

# Strategic Priorities and Policy Committee

## Report

17th Meeting of the Strategic Priorities and Policy Committee  
August 26, 2019

PRESENT: Mayor E. Holder (Chair), Councillors M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, S. Hillier

ALSO PRESENT: M. Hayward, A. L. Barbon, T. Badal, B. Card, I. Collins, S. Datars Bere, N. DeWitt, M. Johnson, G. Kotsifas, L. Livingstone, S. Mathers, B. O'Hagan, C. Saunders, M. Schulthess, K. Shahata, S. Stafford, J. Taylor, B. Westlake-Power and R. Wilcox.

The meeting is called to order at 4:03 PM.

### 1. Disclosures of Pecuniary Interest

That it BE NOTED that no pecuniary interests were disclosed.

### 2. Consent

#### 2.1 2019 Citizen Satisfaction Survey

Moved by: A. Hopkins

Seconded by: J. Morgan

That, on the recommendation of the City Manager, the staff report dated August 26, 2019 with respect to the 2019 citizen satisfaction survey, BE RECEIVED for information.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

#### 2.2 City of London Service Review: Review of Service Delivery for Housing

Moved by: S. Lewis

Seconded by: P. Van Meerbergen

That, on the recommendation of the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer and the Managing Director, Housing, Social Services and Dearness Home, the following actions be taken:

a) Appendix "A", as appended to the staff report dated August 26, 2019, City of London Service Review: Review of Service Delivery for Housing, BE RECEIVED for information;

b) the Civic Administration BE DIRECTED to determine next steps and actions based on the analysis and potential courses of action identified in the KPMG report dated August 12, 2019 with respect to a review of service delivery for housing;

c) the Civic Administration BE DIRECTED to work with London & Middlesex Community Housing (LMCH) to investigate, address and reduce the vacancy rate within their housing portfolio; and,

d) the Civic Administration BE DIRECTED to examine the development of affordable housing, consistent with the City's Service Manager legislated responsibility and report back on a recommended course of action;

it being noted that the Strategic Priorities and Policy Committee received a communication dated August 21, 2019 from C. Butler, a communication dated August 22, 2019 from A. Oudshoorn, and received a verbal delegation and submission from London & Middlesex Community Housing.

**Motion Passed**

Voting Record:

Moved by: J. Morgan

Seconded by: M. Salih

That the communications from C. Butler, A. Oudshoorn and London & Middlesex Community Housing (LMCH) BE RECEIVED and the delegation request of LMCH BE APPROVED to be heard at this time.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: A. Hopkins

Seconded by: A. Kayabaga

That, notwithstanding the staff report submitted to the Strategic Priorities and Policy Committee on March 4, 2019 in response to the request from the London & Middlesex Community Housing (LMCH) for changes to shareholder agreement and given the recent report from KPMG regarding LMCH, the Civic Administration BE DIRECTED to undertake a further review of the request from LMCH with respect to changes to the shareholder agreement and report back with respect to this matter.

Yeas: (5): M. van Holst, J. Helmer, A. Hopkins, S. Turner, and A. Kayabaga

Nays: (10): Mayor E. Holder, S. Lewis, M. Salih, M. Cassidy, P. Squire, J. Morgan, S. Lehman, P. Van Meerbergen, E. Pelozza, and S. Hillier

**Motion Failed (5 to 10)**

Moved by: S. Lewis

Seconded by: P. Van Meerbergen

That parts a), b) and e) BE APPROVED, as follows:

That, on the recommendation of the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer and the Managing Director, Housing, Social Services and Dearness Home, the following actions be taken:

a) Appendix "A", as appended to the staff report dated August 26, 2019, City of London Service Review: Review of Service Delivery for Housing BE RECEIVED for information;

b) the Civic Administration BE DIRECTED to determine next steps and actions based on the analysis and potential courses of action identified in the KPMG report dated August 12, 2019 with respect to a review of service delivery for housing;

e) the Civic Administration BE DIRECTED to examine the development of affordable housing, consistent with the City's Service Manager legislated responsibility and report back on a recommended course of action;

it being noted that the Strategic Priorities and Policy Committee received a communication dated August 21, 2019 from C. Butler, a communication dated August 22, 2019 from A. Oudshoorn, and received a verbal delegation and submission from London Middlesex Community Housing.

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelosa, and A. Kayabaga

Nays: (1): S. Hillier

**Motion Passed (14 to 1)**

Moved by: S. Lewis

Seconded by: P. Van Meerbergen

That part c) BE APPROVED, as follows:

c) the Civic Administration BE DIRECTED to work with London Middlesex Community Housing (LMCH) to investigate, address and reduce the vacancy rate within their housing portfolio;

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelosa, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: S. Lewis

Seconded by: P. Van Meerbergen

That part d) BE APPROVED, as follows:

d) the requested changes to the Shareholder Declaration and Articles of Incorporation for LMCH, NO ACTION be taken;

Yeas: (6): Mayor E. Holder, S. Lewis, M. Salih, M. Cassidy, S. Lehman, and P. Van Meerbergen

Nays: (9): M. van Holst, J. Helmer, P. Squire, J. Morgan, A. Hopkins, S. Turner, E. Pelosa, A. Kayabaga, and S. Hillier

**Motion Failed (6 to 9)**

**3. Scheduled Items**

None.

