ 147,805.28	\$ (15,520.66)
ROYAL BANK OF CANADA	\$854,422.11	\$ -		\$ 854,422.11
ROYAL FENCE LIMITED	\$165,126.56	\$ -	\$ 187,048.29	\$ (21,921.73)
RUBIN THOMLINSON LLP	\$225,431.34	\$ -	\$ 242,524.37	\$ (17,093.03)
RWAM INSURANCE ADMINISTRATORS INC.	\$130,635.70	\$ -	\$ 128,354.13	\$ 2,281.57
S & B CONSTRUCTION LTD.	\$695,213.51	\$ -	\$ 780,008.37	\$ (84,794.86)
S & B SERVICES LTD.	\$329,409.27	\$ -		\$ 329,409.27
SANI-GEAR FIRE INC.	\$109,005.94	\$ -		\$ 109,005.94
SANITARY SEWER CLEANING CO LTD	\$270,145.41	\$ -	\$ 260,348.43	\$ 9,796.98
SCALAR DECISIONS INC. - A CDW COMPANY	\$178,731.05	\$ -	\$ 1,972,673.75	\$ (1,793,942.70)
SCOTT'S SERVICES INC.	\$223,307.68	\$ -	\$ 388,713.26	\$ (165,405.58)
SECURITAS CANADA LIMITED	\$1,354,411.72	\$ -	\$ 710,138.31	\$ 644,273.41
SELECTRA INC.	\$249,080.00	\$ 245,690.00	\$ 235,008.20	\$ 14,071.80

