

# Strategic Priorities and Policy Committee

## Report

4th Meeting of the Strategic Priorities and Policy Committee - BUDGET - Meeting to be held 9:30 AM - January 30, 2020, January 31, 2020, February 6, 2020, February 7, 2020, February 13 and 14, 2020

PRESENT: Mayor E. Holder (Chair), Councillors M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, S. Hillier

ALSO PRESENT: A. Anderson, B. Baar, A.L. Barbon, G. Barrett, B. Card, S. Chambers, C. Cooper, G. Dales, J. Dann, S. Datars Bere, J. Davies, A. Dunbar, M. Galczynski, O. Katolyk, G. Kotsifas, L. Livingstone, S. Maguire, S. Mathers, P. McKague, J.P. McGonigle, J. Millson, D. Munteer, K. Murray, D. O'Brien, A. Rammeloo, M. Ribera, C. Saunders, K. Scherr, M. Schulthess, C. Smith, S. Spring, S. Stafford, J. Stanford, J. Taylor, B. Westlake-Power, P. Yeoman

The meeting is called to order at 9:34 AM, on January 30, 2020.  
The meeting is called to order at 9:37 AM, on January 31, 2020.  
The meeting is called to order at 9:34 AM, on February 6, 2020.  
The meeting is called to order at 9:46 AM, on February 7, 2020.  
The meeting is called to order at 9:33 AM and 8:25 PM, on February 13, 2020.  
The meeting is called to order at 9:34 AM, on February 14, 2020.

### 1. Disclosures of Pecuniary Interest

Councillor S. Turner discloses a pecuniary interest in matters associated with the funding for the Middlesex London Health Unit (MLHU), by indicating that the MLHU is his employer. Councillor S. Turner further discloses a pecuniary interest in matters associated with children's services, specifically with funding for Childreach, by indicating that his spouse is employed by Childreach.

Councillor P. Van Meerbergen discloses a pecuniary interest in matters associated with childcare, by indicating that his spouse operates a daycare business. Councillor P. Van Meerbergen further discloses a pecuniary interest with respect to any funding associated with Fanshawe College, by indicating that there are two full-time students at the College in his household.

Councillor J. Helmer discloses a pecuniary interest in the golf operating budget, by indicating that his father is an employee of the National Golf Course Owners Association, and the City is a member of the Association.

Mayor E. Holder discloses a pecuniary interest in Item 4.6 Protective Services, specific to the Fire Services, by indicating that his son-in-law is a member of the London Professional Firefighters Association.

Councillor S. Lehman discloses a pecuniary interest in item 4.13 iii), Business Case 7B - Core Area Action Plan, specifically those initiatives within the Business Case that will provide funding to the London Downtown Business Association (LDBA), by indicating that he is a member of the LDBA.

Councillor E. Pelozo discloses a pecuniary interest in Business Case 15 - Subsidized Transit Program, specific to those matters related to the youth bus pass, by indicating that she purchases a bus pass for her son.

**2. Consent**

2.1 2020-2023 Multi-Year Budget Public Engagement Feedback Update

Moved by: Mayor E. Holder  
Seconded by: A. Hopkins

**That, on the recommendation of the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer, the staff report dated January 30, 2020 providing a summary of feedback on the 2020-2023 Multi-Year Budget from public engagement activities undertaken from December 17, 2019 through to January 26, 2020 BE RECEIVED for information.**

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

**3. Scheduled Items**

3.1 Introductory Presentation

Moved by: A. Kayabaga  
Seconded by: E. Pelozza

**That the attached 2020-2023 budget introductory presentation from the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer BE RECEIVED.**

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: S. Lewis  
Seconded by: P. Squire

That an extended recess from 10:45 AM to 1:00 PM, BE APPROVED for the January 30, 2020 meeting; it being noted that there is a funeral scheduled for a former Member of Council during that time.

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier

Nays: (2): A. Hopkins, and E. Pelozza

**Motion Passed (13 to 2)**

**4. Items for Direction**

4.1 Culture

**That the following actions be taken with respect to Culture:**

**a) the net 2020-2023 Multi-Year Operating Budget for the following services within Culture BE ADOPTED:**

**i. Page 60 - Centennial Hall - \$764,000**

- ii. Page 60 - Arts, Culture and Heritage Advisory and Funding - \$9,869,000
- iii. Page 60 - Museum London excluding provincial impacts - \$7,499,000
- v. Page 60 - Eldon House - \$1,206,000
- vi. Page 60 - Heritage - \$844,000
- vii. Page 60 - London Public Library - \$87,341,000

**b) the 2020-2023 Multi-Year Capital Budget for Culture BE ADOPTED:**

- i. Page 62 – Lifecycle Renewal Capital Budget - \$7,984,000
- ii. Page 62 – Growth Capital Budget - \$6,186,000
- iii. Page 62 – Service Improvement Capital Budget - \$0

**c) the 2024-2029 Multi-Year Capital Forecast for Culture BE ADOPTED in principle:**

- i. Page 62 – Lifecycle Renewal Capital Forecast - \$15,331,000
- ii. Page 62 – Growth Capital Forecast - \$0
- iii. Page 62 – Service Improvement Capital Forecast - \$0.

**Motion Passed**

Voting Record:

Moved by: M. Salih  
 Seconded by: Mayor E. Holder

a) the net 2020-2023 Multi-Year Operating Budget for the following services within Culture BE ADOPTED:

- i. Page 60 - Centennial Hall - \$764,000
- ii. Page 60 - Arts, Culture and Heritage Advisory and Funding - \$9,869,000
- v. Page 60 - Eldon House - \$1,206,000
- vi. Page 60 - Heritage - \$844,000
- vii. Page 60 - London Public Library - \$87,341,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: A. Kayabaga  
 Seconded by: S. Turner

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Culture BE ADOPTED:

- iii. Page 60 - Museum London excluding provincial impacts - \$7,499,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: S. Turner  
Seconded by: E. Pelozo

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Culture BE ADOPTED:

iv. Page 60 - Museum London provincial impacts for consideration - \$54,000

Yeas: (5): M. Salih, J. Helmer, S. Turner, E. Pelozo, and A. Kayabaga

Nays: (10): Mayor E. Holder, M. van Holst, S. Lewis, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, and S. Hillier

**Motion Failed (5 to 10)**

Moved by: E. Pelozo  
Seconded by: M. Salih

b) the 2020-2023 Multi-Year Capital Budget for Culture BE ADOPTED:

i. Page 62 – Lifecycle Renewal Capital Budget - \$7,984,000

ii. Page 62 – Growth Capital Budget - \$6,186,000

iii. Page 62 – Service Improvement Capital Budget - \$0

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: M. Salih  
Seconded by: S. Lewis

c) the 2024-2029 Multi-Year Capital Forecast for Culture BE ADOPTED in principle:

i. Page 62 – Lifecycle Renewal Capital Forecast - \$15,331,000

ii. Page 62 – Growth Capital Forecast - \$0

iii. Page 62 – Service Improvement Capital Forecast - \$0

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

#### 4.2 Economic Prosperity

**That the following actions be taken with respect to Economic Prosperity:**

**a) the net 2020-2023 Multi-Year Operating Budget for the following services within Economic Prosperity BE ADOPTED:**

**i. Page 71 - Economic Development - \$29,792,000**

**ii. Page 71 - Community Improvement/Business Improvement Areas - \$981,000**

**iii. Page 71 - RBC Place London - \$2,651,000**

**iv. Page 71 - Tourism & Sports Attraction - \$8,254,000**

**v. Page 71 - Covent Garden Market - \$0**

**b) the 2020-2023 Multi-Year Capital Budget for Economic Prosperity  
BE ADOPTED:**

- i. Page 72 – Lifecycle Renewal Capital Budget - \$3,565,000**
- ii. Page 72 – Growth Capital Budget - \$5,150,000**
- iii. Page 72 – Service Improvement Capital Budget - \$23,467,000**

**c) the 2024-2029 Multi-Year Capital Forecast for Economic Prosperity  
BE ADOPTED in principle:**

- i. Page 72 – Lifecycle Renewal Capital Forecast - \$5,092,000**
- ii. Page 72 – Growth Capital Forecast - \$0**
- iii. Page 72 – Service Improvement Capital Forecast - \$32,995,000.**

**Motion Passed**

Voting Record:

Moved by: M. Salih  
Seconded by: M. van Holst

**a) the net 2020-2023 Multi-Year Operating Budget for the following  
services within Economic Prosperity BE ADOPTED:**

- i. Page 71 - Economic Development - \$29,792,000**
- ii. Page 71 - Community Improvement/Business Improvement Areas -  
\$981,000**
- iii. Page 71 - RBC Place London - \$2,651,000**
- v. Page 71 - Covent Garden Market - \$0**

Yeas: (13): M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Peloza, A. Kayabaga, and S. Hillier

Absent: (2): Mayor E. Holder, and P. Squire

**Motion Passed (13 to 0)**

Moved by: M. Salih  
Seconded by: S. Lewis

**a) the net 2020-2023 Multi-Year Operating Budget for the following  
service within Economic Prosperity BE ADOPTED:**

- iv. Page 71 - Tourism & Sports Attraction - \$8,254,000**

Yeas: (13): M. van Holst, S. Lewis, M. Salih, J. Helmer, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Peloza, A. Kayabaga, and S. Hillier

Nays: (1): M. Cassidy

Absent: (1): Mayor E. Holder

**Motion Passed (13 to 1)**

**Amendment:**

Moved by: S. Turner  
Seconded by: A. Hopkins

That the annual base allocation to the Operating Budget of Tourism London, including in part 4.2 a)iv) BE REDUCED by \$200,000.

Yeas: (3): M. Cassidy, A. Hopkins, and S. Turner  
Nays: (11): M. van Holst, S. Lewis, M. Salih, J. Helmer, P. Squire, J. Morgan, S. Lehman, P. Van Meerbergen, E. Pelozza, A. Kayabaga, and S. Hillier  
Absent: (1): Mayor E. Holder

**Motion Failed (3 to 11)**

Moved by: M. Salih  
Seconded by: E. Pelozza

b) the 2020-2023 Multi-Year Capital Budget for Economic Prosperity BE ADOPTED:

- i. Page 72 – Lifecycle Renewal Capital Budget - \$3,565,000
- ii. Page 72 – Growth Capital Budget - \$5,150,000
- iii. Page 72 – Service Improvement Capital Budget - \$23,467,000

Yeas: (14): M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier  
Absent: (1): Mayor E. Holder

**Motion Passed (14 to 0)**

Moved by: S. Lewis  
Seconded by: M. van Holst

c) the 2024-2029 Multi-Year Capital Forecast for Economic Prosperity BE ADOPTED in principle:

- i. Page 72 – Lifecycle Renewal Capital Forecast - \$5,092,000
- ii. Page 72 – Growth Capital Forecast - \$0
- iii. Page 72 – Service Improvement Capital Forecast - \$32,995,000

Yeas: (14): M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier  
Absent: (1): Mayor E. Holder

**Motion Passed (14 to 0)**

4.3 Environmental Services

**That the following actions be taken with respect to Environmental Services:**

**a) the net 2020-2023 Multi-Year Operating Budget for the following services within Environmental Services BE ADOPTED:**

- i. Page 81 – Kettle Creek Conservation Authority excluding provincial impacts - \$2,199,000**
- ii. Page 81 – Kettle Creek Conservation Authority provincial impacts for consideration - \$133,000**
- iii. Page 81 – Lower Thames Valley Conservation Authority excluding provincial impacts- \$680,000**
- iv. Page 81 – Lower Thames Valley Conservation Authority provincial impacts for consideration - \$19,000**
- v. Page 81 – Upper Thames River Conservation Authority excluding provincial impacts - \$16,171,000**
- vi. Page 81 – Upper Thames River Conservation Authority provincial impacts for consideration - \$451,000**

vii. Page 80 – Environmental Action Programs and Reporting - \$3,330,000

viii. Page 80 – Garbage Recycling and Composting - \$82,011,000

b) the 2020-2023 Multi-Year Capital Budget for Environmental Services BE ADOPTED:

i. Page 82 – Lifecycle Renewal Capital Budget - \$8,790,000

ii. Page 82 – Growth Capital Budget - \$0

iii. Page 82 – Service Improvement Capital Budget - \$51,500,000

c) the 2024-2029 Multi-Year Capital Forecast for Environmental Services BE ADOPTED in principle:

i. Page 82 – Lifecycle Renewal Capital Forecast - \$9,315,000

ii. Page 82 – Growth Capital Forecast - \$20,000,000

iii. Page 82 – Service Improvement Capital Forecast - \$8,000,000

**Motion Passed**

Voting Record:

Moved by: M. Salih

Seconded by: A. Kayabaga

a) the net 2020-2023 Multi-Year Operating Budget for the following services within Environmental Services BE ADOPTED:

i. Page 81 – Kettle Creek Conservation Authority excluding provincial impacts - \$2,199,000

iii. Page 81 – Lower Thames Valley Conservation Authority excluding provincial impacts- \$680,000

v. Page 81 – Upper Thames River Conservation Authority excluding provincial impacts - \$16,171,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: M. Salih

Seconded by: A. Kayabaga

a) the net 2020-2023 Multi-Year Operating Budget for the following services within Environmental Services BE ADOPTED:

ii. Page 81 – Kettle Creek Conservation Authority provincial impacts for consideration - \$133,000

iv. Page 81 – Lower Thames Valley Conservation Authority provincial impacts for consideration - \$19,000

vi. Page 81 – Upper Thames River Conservation Authority provincial impacts for consideration - \$451,000

Yeas: (12): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, S. Lehman, A. Hopkins, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Nays: (3): P. Squire, J. Morgan, and P. Van Meerbergen

**Motion Passed (12 to 3)**

Moved by: M. Salih  
Seconded by: S. Lewis

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Environmental Services BE ADOPTED:

vii) Environmental Action Programs and Reporting \$3,330,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: M. Salih  
Seconded by: E. Pelozo

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Environmental Services BE ADOPTED:

viii. Page 80 – Garbage Recycling and Composting - \$82,011,000

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier  
Nays: (1): J. Helmer

**Motion Passed (14 to 1)**

Moved by: M. Salih  
Seconded by: A. Hopkins

b) the 2020-2023 Multi-Year Capital Budget for Environmental Services BE ADOPTED:

i. Page 82 – Lifecycle Renewal Capital Budget - \$8,790,000

Yeas: (14): Mayor E. Holder, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier  
Nays: (1): M. van Holst

