

## **Report to Community and Protective Services Committee**

**To:** Chair and Members  
**Community and Protective Services Committee**

**From:** Kevin Dickins, Acting Managing Director, Housing Social Services and Dearness Home

**Subject:** Sole Source Award for the Implementation of The Giwetashkad Indigenous Homelessness Strategic Plan

**Date:** March 2, 2021

## **Recommendation**

That, on the recommendation of the Acting Managing Director, Housing, Social Services and Dearness Home, that the following actions Be Taken with respect to the award of contracts through Sole Source procurement that;

- a) A contract Be Awarded to Atlohsa Family Healing Services for the period of April 1, 2021 to March 31, 2022 at a maximum annual allocation of \$990,000, to implement the actions in The Giwetashkad Indigenous Homelessness Strategic Plan; with an option to renew for up to five additional one-year terms at the City's sole discretion, based on satisfactory services, performance, and funding/budget availability through the City of London, and/or other funding sources;
- b) Civic Administration Be Authorized to undertake all administrative acts which are necessary in relation to this project; and
- c) The approval hereby given Be Conditional upon the Corporation entering into a Purchase of Service Agreement with Atlohsa Family Healing Services.

## **Executive Summary**

This report recommends The City of London enter into one renewable funding agreement with Atlohsa Family Healing Services to implement The Giwetashkad Indigenous Homelessness Strategic Plan, which will include the implementation of culturally appropriate programs previously approved in 2020, as outlined below. The total annual funding amount for these programs combined is up to \$990,000 per year.

In 2020 City Council approved the following:

1. Single source approval for Atlohsa Family Healing Services to provide programs for Indigenous individuals and families experiencing homelessness. Funding included a commitment of \$225,000 per year, with an option to renew for up to two additional one-year terms.
2. Single source approval for Atlohsa Family Healing Services to provide Resting Spaces for Indigenous individuals and families experiencing homelessness.

Funding included a commitment of \$250,000 per year, with an option to renew for up to two additional one-year terms.

3. Contract Award Recommendation for Housing Stability Services – Request for Proposal 20-07, for a Atlohsa Family Healing Services Rapid Rehousing Program. Funding included a commitment of up to \$140,000 per year, with an option to renew for up to five additional one-year terms.

Homeless Prevention is seeking approval to enter into one funding agreement with Atlohsa Family Healing Services for implementation of The Giwetashkad Indigenous Homelessness Strategic Plan which will include culturally appropriate programming, including the Rapid Rehousing and Resting Space programs previously approved, as outlined below.

| <b>Atlohsa Family Healing Services Program</b>  | <b>Annual Funding</b> | <b>Approvals</b>   |
|---|-----------------------|--|
| Resting Spaces for Indigenous Individuals   | \$ 250,000            | Single source approval, December 2020 (Single Source #SS20-29)   |
| Programs for Indigenous Individuals and Families Experiencing Homelessness                                  | \$ 225,000            | Single source approval, December 2020 (Single Source #SS20-37)   |
| Rapid Rehousing Program   | \$ 140,000            | Council approved April 7, 2020. Contract Award Recommendation for Housing Stability Services - Request for Proposal 20-07 (CPSC: March 31, 2020) |
| Additional programs supporting the Implementation of The Giwetashkad Indigenous Homelessness Strategic Plan | \$ 375,000            | For approval   |
| <i>Total Proposed Annual Funding (Renewable)</i>  | <i>\$ 990,000</i>     |  |

## **Linkage to the Corporate Strategic Plan**

[Housing Stability for All: The Housing Stability Action Plan for the City of London \(2019-2024\)](#)

London’s Homeless Prevention and Housing Plan, Housing Stability for All: The Housing Stability Action Plan for the City of London (Housing Stability for All Plan), is the approved guiding document for homeless prevention and housing in the City of London, and was developed in consultation with Londoners.

The Housing Stability for All Plan aligns with and supports strategic initiatives and plans, including the Giwetashkad Indigenous Homelessness Strategic Plan.

## The Giwetashkad Indigenous Homelessness Strategic Plan, 2020

Atlohsa Family Healing Services has developed The Giwetashkad Indigenous Homelessness Strategic Plan, which is supported by The City of London and will align with the Housing Stability Action Plan, 2019. The Giwetashkad Indigenous Homelessness Strategic Plan represents culturally sensitive perspectives of community members with lived and/or living experience and sets out a vision of home as a place of safety and belonging for all peoples.