**Appendix "A"**  
**2020 Payments Sorted by Supplier as per Section 8.11 (c)**

<b>Payee Name</b>	<b>Total 2020 Payment</b>	<b>Attributed to Water Boards</b>	<b>2019 Amount</b>	<b>Amount Increase (Decrease)</b>
SEMCO PAINT LIMITED	\$160,527.26	\$ -	\$ 180,760.79	\$ (20,233.53)
SERVICE MASTER OF LONDON	\$624,732.00	\$ -	\$ 499,484.02	\$ 125,247.98
SHELL ENERGY NORTH AMERICA (CANADA) INC	\$295,374.60	\$ 292,616.16	\$ 291,816.66	\$ 3,557.94
SHERWOOD FOREST (TRINITY) HOUSING CORP.	\$328,554.59	\$ -	\$ 295,131.00	\$ 33,423.59
SHERWOOD FOREST SQUARE LTD.	\$161,333.15	\$ -		\$ 161,333.15
SHU-PAK EQUIPMENT INC	\$304,994.61	\$ -	\$ 103,359.03	\$ 201,635.58
SIFTON PROPERTIES LIMITED	\$514,777.56	\$ -	\$ 421,409.95	\$ 93,367.61
SIMPLY KIDS INC.	\$815,103.00	\$ -	\$ 966,647.94	\$ (151,544.94)
SIMPSON'S FENCE (LONDON) LTD	\$121,220.09	\$ 36,631.23	\$ 158,008.98	\$ (36,788.89)
SISKINDS LLP	\$524,758.66	\$ 29,372.73	\$ 539,721.25	\$ (14,962.59)
SOLENIS CANADA ULC	\$751,425.13	\$ -	\$ 612,395.86	\$ 139,029.27
SOUTH LONDON NEIGHBOURHOOD	\$550,239.46	\$ -	\$ 380,753.00	\$ 169,486.46
SOUTHWEST ONTARIO ABORIGINAL HEALTH	\$523,850.00	\$ -	\$ 4,654,576.50	\$ (4,130,726.50)
SPRIET ASSOCIATES LONDON LIMITED	\$556,275.13	\$ -	\$ 707,042.15	\$ (150,767.02)
ST. LEONARD'S SOCIETY OF LONDON	\$1,644,321.13	\$ -	\$ 572,204.49	\$ 1,072,116.64
ST. MARTIN'S CO-OPERATIVE HOMES	\$402,733.00	\$ -	\$ 454,117.00	\$ (51,384.00)
STANTEC CONSULTING LTD.	\$2,782,579.90	\$ 24,206.42	\$ 2,660,636.42	\$ 121,943.48
STEEPER SERVICES LTD.	\$265,920.89	\$ -	\$ 379,494.74	\$ (113,573.85)
STINSON EQUIPMENT LIMITED	\$209,485.90	\$ -	\$ 130,147.39	\$ 79,338.51
STINSON SECURITY SERVICES LIMITED	\$967,456.13	\$ -	\$ 1,326,203.99	\$ (358,747.86)
STRELA TRUCKING LTD.	\$262,792.80	\$ -		\$ 262,792.80
SUNCOR ENERGY PRODUCTS PARTNERSHIP	\$2,620,217.60	\$ -	\$ 2,115,389.69	\$ 504,827.91
SUPER SAVE TOILET RENTALS INC.	\$143,613.59	\$ -		\$ 143,613.59
SUPERIOR COURT OF JUSTICE - ACCOUNTANT	\$127,368.30	\$ -	\$ 142,773.69	\$ (15,405.39)
SWIFT SW INTEGRATED FIBRE TECH	\$230,000.00	\$ -	\$ 231,600.00	\$ (1,600.00)
SYSCO SOUTHWESTERN ONTARIO	\$982,633.04	\$ -	\$ 1,239,729.73	\$ (257,096.69)
TACEL LTD.	\$716,204.17	\$ -	\$ 586,663.29	\$ 129,540.88
TALBOT MARKETING INC.	\$108,417.68	\$ -	\$ 166,500.70	\$ (58,083.02)
TANGLEWOOD ORCHARD CO-OPERATIVE HOMES	\$392,135.00	\$ -	\$ 465,676.00	\$ (73,541.00)
TANK SOURCE INC.	\$622,977.54	\$ -		\$ 622,977.54
TEAM TRUCK CENTRES	\$4,361,740.95	\$ -	\$ 172,325.85	\$ 4,189,415.10
TELE CONSTRUCTION (1997) INC.	\$171,447.60	\$ -	\$ 223,513.46	\$ (52,065.86)
TELUS COMMUNICATIONS INC.	\$161,153.63	\$ -	\$ 625,783.66	\$ (464,630.03)
TERRADYNE ARMORED VEHICLES INC.	\$561,045.00	\$ -		\$ 561,045.00
THAMES VALLEY DISTRICT SCHOOL BOARD	\$294,899.74	\$ -	\$ 647,116.12	\$ (352,216.38)
THE BANK OF NOVA SCOTIA	\$163,908.54	\$ -		\$ 163,908.54
THE GRAND THEATRE	\$2,500,000.00	\$ -	\$ 625,000.00	\$ 1,875,000.00
THE OAKLANDS HOUSING CO-OPERATIVE INC	\$494,615.00	\$ -	\$ 493,360.00	\$ 1,255.00
THE SALVATION ARMY CENTRE OF HOPE	\$4,284,364.18	\$ -	\$ 3,824,448.00	\$ 459,916.18
