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**London**  
CANADA

June 25, 2012

Chair and Members  
Civic Works Committee

**Re: Review of Policies & Practices for Major City Projects**

In light of recent issues to do with major projects such as the Southeast Reservoir, Springbank Dam, Burbrook Sewer Trunk Line and other, I respectfully request a formal review with respect to current policies and practices, to ensure reduced risk of unforeseen complications for future major projects.

Also, this review should include suggestions for improvement, including but not exclusive to, an external peer review or other procedure prior to project implementation, along with research to see if other cities are having the same issues the City of London is experiencing, with their major projects.

Respectfully,

Bill Armstrong  
Councillor, Ward 2