

<b>TO:</b>	<b>CHAIR AND MEMBERS CORPORATE SERVICES COMMITTEE MEETING ON TUESDAY, MARCH 28, 2017</b>
<b>FROM:</b>	<b>MARTIN HAYWARD MANAGING DIRECTOR, CORPORATE SERVICES AND CITY TREASURER, CHIEF FINANCIAL OFFICER AND ACTING CITY MANAGER</b>
<b>SUBJECT:</b>	<b>2016 COMPLIANCE REPORT IN ACCORDANCE WITH THE PROCUREMENT OF GOODS AND SERVICES POLICY</b>

<b>RECOMMENDATION</b>
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That, on the recommendation of the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer and Acting City Manager:

- a) As per the Procurement of Goods and Services Policy, Section 8.11 (c), an annual report of total payments where a supplier has invoiced the City a cumulative total value of \$100,000 or more in a calendar year, **BE RECEIVED** for information (Appendix "A");
- b) The administrative contract awards for Professional Consulting Services with an aggregate total greater than \$100,000, as per Section 15.1 (g) of the Procurement of Goods and Services Policy, decentralized from Purchasing and Supply that have been reported to the Manager of Purchasing and Supply and have been reviewed for compliance to the Procurement of Goods and Services Policy, **BE RECEIVED** for information (Appendix "B");
- c) The list of administrative contract awards for Tenders with a value up to \$3,000,000 that do not have an irregular result, as per Section 13.2 of the Procurement of Goods and Services Policy, **BE RECEIVED** for information (Appendix "C");
- d) The City Treasurer or delegate is hereby delegated authority to, at any time, refer questions concerning compliance with the Procurement of Goods and Services Policy to the City's internal auditor and the City Treasurer or delegate is hereby further authorized to ratify and confirm completed awards or purchases between \$10,000 and \$50,000 where the City Treasurer or delegate is of the opinion that the awards or purchases was in the best interests of the Corporation;

<b>PREVIOUS REPORTS PERTINENT TO THIS MATTER</b>
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Corporate Services Committee, April 7, 2015, Item #6, May 13, 2014, Item #5, April 23, 2013, Item #3, Compliance Report in Accordance with the Procurement of Goods and Services Policy

Finance and Administrative Services Committee, June 18, 2012, Item #3, 2011 Compliance Report in Accordance with the Procurement of Goods and Services Policy

Finance and Administration Committee, April 13, 2011, Item #11, 2010 Compliance Report in Accordance with the Procurement of Goods and Services Policy

<b>BACKGROUND</b>
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In accordance with the Procurement of Goods and Services Policy, Managing Directors submit an informational report no later than March 1st to the Manager of Purchasing and Supply containing the details of the informal quotation contract awards made under Section 8.5 (c) (i) and administrative contract awards made in their area to any Professional Consulting Service firms made under Section 8.5 (c) (ii) with an aggregate total greater than \$100,000 in their respective Service Areas.

For informational purposes, an annual report of total payments is also provided from the Financial Services area to document where a supplier has invoiced the City a cumulative total value of \$100,000 or more in a calendar year. This report includes in the attached Schedule "A", total amounts paid by the City during 2016 for expenses to a supplier in excess of the cumulative total value of \$100,000. The total payments by supplier in Schedule "A" are listed in alphabetical order. This reporting requirement pre-dates the much more thorough annual compliance reporting that has been provided to Council since 2010.

Legal and Labour Relations accounts will be reported separately subject to solicitor-client privilege and the requirements of *MFIPPA*.

The decentralized, Engineering and Planning administratively awarded Professional Consulting Service contracts that are aggregately greater than \$100,000 as per Section 15.1 (g) appear in Appendix "B". These awards are in compliance.

Administratively Awarded Tenders with a value up to \$3,000,000 that do not have an irregular result are shown in Appendix "C". This reporting requirement was requested by Corporate Services Committee on December 10, 2013.

The Procurement of Goods and Services Policy (current revision dated March 21, 2017) identifies spending thresholds and associated Procurement processes as per Schedule "A" which is shown in Appendix "D".