THE SPIRIT OF 1919 HOUSING CO-OP INC.	\$729,010.00	\$ -	\$ 836,263.00	\$ (107,253.00)
THOMSON REUTERS CANADA	\$134,972.63	\$ -	\$ 103,794.79	\$ 31,177.84
TOLL-MORRIS ELECTRIC MOTORS	\$143,661.88	\$ -	\$ 171,395.30	\$ (27,733.42)
TOLPUDDLE HOUSING CO-OPERATIVE INC	\$896,310.50	\$ -	\$ 881,806.00	\$ 14,504.50
TRACY SATCHELL PROFESSIONAL CORPORATION	\$114,647.33	\$ -	\$ 125,511.96	\$ (10,864.63)
TRADITION CONSTRUCTION INC.	\$1,389,532.39	\$ -	\$ 1,500,350.53	\$ (110,818.14)
TRAFFIPAX LLC	\$292,021.56	\$ -	\$ 316,638.32	\$ (24,616.76)
TRY RECYCLING INC	\$1,945,953.47	\$ -	\$ 2,767,476.16	\$ (821,522.69)
TTKA INC. O/A CLINTAR	\$299,883.62	\$ -	\$ 128,324.22	\$ 171,559.40
TURBODEN S.P.A.	\$208,336.60		\$ 918,408.40	\$ (710,071.80)
TURF CARE PRODUCTS CANADA LIMITED	\$238,615.45	\$ -	\$ 182,894.42	\$ 55,721.03
UAP INC. (TRACTION)	\$122,674.61	\$ -	\$ 148,033.99	\$ (25,359.38)
ULINE CANADA CORPORATION	\$101,355.03	\$ -		\$ 101,355.03
UNITY PROJECT FOR THE RELIEF OF	\$769,415.42	\$ -	\$ 1,085,000.00	\$ (315,584.58)
UNIVERSITY OF TORONTO	\$100,000.00	\$ 100,000.00	\$ 125,000.00	\$ (25,000.00)
UNIVERSITY OF WESTERN ONTARIO	\$140,298.28	\$ -	\$ 517,416.65	\$ (377,118.37)
URBAN TACTICAL BRANTFORD LTD.	\$120,268.43	\$ -	\$ 155,348.22	\$ (35,079.79)
VAN BREE DRAINAGE & BULLDOZING LTD.	\$1,442,156.66	\$ -		\$ 1,442,156.66
VAN ROESTEL CONTRACTING LTD.	\$191,573.74	\$ -		\$ 191,573.74
VERSATERM	\$332,557.87	\$ -	\$ 332,785.00	\$ (227.13)
VERTO 360 INC.	\$134,444.01	\$ -	\$ 200,949.61	\$ (66,505.60)
VISION TRUCK GROUP	\$626,402.01	\$ -		\$ 626,402.01
W.F. BAIRD & ASSOCIATES COASTAL	\$118,587.63	\$ 118,587.63		\$ 118,587.63
WARD & BURKE MICROTUNNELLING LTD.	\$4,562,425.43	\$ -		\$ 4,562,425.43
WARNER PLACE SENIORS' RESIDENCE ASSOC.	\$192,465.00	\$ -	\$ 244,343.00	\$ (51,878.00)
WASTE CONNECTIONS OF CANADA INC.	\$107,665.21	\$ -	\$ 136,212.05	\$ (28,546.84)
WASTELL BUILDERS (LONDON) INC.	\$198,849.00	\$ -		\$ 198,849.00
WAYNE & HAROLD SMITH CONSTRUCTION LTD.	\$141,968.10	\$ -		\$ 141,968.10
WEATHERTECH RESTORATION SERVICES INC.	\$909,180.77	\$ -	\$ 1,904,586.69	\$ (995,405.92)
WEST CORONATION DEVELOPMENTS INC.	\$178,326.00	\$ -		\$ 178,326.00
WEST KAINS LAND CORP.	\$1,431,543.37	\$ -		\$ 1,431,543.37
WEST MISSOURI NON-PROFIT SENIORS COMPLEX	\$110,672.65	\$ -		\$ 110,672.65
WESTBURNE ONTARIO	\$151,980.75	\$ 89,117.72	\$ 250,941.11	\$ (98,960.36)
WESTERN DAY CARE CENTRE	\$1,136,148.70	\$ -	\$ 1,296,853.54	\$ (160,704.84)
WESTERN FAIR SPORTS CENTRE	\$2,461,324.00	\$ -	\$ 1,511,487.15	\$ 949,836.85
WESTMINSTER MECHANICAL	\$115,750.37	\$ -	\$ 273,800.50	\$ (158,050.13)
WHITEHILLS CHILDCARE ASSOC.	\$1,463,406.24	\$ -	\$ 1,376,080.73	\$ 87,325.51
WHITEOAK HERITAGE HOUSING CO-OP INC.	\$240,348.00	\$ -	\$ 244,429.00	\$ (4,081.00)
WIL COUNSELLING & TRAINING	\$699,446.77	\$ -	\$ 661,724.19	\$ 37,722.58
WILLIAM MERCER WILSON NON-PROFIT CENTRE	\$620,256.00	\$ -	\$ 562,664.00	\$ 57,592.00
WILSON & ASSOCIATES CONTRACTING LTD	\$452,976.95	\$ -	\$ 572,211.15	\$ (119,234.20)
WINDY WOODS CO-OPERATIVE HOMES OF	\$884,675.00	\$ -	\$ 879,880.00	\$ 4,795.00

