

Report to Corporate Services Committee

To: Chair and Members
Corporate Services Committee
From: Anna Lisa Barbon, CPA, CGA, Managing Director, Corporate Services and City Treasurer, Chief Financial Officer
Subject: 2020 Annual Update on Budweiser Gardens
Date: March 1, 2021

Recommendation

That, on the recommendation of the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer, the 2020 Annual Report on Budweiser Gardens attached as 'Appendix B' **BE RECEIVED** for information.

Executive Summary

The purpose of this report is to present the 2020 annual report for Budweiser Gardens. This report provides an overview of Budweiser Gardens, highlights from events held in 2019-2020, and a snapshot of financial highlights for the last five years. In addition, a summary has been provided on the impacts to Budweiser Gardens that have resulted from the global outbreak of the COVID-19 pandemic that was declared by the World Health Organization on March 11, 2020, and the solutions that have been implemented by the team at Budweiser Gardens to mitigate the impacts from the pandemic.

In spite of all the measures that have been taken during the 2019-2020 fiscal year, Budweiser Gardens will have a financial loss for the first time since it began operations 18 years ago. With near-term challenges expected as the world navigates COVID-19, the future outlook for the City's share of proceeds will be limited until the venue is able to reopen and generate "normal" operating revenues.

Civic Administration has also identified that there is a limited window during the first six months of Budweiser Gardens' 2022-2023 fiscal year for Council to consider an opportunity to divest of the asset with no financial penalty. Should Council wish to further consider this potential opportunity, Civic Administration will develop the next steps to undertake the review of Budweiser Gardens in advance of the decision point in 2022.

Analysis

1.0 Background Information

1.1 Previous Reports Related to this Matter

Corporate Services Committee, February 18, 2020, Agenda item 2.4, 2019 Annual Update on Budweiser Gardens.

Corporate Services Committee, November 5, 2019, Agenda item 2.3, Budweiser Gardens: City Approval of Digital Wall Capital Lease Agreement.

Corporate Services Committee, February 19, 2019, Agenda item 2.2, 2018 Annual Update on Budweiser Gardens.

Corporate Services Committee, February 19, 2019, Agenda item 2.1, Budweiser Gardens: City Approval of Zamboni Capital Lease Agreement.

Corporate Services Committee, December 17, 2017, Agenda item 3, Asset Review: Class C – Major Venues, Non-Core Services and Assets.

1.2 Budweiser Gardens Overview

Budweiser Gardens is a multi-purpose entertainment and sports facility. The facility strives to perform a significant role in meeting the needs of the community in its overall programming.

Budweiser Gardens completed its 18th year of operations in 2020. As a public private partnership it is structured as follows:

- a) The City of London owns the land.
- b) The City of London leases a portion of the lands upon which the facility sits (Ground Lease) to London Arena Trust for a nominal base rent for 50 years. During the term of the lease, London Arena Trust owns the building in trust for the City.
- c) London Arena Trust leases the building (Participatory Occupancy Lease) to the London Civic Centre Limited Partnership. The partners in the Partnership are Spectra Venue Management (formerly known as Global Spectrum), and EllisDon Construction Ltd.
- d) Spectra Venue Management is the manager of the building on behalf of the Partnership. Spectra is responsible for the sale of naming rights, advertising, attractions, sale of suites and club seats, and the operation of the facility.

Annually, the City receives a share of the net proceeds from operations, noting it is subject to a minimum \$50,000 payment from Budweiser Gardens, as well as a share of the proceeds from ticket sales. The City's share of the net proceeds from operations varies over the life of the lease. In years one to five, the City's share was 20%; years six to ten, 45% and years eleven to fifty, 70%.

2.0 Discussion and Considerations

2.1 2019-2020 Budweiser Gardens Events Highlights

Budweiser Gardens hosted a wide range of shows and events in 2019-2020, living up to the multi-purpose function that the City invested in when it built the facility including, but not limited to:

- Performances by Michael Bubl , Def Leppard, Arkells, and Blue Rodeo;
- Country stars such as Dean Brody, Dallas Smith, and Johnny Reid;
- Comedic acts such as Cheech & Chong;
- Broadway shows such as Jersey Boys;
- Family shows such as Rock the Rink, World of Dance Live, Paw Patrol Live! Race to the Rescue, Disney On Ice Celebrate Memories; and
- a host of various events such as Health and Wellness Expo, London Tequila Expo, and Local Artisans & Performers Showcase.

As a result of the global outbreak of the COVID-19 pandemic that was declared in March 2020, Budweiser Gardens was only able to host shows and concerts within an 8-month timeline before the venue was forced to close. Leading up to the March closure Budweiser Gardens was on pace to have another successful year, with 84 events being held and a paid attendance of 372,119.

2.2 Impacts from COVID-19

Following the extremely successful 2018-2019 fiscal year, Budweiser Gardens was scheduled to have another busy lineup of A-List entertainment, but that changed on March 11, 2020 when the World Health Organization declared the global outbreak of the COVID-19 pandemic. As a result of the outbreak, public health measures were put in place to prohibit all large gatherings which caused the postponement/cancellation of remaining concerts and events in the year, including the London Knights season. In response to the pandemic, Budweiser Gardens has been working with agents and promoters to reschedule and secure new events for 2021 and 2022, and at the same

time communicating updates to purchasers and fans. Ticket holders have been encouraged to retain their tickets until new dates are announced, as they will be valid once the venue reopens and Budweiser Gardens is able to host events again.

While hosting of live events and concerts has been put temporarily on hold, the team at Budweiser Gardens has used the time over the past year to re-think business models, implement digital solutions and engage fans in new ways. In the short-term the staff at Budweiser Gardens have been resourceful and creative in finding new ways to use the facility, connect with their fans and support the London community. Some of the creative solutions that have been implemented include:

- Launching of #TogetherAtHome charity ticket in May, with proceeds supporting the St. Josephs Health Crisis Fund.
- Opening of Bud's Brew Garden throughout the summer to provide a unique and physically distanced outdoor patio for Londoners to carry on the tradition of Friday nights at Budweiser Gardens.
- Development of Featured Artist Friday's, a Live Stream hosted by a Corus Radio personality on the Budweiser Gardens Facebook page, allowed Budweiser Gardens to showcase 12 local artists since launching in May.
- Partnering with London Music Hall to promote the Brett Kissel Drive-in Concert at Western Fair.
- Starting an ice rental program in September, in a modified capacity allowing Londoners an opportunity to get on the ice at Budweiser Gardens.
- Marketing as a holiday gift idea the Zamboni Experience, which allows a person to purchase a one-hour class on the history of the Zamboni and the opportunity to drive one on ice at Budweiser Gardens.
- Sale of takeout Holiday meals from Thanksgiving through New Year's Eve, with more planned to come in the future.

In terms of cost savings and reductions, Budweiser Gardens worked with their financial partners to defer lease and mortgage payments as a measure to preserve cash flow. Budweiser Gardens also negotiated with their HVAC contractor to create substantial savings for the year. Further, Budweiser Gardens have eliminated all discretionary spending, eliminated all salary increases and incentives, reduced staff wages by 20%, have laid off 50% of full-time employees, and have received the government wage subsidy for the remaining staffing costs. Budweiser Gardens is also continually applying for Governmental grants/subsidies to assist in covering their base costs.

As indicated above, the revenue generating activities at Budweiser Gardens have been significantly impacted by public health measures and restrictions that have been introduced to stop the spread of COVID-19. Notwithstanding all the cost saving measures that have been implemented during the 2019-2020 fiscal year, Budweiser Gardens will have a financial loss for the first time since it began operations 18 years ago. By incurring a loss this year, the share of total proceeds the City receives from Budweiser Gardens will look quite different than it has in prior years. As a result of the financial loss, the City will not receive a share of the net proceeds from operations and only receive the minimum payment of \$50,000. It is noted that the City is not required to assist in funding the loss, however, based on the provisions of the partnership agreement any losses are recouped against future profits that are earned by Budweiser Gardens until they are offset. The City will also receive its share of ticket sales of \$17,064, which is reduced substantially from prior years as a result of no ticket sales after March 2020. Notwithstanding the treatment of the losses as set out in the agreement, depending on the length of time that losses and cash flow continue to be negative, one time support may be required depending on the longevity of the impacts of COVID-19 if cash is fully depleted.

The impact of this provision is significant as it will shift the City's expectation regarding the share of proceeds that are received in the future. Depending on the number of years until Budweiser Gardens starts making a profit, and the size of future losses, it will be difficult to determine when the City's share of the proceeds will return to levels achieved prior to COVID-19. With near-term challenges expected for the sports and live

entertainment industry as it relates COVID-19, the future outlook for the City's share of proceeds will be limited until the venue is able to reopen and generate "normal" operating revenues.

3.0 Financial Impacts/Considerations

3.1 Financial Highlights

At the end of 2020 there was \$2,151,757.29 remaining on the outstanding debt. The final payment will be made in 2023.

Appendix "A" (attached) provides a performance summary for the Budweiser Gardens for the last five years, events, paid attendance, incomes, expenses, net income and the City's net proceeds for both ticket fees and share of net operational income.

Appendix "B" (attached) is the Budweiser Gardens 2020 Annual Report.

4.0 Key Issues and Considerations

4.1 Asset Review

In 2017 and 2018 as part of the City's asset review, Civic Administration was directed to undertake a review of assets classified as major venues, non-core services and assets. During the review City staff completed an evaluation of the assets to determine if any of them could provide opportunities for sale to or partnership/merger with interested parties. Results from the preliminary review were presented to Committee as part of a Corporate Services Committee report on December 5, 2017 and indicated that several assets did not warrant further review and should be retained by the City of London based on the individual constraints associated with them. Budweiser Gardens was identified as one of the assets within this group, as it was determined there was limited benefit in undertaking the review due to the legal agreement that precludes the consideration by Council to divest the asset with no financial penalty, except for a window during the first six months of the 2022 – 2023 fiscal year, which starts in July.