**Motion Passed (14 to 1)**

Moved by: M. Salih  
Seconded by: Mayor E. Holder

b) the 2020-2023 Multi-Year Capital Budget for Environmental Services BE ADOPTED:

ii. Page 82 – Growth Capital Budget - \$0

iii. Page 82 – Service Improvement Capital Budget - \$51,500,000

Yeas: (14): Mayor E. Holder, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier  
Nays: (1): M. van Holst

**Motion Passed (14 to 1)**

Moved by: S. Lewis  
Seconded by: S. Turner

c) the 2024-2029 Multi-Year Capital Forecast for Environmental Services  
BE ADOPTED in principle:

- i. Page 82 – Lifecycle Renewal Capital Forecast - \$9,315,000
- ii. Page 82 – Growth Capital Forecast - \$20,000,000
- iii. Page 82 – Service Improvement Capital Forecast - \$8,000,000

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier  
Nays: (1): J. Helmer

**Motion Passed (14 to 1)**

#### 4.4 Parks, Recreation and Neighbourhood Services

**That the following actions be taken with respect to Parks, Recreation and Neighbourhood Services:**

**a) the net 2020-2023 Multi-Year Operating Budget for the following services within Parks, Recreation and Neighbourhood Services BE ADOPTED:**

- i. Page 90 – Neighbourhood and Recreation Services excluding provincial impacts - \$95,041,000
  - A) Neighbourhood and Recreation Services excluding provincial impacts and Children's Services and Golf: \$63,618,000;
  - B) Children's Service's within Neighbourhood and Recreation Services excluding provincial impacts: \$31,423,000;
  - C) Golf within Neighbourhood and Recreation Services excluding provincial impacts: \$0
- ii. Page 90 – Neighbourhood and Recreation Services recommended provincial impacts - \$1,206,000
- iii. Page 90 – Neighbourhood and Recreation Services provincial impacts for consideration - \$5,190,000
  - A) Neighbourhood and Recreation Services provincial impacts for consideration (excluding children's services): \$300,000;
  - B) Neighbourhood and Recreation Services provincial impacts for consideration (related to children's services): \$4,890,000;
- iv. Page 90 – Parks and Urban Forestry - \$54,488,000

**b) the 2020-2023 Multi-Year Capital Budget for Parks, Recreation and Neighbourhood Services BE ADOPTED:**

- i. Page 91 – Lifecycle Renewal Capital Budget - \$39,673,000
- ii. Page 91 – Growth Capital Budget - \$77,738,000
- iii. Page 91 – Service Improvement Capital Budget - \$11,026,000

**c) the 2024-2029 Multi-Year Capital Forecast for Parks, Recreation and Neighbourhood Services BE ADOPTED in principle:**

- i. Page 91 – Lifecycle Renewal Capital Forecast - \$63,504,000
- ii. Page 91 – Growth Capital Forecast - \$36,766,000
- iii. Page 91 – Service Improvement Capital Forecast - \$13,200,000.

Voting Record:

Moved by: M. Salih

Seconded by: A. Hopkins

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Parks, Recreation and Neighbourhood Services BE ADOPTED:

i. Page 90 – Neighbourhood and Recreation Services excluding provincial impacts - \$95,041,000

A) Neighbourhood and Recreation Services excluding provincial impacts and Children's Services and Golf: \$63,618,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

**Amendment:**

Moved by: S. Lewis

Seconded by: S. Lehman

That the following actions be taken with regard to the London Community Grants Program in order to reduce the overall tax levy and keep public spending focused on areas of municipal responsibility:

a) that funding set out in the draft Multi-Year Budget for the 2022 and 2023 multi-year stream BE REDUCED by 50%; and,

b) the capital funding program BE DISCONTINUED after 2020; and,

Moved by: S. Lewis

Seconded by: S. Lehman

Motion to approve part a) of the amendment:

That the following actions be taken with regard to the London Community Grants Program in order to reduce the overall tax levy and keep public spending focused on areas of municipal responsibility:

a) that funding set out in the draft Multi-Year Budget for the 2022 and 2023 multi-year stream BE REDUCED by 50%; and,

Yeas: (4): S. Lewis, S. Lehman, P. Van Meerbergen, and S. Hillier

Nays: (11): Mayor E. Holder, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, A. Hopkins, S. Turner, E. Pelozza, and A. Kayabaga

**Motion Failed (4 to 11)**

Moved by: S. Lewis

Seconded by: S. Lehman

Motion to approve part b) of the amendment:

b) the capital funding program BE SUSPENDED after 2020; and,

Yeas: (6): Mayor E. Holder, M. van Holst, S. Lewis, J. Morgan, S. Lehman, and P. Van Meerbergen

Nays: (9): M. Salih, J. Helmer, M. Cassidy, P. Squire, A. Hopkins, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Failed (6 to 9)**

Moved by: M. Salih  
Seconded by: A. Kayabaga

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Parks, Recreation and Neighbourhood Services BE ADOPTED:

i. B) Children's Service's within Neighbourhood and Recreation Services excluding provincial impacts: \$31,423,000

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, E. Pelozza, A. Kayabaga, and S. Hillier  
Recuse: (2): P. Van Meerbergen, and S. Turner

**Motion Passed (13 to 0)**

Moved by: M. van Holst  
Seconded by: A. Hopkins

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Parks, Recreation and Neighbourhood Services BE ADOPTED:

i. C) Golf within Neighbourhood and Recreation Services excluding provincial impacts: \$0

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, and S. Hillier  
Nays: (1): A. Kayabaga  
Recuse: (1): J. Helmer

**Motion Passed (13 to 1)**

Moved by: S. Lewis  
Seconded by: J. Helmer

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Parks, Recreation and Neighbourhood Services BE ADOPTED:

ii. Page 90 – Neighbourhood and Recreation Services recommended provincial impacts (Child Care Administrative Municipal cost Sharing Changes) - \$1,206,000

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, E. Pelozza, A. Kayabaga, and S. Hillier  
Recuse: (2): P. Van Meerbergen, and S. Turner

**Motion Passed (13 to 0)**

Moved by: Mayor E. Holder  
Seconded by: A. Hopkins

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Parks, Recreation and Neighbourhood Services BE ADOPTED:

iii. A) Neighbourhood and Recreation Services provincial impacts for consideration (excluding children's services): \$300,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: J. Helmer  
Seconded by: M. Salih

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Parks, Recreation and Neighbourhood Services BE ADOPTED:

iii. B) Neighbourhood and Recreation Services provincial impacts for consideration - Child Care Expansion Funding Municipal Cost Sharing Changes (related to children's services): \$4,890,000;

Yeas: (12): Mayor E. Holder, S. Lewis, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Nays: (2): M. van Holst, and P. Squire

Recuse: (1): P. Van Meerbergen

**Motion Passed (12 to 2)**

Moved by: E. Pelozza  
Seconded by: M. Salih

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Parks, Recreation and Neighbourhood Services BE ADOPTED:

iv. Page 90 – Parks and Urban Forestry - \$54,488,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: E. Pelozza  
Seconded by: M. Salih

b) the 2020-2023 Multi-Year Capital Budget for Parks, Recreation and Neighbourhood Services BE ADOPTED:

i. Page 91 – Lifecycle Renewal Capital Budget - \$39,673,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: M. Salih  
Seconded by: Mayor E. Holder

b) the 2020-2023 Multi-Year Capital Budget for Parks, Recreation and Neighbourhood Services BE ADOPTED:

ii. Page 91 – Growth Capital Budget - \$77,738,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: S. Lewis  
Seconded by: Mayor E. Holder

b) the 2020-2023 Multi-Year Capital Budget for Parks, Recreation and Neighbourhood Services BE ADOPTED:

iii. Page 91 – Service Improvement Capital Budget - \$11,026,000

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelosa, A. Kayabaga, and S. Hillier  
Absent: (1): P. Squire

**Motion Passed (14 to 0)**

Moved by: S. Lehman  
Seconded by: M. van Holst

c) the 2024-2029 Multi-Year Capital Forecast for Parks, Recreation and Neighbourhood Services BE ADOPTED in principle:

- i. Page 91 – Lifecycle Renewal Capital Forecast - \$63,504,000
- ii. Page 91 – Growth Capital Forecast - \$36,766,000
- iii. Page 91 – Service Improvement Capital Forecast - \$13,200,000.

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelosa, A. Kayabaga, and S. Hillier  
Absent: (1): P. Squire

**Motion Passed (14 to 0)**

#### 4.5 Planning and Development Services

**That the following actions be taken with respect to Planning and Development Services:**

a) **the net 2020-2023 Multi-Year Operating Budget for the following services within Planning and Development Services BE ADOPTED:**

- i. Page 99 – Building Approvals - \$(1,821,000)**
- ii. Page 99 – Planning Services - \$18,311,000**
- iii. Page 99 – Development Services - \$20,277,000**

b) **the 2020-2023 Multi-Year Capital Budget for Planning and Development Services BE ADOPTED:**

- i. Page 100 – Lifecycle Renewal Capital Budget - \$880,000**
- ii. Page 100 – Growth Capital Budget - \$8,344,000**
- iii. Page 100 – Service Improvement Capital Budget - \$552,000**

c) **the 2024-2029 Multi-Year Capital Forecast for Planning and Development Services BE ADOPTED in principle:**

- i. Page 100 – Lifecycle Renewal Capital Forecast - \$1,320,000**
- ii. Page 100 – Growth Capital Forecast - \$1,918,000**
- iii. Page 100 – Service Improvement Capital Forecast - \$600,000.**

**Motion Passed**

Voting Record:

Moved by: M. Salih

Seconded by: S. Lewis

a) the net 2020-2023 Multi-Year Operating Budget for the following services within Planning and Development Services BE ADOPTED:

i. Page 99 – Building Approvals - \$(1,821,000)

ii. Page 99 – Planning Services - \$18,311,000

iii. Page 99 – Development Services - \$20,277,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: M. van Holst

Seconded by: A. Hopkins

b) the 2020-2023 Multi-Year Capital Budget for Planning and Development Services BE ADOPTED:

i. Page 100 – Lifecycle Renewal Capital Budget - \$880,000

ii. Page 100 – Growth Capital Budget - \$8,344,000

iii. Page 100 – Service Improvement Capital Budget - \$552,000

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Absent: (1): P. Squire

**Motion Passed (14 to 0)**

Moved by: S. Hillier

Seconded by: M. Cassidy

c) the 2024-2029 Multi-Year Capital Forecast for Planning and Development Services BE ADOPTED in principle:

i. Page 100 – Lifecycle Renewal Capital Forecast - \$1,320,000

ii. Page 100 – Growth Capital Forecast - \$1,918,000

iii. Page 100 – Service Improvement Capital Forecast - \$600,000.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

#### 4.6 Protective Services

**That the following actions be taken with respect to Protective Services:**

a) the net 2020-2023 Multi-Year Operating Budget for the following services within Protective Services BE ADOPTED:

i. Page 108 – Animal Services - \$7,819,000

ii. Page 108 – By-Law Enforcement and Property Standards - \$6,974,000

- iii. Page 108 – Corporate Security and Emergency Management - \$10,997,000
- iv. Page 108 – Fire Services - \$269,934,000
- v. Page 108 – London Police Services excluding provincial impacts - \$474,150,000
- vi. Page 108 – London Police Services provincial impacts for consideration - \$2,554,000

**b) the 2020-2023 Multi-Year Capital Budget for Protective Services BE ADOPTED:**

- i. Page 110 – Lifecycle Renewal Capital Budget - \$37,173,000
  - A) Lifecycle Renewal Capital Budget, excluding Fire Services: \$26,796,000
  - B) Lifecycle Renewal Capital Budget, Fire Services: \$10,377,000
- ii. Page 110 – Growth Capital Budget - \$46,389,000
  - A) Growth Capital Budget, excluding Fire Services: \$40,206,000
  - B) Growth Capital Budget, Fire Services: \$6,183,000
- iii. Page 110 – Service Improvement Capital Budget - \$8,411,000
  - A) Service Improvement Capital Budget, excluding Fire Services: \$3,908,000
  - B) Service Improvement Capital Budget, Fire Services: \$4,503,000

**c) the 2024-2029 Multi-Year Capital Forecast for Protective Services BE ADOPTED in principle:**

- i. Page 110 – Lifecycle Renewal Capital Forecast - \$63,848,000
  - A) Lifecycle Renewal Capital Forecast, excluding Fire Services: \$39,854,000
  - B) Lifecycle Renewal Capital Forecast, Fire Services: \$23,994,000
- ii. Page 110 – Growth Capital Forecast - \$40,258,000
  - A) Growth Capital Forecast, excluding Fire Services: \$40,258,000
  - B) Growth Capital Forecast, Fire Services: \$0
- iii. Page 110 – Service Improvement Capital Forecast - \$6,696,000
  - A) Service Improvement Capital Forecast, excluding Fire Services: \$0
  - B) Service Improvement Capital Forecast, Fire Services: \$6,696,000

**Motion Passed**

Voting Record:  
 Moved by: M. Salih  
 Seconded by: S. Lewis

**a) the net 2020-2023 Multi-Year Operating Budget for the following services within Protective Services BE ADOPTED:**

- i. Page 108 – Animal Services - \$7,819,000
- ii. Page 108 – By-Law Enforcement and Property Standards - \$6,974,000
- iii. Page 108 – Corporate Security and Emergency Management - \$10,997,000
- v. Page 108 – London Police Services excluding provincial impacts - \$474,150,000
- vi. Page 108 – London Police Services provincial impacts for consideration - \$2,554,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: M. van Holst

Seconded by: S. Lewis

a) the net 2020-2023 Multi-Year Operating Budget for the following services within Protective Services BE ADOPTED:

iv. Page 108 – Fire Services - \$269,934,000

Yeas: (14): M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

Recuse: (1): Mayor E. Holder

**Motion Passed (14 to 0)**

Moved by: E. Pelozo

Seconded by: M. Cassidy

b) the 2020-2023 Multi-Year Capital Budget for Protective Services, excluding Fire Services BE ADOPTED:

i. Page 110 – Lifecycle Renewal Capital Budget - \$26,796,000

ii. Page 110 – Growth Capital Budget - \$40,206,000

iii. Page 110 – Service Improvement Capital Budget - \$3,908,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: E. Pelozo

Seconded by: S. Hillier

b) the 2020-2023 Multi-Year Capital Budget for Protective Services for the Fire Services component BE ADOPTED:

i. Page 110 – Lifecycle Renewal Capital Budget - \$10,377,000

ii. Page 110 – Growth Capital Budget - \$6,183,000

iii. Page 110 – Service Improvement Capital Budget - \$4,503,000

Yeas: (13): M. van Holst, S. Lewis, M. Salih, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