**Appendix "A"**  
**2020 Payments Sorted by Supplier as per Section 8.11 (c)**

<b>Payee Name</b>	<b>Total 2020 Payment</b>	<b>Attributed to Water Boards</b>	<b>2019 Amount</b>	<b>Amount Increase (Decrease)</b>
WOLSELEY CANADA INC.	\$381,516.13	\$ -	\$ 327,942.19	\$ 53,573.94
WONDERLAND NON-PROFIT 199 COMMISSIONERS	\$129,648.00	\$ -	\$ 118,942.00	\$ 10,706.00
WOOD ENVIRONMENT & INFRASTRUCTURE	\$202,705.13	\$ -	\$ 201,902.22	\$ 802.91
WORK EQUIPMENT LTD.	\$187,866.84	\$ -	\$ 132,172.22	\$ 55,694.62
WSP CANADA GROUP LIMITED	\$1,856,831.76	\$ -	\$ 1,242,675.69	\$ 614,156.07
YMCA OF SOUTHWESTERN ONTARIO	\$6,822,054.38	\$ -	\$ 8,333,536.08	\$ (1,511,481.70)
YOUTH OPPORTUNITIES UNLIMITED	\$2,173,051.51	\$ -	\$ 1,697,808.24	\$ 475,243.27

Specific Payments Removed:

1) Payroll Liabilities

- Credit Union
- CUPE
- Fire Fighters Association
- Director Family Support Plan
- Fire Fighters Credit Union
- Your Neighborhood Credit Union
- Great West Life
- London Life Assurance Company
- London Police Union Dues
- Manulife/ Greenshield
- OMERS
- Pace Savings and Credit Union
- Receiver General
- Sun Life Assurance
- Treasurer of Ontario
- Unifor Local 302
- United Way Elgin Middlesex
- WSIB

2) School Boards Tax Levy

3) Payments to Individuals ( non-contractor)

4) Boards and Commission Payments

- Argyle Business Improvement Association
- County of Middlesex, Treasurer
- Eldon House
- Hamilton Road Business Improvement Association
- Kettle Creek Conservation Authority
- London Convention Centre
- London Downtown Business Association
- London Economic Development Corporation
- London & Middlesex Community Housing Inc.
- London Public Library
- London Transit Commission
- Lower Thames Valley Conservation Authority
- Upper Thames Valley Conservation Authority
- Middlesex London Health Unit
- Museum London
- Hyde Park Business Improvement Association
- Old East Village Business Improvement Area

5) Property Tax Payments

6) Payments processed by AP on behalf of Tourism London and the Housing Development Corporation

7) Security Releases

Payments Include

All Canadian, US Dollar and Foreign Currency Payments (amounts are all in the equivalent Canadian dollar) and reflects the total payment made to the supplier along with applicable sales tax.