As the City now approaches the limited window in 2022-2023, Civic Administration is bringing forward this opportunity for consideration by Council and is seeking direction on how proceed. Given the significant success of Budweiser Gardens to date, the important role it has had with respect to revitalization of the core and the role it will play in continued economic recovery of our City as well as the downtown after COVID-19, Civic Administration does not believe that there would be a significant benefit to pursue divestiture of this asset. Should Council wish to further explore this potential opportunity to divest of the asset, Civic Administration will report back to Committee and Council with the next steps to undertake the review of Budweiser Gardens in advance of the decision point in 2022.

Conclusion

During the first 8 months in 2019-2020, Budweiser Gardens was on pace to have another successful year, with 84 events being held and a paid attendance of 372,119. With the emergence of the COVID-19 global pandemic the venue was forced to close and put the hosting of events and concerts temporarily on hold. This significantly impacted their ability generate revenues, which resulted in Budweiser Gardens incurring a financial loss for the first time since it began operations 18 years ago. With near-term challenges expected as the world navigates COVID-19, the future outlook for the City's share of proceeds will be limited until the venue is able to reopen and generate "normal" operating revenues.

Civic Administration has identified that there is a limited window during the first six months of Budweiser Gardens' 2022-2023 fiscal year for Council to consider divesting

of the Budweiser Gardens with no financial penalty. Should Council wish to further explore this opportunity, Civic Administration will develop the next steps to undertake the review of Budweiser Gardens in advance of the decision point in 2022.

Submitted by: Mark Johnson, MCIP, RPP
Business Planning Process Manager

Recommended by: Anna Lisa Barbon, CPA, CGA
Managing Director, Corporate Services and City
Treasurer, Chief Financial Officer

Appendix A – Budweiser Garden Performance Summary

Budweiser Gardens - Key Statistics

	2020 Budget	2020 Actual	2019 Actual	2018 Actual	2017 Actual	2016 Actual
Events	133	84	146	122	134	147
Paid Attendance	564,432	372,119	605,099	490,347	587,020	586,919

Budweiser Gardens - Operations Summary - Fiscal Year Ending June 30, 2020

	2020 Budget	2020 Actual	2019 Actual	2018 Actual	2017 Actual	2016 Actual
Total Event Income	\$2,735,249	\$1,601,431	\$3,065,300	\$2,639,587	\$3,228,051	\$2,552,117
Other Income ¹	\$3,793,738	\$2,997,553	\$3,754,534	\$3,736,290	\$3,470,796	\$3,482,830
Total Income	\$6,528,987	\$4,598,984	\$6,819,834	\$6,375,877	\$6,698,847	\$6,034,947
Indirect Expenses	\$6,474,275	\$5,247,405	\$6,612,688	\$6,230,807	\$6,408,130	\$5,645,886
Net Income (loss) ²	\$54,712	(\$648,422)	\$207,146	\$145,070	\$290,717	\$389,061

City's Cash Flow - Fiscal Year Ending December 31, 2020

	2020 Budget	2020 Actual	2019 Actual	2018 Actual	2017 Actual	2016 Actual
City Proceeds from Operations	\$50,000	\$50,000	\$183,520	\$117,660	\$258,907	\$243,553
City Proceeds from Ticket Sales	\$49,064	\$17,064	\$155,488	\$145,314	\$128,005	\$133,961
Total City Proceeds	\$99,034	\$67,064	\$339,008	\$262,974	\$386,912	\$377,514

¹ Other Income includes items such as Advertising, Naming/Pouring rights, Luxury Suites, etc.

² Net Income is based on Operating Cash Flow for Distribution.

A nighttime photograph of a large, ornate building, likely a historic structure, illuminated with vibrant blue lights. The building features multiple gables and windows, some of which are lit from within. A street lamp with a glowing white light is visible in the foreground, casting a soft glow. The scene is set against a dark night sky. The image is partially obscured by a white diagonal shape on the left and a dark blue diagonal shape at the bottom right.

Budweiser
GARDENS

2020
Annual Report

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Future Outlook

STATEMENT OF PURPOSE

- Budweiser Gardens opened in October of 2002 with a seating capacity of 9,090 for hockey and ice events and over 10,000 for concerts, family shows and other events. The venue not only strives to meet the needs of the community through diverse programming, it also stands as a landmark of civic pride and community accessibility, promoting a sense of vibrancy and culture while also providing a wide range of public sports and entertainment.

Constructed in the heart of downtown London, the exterior design of Budweiser Gardens incorporates a replica of the facade of the old Talbot Inn, a 19th Century Inn originally located where the building now stands.

With a reputation and standard of excellence in the industry, Budweiser Gardens is a top stop for fans and performers alike.



MESSAGE FROM THE GENERAL MANAGER



As I reflect on the 2019-2020 season at Budweiser Gardens it certainly was a roller-coaster of a year! We started the year still riding the high of the overwhelmingly successful 2019 Juno awards and celebrating the \$149,439 donation that we made to MusiCounts as part of the \$1/per ticket program and ended the year with a donation to the St. Josephs Health Crisis Fund to assist in their COVID-19 related research, patient care and staff comfort. In between, we welcomed 368,913 patrons to Budweiser Gardens to take part in over 80 events!

The 2019-2020 fiscal year began with a successful summer line-up which included the return of fan favourites; Michael Bublé, Def Leppard, Marilyn Manson and Rob Zombie while the fall season included some new faces such as Cheech & Chong as well as touring cast members of the hit TV show World of Dance. On September 18th, Canadian ice dancing superstars, Scott Moir and Tessa Virtue announced their retirement from skating after an unprecedented 22-year career. This meant that the October 30th Rock the Rink event would be the last time the London and area natives would take the ice at Budweiser Gardens. In true London fashion, skating fans and the skating community came together to give the pair a send-off that they will never forget. Rising Canadian rock superstars and fan-favourites, Arkells brought their Rally Cry tour to Budweiser Gardens on November 7th and as per usual, they put on an unforgettable performance! The new year brought the return of Western Mustangs hockey to Budweiser Gardens when they hosted the Guelph Gryphons in the first annual 'Face-Off at the Forks'. It had been more than a decade since the Mustangs last played at the venue and the game did not disappoint. With playoff implications for both teams, the Mustangs edged out the Gryphons 5-4 in a tightly contested match before a raucous crowd.

We continued to grow our community and consumer events this year as we hosted our first Health and Wellness Expo powered by OEV Fitness on January 12th. The Expo brought together local and commercial vendors which served to share ideas, techniques and products that encompass mind, body and spirit. Numerous educational seminars and demonstrations also took place throughout the day and offered patrons the opportunity for in-depth analysis in a variety of relevant topics. A portion of the proceeds were donated to St. Joseph's Healthcare Foundation and the residents of Mount Hope in their efforts to secure a second trishaw bicycle as part of their Cycling Without Age program. Overall the event was a tremendous success and we look forward to making it an annual event.

Like the rest of the world, our industry was turned upside down in mid-March with the COVID-19 pandemic which

caused the postponement/
cancellation of over 20 concerts
and events, 3 London Knights games
plus playoffs and 4 London Lightning games plus playoffs.

Throughout the last three and a half months, the staff at Budweiser Gardens have been resourceful and creative in finding ways to keep the venue connected to the community. In May we launched our #TogetherAtHome charity ticket with proceeds supporting the St. Josephs Health Crisis Fund. For a minimum \$10 donation, community members received a souvenir ticket, which quickly became the hottest ticket in town! The campaign ran through June and I am pleased to say that we were able to donate \$3,723 through 193 donations!

Our Feature Artist Friday platform allowed us to connect with local musicians from London and surrounding areas and promote their talents through our social media channels. In partnering with the London Music Office and Corus Radio we have been able to showcase 12 artists since launching on May 15th and we plan to continue the program as we transition to live music at Bud's Brew Garden.

