

From: Chris Butler
Sent: Thursday, July 25, 2019 4:03 PM
To: SPPC <sppc@london.ca>
Cc: Saunders, Cathy
Subject: [EXTERNAL] SPPC Meeting - July 29- Added Agenda Request

Cathy & Team - Please consider this a request to add the following E - Mail to as added agenda to the upcoming Monday , July 29 SPPC MTG as well as a request to speak for a couple of minutes with respect to a couple of the following items .

Mayor Holder & Council , I truly appreciate the initiative Council has taken in inserting " Clause F " in the City of London Report being tabled at this meeting , as this opens up meaningful discussions and highlights opportunities to address the huge upcoming Budget challenges well prior to December - January tight Budget tabling and approval window. I would encourage more of these meetings prior to the Budget being tabled . Please consider the following bullet points for further review and direction.

1. A shout out thanks to the Finance Team & Councilor Josh Morgan for the initiative to apply for the Ontario Audit and Accountability Fund to cover off some of the sunk costs accrued for the Service Improvement initiatives . I would strongly endorse expanding this program ; as the report tabled today outlines the benefits . (Refer point # 2)
2. Any leading organization always prioritizes Continuous Service Improvement Opportunities concurrent with Targeted Service Reductions as a program baseline to address future challenges and current budget challenges . We are long overdue in providing direction to the City of London senior management team to double the annual service improvements target from \$ 1.0 M per year to \$2.0 M per year for the upcoming 2020 - 24 Budget period . This target would only be approximately 0.30 % of the Annual OPS budget , well short of external org continuous improvement program targets .
3. I request Council and Finance partner up in identifying current **programs** with rapidly expanding forecast future liabilities that are taxpayer funded with the opportunity to re-phase the funding or cap the funding liabilities . Example - Downtown CIP Program - where taxpayers pay waived development charges , now over a time phased 10 year cash flow period to promote growing inward and up . Currently there is NO CAP on this fund , no forecast and future liabilities could easily run up to \$ 5.0 - \$ 6.0 annually from the current \$2.5 M . There appears to be a number of programs like this.
4. Currently any City of LDN department can apply for Assessment Growth funding with a targeted business case , but there is no requirement for that department or service to have demonstrated or participated in a Service Improvement Review which could fully or partially respond that growth challenge. This is an opportunity for council to provide direction and a future opportunity to assign more of the Assessment Growth Revenue to new programs (eg - Housing) , Debt reduction or general revenues back to taxpayers who are also funding growth (see # 3 above CIP Program)
5. I seek clarity at this meeting with respect to my real liabilities as a City of London Taxpayer on the potential down loading from the Ontario Government in the Protecting What Matters Most Program? Am I really liable for the " Black Bars " on the graph outlined in this report tabled today or is this a discretionary call from Council ? (Very little clarity with many Londoners here)

THXS - Chris Butler - 863 Waterloo St