### **Methodology**

The data for 2016 purchases between \$10,000 and \$50,000 was directly extracted from the accounting system General Ledger report for items that did not have Purchase Orders. This is the same process that was used for the 2015, 2014 and 2013 reporting. This has been reviewed by the Manager of Purchasing and Supply for comparability to the Procurement of Goods and Services Policy. There were some minor items identified as a result of our review; all of these issues have been reviewed by the client Service Areas for root cause analysis, and corrective actions are being implemented by the Managing Directors.

A majority of these issues have been identified as minor findings between \$10,000 and \$15,000. Specifics of the issues have been communicated in each area and additional training has been provided, which will prevent future re-occurrences. The City Treasurer or delegate will be able to identify and authorize any purchases that meet this criteria and can act on any items that may require internal audit attention. Additionally, the low dollar procurement threshold was raised to \$15,000 in the last revision of the Policy to prevent future issues in this spending category.

### **Procurement Controls**

The Procurement Process is controlled at every step beginning with monetary spending limits, authorized documentation to commence procurement and clear processes for soliciting bids at various authorization limits. Awards are clearly documented both administratively and by City Council. The process is documented and subject to audit. This annual report provides an in-depth review of various types of Procurement and spending levels. It is a continuous improvement tool designed to demonstrate the City's Mission for transparency, fairness and competitiveness in public procurement.

### **Scope of Responsibility**

This review is limited to the City of London only and does not include Boards and Commissions procurement.

### **Acknowledgements**

This report was prepared by John Freeman with the assistance of the Finance Business Administrators, Laurie Green, Janice Verhaeghe, Debbie Gibson, Kyle Murray, Steve Whitmore, Douglas Drummond, Gail Devito, Janice Brown, Lisa Karlovcec and Emily Pavli.

<b>SUBMITTED BY:</b>	<b>CONCURRED BY:</b>
<b>JOHN FREEMAN, CSCMP MANAGER, PURCHASING &amp; SUPPLY</b>	<b>ANNA LISA BARBON, CPA, CGA DIRECTOR, FINANCIAL SERVICES</b>
<b>RECOMMENDED BY:</b>	
<b>MARTIN HAYWARD, BA, CPA, CGA MANAGING DIRECTOR, CORPORATE SERVICES AND CITY TREASURER, CHIEF FINANCIAL OFFICER AND ACTING CITY MANAGER</b>	

Attachments:

- Appendix "A" – List of Suppliers > \$100K Annual Spend, Section 8.11 (c)
- Appendix "B" – List of Appointment of Professional Consulting Services, Section 15.1(g)
- Appendix "C" – List of Administratively Awarded Tenders < \$3M Section 13.2
- Appendix "D" – Schedule "A", Procurement of Goods and Services Policy