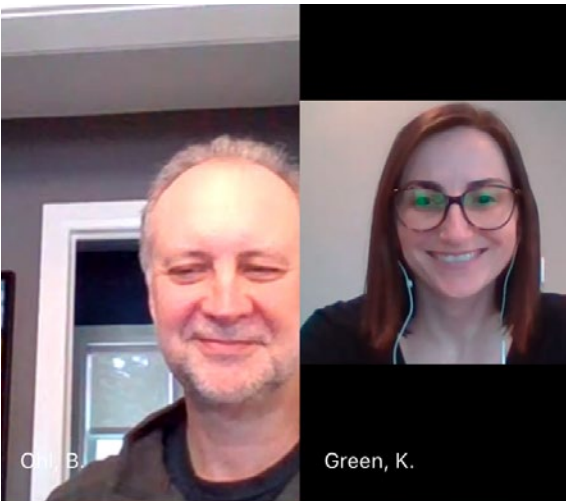
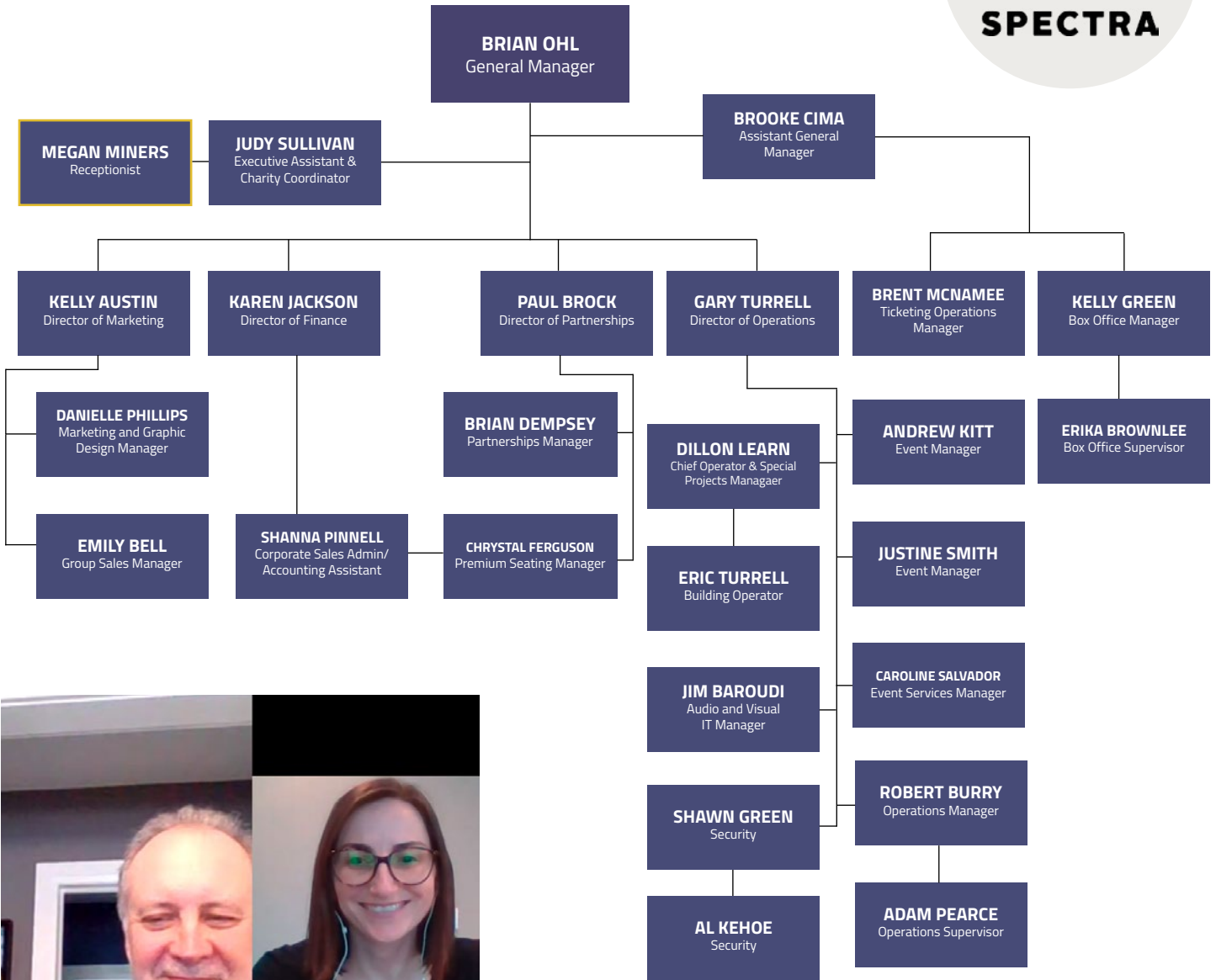
Beginning in July we will be opening Bud's Brew Garden every Friday night throughout the summer. Friday nights at Budweiser Gardens are a tradition for many Londoners and it is our hope that we can keep that tradition going with our unique and physically distanced patio. We will be offering a selection of your favorite Budweiser Garden's snacks and showcasing several very talented local musicians.

As always, we are incredibly grateful for the support that we receive from our venue and community partners including; Labatt, the City of London and the London Music Office, Downtown London, Tourism London and many more. Creating a great experience for our customers is always a top priority for the Spectra Venue Management team at Budweiser Gardens and your partnership plays an important role in helping us succeed.

Finally, I don't know what the next year has in store but I do know that when we are finally able to open our doors for events, we will do so with the health and safety of our fans, staff, players and artists as our top priority. We can't wait to welcome you back to Budweiser Gardens when we can all be #TogetherAgain!

BRIAN OHL - GENERAL MANAGER

VENUE TEAM



MESSAGE FROM THE CITY OF LONDON

MESSAGE FROM ED HOLDER

On behalf of London City Council, let me commend you for standing strong and finding ways to give back to your community during these unprecedented times.

As you reflect back on this annual report, I hope – above all else – you remember and truly appreciate the joy and entertainment you helped bring to Londoners over the last 12 months

In addition to London Lightning basketball and London Knights hockey games, Budweiser Gardens filled its seats with performances by Def Leppard, Michael Buble, Blue Rodeo, and The Arkells, among others.

Let me also thank you for navigating through the COVID-19 pandemic, showing leadership and kindness in a way that makes all Londoners proud. There are many examples, including the #TogetherAtHome initiative which has raised valuable and badly needed donations to the St. Joseph's Health Crisis Fund.

Budweiser Gardens has been a staple for entertainment in our downtown core, drawing hundreds of thousands of Londoners and visitors for countless events. The work that goes into preparing, hosting, cleaning up and transforming the venue for events is astounding. Thank you for the memories and opportunities you provide to our City.

We look forward to creating new memories, together, in 2021.

Kind regards,



Ed Holder
Mayor, City of London



MESSAGE FROM ANNA LISA BARBON

To Our Friends at Spectra Venue Management:

I would like to take this opportunity to formally congratulate Spectra Venue Management on another successful year at Budweiser Gardens in spite of the current circumstances.

This past year, unlike any other that this City has ever experienced, only allowed Budweiser Gardens to host shows and concerts within an 8-month timeline before the venue was forced to close as a result of the pandemic.

As fans of Michael Bublé, Def Leppard, Arkells and Blue Rodeo can attest, Budweiser Gardens hosted some amazing shows with these artists over the last year as well as many other performances including Rock the Rink. Budweiser Gardens continues to host shows that have broad appeal to everyone and remains a venue of choice in London, Ontario.

Budweiser Gardens remains the home for the London Knights and will be ready for hosting duties when the season can safely resume. Although there may be unforeseen challenges still ahead as the pandemic continues, Spectra has shifted their focus to community engagement as they remain committed to enhancing the quality of life of Londoners.

The dedication and professionalism of Spectra Venue Management will continue to bring in high quality entertainment and world class acts that has allowed Budweiser Gardens to be one of the top venues in the world in its class.

Sincerely,



Anna Lisa Barbon
Managing Director, Corporate Services and
City Treasurer, Chief Financial Officer



SUMMARY OF EVENTS

JULY

Def Leppard
July 22

Michael Bublé
July 29

AUG

**Twins Of Evil:
Rob Zombie and
Marilyn Manson**
August 14

SEPT

**United Way 3M
Harvest Lunch**
September

OCT

**Dean Brody and
Dallas Smith**
October 3

**Rumours of
Fleetwood Mac**
October 12

**World of Dance
Live**
October 17

**Beautiful
The Carole King
Musical**
October 22-23

Rock The Rink
October 30

NOV

**Local Artisans
& Performers
Showcase**
November 3

Arkells
November 7

Jersey Boys
November 9

**CIBC Canada
Russia Series**
November 11

**London Tequila
Expo**
November 16

Johnny Reid
November 30

JAN

**Health and
Wellness Expo**
January 12

Brantley Gilbert
January 23

**Faceoff at the
Forks**
January 30

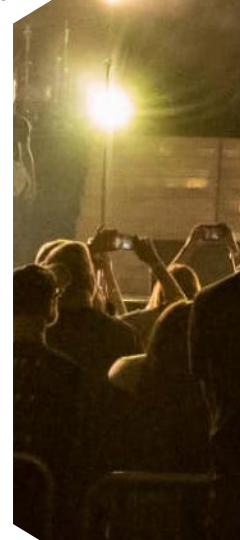
FEB

Blue Rodeo
February 8

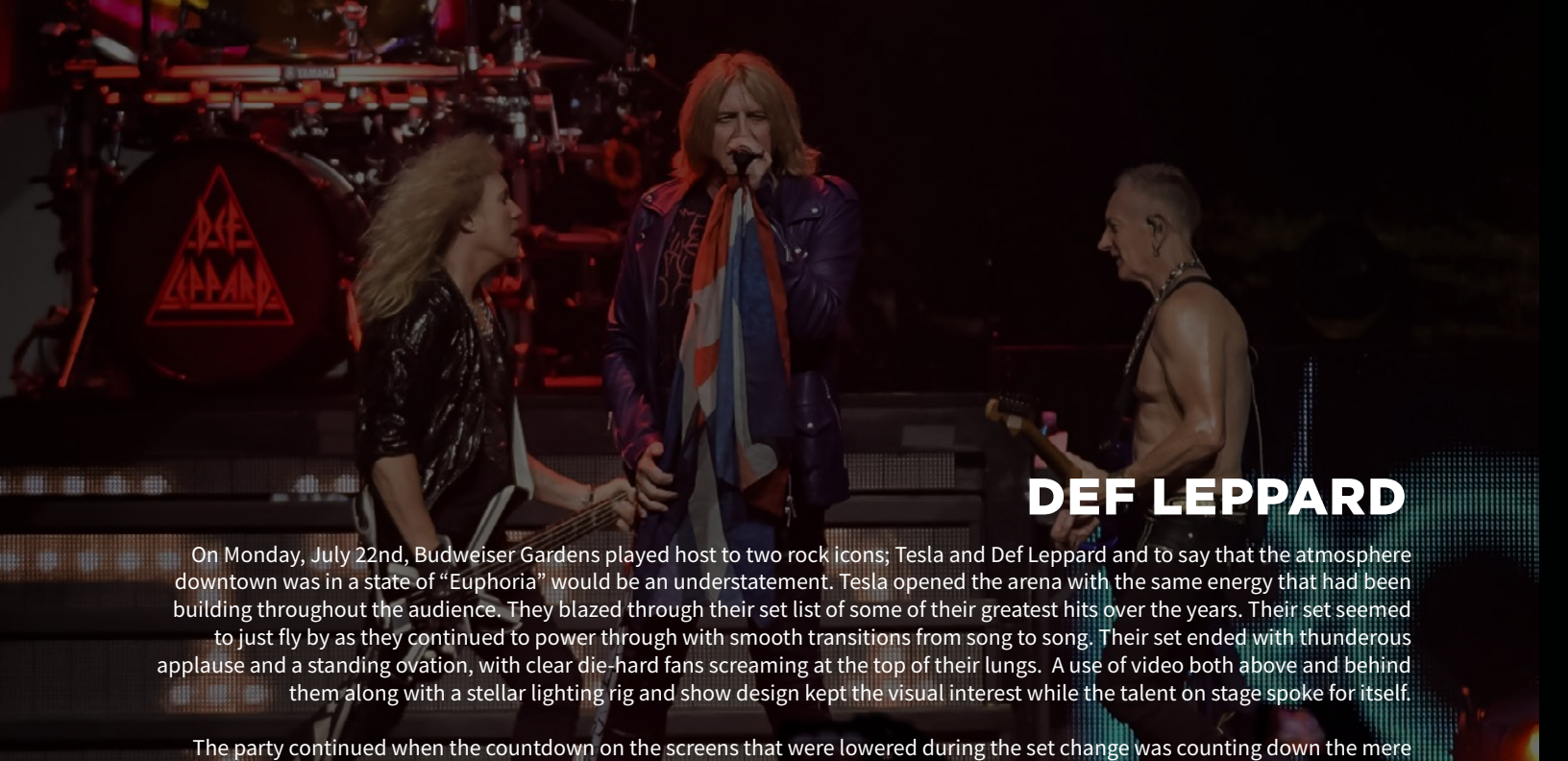
**Disney On Ice
Celebrate Memories**
February 20-23

MAR

**Riverdance 25th
Anniversary Show**
March 3-5







DEF LEPPARD

On Monday, July 22nd, Budweiser Gardens played host to two rock icons; Tesla and Def Leppard and to say that the atmosphere downtown was in a state of “Euphoria” would be an understatement. Tesla opened the arena with the same energy that had been building throughout the audience. They blazed through their set list of some of their greatest hits over the years. Their set seemed to just fly by as they continued to power through with smooth transitions from song to song. Their set ended with thunderous applause and a standing ovation, with clear die-hard fans screaming at the top of their lungs. A use of video both above and behind them along with a stellar lighting rig and show design kept the visual interest while the talent on stage spoke for itself.