Nays: (1): J. Helmer

Recuse: (1): Mayor E. Holder

**Motion Passed (13 to 1)**

Moved by: S. Lewis

Seconded by: Mayor E. Holder

c) the 2024-2029 Multi-Year Capital Forecast for Protective Services, excluding Fire Services BE ADOPTED in principle:

i. Page 110 – Lifecycle Renewal Capital Forecast - \$39,854,000

ii. Page 110 – Growth Capital Forecast - \$40,258,000

iii. Page 110 – Service Improvement Capital Forecast - \$0

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: M. Cassidy  
Seconded by: S. Hillier

c) the 2024-2029 Multi-Year Capital Forecast for Protective Services for the Fire Services component only, BE ADOPTED in principle:

- i. Page 110 – Lifecycle Renewal Capital Forecast - \$23,994,000
- ii. Page 110 – Growth Capital Forecast – \$0
- iii. Page 110 – Service Improvement Capital Forecast – \$6,696,000

Yeas: (14): M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelosa, A. Kayabaga, and S. Hillier

Recuse: (1): Mayor E. Holder

**Motion Passed (14 to 0)**

#### 4.7 Social and Health Services

**That the following actions be taken with respect to Social and Health Services:**

**a) the net 2020-2023 Multi-Year Operating Budget for the following services within Social and Health Services BE ADOPTED:**

- i. Page 121 – Housing Services - \$47,721,000**
- ii. Page 121 – Housing Development Corporation - \$9,689,000**
- iii. Page 121 – London and Middlesex Community Housing - \$47,923,000**
- iv. Page 121 – Long Term Care - \$21,494,000**
- v. Page 121 – Land Ambulance - \$91,255,000**
- vi. Page 122 – Middlesex-London Health Unit excluding provincial impacts - \$24,380,000**
- vii. Page 122 – Middlesex- London Health Unit recommended provincial impacts - \$2,438,000**
- viii. Page 122 – Social and Community Support Services excluding provincial impacts - \$65,672,000**
- ix. Page 122 – Social and Community Support Services provincial impacts for consideration - \$6,249,000**

**b) the 2020-2023 Multi-Year Capital Budget for Social and Health Services BE ADOPTED:**

- i. Page 123 – Lifecycle Renewal Capital Budget - \$11,217,000**
- ii. Page 123 – Growth Capital Budget - \$0**
- iii. Page 123 – Service Improvement Capital Budget - \$3,750,000**

**c) the 2024-2029 Multi-Year Capital Forecast for Social and Health Services BE ADOPTED in principle:**

- i. Page 123 – Lifecycle Renewal Capital Forecast - \$17,636,000**
- ii. Page 123 – Growth Capital Forecast - \$0**
- iii. Page 123 – Service Improvement Capital Forecast - \$5,000,000**

**d) a meeting of the City-County Liaison Committee BE CONVENEED forthwith and prior to the finalization of the City budget, in order to provide the opportunity for further discussion with respect to the land ambulance budget, and that the service provider BE REQUESTED to provide specific cost-driver information for the past five years, including but not limited to: unit hour utilization, call volume, code zero, hospital off-load delays and service improvements during that time.**

**Motion Passed**

Voting Record:

Moved by: A. Kayabaga

Seconded by: M. Salih

a) the net 2020-2023 Multi-Year Operating Budget for the following services within Social and Health Services BE ADOPTED:

i. Page 121 – Housing Services - \$47,721,000

ii. Page 121 – Housing Development Corporation - \$9,689,000

iii. Page 121 – London and Middlesex Community Housing - \$47,923,000

viii. Page 122 – Social and Community Support Services excluding provincial impacts - \$65,672,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: E. Pelozo

Seconded by: A. Hopkins

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Social and Health Services BE ADOPTED:

iv. Page 121 – Long Term Care - \$21,494,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: Mayor E. Holder

Seconded by: J. Morgan

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Social and Health Services BE ADOPTED:

v. Page 121 – Land Ambulance - \$91,255,000

Moved by: Mayor E. Holder

Seconded by: S. Lehman

That consideration of item 4.7 a) v. Page 121 – Land Ambulance - \$91,255,000 BE REFERRED to later in the meeting agenda, to be considered following the Committee's consideration of item 4.13, Business cases for Additional Investment – For Consideration.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: M. Cassidy

Seconded by: J. Helmer

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Social and Health Services BE ADOPTED:

vi. Page 122 – Middlesex-London Health Unit excluding provincial impacts - \$24,380,000

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, E. Pelozza, A. Kayabaga, and S. Hillier  
Recuse: (1): S. Turner

**Motion Passed (14 to 0)**

Moved by: A. Kayabaga  
Seconded by: E. Pelozza

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Social and Health Services BE ADOPTED:

vii. Page 122 – Middlesex- London Health Unit recommended provincial impacts - \$2,438,000

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, E. Pelozza, A. Kayabaga, and S. Hillier  
Recuse: (1): S. Turner

**Motion Passed (14 to 0)**

Moved by: M. Cassidy  
Seconded by: A. Hopkins

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Social and Health Services BE ADOPTED:

ix. Page 122 – Social and Community Support Services provincial impacts for consideration - \$6,249,000

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier  
Nays: (2): P. Squire, and J. Morgan

**Motion Passed (13 to 2)**

Moved by: E. Pelozza  
Seconded by: A. Hopkins

b) the 2020-2023 Multi-Year Capital Budget for Social and Health Services BE ADOPTED:

- i. Page 123 – Lifecycle Renewal Capital Budget - \$11,217,000
- ii. Page 123 – Growth Capital Budget - \$0
- iii. Page 123 – Service Improvement Capital Budget - \$3,750,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: S. Turner  
Seconded by: A. Kayabaga

c) the 2024-2029 Multi-Year Capital Forecast for Social and Health Services BE ADOPTED in principle:

- i. Page 123 – Lifecycle Renewal Capital Forecast - \$17,636,000
- ii. Page 123 – Growth Capital Forecast - \$0
- iii. Page 123 – Service Improvement Capital Forecast - \$5,000,000.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: S. Turner  
Seconded by: M. van Holst

That the motion related to the Land Ambulance Budget BE AMENDED by adding the following new part b):

- b) a meeting of the City-County Liaison Committee BE CONVENEED forthwith and prior to the finalization of the City budget, in order to provide the opportunity for further discussion with respect to the land ambulance budget, and that the service provider BE REQUESTED to provide specific cost-driver information for the past five years, including but not limited to: unit hour utilization, call volume, code zero, hospital off-load delays and service improvements during that time.

Yeas: (13): M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Nays: (2): Mayor E. Holder, and J. Morgan

**Motion Passed (13 to 2)**

Moved by: Mayor E. Holder  
Seconded by: J. Morgan

That part a) of the amended motion BE ADOPTED. Part a) reads as follows:

“That the net 2020-2023 Multi-Year Operating Budget for the following service within Social and Health Services BE ADOPTED:

- v. Page 121 – Land Ambulance \$91,255,000”

Yeas: (13): Mayor E. Holder, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, E. Pelozza, A. Kayabaga, and S. Hillier

Nays: (2): M. van Holst, and S. Turner

**Motion Passed (13 to 2)**

Moved by: Mayor E. Holder

Seconded by: J. Morgan

That part b) of the amended motion BE APPROVED.

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Nays: (1): J. Morgan

**Motion Passed (14 to 1)**

#### 4.8 Transportation Services

**That the following actions be taken with respect to Transportation Services:**

**a) the net 2020-2023 Multi-Year Operating Budget for the following services within Transportation Services BE ADOPTED:**

**i. Page 131 – Parking - \$(15,051,000)**

**ii. Page 131 – London Transit Commission excluding provincial impacts - \$136,505,000**

**iii. Page 131 – London Transit Commission provincial impacts for consideration - \$19,328,000; it being noted that \$2.6 million, from the one-time doubling of the federal gas tax funding will be used to mitigate the provincial impact on public transit, with \$866,000 allocated in each of 2020, 2021 and 2022.**

**iv. Page 131 – Roadways - \$183,961,000**

**v. Page 131 – Rapid Transit - \$0**

**b) the 2020-2023 Multi-Year Capital Budget for Transportation Services BE ADOPTED:**

**i. Page 133 – Lifecycle Renewal Capital Budget - \$219,206,000**

**A) Lifecycle Renewal Capital Budget, excluding Victoria Bridge and Rapid Transit: \$208,366,000**

**B) Lifecycle Renewal Capital Budget, Victoria Bridge: \$10,840,000**

**ii. Page 133 – Growth Capital Budget - \$506,826,000**

**A) Growth Capital Budget, excluding Victoria Bridge and Rapid Transit: \$245,963,000**

**B) Growth Capital Budget, Victoria Bridge: \$3,300,000**

**C) Growth Capital Budget, Rapid Transit: \$257,563,000**

**iii. Page 133 – Service Improvement Capital Budget - \$18,295,000**

**c) the 2024-2029 Multi-Year Capital Forecast for Transportation Services BE ADOPTED in principle:**

**i. Page 133 – Lifecycle Renewal Capital Forecast - \$342,678,000**

**ii. Page 133 – Growth Capital Forecast - \$543,499,000**

**A) Growth Capital Forecast, excluding Rapid Transit: \$330,517,000**

**B) Growth Capital Forecast, Rapid Transit: \$412,982,000**

**iii. Page 133 – Service Improvement Capital Forecast - \$7,800,000.**

**Motion Passed**

Voting Record:

Moved by: Mayor E. Holder

Seconded by: S. Lewis

a) the net 2020-2023 Multi-Year Operating Budget for the following services within Transportation Services BE ADOPTED:

i. Page 131 – Parking - \$(15,051,000)

ii. Page 131 – London Transit Commission excluding provincial impacts - \$136,505,000

iv. Page 131 – Roadways - \$183,961,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: M. Salih

Seconded by: A. Kayabaga

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Transportation Services BE ADOPTED:

iii. Page 131 – London Transit Commission provincial impacts for consideration - \$21,926,000

**Amendment:**

Moved by: J. Helmer

Seconded by: S. Lewis

That Item a) iii. London Transit Commission provincial impacts for consideration, BE AMENDED, by adding the following:

and that \$2.6 million, from the one-time doubling of the federal gas tax funding BE USED to mitigate the provincial impact on public transit, with \$866,000 allocated in each of 2020, 2021 and 2022.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: J. Helmer

Seconded by: Mayor E. Holder

That Item a) iii) London Transit Commission provincial impacts for consideration, as amended, BE APPROVED.

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

Nays: (1): S. Lehman

**Motion Passed (14 to 1)**

Moved by: A. Kayabaga

Seconded by: E. Pelozo

a) the net 2020-2023 Multi-Year Operating Budget for the following service within Transportation Services BE ADOPTED:

v. Page 131 – Rapid Transit - \$0

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

Nays: (1): P. Van Meerbergen

**Motion Passed (14 to 1)**

Moved by: Mayor E. Holder

Seconded by: J. Morgan

b) the 2020-2023 Multi-Year Capital Budget for Transportation Services, excluding Victoria Bridge and Rapid Transit BE ADOPTED:

i. Page 133 – Lifecycle Renewal Capital Budget - \$208,366,000

ii. Page 133 – Growth Capital Budget - \$245,963,000

iii. Page 133 – Service Improvement Capital Budget - \$18,295,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: J. Helmer

Seconded by: M. Cassidy

b) the 2020-2023 Multi-Year Capital Budget for Victoria Bridge BE ADOPTED:

i. Page 133 – Lifecycle Renewal Capital Budget – \$10,840,000

ii. Page 133 – Growth Capital Budget – \$3,300,000

Yeas: (13): Mayor E. Holder, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

Nays: (2): M. van Holst, and P. Van Meerbergen

**Motion Passed (13 to 2)**

Moved by: J. Helmer

Seconded by: Mayor E. Holder

b) the 2020-2023 Multi-Year Capital Budget for Rapid Transit BE ADOPTED:

ii. Page 133 – Growth Capital Budget - \$257,563,000

Yeas: (12): Mayor E. Holder, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Pelozo, and A. Kayabaga

Nays: (3): M. van Holst, P. Van Meerbergen, and S. Hillier

**Motion Passed (12 to 3)**

Moved by: Mayor E. Holder

Seconded by: A. Kayabaga

c) the 2024-2029 Multi-Year Capital Forecast for Transportation Services, excluding Rapid Transit BE ADOPTED in principle:

i. Page 133 – Lifecycle Renewal Capital Forecast - \$342,678,000

ii. Page 133 – Growth Capital Forecast - \$330,517,000

iii. Page 133 – Service Improvement Capital Forecast - \$7,800,000

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Absent: (1): P. Squire

**Motion Passed (14 to 0)**

Moved by: Mayor E. Holder

Seconded by: A. Hopkins

c) the 2024-2029 Multi-Year Capital Forecast for Rapid Transit BE ADOPTED in principle:

i. Page 133 – Growth Capital Forecast - \$212,982,000

Yeas: (12): Mayor E. Holder, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Pelozza, and A. Kayabaga

Nays: (3): M. van Holst, P. Van Meerbergen, and S. Hillier

**Motion Passed (12 to 3)**

#### 4.9 Corporate, Operational and Council Services

**That the following actions be taken with respect to Corporate, Operational and Council Services:**

a) the net 2020-2023 Multi-Year Operating Budget for the following services within Corporate, Operational and Council Services BE ADOPTED:

i. Page 142 – Corporate Services - \$238,396,000

ii. Page 142 – Corporate Planning and Administration - \$8,623,000

iii. Page 142 – Council Services - \$15,812,000

iv. Page 142 – Public Support Services - \$9,860,000

b) the 2020-2023 Multi-Year Capital Budget for Corporate, Operational and Council Services BE ADOPTED:

i. Page 143 – Lifecycle Renewal Capital Budget - \$51,726,000

ii. Page 143 – Growth Capital Budget - \$0

iii. Page 143 – Service Improvement Capital Budget - \$5,135,000

c) the 2024-2029 Multi-Year Capital Forecast for Corporate, Operational and Council Services BE ADOPTED in principle:

i. Page 143 – Lifecycle Renewal Capital Forecast - \$79,180,000

ii. Page 143 – Growth Capital Forecast - \$0

iii. Page 143 – Service Improvement Capital Forecast - \$3,000,000.