**4. Items for Direction**

4.1 London Medical Network

That, on the recommendation of the City Manager, the following actions be taken with respect to the London Medical Network (LMN) grant:

- a) the investments made to-date by the LMN BE ACCEPTED;
- b) the LMN Governing Council BE REQUESTED to return the remaining grant of approximately \$7.3m, as soon as possible, to the City;
- c) the City of London participation in the LMN BE WITHDRAWN; and
- d) the Civic Administration BE DIRECTED to report back with a strategy for investing the approximate \$7.3 m in developing permanent housing with supports for mental health and addictions, noting this will support all services dealing with the crisis of homelessness, mental health and addictions, ultimately alleviating the pressure on those services, including the social services, shelters, hospitals and policing;

it being noted that Dr. David Hill and Paul Caplan, London Medical Network, provided a verbal presentation with respect to this matter.

**Motion Passed**

Voting Record

Moved by: S. Turner

Seconded by: A. Hopkins

That part d) be amended to read as follows:

- d) the Civic Administration BE DIRECTED to report back with a strategy for investing the approximate \$7.3m in developing permanent housing with supports for mental health and addictions, noting this will support all services dealing with the crisis of homelessness, mental health and addictions, ultimately alleviating the pressure on those services, including the social services, shelters, hospitals and policing.

Yeas: (9): M. van Holst, S. Lewis, M. Salih, P. Squire, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, and A. Kayabaga

Nays: (6): Mayor E. Holder, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, and S. Hillier

**Motion Passed (9 to 6)**

Moved by: M. Cassidy

Seconded by: S. Lehman

Approve parts a, b and c, as follows:

That, on the recommendation of the City Manager, the following actions be taken with respect to the London Medical Network (LMN) grant:

- a) the investments made to-date by the LMN BE ACCEPTED;
- b) the LMN Governing Council BE REQUESTED to return the remaining grant of approximately \$7.3m, as soon as possible, to the City;

c) the City of London participation in the LMN BE WITHDRAWN; and,  
it being noted that Dr. David Hill and Paul Caplan, London Medical Network, provided a verbal presentation with respect to this matter.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: S. Turner  
Seconded by: A. Hopkins

Motion that part d), as amended, BE APPROVED.

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, and A. Kayabaga

Nays: (2): P. Squire, and S. Hillier

**Motion Passed (13 to 2)**

4.2 Delegation - V. Sharma, CEO, London Hydro Inc. - London Hydro Corporate Restructuring

Moved by: J. Morgan  
Seconded by: M. van Holst

That the Civic Administration BE DIRECTED to provide a report to the Strategic Priorities and Policy Committee with respect to the corporate structure and applicable associated risk to the Corporation that would be associated with the proposed corporate restructuring, as outlined in the communication dated July 31, 2019 and presentation, both from V. Sharma, CEO, London Hydro Inc.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Additional Votes:

Moved by: M. Cassidy  
Seconded by: J. Morgan

Approve the Delegation request of London Hydro.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

Moved by: E. Pelozza  
Seconded by: A. Kayabaga

That the Committee recess at this time.

**Motion Passed**

The Committee recesses at 6:45 PM, and resumes session at 7:15 PM.

4.3 2019 Corporate Asset Management Plan

Moved by: J. Helmer  
Seconded by: M. Salih

That, on the recommendation of the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer, with the advice of the Manager III, Corporate Asset Management, the City of London (City) 2019 Corporate Asset Management Plan, as outlined in the staff report dated August 26, 2019 BE APPROVED;

it being noted that the Strategic Priorities and Policy Committee received a presentation from the Manager III, Corporate Asset Management, with respect to this matter.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

**5. Deferred Matters/Additional Business**

5.1 Middlesex-London Food Policy Council (Requires 1 Council Member)

Moved by: A. Kayabaga  
Seconded by: A. Hopkins

That the City Clerk BE DIRECTED to advertise for applications of interested persons to be appointed by London City Council, to the Middlesex-London Food Policy Council.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

**6. Confidential (Enclosed for Members only.)**

Moved by: S. Turner  
Seconded by: M. Cassidy

That the Strategic Priorities and Policy Committee convene, In Closed Session for the purpose of considering the following:

6.1 Confidential Trade Secret or Scientific, Technical, Commercial, Financial or Labour Relations Information, Supplied to the City / Personal Matters/Identifiable Individual/Solicitor-Client Privileged Advice

A matter pertaining to a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization; a matter pertaining to an identifiable individual; employment-related matters; advice that is subject to solicitor-client privilege, including communications necessary for that purpose; advice or recommendations of officers and employees of the Corporation, including communications necessary for that purpose and for the purpose of

providing instructions and directions to officers and employees of the Corporation.

#### 6.2 ADDED - Land Acquisition/Solicitor-Client Privileged Advice/Position, Plan, Procedure, Criteria or Instruction to be Applied to Any Negotiations

A matter pertaining to the proposed or pending acquisition of land by the municipality, including communications necessary for that purpose; advice that is subject to solicitor-client privilege; commercial and financial information, that belongs to the municipality and has monetary value or potential monetary value and a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelosa, A. Kayabaga, and S. Hillier

**Motion Passed (15 to 0)**

The Strategic Priorities and Policy Committee convenes, In Closed Session, from 8:03 PM to 9:21 PM.

#### **7. Adjournment**

The meeting adjourned at 9:21 PM.