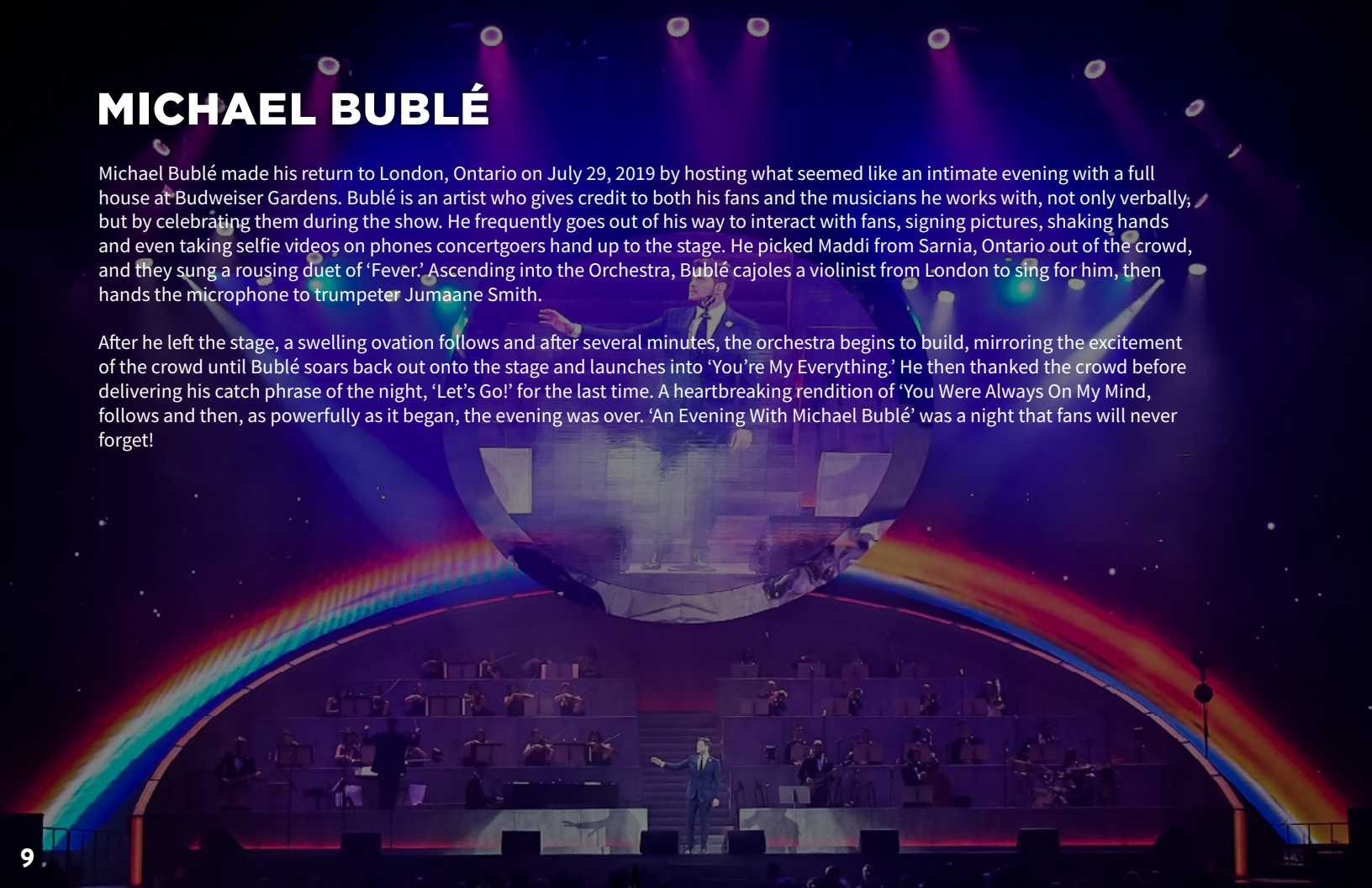
The party continued when the countdown on the screens that were lowered during the set change was counting down the mere seconds to the top of Def Leppard’s set. The crowd erupted with 15 seconds left on the count, with everyone getting to their feet.

The loud and proud audience even stayed on their feet for the remainder of their 16-song set list of hits from their complete discography. As the first note played, and the screens lifted to reveal lead singer Joe Elliott highlighted by top light, you knew the audience was about to be taken down a journey. Fans were re-introduced to the band through the first number of the set, ‘Rocket’ and taken through accompanied video footage of NASA and their massive accomplishments. Of course, their closing number (before encore of course), was the song that without-a-doubt, everyone knows. ‘Pour Some Sugar On Me’ was the loudest fan driven song I’ve heard in a concert. The sound was deafening. Pure joy and nostalgia was definitely alive and well!

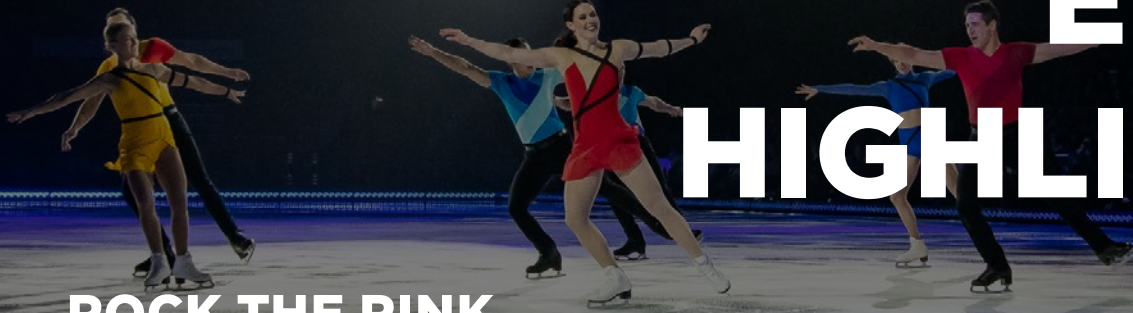
MICHAEL BUBLÉ

Michael Bublé made his return to London, Ontario on July 29, 2019 by hosting what seemed like an intimate evening with a full house at Budweiser Gardens. Bublé is an artist who gives credit to both his fans and the musicians he works with, not only verbally, but by celebrating them during the show. He frequently goes out of his way to interact with fans, signing pictures, shaking hands and even taking selfie videos on phones concertgoers hand up to the stage. He picked Maddi from Sarnia, Ontario out of the crowd, and they sung a rousing duet of ‘Fever.’ Ascending into the Orchestra, Bublé cajoles a violinist from London to sing for him, then hands the microphone to trumpeter Jumaane Smith.

After he left the stage, a swelling ovation follows and after several minutes, the orchestra begins to build, mirroring the excitement of the crowd until Bublé soars back out onto the stage and launches into ‘You’re My Everything.’ He then thanked the crowd before delivering his catch phrase of the night, ‘Let’s Go!’ for the last time. A heartbreaking rendition of ‘You Were Always On My Mind,’ follows and then, as powerfully as it began, the evening was over. ‘An Evening With Michael Bublé’ was a night that fans will never forget!