**Motion Passed**

Voting Record:

Moved by: S. Turner

Seconded by: A. Kayabaga

a) the net 2020-2023 Multi-Year Operating Budget for the following services within Corporate, Operational and Council Services BE

ADOPTED:

i. Page 142 – Corporate Services - \$238,396,000

ii. Page 142 – Corporate Planning and Administration - \$8,623,000

iii. Page 142 – Council Services - \$15,812,000

iv. Page 142 – Public Support Services - \$9,860,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Peloza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: S. Lewis

Seconded by: S. Hillier

b) the 2020-2023 Multi-Year Capital Budget for Corporate, Operational and Council Services BE ADOPTED:

i. Page 143 – Lifecycle Renewal Capital Budget - \$51,726,000

ii. Page 143 – Growth Capital Budget - \$0

iii. Page 143 – Service Improvement Capital Budget - \$5,135,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Peloza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: A. Hopkins

Seconded by: S. Lehman

c) the 2024-2029 Multi-Year Capital Forecast for Corporate, Operational and Council Services BE ADOPTED in principle:

i. Page 143 – Lifecycle Renewal Capital Forecast - \$79,180,000

ii. Page 143 – Growth Capital Forecast - \$0

iii. Page 143 – Service Improvement Capital Forecast - \$3,000,000.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Peloza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

4.10 Financial Management

**That the net 2020-2023 Multi-Year Operating Budget for the following within Financial Management BE ADOPTED:**

- i. Page 149 – Capital Levy - \$199,716,000**
- ii. Page 149 – Debt Servicing - \$139,244,000**
- iii. Page 149 – Contributions to Capital Reserve Funds - \$110,033,000**
- iv. Page 149 – Contingencies - \$72,534,000**
- v. Page 149 – Other Corporate Revenue and Expenditures - \$(59,806,000)**
- vi. Page 149 – Finance - \$26,041,000.**

**Motion Passed**

Voting Record:

Moved by: S. Lewis  
Seconded by: E. Peloza

That the net 2020-2023 Multi-Year Operating Budget for the following within Financial Management BE ADOPTED:

- i. Page 149 – Capital Levy - \$199,716,000**
- ii. Page 149 – Debt Servicing - \$139,244,000**
- iv. Page 149 – Contingencies - \$72,534,000**
- v. Page 149 – Other Corporate Revenue and Expenditures - \$(59,806,000)**
- vi. Page 149 – Finance - \$26,041,000.**

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Peloza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: S. Hillier  
Seconded by: J. Helmer

That the net 2020-2023 Multi-Year Operating Budget for the following within Financial Management BE ADOPTED:

- iii. Page 149 – Contributions to Capital Reserve Funds - \$110,033,000**

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Peloza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

4.11 Business Cases for Potential Net Levy Reductions

**That the following 2020-2023 Multi-Year Budget business cases for potential net levy reductions BE APPROVED:**

- i. Business Case 26 – Eliminate Curbside Christmas Tree Collection - 2020-2023 Total Investment (\$120,000); Net Levy (\$120,000)**
- ii. Business Case 27 - London Public Library - Eliminate Planned Security Enhancements – 2020-2023 Total Investment (\$107,000); Net Levy (\$107,000)**

- iii. **Business Case 28 - London Public Library - Eliminate Planned Staffing Increase – 2020-2023 Total Investment (\$42,000); Net Levy (\$42,000)**
- iv. **Business Case 29 - London Public Library – Promissory Note Forgiveness - 2020- 2023 Total Investment (\$912,000); Net Levy (\$717,000)**
- v. **Business Case 30 - London Public Library - WiFi Hotspot Lending Program – 2020-2023 Total Investment (\$188,000); Net Levy (\$188,000)**
- vi. **Business Case 31 - Multi-Residential Sector Fee Increase for Waste Collection – 2020-2023 Total Investment \$0; Net Levy (\$900,000)**
- viii. **Business Case 33 - Reduce Road Network Improvements for Minor Streets – 2020-2023 Total Investment (\$3,200,000); Net Levy (\$3,200,000)**
- ix. **Business Case 34 - Transfer portion of Conservation Authority costs to Wastewater & Treatment Budget – 2020-2023 Total Investment (\$11,544,000); Net Levy (\$11,554,000).**

**Motion Passed**

Voting Record:

Moved by: E. Pelozza

Seconded by: M. van Holst

That the following 2020-2023 Multi-Year Budget business cases for potential net levy reductions BE CONSIDERED at this time:

- ii. Business Case 27 – London Public Library – Eliminate Planned Security Enhancements – 2020-2023 Total Investments (\$107,000); Net Levy (\$107,000)
- iii. Business Case 28 – London Public Library – Eliminate Planned Staffing Increase – 2020-2023 total Investment (\$42,000); Net Levy (\$42,000)
- iv. Business Case 29 – London Public Library – Promissory Note Forgiveness – 2020 – 2023 Total Investment (\$912,000); Net Levy (\$717,000)
- v. Business Case 30 – London Public Library – WiFi Hotspot Lending Program – 2020-2023 Total Investment (\$188,000); Net Levy (\$188,000)
- vii. Business Case 32 – Museum London – Exhibitions and Programs Reductions – 2020-2023 Total Investment (\$236,000); Net Levy (\$236,000)

Yeas: (9): M. van Holst, S. Lewis, M. Cassidy, J. Morgan, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, and A. Kayabaga

Nays: (6): Mayor E. Holder, M. Salih, J. Helmer, P. Squire, S. Lehman, and S. Hillier

**Motion Passed (9 to 6)**

Moved by: E. Pelozza

Seconded by: S. Lewis

That the following BE APPROVED:

- ii. Business Case 27 - London Public Library - Eliminate Planned Security Enhancements – 2020-2023 Total Investment (\$107,000); Net Levy (\$107,000)

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, E. Pelozza, A. Kayabaga, and S. Hillier

Nays: (1): S. Turner

**Motion Passed (14 to 1)**

Moved by: E. Pelozza  
Seconded by: S. Lewis

That the following BE APPROVED:

iii. Business Case 28 - London Public Library - Eliminate Planned Staffing Increase – 2020-2023 Total Investment (\$42,000); Net Levy (\$42,000)

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, E. Pelozza, A. Kayabaga, and S. Hillier  
Nays: (1): S. Turner

**Motion Passed (14 to 1)**

Moved by: E. Pelozza  
Seconded by: S. Lewis

That the following BE APPROVED:

iv. Business Case 29 - London Public Library – Promissory Note Forgiveness - 2020- 2023 Total Investment (\$912,000); Net Levy (\$717,000)

Yeas: (8): Mayor E. Holder, S. Lewis, M. Cassidy, P. Squire, J. Morgan, S. Lehman, E. Pelozza, and S. Hillier  
Nays: (6): M. van Holst, M. Salih, J. Helmer, A. Hopkins, S. Turner, and A. Kayabaga  
Absent: (1): P. Van Meerbergen

**Motion Passed (8 to 6)**

Moved by: S. Lewis  
Seconded by: M. van Holst

That the following BE APPROVED:

v. Business Case 30 - London Public Library - Wi-Fi Hotspot Lending Program – 2020-2023 Total Investment (\$188,000); Net Levy (\$188,000)

Yeas: (9): Mayor E. Holder, M. van Holst, S. Lewis, P. Squire, J. Morgan, S. Lehman, P. Van Meerbergen, E. Pelozza, and S. Hillier  
Nays: (6): M. Salih, J. Helmer, M. Cassidy, A. Hopkins, S. Turner, and A. Kayabaga

**Motion Passed (9 to 6)**

Pursuant to section 32.5 of the Council Procedural By-law, shall the ruling of the Chair BE SUSTAINED?

Yeas: (7): M. Salih, J. Helmer, J. Morgan, A. Hopkins, P. Van Meerbergen, S. Turner, and A. Kayabaga  
Nays: (8): Mayor E. Holder, M. van Holst, S. Lewis, M. Cassidy, P. Squire, S. Lehman, E. Pelozza, and S. Hillier

**Motion Failed (7 to 8)**

Moved by: M. Cassidy  
Seconded by: S. Lewis

Reconsideration of the vote with respect to the upholding the decision of the Chair.

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, and A. Kayabaga  
Nays: (2): P. Squire, and S. Hillier

**Motion Passed (13 to 2)**

Pursuant to section 32.5 of the Council Procedural By-law, shall the ruling of the Chair BE SUSTAINED?

Yeas: (7): M. Salih, J. Helmer, M. Cassidy, J. Morgan, A. Hopkins, S. Turner, and A. Kayabaga  
Nays: (8): Mayor E. Holder, M. van Holst, S. Lewis, P. Squire, S. Lehman, P. Van Meerbergen, E. Pelozza, and S. Hillier

**Motion Failed (7 to 8)**

Pursuant to section 31.18 of the Council Procedural By-law - Disorderly conduct - member to be removed - "Shall the member be ordered to leave his/her seat for the duration of the meeting?"

Yeas: (4): M. van Holst, S. Lewis, P. Squire, and P. Van Meerbergen  
Nays: (11): Mayor E. Holder, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Failed (4 to 11)**

Moved by: P. Squire  
Seconded by: S. Lewis

That the following BE APPROVED:

vii. Business Case 32 - Museum London - Exhibitions and Programs Reductions - 2020-2023 Total **revised** Investment (\$182,000); Net Levy (\$182,000)

Yeas: (7): M. van Holst, S. Lewis, M. Cassidy, P. Squire, J. Morgan, S. Lehman, and P. Van Meerbergen  
Nays: (7): M. Salih, J. Helmer, A. Hopkins, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier  
Absent: (1): Mayor E. Holder

**Motion Failed (7 to 7)**

Moved by: M. van Holst  
Seconded by: A. Hopkins

That the following 2020-2023 Multi-Year Budget business cases for potential net levy reductions BE APPROVED:

i. Business Case 26 – Eliminate Curbside Christmas Tree Collection - 2020-2023 Total Investment (\$120,000); Net Levy (\$120,000)

Yeas: (10): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, and A. Hopkins  
Nays: (5): P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (10 to 5)**

Moved by: M. van Holst  
Seconded by: S. Lewis

That the following 2020-2023 Multi-Year Budget business cases for potential net levy reductions BE APPROVED:

vi. Business Case 31 - Multi-Residential Sector Fee Increase for Waste Collection – 2020-2023 Total Investment \$0; Net Levy (\$900,000)

Yeas: (12): M. van Holst, S. Lewis, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier  
Nays: (3): Mayor E. Holder, M. Salih, and J. Helmer

**Motion Passed (12 to 3)**

Moved by: J. Helmer  
Seconded by: S. Hillier

That the following 2020-2023 Multi-Year Budget business cases for potential net levy reductions BE APPROVED:

viii. Business Case 33 - Reduce Road Network Improvements for Minor Streets – 2020-2023 Total Investment (\$3,200,000); Net Levy (\$3,200,000)

Yeas: (11): Mayor E. Holder, M. van Holst, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, E. Pelozo, A. Kayabaga, and S. Hillier  
Nays: (4): S. Lewis, M. Salih, P. Van Meerbergen, and S. Turner

**Motion Passed (11 to 4)**

Moved by: J. Helmer  
Seconded by: A. Hopkins

That the following 2020-2023 Multi-Year Budget business cases for potential net levy reductions BE APPROVED:

ix. Business Case 34 - Transfer portion of Conservation Authority costs to Wastewater & Treatment Budget – 2020-2023 Total Investment (\$11,544,000); Net Levy (\$11,554,000).

Yeas: (12): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, A. Kayabaga, and S. Hillier  
Nays: (2): P. Van Meerbergen, and S. Turner  
Absent: (1): E. Pelozo

**Motion Passed (12 to 2)**

4.12 Business Cases for Additional Investment - Administratively Prioritized

**That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:**

- i. **Business Case 1 – 60% Waste Diversion Action Plan – 2020-2023 Total: Investment \$17,600,000; Net Levy \$17,600,000**
- ii. **Business Case 2 – Affordable Housing Community Improvement Plan – 2020-2023 Total: Investment \$4,772,000; Net Levy \$772,000**
- iv. **Business Case 3B – Back to the River – One River Environmental Assessment Management Implementation – 2020-2023 Total: Investment \$1,250,000; Net Levy \$0**

- v. **Business Case 3C – Back to the River – SoHo Environmental Assessment – 2020-2023 Total: Investment \$500,000; Net Levy \$0**
- vi. **Business Case 4A – City of London Infrastructure Gap – 2020-2023 Total: Investment \$3,000,000; Net Levy \$3,000,000**
- vii. **Business Case 5A – Climate Emergency Declaration – Develop Action Plan – 2020-2023 Total: Investment \$50,000; Net Levy \$0**
- viii. **Business Case 6 – Coordinated Informed Response – 2020-2023 Total: Investment \$6,703,000; Net Levy \$6,703,000**
- ix. **Business Case 7A – Core Area Action Plan – 2020-2023 Total: Investment \$16,385,000; Net Levy \$9,320,000**
  - A) **Business Case 7A (Operating) – Core Area Action Plan – Initiative 23 - Expand case management approach for helping vulnerable population: \$3,300,000**
  - B) **Business Case 7A (Operating) – Core Area Action Plan – Initiative 29 - Proactive by-law enforcement: \$600,000**
  - C) **Business Case 7A (Operating) – Core Area Action Plan- Initiative 42 - Fund four-year Core Area “construction dollars” pilot program: \$200,000**
  - D) **Business Case 7A (Operating) – Core Area Action Plan – Initiative 45 – Active spaces and places with bistro chairs and tables: \$200,000**
  - E) **Business Case 7A (Operating) – Core Area Action Plan – New Initiative – Invest in Dundas Place: \$1,200,000**
  - F) **Business Case 7A (Capital) – Core Area Action Plan – Initiative 22 - Create new housing units with supportive living arrangements: \$5,000,000**
  - G) **Business Case 7A (Capital) – Core Area Action Plan – Initiative 29 - Proactive by-law enforcement: \$50,000**
  - H) **Business Case 7A (Capital) – Core Action Plan – Invest in Dundas Place: \$200,000**
- x. **Business Case 8 – Dearness Home Auditorium Expansion - 2020-2023 Total: Investment \$2,456,000; Net Levy \$518,000**
- xi. **Business Case 9 – Fanshawe College Innovation Village – 2020-2023 Total: Investment \$1,000,000; Net Levy \$0; it being noted that an annual funding allocation of \$250,000 will be provided over the period of 2020-2029 for a total investment of \$2,500,000**
- xii. **Business Case 10A – HDC Funding for Affordable Housing - 2020-2023 Total: Investment \$850,000; Net Levy \$850,000**
- xiii. **Business Case 11A – Information Systems – Development Application Tracking Software – 2020-2023 Total: Investment \$3,900,000; Net Levy \$0**
- xiv. **Business Case 11B – Information Systems – Human Capital Management System – 2020-2023 Total: Investment \$1,230,000; Net Levy \$732,000**
- xv. **Business Case 12 – LMCH Infrastructure Gap – 2020-2023 Total: Investment \$15,518,000; Net Levy \$5,000,000**
- xvi. **Business Case 13 – Master Accommodation Plan – 2020-2023 Total: Investment \$13,000,000; Net Levy \$0**
- xvii. **Business Case 14 – Operations Master Plan 2020 – 2020-2023 Total: Investment \$5,118,000; Net Levy \$0**
- xviii. **Business Case 15 – Subsidized Transit Program – 2020-2023 Total: Investment \$3,608,000; Net Levy \$964,000**
  - A) **Business Case 15 - Subsidized Transit Program – Youth Passes: Total Investment - \$1,020,212; Net Levy \$260,777**
  - B) **Business Case 15 – Subsidized Transit Program – Balance of Program: Total Investment: \$2,587,788; Net Levy \$703,223**
- xix. **Business Case 16 – T-Block Replacement/New Storage Building – 2020-2023 Total: Investment \$901,000; Net Levy \$0.**

**Motion Passed**

Moved by: Mayor E. Holder

Seconded by: S. Lewis

That consideration of item 4.12 k) Fanshawe College Innovation Village (Business Case 9) BE REFERRED to be the first item of the Thursday, February 13th session.

