

Mayor Holder – Councillors;

Please consider the E – Mail content below as strong support for re-opening the budget business case # 10 (Waste Diversion) to both City of London staff direction and the public input process as recommended by Councillor Van Holst. AS I look around the diversion, recyclables market both Internationally, in other Provinces like Quebec and even other local Ontario communities & the recent Federal Government incentives, I agree that there is a strong probability that our London plan will be at least 50 % redundant prior to full implementation and will add both huge future risk and flexibility to change.

London's future in both waste & diversion handling lies in forming strong fully private or public – private partnerships with leading providers to maximize our service requirements, cost structure and future opportunities going forward as they are the experts in continuous improvements & compliance.

Examples - Our own never used Waste Burn facility – now redundant on Commissioners Road. City of Hamilton's recent 2020 "poo explosion" at their brand new City owned dried sewage plant >> ownership got us/them nothing but risk.

While I agree there is an urgency to moving forward @ increasing the City of London's diversion rate, the current path / plan we are on

- provides way less service frequency than our current collection schedule which is a future service & cost increase risk (even Stratford stayed @ weekly collections @ 50 % of our budgeted cost per household)
- Is way too capital \$\$ intense and with that the future liabilities of long term "write-offs", capital improvements & budgeted maintenance & asset replacement (see next line item)
- Is at very high risk of being almost redundant compared to both emerging and existing technologies & business plans.
- Severely lacks in public – private partnership opportunities including who owns & drives the trucks. (Private firm vs City of Ldn opportunity review never aired out in this business case or public feedback)

THXS – Chris Butler – 863 Waterloo St