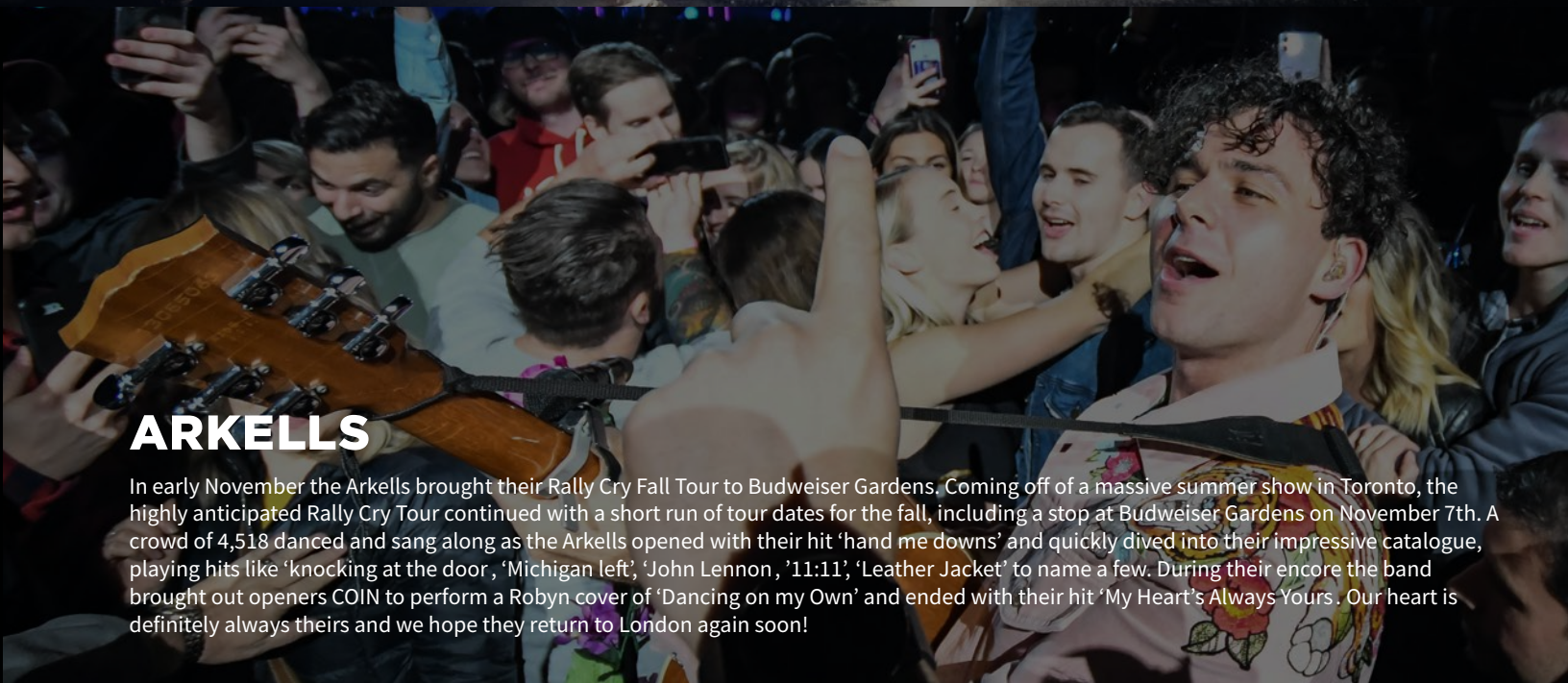


EVENT HIGHLIGHTS



ROCK THE RINK

On October 30th, Tessa Virtue and Scott Moir returned to their hometown for their final skate ahead of retirement on their Rock the Rink Tour. It was a special evening as Tessa & Scott had announced just a month earlier that they were going to step away from skating and enter retirement. A crowd of 5,224 watched in awe as the pair brought their flawless routine to the ice. Fellow skaters Patrick Chan, Kaetlyn Osmond, Elvis Stojko, Carolina Kostner, Jeremy Abbott and more also impressed. Toronto based alt-rock band Birds of Bellwoods provided some live music to pump up the crowd for the show. The coast to-coast tour was something special, but the hometown show for Tessa & Scott was something truly memorable filled with smiles, tears and plenty of standing ovations.



ARKELLS

In early November the Arkells brought their Rally Cry Fall Tour to Budweiser Gardens. Coming off of a massive summer show in Toronto, the highly anticipated Rally Cry Tour continued with a short run of tour dates for the fall, including a stop at Budweiser Gardens on November 7th. A crowd of 4,518 danced and sang along as the Arkells opened with their hit 'hand me downs' and quickly dived into their impressive catalogue, playing hits like 'knocking at the door', 'Michigan left', 'John Lennon', '11:11', 'Leather Jacket' to name a few. During their encore the band brought out openers COIN to perform a Robyn cover of 'Dancing on my Own' and ended with their hit 'My Heart's Always Yours'. Our heart is definitely always theirs and we hope they return to London again soon!



BLUE RODEO

Blue Rodeo took to the stage to celebrate their 35th Anniversary together as a band and their 8th performance at Budweiser Gardens on February 8, 2020 with special guest Elliot Brood. Opening with "5 Days in May", they had the crowd in the palm of their hand. The chemistry of the band is infectious as each band member had numerous moments to showcase their talents; especially during their performance of Willie's Diamond Joe. Most notable was Greg Keelor's haunting vocals, and amazing light effects, during "Diamond Mind", Jim Cuddy's soulful rendition of "After the Rain" on piano, and a cover of Bob Dylan's "I Shall Be Released". The last part of their set had the audience on their feet, dancing and singing along to some of their top hits. The encore was no less impressive with Jim breaking into a crowd favourite, "Try". As always, the band kept with tradition, ending the concert with "Lost Together".



LONDON KNIGHTS

The 2019-2020 season will always be one to remember. Although the season was cut short due to the COVID-19 pandemic the Knights can still reflect on the highlights and memories of a season that ended with a first-place finish in the Western Conference.

On Friday, September 27th, the Knights hosted the Erie Otters with a new face on the blueline welcoming San Jose Sharks 1st round pick Ryan Merkley to London. The Knights would go on to win 6-2 with Merkley collecting 2 assists on the night. Ryan's veteran presence continued to shine as he finished the season second in all scoring by a defenseman.

The afternoon of October 19th was a highlight for Knights fans with a 6-3 win over the visiting Kingston Frontenac's but was especially a highlight for draft eligible forward Luke Evangelista. Luke not only scored his first Ontario Hockey League goal but added two more for the hat-trick earning him first star and the famed Knights Sombrero. Luke went on to collect 61 points which has boosted his draft ranking with some considering Luke as a 1st round talent.

The annual tradition of hosting local war veterans and current military personnel at a Knights game continued this year on Friday November 8th as the Knights hosted the North Bay Battalion. Before puck drop the Knights Fans welcomed the number 9 army cadet corps and colour guard at HMCS Prevost and honoured peacekeeping veteran George Myatt as well as three World War II veterans: Jeffrey Gel, Francis "Frank" Gaudio and William Schussler. The team paid tribute with a come from behind 4-3 victory.

As most players left London for the holiday season 5 London Knights headed to Ostrava Czech Republic to represent Canada at the IIHF under 20 tournament. With the support from Mark and Dale Hunter, and London Knights' forwards Liam Foudy and Connor McMichael earning their spot on the roster, fans knew there would be an elite team on the ice. Through the 7-game tournament Foudy scored 3 goals, added 1 assist and held a +3-rating playing in critical defensive situations for Team Canada earning him the honour of one of the team's top three players of the tournament. McMichael

tallied 7 points including a goal in the Gold Medal game against the Russians which saw a come from behind world junior classic win for the Canadians. Joining them was team trainer Chris Maton and security liaison Bob Martin.

Upon returning from Europe, Knights GM Mark Hunter got back to work as he made a trade for overage forward Jason Willms one of the leagues best faceoff players. Also acquired was defenceman Markus Phillips who was returning from a stint in pro hockey with LA Kings affiliate, Fort Wayne Komets. January 17th was another great moment in celebrating the career of former Knight and current NHL all star, Patrick Kane. The Knights retired Kane's number 88 on a Friday night against the visiting Sudbury Wolves which ended in a 4-1 win for the hometown Knights. During a pre-game ceremony Kane addressed the Knights faithful calling London "a mini NHL". Kane was joined on ice by his family, Knights staff current and former as well as '07 teammates Rod Drummond, Jordan Foreman, Josh Bealieu and AJ Perry.

For the first time since Nazem Kadri was called to lace up for the Toronto Maple Leafs, a Knight's



player was called up out of junior to play for their NHL team. This year Liam Foudy made that leap when the Columbus Blue Jackets brought Liam up not only once but twice in the month of February. During his two games as a pro Liam had one assist. Upon his return he continued to play like an NHLer using his tremendous speed to outplay his opponents every night. For the second year in a row the Knights inducted 6 new members into the Don Brankley London Knights Hall of Fame. This year's inductees included John MacDonald in the builder category and players Garry Unger, Reg Thomas, Brian Bradley, Chris Kelly and current Knights Assistant Coach, Dylan Hunter.

Rookie Goaltender Brett Brochu broke an all time OHL record of wins by a rookie goaltender with 32 wins in his first season as the Knights back stopper. Brochu passed longtime NHLer and former Vezina Trophy winner John Vanbiesbrouck to complete the task and did it in only 42 games played, earning Brett the lowest goals against average in the OHL this season and second in save percentage.

The Knights ended their 2019-2020 campaign with a 3-1 win over the Oshawa Generals. It was an unexpected ending for a team that finished on top of the Western Conference and was on a 7 game win streak just before the playoffs.

Although the season was cut short we can still hold onto the memories that were made and the players that left their mark in London Knights History.

The London Knights once again put a focus on community impact and giving back this past season. This season saw the Knights raise \$248,345 through the 50/50 program and a total of \$27,500 to the St Joseph's Health COVID Relief Fund. Overall the funds were donated to over 30 different organizations including Ronald McDonald House Charities, Children's Health Foundation, Anova, and many more. The London Knights players and Scorzy also made many community appearances including Home Depot Kids Workshops, McDonalds Mc Hockey Day and Skyzone Kids Club Day.

The team now looks forward to the 2020-2021 season, hoping to build off the success of this past season and bring more excitement to Budweiser Gardens and the London community.



LONDON LIGHTNING

The London Lightning's 9th season was a promising one before the COVID-19 global pandemic suspended, then ultimately cancelled the remainder of the 2019-20 season. The roster featured a healthy balance of returning talent and exciting new players. Xavier Moon, Anthony Gaines, Marcus Capers and Garrett Williamson were joined by NBLC veteran players like Randy Phillips, Mareik Isom and Jaylon Tate. Head Coach, Doug Plumb, had the Lightning start the year as one of the hottest teams, boasting a 9-1 record, despite a number of injuries to the roster which left the Lightning with only eight available players for most of those games.

After a mid-season slump, the Lightning made a few roster changes including adding import forward, Cameron Forte. The Lightning sat comfortably atop the Central Division with playoffs just around the corner before the untimely end of the season due to coronavirus.

While the season may not have been completed, several Lightning players were recognized for their play during the season. Marcus Capers was recognized as the NBL Canada Defensive Player of the Year and was named to the NBLC All-Defensive team. Xavier Moon, who was 2nd in MVP voting, was named to the NBLC All-League First Team while Anthony Gaines was named to the NBLC All-League Second team and Garrett Williamson was named to the NBLC All-Canadian Second Team.

