

TO:	CHAIR AND MEMBERS PLANNING AND ENVIRONMENT COMMITTEE MEETING OF AUGUST 10, 2020
FROM:	GEORGE KOTSIFAS MANAGING DIRECTOR, DEVELOPMENT & COMPLIANCE SERVICES & CHIEF BUILDING OFFICIAL
SUBJECT	STRATEGIC PLAN PROGRESS VARIANCE

RECOMMENDATION

That, on the recommendation of the Managing Director, Development and Compliance Services, the following report on the Strategic Plan Progress Variance **BE RECEIVED** for information.

PREVIOUS REPORTS PERTINENT TO THIS MATTER

- Strategic Priorities and Policy Committee (SPPC): November 25, 2019, June 23, 2020.

BACKGROUND

On April 23, 2019, Council set the 2019-2023 Strategic Plan for the City of London. This is a critical document that identifies Council’s vision, mission, and the strategic areas of focus for 2019-2023. It identifies the specific outcomes, expected results and strategies that Council and Civic Administration will deliver on together over the next four years.

The Strategic Plan also includes a commitment to report regularly to Londoners on the implementation of the Strategic Plan, demonstrating progress being made and how this work is having an impact in the community.

As part of the Strategic Plan reporting cycle, variance reports are completed for any actions identified as ‘caution’ or ‘below’ plan in the Semi-Annual Progress Report. These reports are submitted to the appropriate Standing Committee following the tabling of the May and November Progress Reports.

DISCUSSION

This report outlines the actions corresponding to the Planning and Environment Committee that, as of May 2020 that were identified as caution or below plan. This report covers 5 milestones that were flagged as caution.

Overall Strategic Plan Progress

As of May 2020, 462 (88.0%) of all actions are complete or on target. 46 (7.9%) actions were marked as ‘caution’ (actions behind by one quarter or three months or actions that are in progress or not yet started that are flagged as possibly not being completed by the target end date). There were no actions that were noted as below plan.

Variance Explanations

- Strengthening Our Community – Caution

Strategy	Action	Rationale & Implications	New Timeline
Outcome: London’s neighbourhoods have a strong character and sense of place.			
Expected Result: Ensure that new development fits within and enhances its surrounding community.			
Prepare and implement urban design guidelines.	Complete City-wide Urban Design Guidelines.	Draft City-wide Urban Design Guidelines have been circulated for	The new target end date is 3/31/21.

Strategy	Action	Rationale & Implications	New Timeline
	Action owner: City Planning End date: 6/30/20	comment. Staff continue to work with stakeholders on refinements to the draft.	
Outcome: London's neighbourhoods have a strong character and sense of place. Expected Result: Continue to conserve London's heritage properties and archaeological resources.			
Conserve London's heritage through regulation and investment.	Complete Municipally owned heritage buildings conservation master plan. Action owner: City Planning End date: 12/31/20	A consultant has been retained to complete the study, however, the inability to do field work during COVID-19 has delayed the project start.	The new target end date is 12/31/21.

 Building a Sustainable City - Caution

Strategy	Action	Rationale & Implications	New Timeline
Outcome: London's growth and development is well planned and sustainable over the long term. Expected Result: Direct growth and intensification to strategic locations.			
Advance the growth and development policies of the London Plan through enhanced implementation tools and investments in infrastructure.	Establish performance measures for permit ready lots and on the market units. Action owner: DCS End date: 12/31/19	Annual Development Report (ADR) established baseline. Next steps underway to allow for additional stakeholder consultation and review of metrics. When completed, to be included in ADR.	The new end date for this action is 12/31/20.
Outcome: London has a strong and healthy environment. Expected Result: Protect and enhance waterways, wetlands, and natural areas.			
Implement strategies, policies, and programs to conserve natural areas and features.	Improve Environmental Impact Study monitoring compliance for applicable developments. Action owner: DCS End date: 12/31/20	This is on track to issue a RFP by the end of 2020 and start monitoring in 2021.	The new end date for this action is 6/30/21.

 Leading in Public Service - Caution

Strategy	Action	Rationale & Implications	New Timeline
Outcome: London creates a supportive environment where entrepreneurs, businesses, and talent can thrive. Expected Result: Enhance the ability to respond to new and emerging technologies and best practices.			
Deliver and maintain innovative digital solutions to increase efficiency and effectiveness across the Corporation.	Complete the foundational requirements for converting to digital application tracking from manual processes. Action owner: DCS End date: 12/31/20	Slight delay in establishing baseline project scope due to resource constraints. Not anticipated to be a major implication to budget and business case at this time. This is a priority project in DCS and alternative approaches to deliver are underway.	The new end date for this action is 6/30/21.