**APPENDIX "B"**

**APPOINTMENT OF PROFESSIONAL CONSULTING SERVICES, SECTION 15.1 (g)**

<b>Consultant Name</b>	<b>Total 2020</b>
AECOM CANADA LTD.	\$ 956,718.20
DILLON CONSULTING LIMITED	\$ 696,132.87
STANTEC CONSULTING LTD.	\$ 640,806.91
AVENT TECHNICAL GROUP LTD.	\$ 205,713.06
COMCOR ENVIRONMENTAL LIMITED	\$ 185,988.45
A+LINK ARCHITECTURE INC.	\$ 180,108.87
IBI GROUP	\$ 172,577.84
EXP. SERVICES INC.	\$ 130,230.77
ECOSYSTEM RECOVERY INCORPORATE	\$ 106,030.33
<b>Grand Total</b>	<b>\$ 3,274,307.30</b>

## Appendix "C"

### 2020 List of Administratively Awarded Tenders < \$3M Section 13.2

Document #	Project Description	Person Responsible	Cost of Award
RFT20-10	Richmond St. Parking Layby Installation	Kelly Scherr	\$97,835.10
RFQ20-12	Grosvenor Lodge Porch	George Kotsifas	\$177,300.00
RFT13-101	Contract Extension School Crossing Guards	Kelly Scherr	\$1,263,784.08
RFT20-04	Exeter Road and Wellington Road Intersection Improvements	Kelly Scherr	\$2,900,010.75
RFT20-07	Contract 2 Euclid Avenue and Birch Street	Kelly Scherr	\$2,312,967.70
RFT20-08	Spruce and Haig Street	Kelly Scherr	\$2,722,420.92
RFT20-09	Annual New Sidewalk Program	Kelly Scherr	\$315,806.80
RFT20-12	Traffic Signal Cabinets (Type 2 TS2)	Kelly Scherr	\$184,470.00
RFT20-13	Lorne Avenue Park	Scott Stafford	\$468,136.31
RFT20-17	Landfill Gas Collection System Expansion	Kelly Scherr	\$513,125.00
RFT20-18	City Hall Parking Garage Life Cycle Renewal	Anna Lisa Barbon	\$418,252.00
RFT20-20	Supply and Delivery of IP-Based Traffic Monitoring Cameras and Accessories	Kelly Scherr	\$203,195.00
RFT20-24	Vibratory Compactors	Kelly Scherr	\$182,745.00
RFT20-26	Traffic Signal at intersection of Adelaide Street North at Blackwater Road	Kelly Scherr	\$255,762.79
RFT20-27	South London Community Pool Roof Replacement	Anna Lisa Barbon	\$447,036.00
RFT20-28	Contract 1 - Britannia Avenue and Tozer Avenue	Kelly Scherr	\$2,689,450.98
RFT20-29	Wenige Expressway Bridge - Bird Netting and Tree Removals	Kelly Scherr	\$80,400.00
RFT20-30	POA Replacement of Building Generator	Anna Lisa Barbon	\$294,000.00
RFT20-34	South London Community Pool Dehumidification Equipment	Anna Lisa Barbon	\$337,600.00
RFT20-37	Self Propelled Rotary Mowers	Kelly Scherr	\$240,000.00
RFT20-38	One Four Wheel Drive Backhoe Loader and Attachments	Kelly Scherr	\$157,820.00
RFT20-40	Supply and Delivery of Diesel Powered 4WD Rough Mowers	Kelly Scherr	\$225,459.71
RFT20-41	Traffic Signal Rebuild - Fuller Street at Highbury Avenue	Kelly Scherr	\$490,027.58
RFT20-42	Traffic Signal Rebuild - Central Avenue at Waterloo Street	Kelly Scherr	\$259,344.95