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, A.

Kayabaga, and S. Hillier

Absent: (1): E. Peloza

**Motion Passed (14 to 0)**

Moved by: P. Squire

Seconded by: M. Salih

That Initiative 23 of Business Case 7A (Operating), Expand case management approach for helping vulnerable populations, in the amount of \$3,300,000 BE APPROVED.

Yeas: (12): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, A. Hopkins, S. Turner, A. Kayabaga, and S. Hillier

Nays: (1): P. Van Meerbergen

Recuse: (1): S. Lehman

Absent: (1): E. Peloza

**Motion Passed (12 to 1)**

Moved by: P. Van Meerbergen

Seconded by: Mayor E. Holder

That the following actions be taken with respect to the Core Action Business Case (7A):

That Initiative 29 of Business Case 7A (Operating), proactive by-law enforcement, in the amount of \$600,000 BE APPROVED.

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, A. Hopkins, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier

Recuse: (1): S. Lehman

Absent: (1): E. Peloza

**Motion Passed (13 to 0)**

Moved by: A. Kayabaga

Seconded by: P. Squire

That the following actions be taken with respect to the Core Action Business Case (7A):

That Initiative 42 of Business Case 7A (Operating), Fund four-year Core Area "construction dollars" pilot program, in the amount of \$200,000 BE APPROVED.

Yeas: (12): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, A. Hopkins, S. Turner, A. Kayabaga, and S. Hillier

Nays: (1): P. Van Meerbergen

Absent: (2): S. Lehman, and E. Peloza

**Motion Passed (12 to 1)**

Moved by: M. van Holst  
Seconded by: A. Kayabaga

That the following actions be taken with respect to the Core Action Business Case (7A):

That Initiative 45 of Business Case 7A (Operating), Activate spaces and places with bistro chairs and tables, in the amount of \$200,000 BE APPROVED.

Yeas: (9): Mayor E. Holder, M. van Holst, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, S. Turner, and A. Kayabaga  
Nays: (5): S. Lewis, P. Squire, A. Hopkins, P. Van Meerbergen, and S. Hillier  
Absent: (1): E. Peloza

**Motion Passed (9 to 5)**

Moved by: A. Kayabaga  
Seconded by: M. Cassidy

That the following actions be taken with respect to the Core Action Business Case (7A):

That “new” Initiative of Business Case 7A (Operating), Invest in Dundas Place, in the amount of \$1,200,000 BE APPROVED.

Yeas: (10): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, J. Morgan, A. Hopkins, S. Turner, and A. Kayabaga  
Nays: (3): P. Squire, P. Van Meerbergen, and S. Hillier  
Recuse: (1): S. Lehman  
Absent: (1): E. Peloza

**Motion Passed (10 to 3)**

Moved by: P. Squire  
Seconded by: A. Kayabaga

That the following actions be taken with respect to the Core Action Business Case (7A):

That Initiative 22 of Business Case 7A (Capital), Create new housing units with supportive living arrangements, in the amount of \$5,000,000 BE APPROVED.

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, S. Turner, A. Kayabaga, and S. Hillier  
Nays: (1): P. Van Meerbergen  
Absent: (1): E. Peloza

**Motion Passed (13 to 1)**

Moved by: P. Van Meerbergen  
Seconded by: M. van Holst

That the following actions be taken with respect to the Core Action Business Case (7A):

That Initiative 29 of Business Case 7A (Capital), proactive by-law enforcement, in the amount of \$50,000 BE APPROVED.

Yeas: (12): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier  
Nays: (2): J. Helmer, and P. Squire  
Absent: (1): E. Peloza

**Motion Passed (12 to 2)**

Moved by: S. Lewis  
Seconded by: A. Hopkins

That the following actions be taken with respect to the Core Action Business Case (7A):

That “new” Initiative of Business Case 7A (Capital), Invest in Dundas Place, in the amount of \$200,000 BE APPROVED.

Yeas: (11): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, S. Turner, and A. Kayabaga  
Nays: (3): P. Squire, P. Van Meerbergen, and S. Hillier  
Absent: (1): E. Peloza

**Motion Passed (11 to 3)**

Moved by: Mayor E. Holder  
Seconded by: A. Kayabaga

That the following actions be taken with respect to the Core Action Business Case (7A):

That the Balance of Business Case 7A – Administratively Prioritized Balance of Full Core Action Plan in the amounts of \$3,620,000 (Operating) and \$2,015,000 (Capital) BE APPROVED.

Yeas: (12): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, S. Turner, A. Kayabaga, and S. Hillier  
Nays: (2): P. Squire, and P. Van Meerbergen  
Absent: (1): E. Peloza

**Motion Passed (12 to 2)**

Moved by: S. Lewis  
Seconded by: M. Cassidy

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE CONSIDERED at this time:

- xii. Business Case 10A – HDC Funding for Affordable Housing -  
2020-2023 Total: Investment \$850,000; Net Levy \$850,000
- xv. Business Case 12 – LMCH Infrastructure Gap – 2020-2023 Total:  
Investment \$15,518,000; Net Levy \$5,000,000

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier  
Nays: (1): J. Morgan  
Absent: (1): E. Peloza

**Motion Passed (13 to 1)**

Moved by: S. Lewis  
Seconded by: A. Kayabaga

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

xv. Business Case 12 – LMCH Infrastructure Gap – 2020-2023 Total: Investment \$15,518,000; Net Levy \$5,000,000

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier  
Absent: (1): E. Pelozza

**Motion Passed (14 to 0)**

Moved by: M. Salih  
Seconded by: M. Cassidy

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

xii. Business Case 10A – HDC Funding for Affordable Housing - 2020-2023 Total: Investment \$850,000; Net Levy \$850,000

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier  
Absent: (1): E. Pelozza

**Motion Passed (14 to 0)**

Moved by: J. Helmer  
Seconded by: M. Cassidy

That this session of the meeting continue until 5:00 PM, at which time the committee will recess.

Yeas: (10): M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, and A. Kayabaga  
Nays: (3): P. Squire, S. Turner, and S. Hillier  
Absent: (2): Mayor E. Holder, and E. Pelozza

**Motion Passed (10 to 3)**

Moved by: S. Hillier  
Seconded by: S. Lewis

That consideration of Business Cases 3A, 3B, 3C (Back to the River Business Cases) and 8 (Dearness Home Auditorium Expansion) BE REFERRED to later in the meeting agenda, to be heard at the end of item 4.13.

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier  
Absent: (1): E. Pelozza

**Motion Passed (14 to 0)**

Moved by: S. Turner  
Seconded by: A. Kayabaga

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

i. Business Case 1 – 60% Waste Diversion Action Plan – 2020-2023 Total: Investment \$17,600,000; Net Levy \$17,600,000

Yeas: (12): Mayor E. Holder, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, S. Turner, A. Kayabaga, and S. Hillier  
Nays: (2): M. van Holst, and P. Van Meerbergen  
Absent: (1): E. Peloza

**Motion Passed (12 to 2)**

Moved by: A. Kayabaga  
Seconded by: M. Cassidy

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

ii. Business Case 2 – Affordable Housing Community Improvement Plan – 2020-2023 Total: Investment \$4,772,000; Net Levy \$772,000

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, A. Hopkins, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier  
Nays: (1): S. Lehman  
Absent: (1): E. Peloza

**Motion Passed (13 to 1)**

Moved by: S. Lewis  
Seconded by: J. Morgan

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

vi. Business Case 4A – City of London Infrastructure Gap – 2020-2023 Total: Investment \$3,000,000; Net Levy \$3,000,000

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier  
Absent: (1): E. Peloza

**Motion Passed (14 to 0)**

Moved by: M. Salih  
Seconded by: A. Hopkins

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

vii. Business Case 5A – Climate Emergency Declaration – Develop Action Plan – 2020-2023 Total: Investment \$50,000; Net Levy \$0

Yeas: (12): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, S. Turner, and A. Kayabaga  
Nays: (1): P. Van Meerbergen  
Absent: (2): E. Peloza, and S. Hillier

**Motion Passed (12 to 1)**

Moved by: M. Salih  
Seconded by: Mayor E. Holder

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

viii. Business Case 6 – Coordinated Informed Response – 2020-2023 Total: Investment \$6,703,000; Net Levy \$6,703,000

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier  
Absent: (1): E. Peloza

**Motion Passed (14 to 0)**

Moved by: M. Salih  
Seconded by: S. Hillier

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

xi. Business Case 9 – Fanshawe College Innovation Village – 2020-2023 Total: Revised Investment \$1,500,000; Net Levy \$0; it being noted that Fanshawe College will be requested to provide annual updates with respect to this project.

Moved by: J. Helmer  
Seconded by: Mayor E. Holder

That consideration of Business Case 9, Fanshawe College Innovation Village BE REFERRED to later in the meeting, to be considered prior to the Land Ambulance Operating Budget.

Yeas: (10): Mayor E. Holder, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, A. Hopkins, S. Turner, A. Kayabaga, and S. Hillier  
Nays: (4): S. Lewis, J. Morgan, S. Lehman, and E. Peloza  
Recuse: (1): P. Van Meerbergen

**Motion Passed (10 to 4)**

Moved by: M. Salih  
Seconded by: E. Pelozza

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

xiii. Business Case 11A – Information Systems – Development Application Tracking Software – 2020-2023 Total: Investment \$3,900,000; Net Levy \$0

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: M. Salih  
Seconded by: S. Turner

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

xiv. Business Case 11B – Information Systems – Human Capital Management System – 2020-2023 Total: Investment \$1,230,000; Net Levy \$732,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: S. Turner  
Seconded by: E. Pelozza

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

xvi. Business Case 13 – Master Accommodation Plan – 2020-2023 Total: Investment \$13,000,000; Net Levy \$0

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier  
Nays: (2): P. Squire, and P. Van Meerbergen

**Motion Passed (13 to 2)**

Moved by: Mayor E. Holder  
Seconded by: S. Lehman

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

xvii. Business Case 14 – Operations Master Plan 2020 – 2020-2023 Total: Investment \$5,118,000; Net Levy \$0

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Peloza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: P. Squire  
Seconded by: M. Salih

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

xviii. Business Case 15 – Subsidized Transit Program – 2020-2023 Total: Investment \$3,608,000; Net Levy \$964,000

Moved by: P. Squire  
Seconded by: M. Salih

Motion to approve youth bus pass portion:

That the following BE APPROVED, with respect to Business Case 15 - Subsidized Transit Program:

Total investment for youth bus passes: \$1,020,212

Net levy for youth: \$260,777

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier

Recuse: (1): E. Peloza

**Motion Passed (14 to 0)**

Moved by: P. Squire  
Seconded by: M. Salih

Balance of Business Case 15

That the following BE APPROVED, with respect to Business Case 15 - Subsidized Transit Program:

Total remaining costs: \$2,587,788

Net levy for remaining: \$703,223

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Peloza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: Mayor E. Holder

Seconded by: A. Hopkins

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

xix. Business Case 16 – T-Block Replacement/New Storage Building – 2020-2023 Total: Investment \$901,000; Net Levy \$0.

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Nays: (1): J. Morgan

**Motion Passed (14 to 1)**

Moved by: M. Cassidy

Seconded by: A. Hopkins

That Business Case 3A BE REFERRED to a future update of the 2020-2023 Multi-Year Budget; it being noted that the London Community Foundation provided the attached communication related to this matter.

Yeas: (14): Mayor E. Holder, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Nays: (1): S. Lewis

**Motion Passed (14 to 1)**

Moved by: M. Cassidy

Seconded by: A. Kayabaga

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

4.12 - iv. Business Case 3B – Back to the River – One River Environmental Assessment Management Implementation – 2020-2023 Total: Investment \$1,250,000; Net Levy \$0

4.12 - v. Business Case 3C – Back to the River – SoHo Environmental Assessment – 2020-2023 Total: Investment \$500,000; Net Levy \$0

Yeas: (14): M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Absent: (1): Mayor E. Holder

**Motion Passed (14 to 0)**

Moved by: E. Pelozza

Seconded by: S. Hillier

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

x. Business Case 8 – Dearness Home Auditorium Expansion - 2020-2023 Total: Investment \$2,456,000; Net Levy \$518,000

Yeas: (14): M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier  
Absent: (1): Mayor E. Holder

**Motion Passed (14 to 0)**

Moved by: M. Salih  
Seconded by: S. Hillier

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

xi. Business Case 9 – Fanshawe College Innovation Village – 2020-2023 Total: Revised Investment \$1,500,000; Net Levy \$0; it being noted that Fanshawe College will be requested to provide annual updates with respect to this project.

Moved by: J. Helmer  
Seconded by: M. Salih

That the motion related to Business Case 9, Fanshawe College Innovation Village, BE AMENDED to reflect a funding amount of \$2,500,000, with the funding to be paid over ten years (\$250,000 annually from the reserve fund).