## **Analysis**

### **1.0 Background Information**

#### **1.1 Previous Reports Related to this Matter**

- Single Source Procurement of Resting Spaces (Single Source #SS20-29) and Programs (Single Source #SS20-37) for Indigenous Individuals Experiencing Homelessness (CPSC: December 15, 2020)
- Municipal Council Approval of the Housing Stability Plan 2019 to 2024 as Required Under the Housing Services Act, 2011 (December 3, 2019)
- Contract Award Recommendation for Housing Stability Services – Request for Proposal 20-07 (CPSC: March 31, 2020)

### **2.0 Discussion and Considerations**

#### **2.1 Giwetashkad Indigenous Homelessness Strategic Plan Implementation**

This award will support the implementation of The Giwetashkad Indigenous Homelessness Strategic Plan. An advisory group representing key stakeholders is being created and will provide guidance and monitor the progress of plan implementation. The City of London Homeless Prevention Team will continue to support Atlohsa Family Healing Services as the annual goals and outcomes of the plan are established, monitored, and reported on each year.

The Giwetashkad Indigenous Homelessness Strategic Plan supports access to culturally appropriate housing and homelessness services for Indigenous peoples. The City of London supports the goals, objectives, and outcomes of The Giwetashkad Indigenous Homelessness Strategic Plan.

The development of The Giwetashkad Indigenous Homelessness Strategic Plan was led by Atlohsa Family Healing Services in consultation with stakeholders, including individuals with lived experience of homelessness. The Giwetashkad Advisory Circle, an advisory group that includes key stakeholders, supported the development of the Giwetashkad Indigenous Homelessness Strategic Plan.

Programs will be aimed at reducing homelessness and creating housing stability for Indigenous individuals and families experiencing or at risk of homelessness and will work within London’s Coordinated Access System.

**2.2 Procurement**

A sole source procurement is being used to enter into an agreement with Atlohsa Family Services for the implementation of The Giwetashkad Indigenous Homelessness Strategic Plan. This approach is applied under the Procurement Policy (14.3.c Sole Source) because the complete item, service, or system is unique to one supplier and no alternative or substitute exists.

Atlohsa Family Healing Services led the development of The Giwetashkad Indigenous Homelessness Strategic Plan and currently operates programs serving individuals experiencing homelessness, including housing support programs, outreach, resting spaces and drop in services. The contract award for the Implementation of The Giwetashkad Indigenous Homelessness Strategic Plan is \$990,000 (exclusive of applicable taxes) and includes all funding provided through previously awarded contracts and additional funds in one award.

**3.0 Financial Impact/Considerations**

The implementation of The Giwetashkad Indigenous Homelessness Strategic Plan will be funded through the Homeless Prevention budget which includes municipal, provincial and federal funding in the total amount of up to \$990,000, as outlined below:

| Atlohsa Family Healing Services Program   | Annual Funding    | Source of Funding   | Approvals  |
|---|-------------------|---|--|
| Resting Spaces for Indigenous Individuals   | \$ 250,000        | Municipal Funding through the 2020-23 Multi-Year Budget (Core Area Action Plan) | Single source approval, December 2020 (Single Source #SS20-29)   |
| Programs for Indigenous Individuals and Families Experiencing Homelessness                                  | \$ 225,000        | Existing provincial and municipal funds.  | Single source approval, December 2020 (Single Source #SS20-37)   |
| Rapid Rehousing Program   | \$ 140,000        | Existing provincial, federal or municipal funds.                                | Council approved April 7, 2020. Contract Award Recommendation for Housing Stability Services - Request for Proposal 20-07 (CPSC: March 31, 2020) |
| Additional programs supporting the Implementation of The Giwetashkad Indigenous Homelessness Strategic Plan | \$ 375,000        | Existing provincial and municipal funds.  | For approval   |
| <i>Total Proposed Annual Funding (Renewable)</i>  | <i>\$ 990,000</i> |   |  |

Atlohsa Family Healing Services receives funding to operate programs to support individuals experiencing homelessness, including housing support programs, resting spaces, rapid rehousing, outreach and a drop-in centre. These allocations will be merged into a single allocation under this award.

Atlohsa Family Healing Services will complete reporting for all programs funded through this award to meet the requirements of municipal, provincial and federal funding. The City of London Homeless Prevention team will continue to provide support in this process.

## **Conclusion**

This report recommends that the City of London enter into an Agreement with Atlohsa Family Healing Services to lead the implementation of The Giwetashkad Indigenous Homelessness Strategic Plan, including Resting Spaces, Rapid Rehousing, and other programs for Indigenous individuals and families experiencing homelessness.

**Submitted by:** Craig Cooper, Manager, Homeless Prevention  
**Recommended by:** Kevin Dickins, Acting Manager Director, Housing, Social Services and Dearness Home