**Appendix "C"**

**2020 List of Administratively Awarded Tenders < \$3M Section 13.2**

<b>Document #</b>	<b>Project Description</b>	<b>Person Responsible</b>	<b>Cost of Award</b>
RFT20-43	New Traffic Signal - Riverside Drive at Beaverbrook Ave	Kelly Scherr	\$163,390.00
RFT20-44	New Intersection Pedestrian Signals	Kelly Scherr	\$220,233.55
RFT20-46	2020 Construction Survey and Design Services for Annual Roadwork Contracts	Kelly Scherr	\$117,500.00
RFT20-47	Highbury Avenue Fanshawe Park Road Median Planter	Kelly Scherr	\$446,528.00
RFT20-49	Old Victoria Hospital	Anna Lisa Barbon	\$601,192.00
RFT20-52	Roadway Lighting and Traffic Control - Oxford Street W and Riverbend	Kelly Scherr	\$177,808.37
RFT20-53	Kinsmen Arena Skate Tile Replacement	Anna Lisa Barbon	\$261,845.00
RFT20-54	Triplex Green and Tee Mowers	Kelly Scherr	\$91,180.00
RFT20-56	Arterial Road Rehabilitation Project Contract 1	Kelly Scherr	\$2,896,627.50
RFT20-57	Replacement of Sidewalk Curb Gutter and Hot Mix Asphalt Contract 1	Kelly Scherr	\$2,389,415.00
RFT20-61	City Hall - Generator Tank Replacement	Anna Lisa Barbon	\$109,285.00
RFT20-63	2020 ARRP Fox Mill Cres Fox Mill Grove Fox Mill Court and Fox Mill Place Improvements	Kelly Scherr	\$2,388,146.70
RFT20-64	ARRP - Jena Crescent Improvements	Kelly Scherr	\$1,622,462.77
RFT20-66	2020 Municipal Parking Lot Upgrades - Lots 8 15	Kelly Scherr	\$2,300,000.00
RFT20-67	General Equipment with Operators	Kelly Scherr	\$2,300,000.00
RFT20-72	Yale Street and Homestead	Kelly Scherr	\$889,770.01
RFT20-73	Power Washing	Kelly Scherr	\$20,150.00
RFT20-75	Stormwater Management Sediment Removal Project	Kelly Scherr	\$1,325,670.26
RFT20-76	2020 Pedestrian Crossover PXO Installation	Kelly Scherr	\$223,792.00
RFT20-81	Rental of Equipment Operators and Materials for Bridge Structure	Kelly Scherr	\$23,158.00
RFT20-84	Cairn Street Reconstruction	Kelly Scherr	\$2,134,197.18
RFT20-85	Contract 2 Replacement of Sidewalk; Curb and Gutter and Hot Mix Asphalt	Kelly Scherr	\$1,622,767.95
RFT20-86	Stanley Street Demolition	Kelly Scherr	\$329,000.00
RFT20-88	Equipment Rental with Operators at W12A Landfill Site	Kelly Scherr	\$94,850.00

## Appendix "C"

### 2020 List of Administratively Awarded Tenders < \$3M Section 13.2

Document #	Project Description	Person Responsible	Cost of Award
RFT20-89	Alterations to Bostwick Community Centre Rink A Viewing Areas	Scott Stafford	\$94,850.00
RFT20-92	Fire Station Exterior Facade Remediation Phase 2	Anna Lisa Barbon	\$192,517.00
RFT20-93	Front End Loader Tractors	Kelly Scherr	\$238,050.88
RFT20-94	Stormwater Management Facility Maintenance and Cleanout	George Kotsifas	\$796,214.49
RFT20-95	Thames Pool and Bath House Life Cycle Renewal Project	Anna Lisa Barbon	\$1,261,000.00
RFT20-98	Lambeth Field House	Anna Lisa Barbon	\$221,778.00
RFT20-100	Arterial Road Rehabilitation Project Contract 2	Kelly Scherr	\$2,568,000.00
RFT20-103	Riverside Drive	Kelly Scherr	\$910,166.03
RFT20-105	Street Light Rehabilitation	Kelly Scherr	\$245,740.00
RFT20-106	Interpretation Services and Written Translation Services	Kevin Dickins	\$131,720.00
RFT20-110	Municipal Parking Meter Mechanisms	George Kotsifas	\$174,207.50
RFT20-111	Construction of Play Areas, Pathways, and Site Amenities in Multiple City Parks	Scott Stafford	\$278,790.00
RFT20-112	Grosvenor Lodge Main House LCR - Window Restoration	George Kotsifas	\$246,912.82
RFT20-114	Forks of the Thames Retaining Wall	Scott Stafford	\$142,526.40
RFT20-116	Supply And Delivery of Ready Mix Concrete	Kelly Scherr	\$525,307.50
RFT20-121	Emergency Building and Property Restoration	George Kotsifas	\$89,062.50
RFT20-123	Supply & Delivery of Pre-Wetting and Anti-Icing Liquids for Road Surfaces	Kelly Scherr	\$226,250.00