Yeas: (9): Mayor E. Holder, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, S. Turner, A. Kayabaga, and S. Hillier  
Nays: (5): M. van Holst, S. Lewis, P. Squire, A. Hopkins, and E. Pelozo  
Recuse: (1): P. Van Meerbergen

**Motion Passed (9 to 5)**

Moved by: M. Salih  
Seconded by: S. Hillier

Main motion, as amended, with respect to Business Case 9 in the amount of \$2,500,000, over ten years.

Yeas: (10): Mayor E. Holder, M. van Holst, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, S. Turner, A. Kayabaga, and S. Hillier  
Nays: (4): S. Lewis, P. Squire, A. Hopkins, and E. Pelozo  
Recuse: (1): P. Van Meerbergen

**Motion Passed (10 to 4)**

4.13 Business Cases for Additional Investment - For Consideration

**That the following 2020-2023 Multi-Year Budget business cases for additional investment for Council's consideration BE APPROVED:**

**i. Business Case 4B – City of London Infrastructure Gap – revised 2020-2023 Total Investment \$7,500,000; Net Levy - \$7,500,000**

**ii. Business Case 5B – Climate Emergency Declaration – Implementation – 2020-2023 Total: Investment \$1,295,000; Net Levy \$1,044,000**

**iii. Business Case 7B – Core Area Action Plan – 2020-2023 Total: Investment \$5,375,000; Net Levy \$1,700,000**

**A) Business Case 7B – Initiative 23 – Core Action Plan (Operating) – Expand case management approach for helping vulnerable population - \$700,000**

- B) Business Case 7B – Initiative 25 – Core Action Plan (Operating) – Create four-year Core Area Ambassador pilot program - \$2,875,000; it being noted that this matter will be funded from the 2019 Operating Budget surplus**
- C) Business Case 7B – Initiative 42 – Core Action Plan (Operating) – Fund four-year Core Area “construction dollars: pilot program - \$200,000; it being noted that this matter will be funded from the Economic Development Reserve Fund**
- D) Business Case 7B – Initiative 43 – Core Action Plan (Operating) – Experiment with temporary free parking - \$600,000; it being noted that this matter will be funded from the 2019 Operating Budget Surplus**
- E) Business Case 7B – Initiative 50 – Core Action Plan (Operating) – Establish new Core Area garbage and recycling collection program - \$100,000**
- F) Business Case 7B – Initiative 54 – Core Action Plan (Operating) – Provide grants to implement safety audit recommendations on privately-owned property through Core Area Community Improvement Plan - \$300,000**
- G) Business Case 7B – Initiative 55 – Core Action Plan (Operating) – Provide grants to implement safety audit recommendations on public property - \$600,000**
- iv. Business Case 10B – HDC Funding for Affordable Housing – 2020-2023 Total: Investment \$2,800,000; Net Levy \$2,800,000**
- v. Business Case 17A – Community Improvement Plan – Community Building Projects – 2020-2023 Total: Investment \$160,000; Net Levy \$160,000**
- vi. Business Case 17B – Community Improvement Plan – Land Acquisition – 2020-2023 Total: Investment \$400,000; Net Levy \$0; it being noted that the one-time additional funding shall be the 2019 Operating Budget Surplus transferred to the Land Acquisition Reserve Fund**
- vii. Business Case 18 – LMCH Co-Investment with CMHC – 2020-2023 Total: Investment \$20,229,000; Net Levy \$7,777,000**
- viii. Business Case 19 – LMCH Operating Staffing & Security – 2020-2023 Total: Investment \$6,941,000; Net Levy \$5,675,000**
- ix. Business Case 20 – London Public Library – Collections – 2020-2023 Total: Investment \$600,000; Net Levy \$0; it being noted that the funds are to be allocated for the purpose of an enhanced level of targeted purchasing for high-demand materials; it be further noted that the source of funding shall be the surplus fund forwarded to the budget process; it being further noted that the London Public Library is currently undertaking a variety of efforts with respect to recent increases to collections costs.**
- x. Business Case 21 – Regeneration of Public Housing – 2020-2023 Total: Investment \$5,250,000; Net Levy \$5,250,000**
- xii. Business Case 23 – Street Light Local Improvement – 2020-2023 Total: Investment \$832,000; Net Levy \$512,000**
- xiii. Business Case 24 – WiFi in Recreation Centres for the Public – 2020-2023 Total: Investment \$155,000; Net Levy \$0 ; it being noted that the matter shall be funded from the Efficiency, Effectiveness and Economic Reserve (EEE); it being noted that the Parks and Recreation staff, in partnership with Information and Technology Services staff are to develop a plan for sponsorship and advertising opportunities, in accordance with the City of London’s Corporate Sponsorship and Advertising Policy, of the proposed WiFi service with the intent that the revenues generated from the sponsorship and advertising be directed to repay the capital cost for the EEE Reserve**
- xiv. Business Case 25 – Winter Maintenance Program Support - Sidewalks/Bus Stops – 2020-2023 Total: Investment \$2,220,000; Net Levy \$2,220,000**

**Motion Passed**

Voting Record:

Moved by: M. Salih  
Seconded by: S. Lewis

That Initiative 23 of Business Case 7B (Operating), Expand case management approach for helping vulnerable populations, in the amount of \$700,000 BE APPROVED.

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, S. Turner, A. Kayabaga, and S. Hillier  
Nays: (1): P. Van Meerbergen  
Absent: (1): E. Peloza

**Motion Passed (13 to 1)**

Moved by: J. Helmer  
Seconded by: M. Cassidy

That Initiative 25 of Business Case 7B (Operating), Create four-year Core Area Ambassador pilot program, in the amount of \$2,875,000 BE APPROVED.

**Amendment:**

Moved by: J. Helmer  
Seconded by: J. Morgan

That Initiative 25 of Business Case 7B (Operating), four-year Core Area Ambassador pilot program, in the amount of \$2.875 million, BE AMENDED to be funded from the 2019 operating budget surplus.

Yeas: (12): Mayor E. Holder, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, S. Turner, A. Kayabaga, and S. Hillier  
Nays: (2): S. Lewis, and P. Van Meerbergen  
Absent: (1): E. Peloza

**Motion Passed (12 to 2)**

Moved by: J. Helmer  
Seconded by: M. Cassidy

That Initiative 25, of Business Case 7B (Operating), Core Area Ambassador Pilot Program, in the amount of \$2,875,000, as amended (revised source of funding) BE APPROVED.

Yeas: (10): Mayor E. Holder, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, A. Hopkins, S. Turner, and A. Kayabaga  
Nays: (4): S. Lewis, S. Lehman, P. Van Meerbergen, and S. Hillier  
Absent: (1): E. Peloza

**Motion Passed (10 to 4)**

Moved by: A. Kayabaga  
Seconded by: S. Turner

That Initiative 42 of Business Case 7B (Operating), Fund four-year Core Area “construction dollars” pilot program, in the amount of \$200,000 BE APPROVED.

**Amendment:**

Moved by: S. Lewis  
Seconded by: S. Hillier

That Initiative 42 of Business Case 7B (Operating), Fund four-year Core Area “construction dollars” pilot program, in the amount of \$200,000 BE AMENDED, to be funded from the Economic Development Reserve Fund.

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, A. Hopkins, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier  
Recuse: (1): S. Lehman  
Absent: (1): E. Peloza

**Motion Passed (13 to 0)**

Moved by: A. Kayabaga  
Seconded by: S. Turner

That Initiative 42 of Business Case 7B (Operating), as amended, be approved.

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, A. Hopkins, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier  
Recuse: (1): S. Lehman  
Absent: (1): E. Peloza

**Motion Passed (13 to 0)**

Moved by: S. Hillier  
Seconded by: S. Lewis

That Initiative 43 of Business Case 7B (Operating), Experiment with temporary free municipal parking, in the amount of \$600,000 BE APPROVED.

**Amendment:**

Moved by: J. Helmer  
Seconded by: J. Morgan

That Initiative 43 of Business Case 7B (Operating), Experiment with temporary free municipal parking, in the amount of \$600,000 BE AMENDED to fund the four-year initiative from the 2019 Operating Budget Surplus.

Yeas: (12): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, P. Van Meerbergen, A. Kayabaga, and S. Hillier  
Nays: (2): A. Hopkins, and S. Turner  
Absent: (1): E. Peloza

**Motion Passed (12 to 2)**

Moved by: S. Hillier  
Seconded by: S. Lewis

That Initiative 43, of Business Case 7B (Operating), as amended, BE APPROVED.

Yeas: (10): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, P. Squire, J. Morgan, P. Van Meerbergen, A. Kayabaga, and S. Hillier  
Nays: (4): M. Cassidy, S. Lehman, A. Hopkins, and S. Turner  
Absent: (1): E. Pelozza

**Motion Passed (10 to 4)**

Moved by: A. Kayabaga  
Seconded by: J. Helmer

That Initiative 50 of Business Case 7B (Operating), Establish new Core Area garbage and recycling collection program, in the amount of \$100,000 BE APPROVED.

Yeas: (11): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, S. Lehman, A. Hopkins, S. Turner, A. Kayabaga, and S. Hillier  
Nays: (3): P. Squire, J. Morgan, and P. Van Meerbergen  
Absent: (1): E. Pelozza

**Motion Passed (11 to 3)**

Moved by: S. Turner  
Seconded by: A. Kayabaga

That Initiative 54 of Business Case 7B (Operating), Provide grants to implement safety audit recommendations on privately-owned property through Core Area Community Improvement Plan, in the amount of \$300,000 BE APPROVED.

Yeas: (9): Mayor E. Holder, M. van Holst, M. Salih, J. Helmer, M. Cassidy, S. Lehman, A. Hopkins, S. Turner, and A. Kayabaga  
Nays: (5): S. Lewis, P. Squire, J. Morgan, P. Van Meerbergen, and S. Hillier  
Absent: (1): E. Pelozza

**Motion Passed (9 to 5)**

Moved by: S. Turner  
Seconded by: S. Hillier

That Initiative 55 of Business Case 7B (Operating), Implement safety audit recommendations on public property, in the amount of \$600,000 BE APPROVED.

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier  
Nays: (1): J. Morgan  
Absent: (1): E. Pelozza

**Motion Passed (13 to 1)**

Moved by: Mayor E. Holder

Seconded by: J. Helmer

That the Balance of Business Case 7B – For Consideration Balance of Full Core Action Plan in the amounts of \$2,900,000 (Operating) and \$1,500,000 (Capital) BE APPROVED.

Yeas: (6): Mayor E. Holder, M. Salih, J. Helmer, A. Hopkins, S. Turner, and A. Kayabaga

Nays: (8): M. van Holst, S. Lewis, M. Cassidy, P. Squire, J. Morgan, S. Lehman, P. Van Meerbergen, and S. Hillier

Absent: (1): E. Peloza

**Motion Failed (6 to 8)**

Moved by: S. Lewis

Seconded by: J. Helmer

That the following 2020-2023 Multi-Year Budget business cases for additional investment for Council's consideration BE APPROVED:

iv. Business Case 10B – HDC Funding for Affordable Housing – 2020-2023 Total: Investment \$2,800,000; Net Levy \$2,800,000

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, S. Turner, A. Kayabaga, and S. Hillier

Nays: (1): P. Van Meerbergen

Absent: (1): E. Peloza

**Motion Passed (13 to 1)**

Moved by: A. Kayabaga

Seconded by: S. Lewis

That the following 2020-2023 Multi-Year Budget business case for additional investment for Council's consideration BE APPROVED:

vii. Business Case 18 – LMCH Co-Investment with CMHC – 2020-2023 Total: Investment \$20,229,000; Net Levy \$7,777,000

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, S. Turner, A. Kayabaga, and S. Hillier

Nays: (1): P. Van Meerbergen

Absent: (1): E. Peloza

**Motion Passed (13 to 1)**

Moved by: A. Hopkins

Seconded by: S. Hillier

That the following 2020-2023 Multi-Year Budget business case for additional investment for Council's consideration BE APPROVED:

viii. Business Case 19 – LMCH Operating Staffing & Security – 2020-2023 Total: Investment \$6,941,000; Net Levy \$5,675,000

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier

Absent: (1): E. Peloza

**Motion Passed (14 to 0)**

Moved by: A. Kayabaga  
Seconded by: S. Lewis

That the following 2020-2023 Multi-Year Budget business case for additional investment for Council's consideration BE APPROVED

x. Business Case 21 – Regeneration of Public Housing – 2020-2023 Total: Investment \$5,250,000; Net Levy \$5,250,000

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, S. Turner, A. Kayabaga, and S. Hillier  
Nays: (1): P. Van Meerbergen  
Absent: (1): E. Pelosa

**Motion Passed (13 to 1)**

Moved by: J. Helmer  
Seconded by: S. Lewis

That the following 2020-2023 Multi-Year Budget Business Case for additional investment for Council's consideration BE APPROVED:

i. Business Case 4B – City of London Infrastructure Gap – 2020-2023 Total: Investment \$17,563,000; Net Levy \$17,563,000

Moved by: S. Lewis  
Seconded by: S. Lehman

That consideration of Business Case 4B BE REFERRED until after consideration of the Land Ambulance Operating Budget.

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, P. Van Meerbergen, E. Pelosa, A. Kayabaga, and S. Hillier  
Nays: (2): A. Hopkins, and S. Turner

**Motion Passed (13 to 2)**

Moved by: A. Kayabaga  
Seconded by: M. Salih

That the following 2020-2023 Multi-Year Budget business case for additional investment for Council's consideration BE APPROVED:

ii. Business Case 5B – Climate Emergency Declaration – Implementation – 2020-2023 Total: Investment \$1,295,000; Net Levy \$1,044,000

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Pelosa, and A. Kayabaga  
Nays: (2): P. Van Meerbergen, and S. Hillier

**Motion Passed (13 to 2)**

**Amendment:**

Moved by: S. Turner  
Seconded by: A. Kayabaga

That Business Case 5B – Climate Change Emergency Declaration - Implementation BE AMENDED to dedicate the amounts to a Climate Change Reserve Fund, with sufficient latitude to allow for funds to be dedicated to projects on an adhoc basis upon Council approval.

Yeas: (4): M. Salih, A. Hopkins, S. Turner, and A. Kayabaga

Nays: (11): Mayor E. Holder, M. van Holst, S. Lewis, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, P. Van Meerbergen, E. Pelozza, and S. Hillier

**Motion Failed (4 to 11)**

Moved by: J. Morgan  
Seconded by: P. Squire

That the following 2020-2023 Multi-Year Budget business case for additional investment for Council's consideration BE APPROVED:

That the following actions be taken with respect to Business Case 20 – London Public Library – Collections – 2020-2023 Total Investment \$600,000; Net Levy \$600,000:

- a) a one-time amount of \$600,000 BE ALLOCATED to the London Public Library, for the purpose of an enhanced level of targeted purchasing for high-demand materials;
- b) the source of funding for the above-noted \$600,000 be the surplus funds forwarded to the budget process.

it being noted that the London Public Library is currently undertaking a variety of efforts with respect to recent increases to collections costs.