Next season marks the Lightning's 10th Season as a franchise as well as the National Basketball League of Canada's 10th season.





GROUP SALES



For the last several months, we have all been focused on adapting to and navigating this uncertain new reality dictated by COVID 19. As we reflect on the 2019 20 fiscal year, the Group Sales Department at Budweiser Gardens, has much to celebrate.

The Group Sales department began utilizing social media advertisements, which allowed us to showcase amazing group offers to a wider audience. One of the packages we advertised was our very first PAW Patrol Birthday Party Package, which included a take home goodie bag, freshly baked cupcake, food and beverage voucher, and a discounted show ticket for PAW Patrol Live. The department generated \$19,505 in group revenue for the show and sold over \$600 in pre purchased food and beverage vouchers for our concession stands. As a department, we are striving to make small changes in the hopes of making the overall experience more personable and memorable for our fans.

In February, we had the pleasure of hosting a successful Disney on Ice: Celebrate Memories show, which expanded over 4 days. Like previous years, we worked closely with various nonprofits, elementary schools, and skating club groups in providing fundraising opportunities, where funds would go towards a specific charity of choice or special cause. In total, the department sold 5050 group tickets resulting in \$100,674 in overall revenue.

During this past year, the department has continually focused on the importance of fan experience and involvement. At the 2019 CIBC Canada Russia Series, our purchasers had the opportunity to sit on the players' bench during warm up, receive autographed merchandise and participated in other interventional opportunities before the highly anticipated game.

In March, when we were suddenly faced with COVID 19, the department quickly implemented plans to help purchasers receive refunds and cater to any requests. We were humbled by the support and understanding from our clients, purchasers, and dedicated fans. We are proud to say that we have a long standing track record for providing excellent customer service and guest experience. In the face of the pandemic and with an uncertain future, we are committed to maintaining this level of excellence and bringing back Group Sales as soon as it is safe and possible.



FACILITY FLOOR PLANS



END STAGE

CAPACITY: 8,000



HYBRID

CAPACITY: 6,654



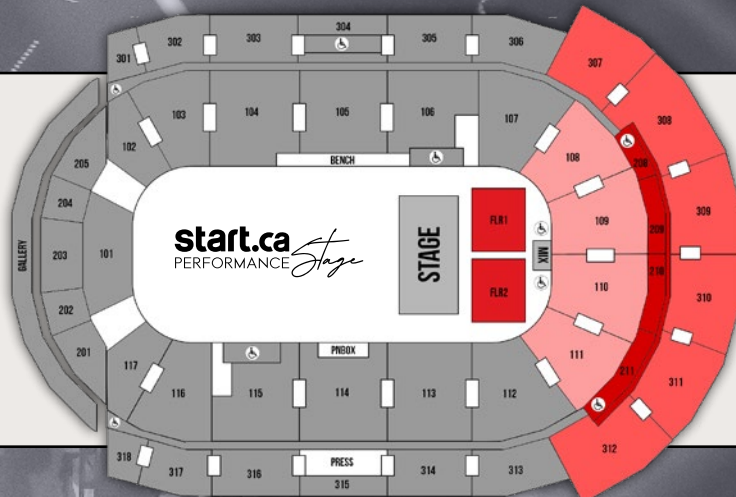
SMALL CONCERT

START.CA PERFORMANCE STAGE

CAPACITY: 3,933

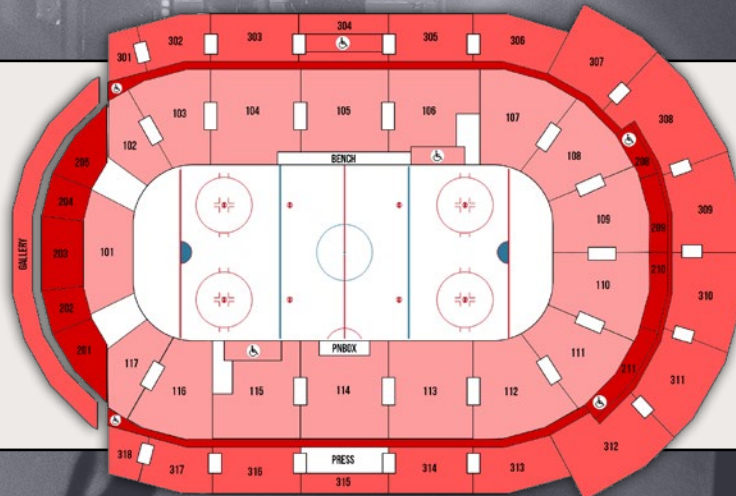
THEATRE

START.CA PERFORMANCE STAGE
CAPACITY: 2,613



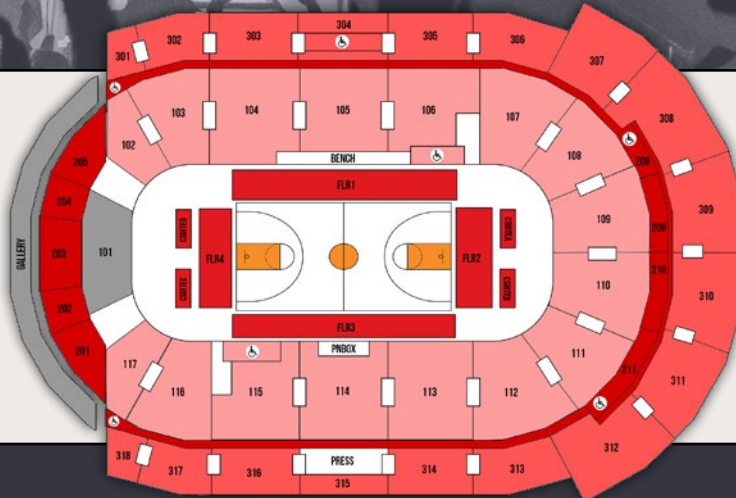
HOCKEY

CAPACITY: 9,090



BASKETBALL

CAPACITY: 8,910



PARTNERSHIPS

To ensure the success of Budweiser Gardens, Spectra Venue Management utilizes several partnerships which support and assist staff to maximize the care, control, and safe and efficient operation of the facility. These partnerships are made up of both long-term and short-term commitments which are governed by collective agreements or service agreements.

SPECTRA FOOD SERVICES

At Spectra Food Services & Hospitality, the mantra is its Everything Fresh™ philosophy. This division of Spectra delivers the industry's most innovative and profitable food services and hospitality management solutions. Spectra Food Services & Hospitality continues to provide world-class service to the hundreds of thousands of patrons who visit Budweiser Gardens each year. With a focus on many areas of service, from the patron attending that evening's show, to the fan at the hockey game, to the performers who perform at Budweiser Gardens. Spectra Food Services & Hospitality creates a memorable experience for each customer through attention to detail and unsurpassed quality.

Spectra Food Services & Hospitality also provide opportunities for groups and organizations such as school groups, dance clubs, minor sports teams and private clubs in the community to grow and expand their fundraising efforts, by partnering with them to help with concessions stand operations at events. Monies raised from concession sales go directly to these organizations to assist them in reaching their goals.

One of the goals within the Spectra Food Services & Hospitality family is to "think green". Spectra has committed to bringing in eco-friendly products, reducing waste and going local with as many purchases as possible. By partnering with industry-leading companies, Spectra Food Services & Hospitality has helped transform Budweiser Gardens into a true "House of Green".

With concentrated efforts on guest satisfaction, Spectra Food Services & Hospitality stays ahead of the industry standard in terms of food quality, presentation and customer service, ensuring that all guests enjoy each and every visit to Budweiser Gardens. The continued advancement of Spectra Food Services & Hospitality as a company has allowed many of its employees at Budweiser Gardens the opportunity to expand their knowledge by traveling and assisting other venues throughout North America.



SPECTRA

THE TALBOT BAR AND GRILLE

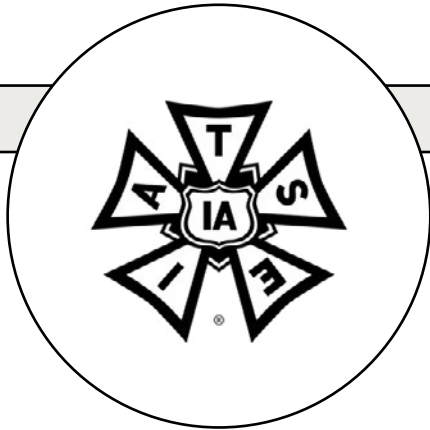
The
TALBOT
Bar & Grille

From dining in The Talbot Bar & Grille to booking a private function in the Cambria Lounge or King Club, Spectra Food Services offers you the opportunity to dine where the action is. Head Chef, Ryan Lerch, continues to make big and delicious improvements to the menus available throughout Budweiser Gardens. Spectra Food Services is committed to giving guests an exceptional experience each time they walk through the doors and continue to exceed expectations.



JOHNSON CONTROL SYSTEMS

Johnson Controls Incorporated provides a widespread Service Plan Agreement which is part of a 25-year term. The agreement is founded on an extensive and comprehensive service plan which includes a full time operator at Budweiser Gardens. Johnson Controls Incorporated is charged with many tasks crucial to the day-to-day building operations, including a comprehensive operation and maintenance program for all Heating Ventilation and Air Conditioning (HVAC) equipment.



I.A.T.S.E

I.A.T.S.E. Local 105 provides skilled labour necessary to undertake those functions associated with the arrival, performance and departure of concerts, speaking engagements and/or theatrical performances. Such skilled labour includes the movement and set up of lighting and sound equipment, set up of props, sets, wardrobe, and rigging of all show-related material/equipment. Labour force requirements are governed by the size and/or specifications associated with the event.

The cost of this service is dependent on the staffing requirements for each event and the number of hours employed. Spectra Venue Management is extremely pleased with the relationship, effort and quality of work provided by I.A.T.S.E.