## Appendix “D”

### Schedule A – Levels of Contract Approval Authority

Sales taxes, excise taxes, goods and service taxes and duties shall be excluded in determining the price of a contract for the supply of goods or services for the purpose of the relationship of the price to the preauthorized expenditure limit. In the case of multi-year supply and/or service contracts, the preauthorized expenditure limit shall refer to the estimated annual expenditure under the contract. Emergencies as defined in Section 14.2 are exempt from this Approval Authority.

Dollar Value (excluding taxes, duty or shipping)	Tool / Procurement Process	Approval Authority	Policy Section
Under \$15,000	Purchasing Card or Purchase Order	Managing Director or any employee exercising delegated authority approval	9
Greater than \$15,000 to \$50,000	IRFQ (Informal Request for Quotation) – three written quotes.  <b>Note:</b> A copy of the quotes must be provided to Purchasing and Supply for their records.	Managing Director or any employee exercising delegated authority approval	10
Greater than \$50,000 to \$100,000	RFQ	Managing Director or any employee exercising delegated authority approval and Manager of Purchasing and Supply (jointly)	11
Up to \$100,000	RFP – note that Irregular Results greater than \$15,000 require Committee and City Council Approval.	Managing Director or any employee exercising delegated authority approval and Manager of Purchasing and Supply (jointly)	12
Greater than \$100,000 to \$3,000,000	RFT without an Irregular Result	Managing Director or any employee exercising delegated authority approval and Manager of Purchasing and Supply (jointly)	13
Greater than \$3,000,000	RFT	Committee and City Council	13
Greater than \$100,000	All RFQ and RFT with an Irregular Result	Committee and City Council	11,12,13 & 8.10
Up to \$50,000	Single Source or Sole Source	Managing Director and Manager of Purchasing and Supply (jointly) – requires documented rationale	14.3 & 14.4
Greater than \$50,000	Single Source or Sole Source	Committee and City Council	14.3 & 14.4



Dollar Value (excluding taxes, duty or shipping)	Tool / Procurement Process	Approval Authority	Policy Section
Less than \$3,000,000	Contract Extensions – previously approved by City Council	Managing Director and Manager of Purchasing and Supply (jointly) – requires documented rationale	20.2
Greater than \$3,000,000	Contract Extensions – previously approved by City Council	Committee and City Council	20.2
Up to \$50,000 or 3% of the Contract Value	Contract Amendments – subject to availability of sufficient funds in appropriate accounts and budget	Managing Director or any employee exercising delegated authority approval OR Committee and City Council	20.3

**Note:** The City Manager may also exercise the approval authority of a Managing Director.

**Note:** For all IRFQ, RFQ, RFP, RFT as outlined under policy sections 8.10, 10, 11, 12, and 13, the criteria and analysis to determine best value must be clearly documented if not the lowest bid.

**For the Appointment of Professional Consulting Services:**

Dollar Value (excluding taxes, duty or shipping)	Tool / Procurement Process	Approval Authority	Policy Section
Less than \$100,000	Appointment from Pre-approved List	Managing Director	15
\$100,000 to the CETA threshold for goods and services limit as amended.	Proposals invited from 3 Firms on Pre-approved List	City Council	15
Greater than the CETA threshold for goods and services limit as amended.	Two stages: REOI/RFQUAL and RFP	City Council	15

**Note:** The City Manager may also exercise the approval authority of a Managing Director.