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, E. Pelozza, A. Kayabaga, and S. Hillier

Nays: (2): P. Van Meerbergen, and S. Turner

**Motion Passed (13 to 2)**

Moved by: M. van Holst  
Seconded by: A. Kayabaga

That the following 2020-2023 Multi-Year Budget business case for additional investment for Council's consideration BE APPROVED:

v. Business Case 17A – Community Improvement Plan – Community Building Projects – 2020-2023 Total: Investment \$160,000; Net Levy \$160,000

Yeas: (8): M. van Holst, M. Salih, J. Helmer, M. Cassidy, A. Hopkins, S. Turner, A. Kayabaga, and S. Hillier

Nays: (7): Mayor E. Holder, S. Lewis, P. Squire, J. Morgan, S. Lehman, P. Van Meerbergen, and E. Pelozza

**Motion Passed (8 to 7)**

Moved by: M. van Holst  
Seconded by: A. Kayabaga

That the following 2020-2023 Multi-Year Budget business case for additional investment for Council's consideration BE APPROVED:

vi. Business Case 17B – Community Improvement Plan – Land Acquisition – 2020-2023 Total: Investment \$400,000; Net Levy \$400,000

**Amendment:**

Moved by: J. Helmer  
Seconded by: M. van Holst

That Business Case 17B BE AMENDED to provide one-time additional funding for land acquisition in Business Case 17B, in the amount of

\$400,000, be transferred from the 2019 operating budget surplus to the Land Acquisition Reserve Fund

Yeas: (8): M. van Holst, M. Salih, J. Helmer, M. Cassidy, J. Morgan, A. Hopkins, S. Turner, and A. Kayabaga

Nays: (7): Mayor E. Holder, S. Lewis, P. Squire, S. Lehman, P. Van Meerbergen, E. Pelozza, and S. Hillier

**Motion Passed (8 to 7)**

Moved by: M. van Holst  
Seconded by: A. Kayabaga

That Business Case 17B – Community Improvement Plan – Land Acquisition – 2020-2023, as amended, BE APPROVED.

Yeas: (8): M. van Holst, M. Salih, J. Helmer, M. Cassidy, J. Morgan, A. Hopkins, S. Turner, and A. Kayabaga

Nays: (7): Mayor E. Holder, S. Lewis, P. Squire, S. Lehman, P. Van Meerbergen, E. Pelozza, and S. Hillier

**Motion Passed (8 to 7)**

Moved by: M. Salih  
Seconded by: S. Hillier

That the following 2020-2023 Multi-Year Budget business case for additional investment for Council's consideration BE APPROVED:

xi. Business Case 22 – Smart City Strategy – 2020-2023 Total: Investment \$466,000; Net Levy \$466,000

Yeas: (7): Mayor E. Holder, M. van Holst, M. Salih, J. Helmer, M. Cassidy, S. Turner, and A. Kayabaga

Nays: (8): S. Lewis, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, E. Pelozza, and S. Hillier

**Motion Failed (7 to 8)**

Moved by: M. Salih  
Seconded by: S. Lewis

That the following 2020-2023 Multi-Year Budget business case for additional investment for Council's consideration BE APPROVED:

xii. Business Case 23 – Street Light Local Improvement – 2020-2023 Total: Investment \$832,000; Net Levy \$512,000

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: S. Lewis  
Seconded by: E. Pelozza

That the following actions be taken with respect to "Business Case 24, WiFi in Recreation Facilities for Public Use":

a) "Business Case 24, WiFi in Recreation Facilities for Public Use" – 2020 – 2023 Total: Investment \$155,000; Net Levy \$0, BE APPROVED;

b) the Civic Administration BE DIRECTED to change the Source of Financing for the above-noted Business Case to the Efficiency, Effectiveness and Economy (EEE) Reserve; and,

c) the Parks and Recreation Services staff, in partnership with Information and Technology Services staff, BE DIRECTED to develop a plan for sponsorship and advertising opportunities, in accordance with the City of London's Corporate Sponsorship and Advertising Policy, of the proposed WiFi service with the intent that the revenues generated from sponsorship and advertising be directed to repay the capital cost to the EEE Reserve.

Moved by: S. Lewis

Seconded by: E. Pelozza

Motion to approve part a)

That the following actions be taken with respect to "Business Case 24, WiFi in Recreation Facilities for Public Use":

a) "Business Case 24, WiFi in Recreation Facilities for Public Use - 2020 – 2023 Total: Investment \$155,000; Net Levy \$0, BE APPROVED;

Yeas: (12): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, P. Squire, J. Morgan, S. Lehman, P. Van Meerbergen, E. Pelozza, A. Kayabaga, and S. Hillier

Nays: (3): M. Cassidy, A. Hopkins, and S. Turner

**Motion Passed (12 to 3)**

Moved by: S. Lewis

Seconded by: E. Pelozza

Motion to approve parts b) and c)

That the following actions be taken with respect to "Business Case 24, WiFi in Recreation Facilities for Public Use":

b) the Civic Administration BE DIRECTED to change the Source of Financing for the above-noted Business Case to the Efficiency, Effectiveness and Economy (EEE) Reserve; and,

c) the Parks and Recreation Services staff, in partnership with Information and Technology Services staff, BE DIRECTED to develop a plan for sponsorship and advertising opportunities, in accordance with the City of London's Corporate Sponsorship and Advertising Policy, of the proposed WiFi service with the intent that the revenues generated from sponsorship and advertising be directed to repay the capital cost to the EEE Reserve.

Yeas: (10): Mayor E. Holder, M. van Holst, S. Lewis, M. Cassidy, P. Squire, S. Lehman, P. Van Meerbergen, S. Turner, E. Pelozza, and S. Hillier

Nays: (5): M. Salih, J. Helmer, J. Morgan, A. Hopkins, and A. Kayabaga

**Motion Passed (10 to 5)**

Moved by: A. Kayabaga

Seconded by: M. Salih

That the following 2020-2023 Multi-Year Budget business case for additional investment for Council's consideration BE APPROVED:

xiv. Business Case 25 – Winter Maintenance Program Support – 2020-2023 Total: Investment \$4,220,000; Net Levy \$4,220,000.

Moved by: A. Kayabaga  
Seconded by: M. Salih

Business Case 25 – Winter Maintenance Program Support – 2020-2023 with respect to the residential streets portion of the Business Case, in the amount of \$2,000,000 (2020-2023) BE APPROVED.

Yeas: (3): M. Salih, A. Kayabaga, and S. Hillier

Nays: (12): Mayor E. Holder, M. van Holst, S. Lewis, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, and E. Pelozo

**Motion Failed (3 to 12)**

Moved by: A. Kayabaga  
Seconded by: M. Salih

Business Case 25 – Winter Maintenance Program Support – 2020-2023 with respect to the sidewalks and bus stops portion of the Business Case, in the amount of \$2,220,000 (2020-2023) BE APPROVED.

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

Nays: (1): A. Hopkins

**Motion Passed (14 to 1)**

Moved by: S. Lewis  
Seconded by: M. Cassidy

That the following 2020-2023 Multi-Year Budget business cases for additional investment that the Civic Administration has prioritized BE APPROVED:

- 4.13 - iv. Business Case 10B - HDC Funding for Affordable Housing
- 4.13 - vii. Business Case 18 – LMCH Co-Investment with CMHC – 2020-2023 Total: Investment \$20,229,000; Net Levy \$7,777,000
- 4.13 - viii. Business Case 19 – LMCH Operating Staffing & Security – 2020-2023 Total: Investment \$6,941,000; Net Levy \$5,675,000
- 4.13 - x. Business Case 21 – Regeneration of Public Housing – 2020-2023 Total: Investment \$5,250,000; Net Levy \$5,250,000

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier

Nays: (1): J. Morgan

Absent: (1): E. Pelozo

**Motion Passed (13 to 1)**

#### 4.14 2020-2023 Multi-Year Budget Overviews

Moved by: J. Helmer  
Seconded by: S. Lewis

**That the following 2020-2023 Multi-Year Budget overviews BE RECEIVED for information:**

- a) Reserve and Reserve Funds Overview (Page 150)
- b) Debt Overview (Page 158).

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Peloza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

4.15 Reconciliation of the Tabled Budget to the Public Sector Accounting Board Financial Statement Budget

Moved by: J. Helmer  
Seconded by: Mayor E. Holder

**That the reconciliation of the tabled budget to the Public Sector Accounting Board financial statement budget BE RECEIVED for information. (Page 215)**

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Peloza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

4.16 2020-2023 Multi-Year Budget - Additional Recommendations

Moved by: Mayor E. Holder  
Seconded by: J. Helmer

**That the following actions be taken with respect to the 2020-2023 Multi-Year Budget:**

a) **the 2020-2023 corporate tax levy BE ADOPTED in the amount of \$2,684,600,789, which represents an approximate average annual increase of 3.9% from rates; and 2020-2023 gross expenditures equal to \$4,197,079,669;**

b) **the 2020 corporate tax levy BE ADOPTED in the amount of \$642,901,178 after recognizing \$9,868,280 of increased taxation from assessment growth; and 2020 gross expenditures equal to \$1,021,582,817;**

c) **the Civic Administration BE DIRECTED to bring forward any necessary by-laws regarding the operating and capital budgets for introduction at Municipal Council; and,**

d) **the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer and the City Clerk BE INSTRUCTED to prepare the 2020-2023 Tax Levy By-law for introduction and enactment by the Municipal Council at the appropriate time.**

Yeas: (12): Mayor E. Holder, S. Lewis, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Peloza, A. Kayabaga, and S. Hillier  
Nays: (3): M. van Holst, P. Squire, and P. Van Meerbergen

**Motion Passed (12 to 3)**

4.17 Water and Wastewater & Treatment Services

**That the following actions be taken with respect to the 2020-2023 Operating Budgets and 2020-2023 Capital Budgets and associated forecasts for Water and Wastewater & Treatment Services:**

a) **the 2020-2023 Operating Budget for Water Services BE ADOPTED as submitted (page 34 - \$356,452,000);**

b) **the 2020-2023 Capital Budget for Water Services BE ADOPTED as submitted (page 38 - \$200,773,000);**

- c) the 2024-2029 Capital Forecast for Water Services be BE ADOPTED in principle (page 38 - \$278,507,000);  
it being noted that all rates and charges related to the provision of Water Services were increased by 2.5% effective January 1, 2020 as approved by Council on November 26, 2019;
- d) the 2020-2023 Operating Budget for Wastewater & Treatment Services BE ADOPTED as submitted (page 44 - \$447,650,000);
- e) the Civic Administration BE DIRECTED to take all necessary arrangements with respect to the rates and charges increases of 3.5%;
- f) the 2020-2023 Capital Budget for Wastewater & Treatment Services BE ADOPTED as submitted (page 45 - \$364,721,000);
- g) the 2024-2029 Capital Forecast for Wastewater & Treatment Services be BE ADOPTED in principle (page 49 - \$571,640,000);

it being noted that all rates and charges related to the provision of Wastewater & Treatment Services were increased by 2.5% effective January 1, 2020 as approved by Council on November 26, 2019.

h) the following 2020-2023 Multi-Year Budget overviews BE RECEIVED for information:

i. Reserves/Reserve Funds Overview (Page 57)

ii. Debt Overview (Page 63)

i) the reconciliations of the tabled budgets to the Public Sector Accounting Board financial statement budget BE RECEIVED for information (Water - Page 84 and Wastewater & Treatment - Page 88).

**Motion Passed**

Voting Record:

Moved by: S. Lewis

Seconded by: M. van Holst

That the following actions be taken with respect to the 2020-2023 Operating Budgets and 2020-2023 Capital Budgets and associated forecasts for Water and Wastewater & Treatment Services:

- i. the 2020-2023 Operating Budget for Water Services BE ADOPTED as submitted (page 34 - \$356,452,000);
- ii. the 2020-2023 Capital Budget for Water Services BE ADOPTED as submitted (page 38 - \$200,773,000);
- iii. the 2024-2029 Capital Forecast for Water Services be BE ADOPTED in principle (page 38 - \$278,507,000);  
it being noted that all rates and charges related to the provision of Water Services were increased by 2.5% effective January 1, 2020 as approved by Council on November 26, 2019.
- iv. the 2020-2023 Operating Budget for Wastewater & Treatment Services BE ADOPTED as amended (**\$447,650,000**);
- v. the Civic Administration BE DIRECTED to take all necessary arrangements with respect to the rates and charges increases of 3.5%;
- vi. the 2020-2023 Capital Budget for Wastewater & Treatment Services BE ADOPTED as submitted (page 45 - \$364,721,000);
- vii. the 2024-2029 Capital Forecast for Wastewater & Treatment Services be BE ADOPTED in principle (page 49 - \$571,640,000);

it being noted that all rates and charges related to the provision of Wastewater & Treatment Services were increased by 2.5% effective January 1, 2020 as approved by Council on November 26, 2019.

**Amendment:**

Moved by: S. Turner

Seconded by: E. Pelozza

That the wastewater and treatment rates and charges BE INCREASED in the amount of an additional 0.5% for each of the years 2021, 2022 and 2023.

Yeas: (7): M. Salih, J. Helmer, A. Hopkins, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

Nays: (8): Mayor E. Holder, M. van Holst, S. Lewis, M. Cassidy, P. Squire, J. Morgan, S. Lehman, and P. Van Meerbergen

**Motion Failed (7 to 8)**

Moved by: S. Lewis

Seconded by: M. van Holst

That the following actions be taken with respect to the 2020-2023 Operating Budgets and 2020-2023 Capital Budgets and associated forecasts for Water and Wastewater & Treatment Services:

iv. the 2020-2023 Operating Budget for Wastewater & Treatment Services BE ADOPTED as amended (\$447,650,000);

v. the Civic Administration BE DIRECTED to take all necessary arrangements with respect to the rates and charges increases of 3.5%;

Yeas: (12): Mayor E. Holder, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, E. Pelozza, A. Kayabaga, and S. Hillier

Nays: (3): M. van Holst, P. Van Meerbergen, and S. Turner

**Motion Passed (12 to 3)**

Moved by: S. Lewis

Seconded by: M. van Holst

That the following actions be taken with respect to the 2020-2023 Operating Budgets and 2020-2023 Capital Budgets and associated forecasts for Water and Wastewater & Treatment Services:

i. the 2020-2023 Operating Budget for Water Services BE ADOPTED as submitted (page 34 - \$356,452,000);

ii. the 2020-2023 Capital Budget for Water Services BE ADOPTED as submitted (page 38 - \$200,773,000);

iii. the 2024-2029 Capital Forecast for Water Services BE ADOPTED in principle (page 38 - \$278,507,000);

it being noted that all rates and charges related to the provision of Water Services were increased by 2.5% effective January 1, 2020 as approved by Council on November 26, 2019.

vi. the 2020-2023 Capital Budget for Wastewater & Treatment Services BE ADOPTED as submitted (page 45 - \$364,721,000);

vii. the 2024-2029 Capital Forecast for Wastewater & Treatment Services BE ADOPTED in principle (page 49 - \$571,640,000);

it being noted that all rates and charges related to the provision of Wastewater & Treatment Services were increased by 2.5% effective January 1, 2020 as approved by Council on November 26, 2019.