BEE CLEAN

Janitorial Services throughout Budweiser Gardens are provided by Bee Clean Building Maintenance. Bee Clean provides three major components which comprise the cleaning requirements of the facility. Non-Event cleaning is comprised of two full-time weekday cleaners who address the day-to-day and preparatory cleaning requirements of the venue. Event cleaning involves an event cleaning crew which, number dependent on the size, type and demographic of the event, addresses all ongoing cleaning requirements during an event to ensure a clean and safe event environment. Post-Event cleaning involves a crew which, number dependent on the size, type and demographic of the event, cleans the venue in its entirety upon the completion of an event. The final component is Periodic Cleaning which, number dependent on tasks at hand, will clean specific item(s) in need of attention due to ongoing use and/or as a result of an event (i.e. cup holders in premium seating; bowl seats after a dirt event).



INNOVATION SECURITY MANAGEMENT



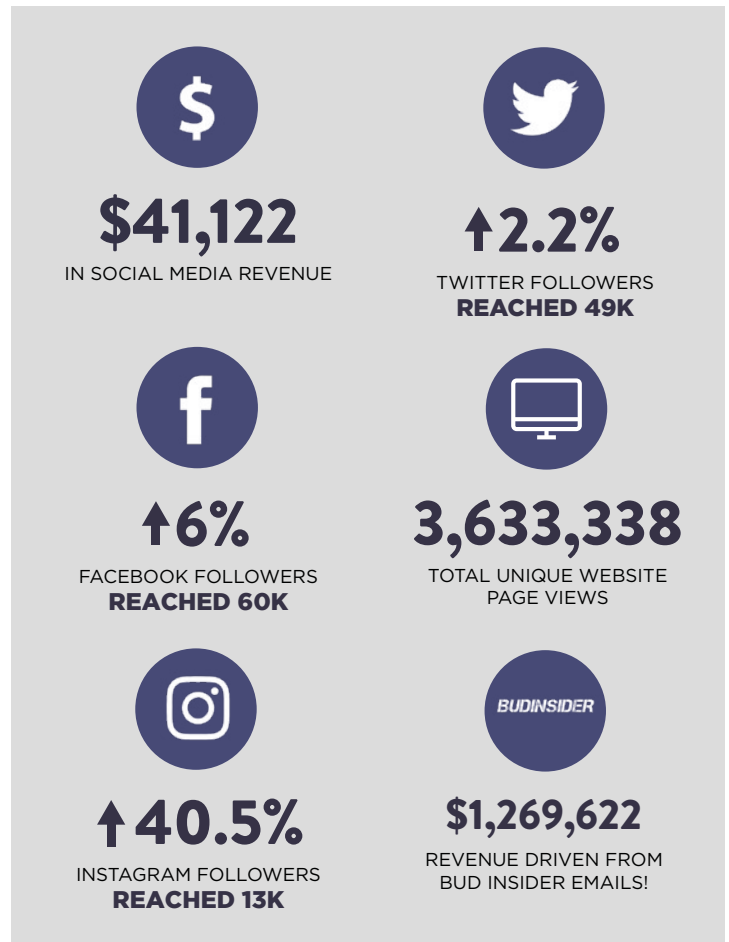
Innovative Security Management (1998) Inc. provides licensed uniformed contracted security for the venue and its events. Security needs will vary depending on the nature of the event and may include a presence in the following positions: barricade, wings, dressing rooms/back of house, parking lot, moat, mix, roamer, gates for pat downs, smoking areas, and/or other static positions in the venue. For the safety and security of our fans, entertainers, players and staff, Budweiser Gardens employs the use of walkthrough metal detectors for all events taking place at the venue. Qualified designated security personnel will be onsite to facilitate the screening as well as any secondary searches that may be required.

DIGITAL INITIATIVES

Originally Budweiser Gardens' main priority on the digital front was to drive revenue, increase engagements and followers on all social platforms. Once COVID-19 was declared a pandemic and all upcoming events were postponed or cancelled the marketing department at Budweiser Gardens needed to shift their digital and social media strategy with the focus on keeping customers informed on changes to Budweiser Gardens events, highlighting our support and involvement in the community, and engaging our social media followers and Bud Insider database with a variety of initiatives.

2019 HOLIDAY CAMPAIGN

Budweiser Gardens once again executed the 12 Days of Giveaways Facebook campaign during the holiday season to help engage followers and create buzz online. The campaign was a huge success with 5,958 entries collected over the twelve-day period. The campaign saw great numbers with 159,228 organic reaches, 10,275 engagements and 745 of the contest entries opting into the Bud Insider email club.



THE HOTTEST TICKET IN TOWN

In April of 2019, a picture of a ticket encouraging fans to stay at home was posted on the Budweiser Gardens social media accounts as an engagement piece. Surprisingly, many followers were requesting to purchase the ticket and from April 2019 – June 2019 Budweiser Gardens sold the ‘Stay at Home’ ticket with proceeds going towards the St. Joseph’s Crisis Fund. To help push the message local leaders were asked to film a short clip of them “passing the ticket” and showing their support. In total \$3,723 was donated to charity, there were 85,239 reaches and 5,124 engagements across all post platforms promoting the ticket.



FEATURED ARTIST FRIDAYS

While we weren't able to have live entertainment in our venue for months, the team at Budweiser Gardens wanted to find a way to continue to entertain our followers and show our support for local artists. The marketing department launched Featured Artist Friday's, a Live Stream hosted by a Corus Radio Personality on the Budweiser Gardens Facebook page, with remote performances by two local artists and a featured sponsor each week.

The campaign has seen great results with 99,290 organic reaches, and 12,901 engagements at the end of the fiscal year.



FINANCIAL PERFORMANCE

	NUMBER OF EVENTS	EVENT INCOME	% OF TOTAL EVENT INCOME
LONDON KNIGHTS	33	\$702,392	43.9%
LONDON LIGHTNING	14	\$25,288	1.6%
CONCERTS	11	\$507,457	31.7%
FAMILY SHOWS	12	\$156,571	9.8%
MISC. SPORTS	3	\$148,781	9.3%
OTHER	11	\$60,941	3.8%
	84	\$1,601,431	

MARKET SEGMENT RESULTS

LONDON KNIGHTS

The London Knights played 33 games accounting for 39% of the total events

LONDON LIGHTNING

The London Lightning appeared in 14 games making up for 17% of the total events

CONCERTS

Budweiser Gardens hosted 11 concerts at the venue for 13% of the total

FAMILY SHOWS

There were 12 family show events during the discal year for 14% of the total events

*Family shows typically occupy the facility for multiple dates with anywhere from one to eight shows during that time. If there were three performances of the same show in one day, then this figure is calculatulated as three events.

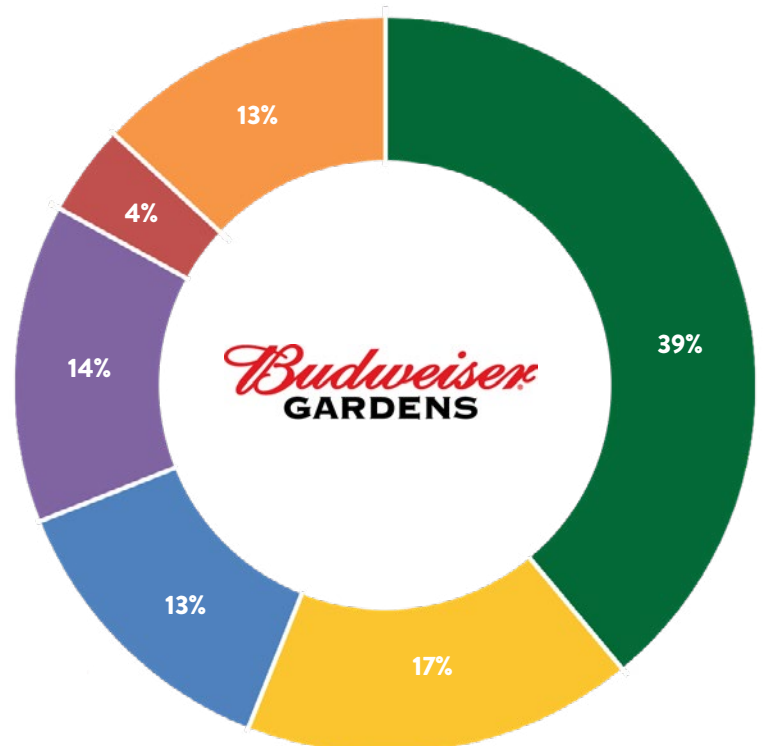
MISC. SPORTS

Misc. sporting events accounted for 4% with 3 events

OTHER

Other events accounted for 13% of the total events at Budweiser Gardens. These included events such as London Tequila Expo and the Health and Wellness Expo.

BUDWEISER GARDENS HOSTED A TOTAL OF 84 EVENTS DURING THE 2019-2020 FISCAL YEAR



IN THE COMMUNITY

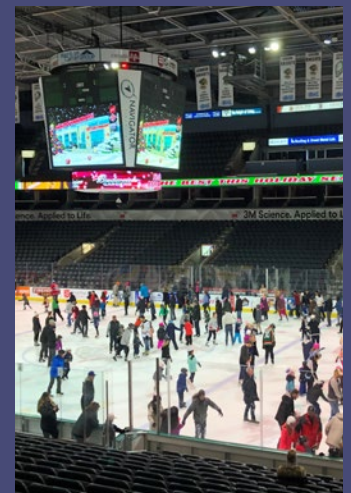
Throughout the 2019-20 fiscal year, the Spectra team participated in several community initiatives that included the donation of time and tickets as well as other fundraising efforts. With live entertainment being on pause since March there was a large focus on connecting and showing our support to the community. Over \$70,000 worth of donations, goods and services went to numerous charities, community initiatives, and front-line workers throughout London and Southwestern Ontario. This included 1,094 tickets which gave members of the community the opportunity to experience hockey, basketball, and live entertainment at Budweiser Gardens.

On October 31, 2019 we hosted our first-ever Downtown Candy Crawl in collaboration with the City of London, Downtown London and Dundas Place. The event took place on Halloween between 12pm and 1pm with 9 different stops at businesses along Dundas Place, the final stop being Budweiser Gardens. Those in the community were encouraged to collect candy from the local businesses and fill their Candy Crawl Passport for a chance to win tickets to Paw Patrol Live.

We are very lucky to also work with incredible organizations such as the United Way, Children's Health Foundation, Make-A-Wish of Southwestern Ontario, Ronald McDonald House, Humane Society of London & Middlesex and many more.

OPEN HOUSE SKATE & TOY DRIVE

This year marked the 11th Anniversary of the annual Budweiser Gardens Open House Skate in support of the Children's Aid Society. This community event brings together families from all over London and Southwestern Ontario and gives people the opportunity to skate on the same ice as their beloved London Knights, while simultaneously helping to make the holiday season better for those in need. This year, we were able to present the Children's Aid Society with approximately \$5,500 worth of toys and donations! The event, which is organized by the Spectra's Corporate Partnerships department, is also supported by a team of full-time employees from every department of the venue who donate their time to ensure a great start to the holiday season.





ENVIRONMENTAL STABILITY

Although the 2019-20 year was cut short due to the COVID_19 pandemic, the Green Committee at Budweiser Gardens was still able to execute a number of initiatives from July thru March.

The 3rd annual Green Game was held on Friday, January 10th as the London Knights faced-off against the Barrie Colts. Once again, Spectra Venue Management partnered with the London Transit Commission to offer fans coming to the game FREE transportation on LTC busses beginning at 5pm and running through the end of service. Full-time and part-time staff were also encouraged to carpool to the game with FREE parking being offered courtesy of the City of London. Fans attending the game had extra incentive to root for a London Knight's shut-out as Reforest London and Spectra once again partnered on the 'Saves for Trees' program that saw a tree planted for every save that a Knight's goalie makes during the game as part of the Million Tree Challenge. This year, a total of 28 trees were planted as Downtown London matched the 14 save total. This year also saw the inclusion of several community and eco-friendly businesses on the concourse to help educate fans on various opportunities and initiatives that they can partake in. Thank you to the City of London, New Earth Solutions, Waste Connections of Canada, Reforest London, and Filta Environmental Kitchen Solutions for taking part in the game. The Green Committee is

already brainstorming fun and interactive ways to make this event even bigger!

The Green Committee continued the highly popular and successful Green Commute transit program. This initiative encourages full-time employees to find alternative methods of getting to work such as; public transit, carpooling, walking, and cycling. Each time an employee uses one of these alternative methods they are eligible to fill out a ballot which is entered into a bi-weekly draw for prizes. The committee will look to pick the program back up once full-time employees return to the office.

A new initiative that was introduced this year was Christmas Light recycling. From January 6th to 10th, Londoners were encouraged to bring their old indoor and outdoor holiday lights to Budweiser Gardens to be disposed of in an environmentally friendly manner as part of the venue's partnership with Waste Connections of Canada. Through this initiative, 0.13MT or 287lbs of lights were brought in to be recycled.

Although the season was cut short, the Green Committee will look to regroup once it is safe to do so. There are sure to be numerous opportunities and challenges as we learn what the new COVID-safe policies and procedures will be and the committee is excited to get started.

BUDWEISER GARDENS
Goes Green



COVID-19

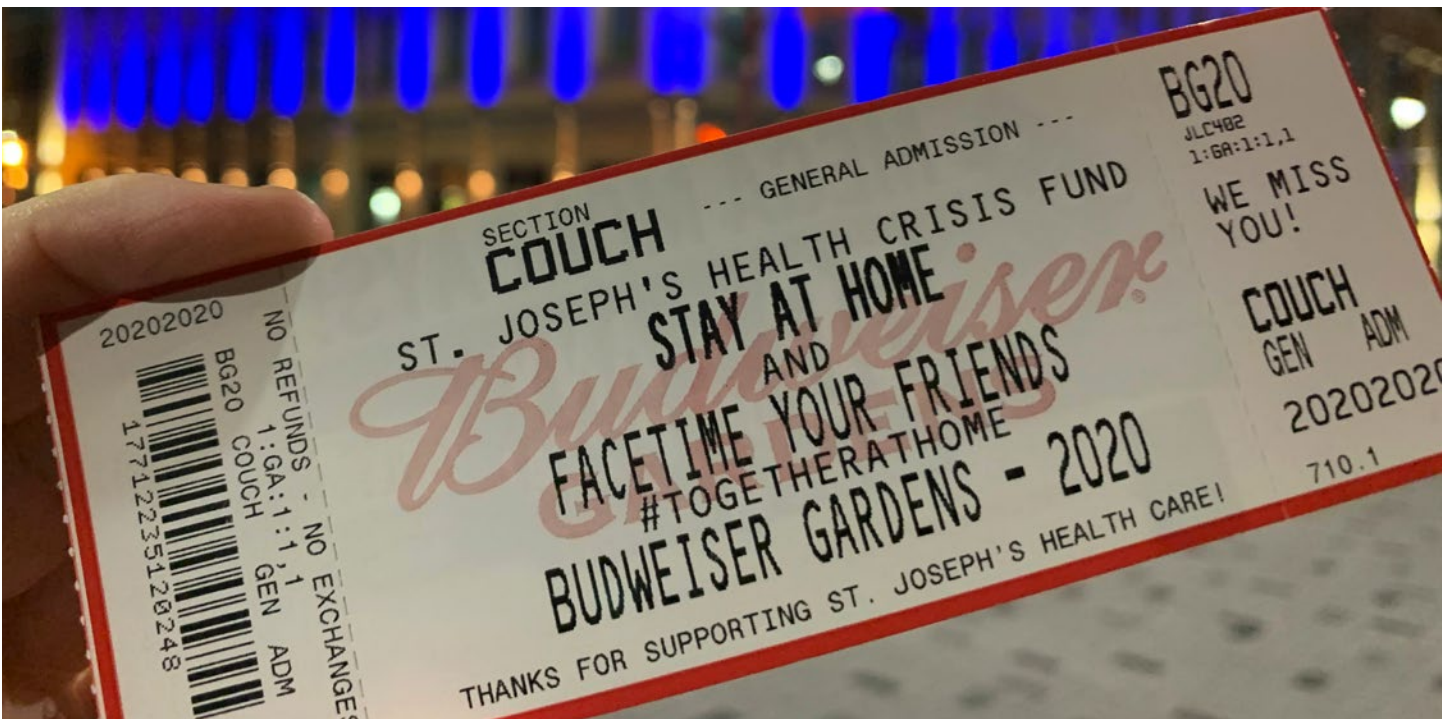
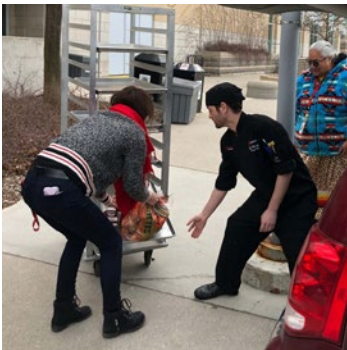
Following the extremely successful 2018-2019 fiscal year, Budweiser Gardens was scheduled to have another busy lineup of A-List entertainment but that changed on March 11, 2020 when the World Health Organization declared the global outbreak of COVID-19 a pandemic. By the end of March, the Government of Canada had prohibited organized public events and social gatherings of more than 5 people causing the postponements and cancellations of the remaining events in the 2019-2020 fiscal year. Due to the event postponements on Friday, March 13th Spectra Food Services at Budweiser Gardens was able to donate roughly \$1,000 of produce to My Sisters' Place. The produce donated would have been used for events that were postponed or cancelled.

The COVID-19 pandemic has had a significant impact on the sports and entertainment industry. While live music was temporarily on hold, music itself was still alive with many artists providing digital experiences for fans. Since the team at Budweiser Gardens had no upcoming events to prepare for, the focus shifted on providing fans with digital entertainment and showing support to the community during these trying times.

Budweiser Gardens is working to reschedule upcoming performances and communicating updates purchasers and fans. Ticket holders have been encouraged to retain their tickets until new dates are announced as they will be valid once events have been rescheduled.

EVENTS POSTPONED, RESCHEDULED OR CANCELLED

- An Interactive Evening with Dr. Phil
- Baby Shark Live
- The Black Keys
- Brit Floyd: Echoes 2020
- Harlem Globetrotters
- Harry Potter and the Prisoner of Azkaban™ in Concert
- James Taylor & His All-Star Band
- Jann Arden
- Jeff Dunham: Seriously!?
- Kane Brown
- London Knights 2019-2020 Season
- London Knights Playoffs
- London Lightning 2019-2020 Season
- London Lightning Playoffs
- Miranda Lambert
- Professional Bull Riders
Peppa Pig Live!
- Randy Bachman & Burton Cummings
- Stars on Ice
- Supertramp's Roger Hodgson
The Cocktail Show
The Doobie Brothers
Tim Hicks





While the near-term prospects may be more challenging for the sports and live entertainment industry as compared to others, the requirement to have a true pause in activity will ultimately be a strategic advantage. Budweiser Gardens is using this as an opportunity to re-think business models, implement digital solutions that may ultimately be more cost effective while engaging fans in new ways.

Budweiser Gardens is keeping track of the changes to restrictions and guidelines from Health officials. Starting July 10, 2020 we are excited to announce the opening of Bud's Brew Garden. The patio will open each Friday from 5:00p.m. – 11:00p.m and is located behind Budweiser Gardens, just steps away from where our patron's favourite performers and teams have played!

To prepare for the reopening of Budweiser Gardens, Spectra's COVID-19 Reopening Task Force, comprised of corporate and field leaders and subject matter experts, created a reopening plan with

company guidelines and best practices that address current and forthcoming challenges. We want every employee, every client, and every guest to be prepared from day one. The reopening plan "Together Again!" will address initial questions about specific preparations, and how we intend to maintain and operate once

opened. It is also important to acknowledge that while new policies and procedures may be perceived as an inconvenience by our patrons, they must be observed for the safety and health of those who interact within the venues.

Moving forward, we will remain in close contact with the Middlesex-London Health Unit and monitor daily advisories from our provincial

leaders to update and adjust our protocols according to their recommendations. We will continue to find new and creative ways to use our facility, connect with our fans and show our support to the community as we wait until we can be #TogetherAgain.

FUTURE OUTLOOK

Together
AGAIN!





BUDWEISER GARDENS

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