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, E. Pelozo, A. Kayabaga, and S. Hillier  
Nays: (1): S. Turner

**Motion Passed (14 to 1)**

Moved by: M. van Holst  
Seconded by: S. Lewis

That the following actions be taken with respect to the 2020-2023 Water and Wastewater and Treatment Services Budgets:

g) the following 2020-2023 Multi-Year Budget overviews BE RECEIVED for information:

- i. Reserves/Reserve Funds Overview (Page 57)
- ii. Debt Overview (Page 63) and,

h) the reconciliations of the tabled budgets to the Public Sector Accounting Board financial statement budget BE RECEIVED for information (Water - Page 84 and Wastewater & Treatment - Page 88)

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

**5. Deferred Matters/Additional Business**

None.

**6. Confidential**

Moved by: M. van Holst  
Seconded by: P. Squire

That the Strategic Priorities and Policy Committee convene, In Closed Session, in order to receive advice that is subject to solicit client privilege.

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, A. Kayabaga, and S. Hillier  
Nays: (1): E. Pelozo

**Motion Passed (14 to 1)**

The Strategic Priorities and Policy Committee convened, In Closed Session, from 3:10 PM to 3:21 PM, on January 30, 2020.

Moved by: J. Helmer  
Seconded by: Mayor E. Holder

That the Strategic Priorities and Policy Committee convene, In Closed Session, for the purpose of considering a matter related to identifiable individual(s), including municipal or local board employees and labour relations or employee negotiations.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

The Strategic Priorities and Policy Committee convenes, In Closed Session, from 11:21 AM to 11:36 AM, on February 6, 2020.

**7. Adjournment**

*January 30, 2020* - The Strategic Priorities and Policy Committee recessed at 4:28 PM; it being noted that the meeting will resume at 9:30 AM, Friday, January 31, 2020.

*January 31, 2020* - The Strategic Priorities and Policy Committee recessed at 4:51 PM; it being noted that the meeting will resume at 9:30 AM, Thursday, February 6, 2020.

*February 6, 2020* - The Strategic Priorities and Policy Committee recessed at 4:13 PM; it being noted that the meeting will resume at 9:30 AM, Friday, February 7, 2020.

*February 7, 2020* – The Strategic Priorities and Policy Committee recessed at 5:06 PM; it being noted that the meeting will resume at 9:30 AM, Thursday, February 13, 2020.

*February 13, 2020* - The Strategic Priorities and Policy Committee recessed at 10:06 PM; it being noted that the meeting will resume at 9:30 AM, Friday, February 14, 2020.

The meeting adjourned at 2:58 PM on February 14, 2020.



# 2020-2023 **MULTI-YEAR BUDGET** City of London

## **Budget Introduction** **Strategic Priorities and Policy Committee** January 30, 2020



### Agenda

- Recap: Budget Decision Points
- Potential Taxpayer Impact & Link to Tax Policy
- Key City of London Financial Principles
- Suggested Process for Budget Deliberations

## Recap: Budget Decision Points

## Recap: 2020-2023 Draft Average Annual Tax Levy Increase – Decision Points

Decision Points	Recommended	For Council's Consideration	Potential 2020-2023 Average Levy Increase
1A: Base Budget excluding Land Ambulance & Provincial Impacts	<b>2.3%</b>	-	<b>2.3%</b>
1B: Land Ambulance	<b>0.4%</b>	-	<b>0.4%</b>
2: Provincial Impacts	<b>0.1%</b>	<b>0.4%</b>	<b>0.5%</b>
Subtotal: Net Base Budget (Maintain Existing Service Levels)	<b>2.8%</b>	<b>0.4%</b>	<b>3.2%</b>
Decision Points	Administratively Prioritized	For Council's Consideration	Potential 2020-2023 Average Levy Increase
3: Potential Net Levy Reductions	-	<b>(0.2%)</b>	<b>(0.2%)</b>
4: Additional Investments	<b>0.6%</b>	<b>0.7%</b>	<b>1.3%</b>
Decision Points	Recommended/ Administratively Prioritized	For Council's Consideration	Potential 2020-2023 Average Levy Increase
<b>Total Tax Levy Increase</b>	<b>3.4%</b>	<b>0.9%</b>	<b>4.3%</b>

Subject to rounding.

Budgets to maintain current City services

Opportunities for additional investment & reduced investment

## Measures Already Taken to Minimize Proposed Tax Levy Increase (pg. 35)

Reduction	Annual Reduction by 2023 (\$M)	2020-2023 Average Tax Levy Impact*
Debt Servicing Costs	\$6.9	-0.3%
Reserve Fund Contributions (reductions outlined in Oct. 28 <sup>th</sup> SPPC report)	\$3.3	-0.1%
Anticipated Position Vacancy Savings	\$2.6	-0.1%
Elimination of Planned 2023 Increase to Capital Levy	\$2.1	-0.1%
Adjustments by Civic Service Areas	\$1.2	-0.0%
London Police Service Reduction to Original Budget Request	\$1.0	-0.0%
<b>Total Reductions Included in 2020-2023 Multi-Year Budget</b>	<b>\$17.1</b>	<b>-0.7%</b>

\* Rounded to the nearest one-tenth of one percent.

**Average annual tax levy increase for the Base Budget (including Land Ambulance and Provincial Impacts) would have been 3.9% instead of 3.2% without these adjustments.**

**Also excludes service review savings from the 2016-2019 Multi-Year Budget (\$4 million incremental for the 2016-2019 cycle)**

## Potential Taxpayer Impact & Link to Tax Policy

# Potential Average Annual Impact to Taxpayer

## 2020 - 2023 Multi-Year Budget - Impact to Tax Payers

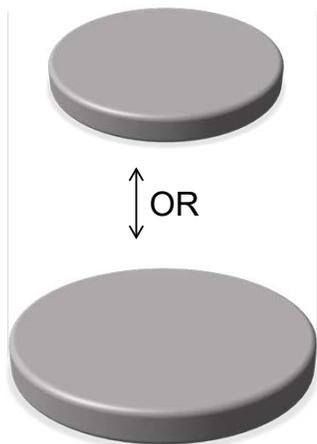
IMPACT TO TAX PAYERS	2019	2020	2021	2022	2023	2020-2023 AVERAGE
<b>AVERAGE ASSESSED RESIDENTIAL PROPERTY VALUE: 241,000</b>						
<b>Total Potential Increase</b>		<b>5.3%</b>	<b>4.8%</b>	<b>3.6%</b>	<b>3.4%</b>	<b>4.3%</b>
Additional Cost for Budget to Maintain Existing Service Levels		103	107	78	88	94
Business Cases 1 - 25: Additional Investments		66	39	35	23	41
Business Cases 26 - 34: Potential Net Levy Reductions		(17)	(2)	(1)	(2)	(6)
<b>Total Additional Impact:</b>		<b>152</b>	<b>144</b>	<b>112</b>	<b>109</b>	<b>129</b>
<b>Total Potential Cost of Municipal Services</b>	<b>2,842</b>	<b>2,994</b>	<b>3,138</b>	<b>3,250</b>	<b>3,359</b>	<b>3,185</b>

Subject to rounding. Impact to Taxpayers calculated based on the average assessed value of \$241,000 for a residential property (excludes education portion and impacts of future tax policy).

Each 1% represents approximately \$30/year to the average taxpayer

# Budget vs. Tax Policy - Illustrated

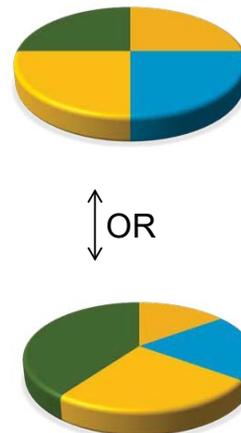
## NET BUDGET



“How big is the pie?”

Aggregate amount to be funded by taxpayers

## TAX POLICY



“How is the pie sliced?”

Between property classes: residential, multi-residential, commercial, industrial, etc.

# Property Tax Calculation

## NET BUDGET

To be funded through property taxes



**FIXED**

## ASSESSED VALUE

For each property class



**INCREASE**



**DECREASE**

**For a more detailed illustration:**

How Your Property Tax is Calculated

<http://www.london.ca/city-hall/budget-business/budget/Pages/Finance-Flicks.aspx>

## Key Financial Principles (pg. 22)

- View tax levy requirements on a long term basis (four year average) rather than focusing solely on a short-term annual basis.
- Use one-time money for one-time costs – using reserve funds to pay for ongoing costs for one year just delays the tax levy impact by one year.
- Alternate sources of revenue should be considered to cover only those expenses that are linked to them. If the revenue disappears, so does the expense.
- Council should avoid taking on services/programs where there is pressure to “fill in” for services/programs that have been reduced or discontinued by other levels of government.

## Key Financial Principles (pg. 22) – cont'd

- When approving new initiatives, consider the total cost of the project, cash flow, operating costs after the initial completion of capital requirements, and the benefits to the community.
- Avoid taking on more/new services without reviewing business cases and considering long term exit strategies.
- The City of London should determine its own capital priorities. New infrastructure programs introduced by the federal and/or provincial governments should be assessed relative to the capital needs and priorities of the City and ability to fund these initiatives.

- Ensure reserves and reserve funds are kept at an adequate level.
  - NOTE: Reserve fund forecasts in budget document do not include the impact of draws required to fund additional investment business cases – up to \$61M by 2023 if all business cases are approved!
- Strategic use of reserves/reserve funds to phase in expenditure impacts over a four-year budget, if necessary, should be removed, at minimum, by the last year of the Multi-Year-Budget period.
- Debt is appropriate for certain large-scale growth and service improvement projects to ensure inter-generational equity, but generally should be avoided for lifecycle renewal projects.

1) Review and approve 2020-2023 operating budgets, 2020-2023 capital budgets and 2024-2029 capital forecasts for:

- Culture
- Economic Prosperity
- Environmental Services
- Parks, Recreation & Neighbourhood Services
- Planning and Development Services
- Protective Services
- Social & Health Services
- Transportation Services
- Corporate, Operational & Council Services
- Financial Management



Includes decision points on provincial impacts

- 2) Review business cases for potential reductions
- 3) Review business cases for additional investments
- 4) Review and approve budget “housekeeping” recommendations
- 5) Review and approve Water and Wastewater and Treatment budgets

- Through the 2019 Mid Year Operating Budget Monitoring Report, Council resolved that the year-end property tax surplus, if any, be allocated to the Operating Budget Contingency Reserve to be used to smooth the impact of budgetary pressures associated with Provincial funding and cost-sharing changes impacting the MYB
  - Mid-year surplus projection was \$4.5 million
  - Has not currently been included in the draft budget
- Tax levy model will be utilized to illustrate the impact of potential changes and track the future tax levy impact of budget decisions as they are made



2020-2023  
**MULTI-YEAR  
BUDGET**  
City of London



LondonCanada



#Cityoflondonont



@CityofLdnOnt #LdnBudget



[budget@london.ca](mailto:budget@london.ca)



[getinvolved.london.ca](http://getinvolved.london.ca)

Your community.  
Your foundation.



**Subject:** Request of Members of Council Regarding BTTR

February 13, 2020

To: Mayor Ed Holder, Mr. Josh Morgan and Members of City Council

CC: Ms. Cathy Saunders, City Clerk  
Ms. Anna Lisa Barbon, City Treasurer  
Mr. Gregg Barrett, Acting City Planner  
Mr. Fred Galloway, London Community Foundation  
Mr. John Nicholson, London Community Foundation  
Mr. Greg Playford, London Community Foundation

**RE: For consideration regarding budget discussion of the Back to the River (BTTR) Inaugural Project**

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London Community foundation is very appreciative of the dialogue that has gone on so far in the multi - year budget for the city and commend all involved for the enormous amount of work and intellectual input to this process. We salute you.

We are aware that council is facing numerous and huge demands to plan for the next several years in city building that improve and affect change and stability. BTTR, we know has been an issue that many of this council have struggled with. LCF remains committed to this inaugural project at the Forks. BTTR remains a priority for community mobilization and civic pride for London that we will continue to support. We have also communicated that LCF is committed, along with partners and donors, to affordable housing through the core and will remain focused on this in the core and the city at large.

We would like to request once again that the discussion of keeping the Forks inaugural project in this multi- budget be kept a priority.

We have been in discussion with the developer who has acquired properties at 399 King Street and 50 Ridout Street. We believe that our proposal for the development of the Forks of the Thames inaugural project, which includes the approved conceptual plans for the outlook and terracing in this area, is integral to York developments plans in this area. We know that their design will be presented formally to council shortly.

York are aware that the City has been exploring options to redevelop this critical section of the City's core through the Back to the River initiative. There are three business cases before Committee for consideration of additional investment as part of the budget deliberations that are competing with many other worthy initiatives for funding.

***Therefore, LCF is asking that council in their current deliberations on business case three (parts A, B and C) be referred back to work with York in putting our combined best foot forward.***

We agree with this developer that their property needs to complement and expand the public experience on this key section of London's downtown green space.

As you have seen in the letter of support from York Developments, they too wish to see this project funded. We believe that this brings some natural efficiencies to the city's commitment that are significant to the city's plan for a vibrant and robust core of downtown. If economic growth and prosperity for all Londoners is important, this investment is a truly visionary step in the right direction.

Your community.  
Your foundation.



LCF has stewarded several philanthropists for many years who want to contribute to this project. It would be unfortunate to lose this support for something that could be so visionary.

Respectfully submitted,

A handwritten signature in black ink that reads "Martha Powell".

Martha Powell, President and CEO, London Community Foundation