**APPENDIX "A"**  
**2016 Payments Sorted by Supplier**

Payee Name	2016 Total	Attributed to Water Boards	2015 Amount	Increase / (Decrease)
1564242 ONTARIO INC. O/A CANSWEEP	130,906.10		151,531.17	(20,625.07)
1610341 ONTARIO INC.	115,322.54		-	115,322.54
1841635 ONTARIO INC.	246,425.84		289,936.05	(43,510.21)
20 VIC MANAGEMENT INC - NORTHLAND MALL	309,822.54		397,428.28	(87,605.74)
2047790 ONTARIO INC.	353,054.02		-	353,054.02
2198143 ONTARIO LIMITED	237,025.80		261,729.26	(24,703.46)
2309719 ONTARIO INC.	200,000.00		-	200,000.00
2353034 ONTARIO LTD.	208,837.00		-	208,837.00
2376378 ONTARIO CORP.	3,732,746.04		1,046,102.55	2,686,643.49
291 CONSTRUCTION LIMITED	2,493,239.41	60,730.72	2,091,791.87	401,447.54
390 BURWELL ST./HOMES UNLIMITED(LONDON)	128,297.00		119,368.00	8,929.00
3M CANADA COMPANY	114,698.30		-	114,698.30
50 PLUS HOUSING CO-OPERATIVE	247,773.00		231,506.00	16,267.00
A & M TRUCK PARTS LIMITED	142,496.75		137,748.53	4,748.22
A. C. HUNTER TRUCKING LTD.	123,487.42		142,881.35	(19,393.93)
a+LINK ARCHITECTURE INC.	318,364.68		117,594.44	200,770.24
AAROC AGGREGATES	737,303.12		394,277.28	343,025.84
ACCERTACLAIM SERVICORP INC.	975,255.42		1,818,526.25	(843,270.83)
ACE OF SPADES	111,957.72		134,999.22	(23,041.50)
ACHIEVA HEALTH	234,817.57		239,072.82	(4,255.25)
ACORN CHRISTIAN DAY CARE	249,722.12		233,748.45	15,973.67
ACUSHNET CANADA INC.	150,202.40		135,341.99	14,860.41
ADDICTION SERVICES OF THAMES VALLEY	1,944,389.59		1,220,612.87	723,776.72
ADELAIDE NORTH DEVELOPMENTS INC.	154,928.52		171,838.53	(16,910.01)
AECOM CANADA LTD.	5,720,846.17	3,366.70	4,618,499.36	1,102,346.81
AEROQUEST MAPCON INC.	184,044.24		100,512.37	83,531.87
AERYON LABS INC.	130,447.20		-	130,447.20
ALICE SADDY ASSOCIATION	247,211.76		240,522.12	6,689.64
ALL TERRAIN PROPERTY MAINTENANCE INC.	161,965.30		162,779.99	(814.69)
AMERESCO CANADA INC.	993,682.24		1,169,927.42	(176,245.18)
AMG ENVIRONMENTAL	118,424.00		-	118,424.00
AMICO INFRASTRUCTURES INC.	3,276,366.41		9,767,017.32	(6,490,650.91)
ANNE MARIE FRAUTS PROFESSIONAL	132,500.00		-	132,500.00
AQUICON CONSTRUCTION CO. LTD.	6,338,537.17		-	6,338,537.17
ARBOUR GLEN DAY NURSERY	380,256.44		340,716.64	39,539.80
ARCANE DIGITAL	131,009.81		117,980.73	13,029.08
ARCHIBALD GRAY & MCKAY ENGINEERING LTD.	1,901,134.18		1,089,464.51	811,669.67
ARGYLE MANOR CORPORATION	210,917.00		185,600.00	25,317.00
ARJOHUNTLEIGH CANADA INC.	103,583.85		150,978.78	(47,394.93)
ARTISAN CO-OPERATIVE HOMES INC.	320,522.00		345,348.00	(24,826.00)
AVEIRO CONSTRUCTORS	707,019.27	176,787.59	-	707,019.27
AVENT TECHNICAL GROUP LTD.	154,929.09		161,537.64	(6,608.55)
AYERSWOOD DEVELOPMENT CORP.	289,750.00		-	289,750.00
B & A DAVIES TRUCKING INC.	500,469.23		496,678.77	3,790.46
BA CONSULTING GROUP LTD.	122,443.08		-	122,443.08
BANMAN DEVELOPMENTS INC.	324,111.73		-	324,111.73
BASELINE CONSTRUCTORS INC.	208,872.68		1,838,286.64	(1,629,413.96)
BEARSS GROUND MAINTENANCE	118,279.93		-	118,279.93
BELL CANADA	1,870,759.57		1,690,921.69	179,837.88
BENNETT FLEET LEASING LIMITED	434,268.37		454,738.25	(20,469.88)
BERNARDO GROUP LIMITED	190,141.16		105,170.28	84,970.88
BESTERD MECHANICAL	147,093.61		156,173.67	(9,080.06)
BETHANY CHRISTIAN RESIDENCES	240,519.00		213,784.00	26,735.00
BGL CONTRACTORS CORP.	416,354.36		-	416,354.36
BIRNAM EXCAVATING LTD	8,606,904.81		4,572,047.27	4,034,857.54
BLOSSOMS ECE CENTRE INC.	1,071,309.74		815,465.91	255,843.83

**APPENDIX "A"**  
**2016 Payments Sorted by Supplier**

Payee Name	2016 Total	Attributed to Water Boards	2015 Amount	Increase / (Decrease)
BLUE-CON CONSTRUCTION	2,479,326.38		4,558,671.54	(2,079,345.16)
BLUESTONE PROPERTIES INC. TRUSTEE	437,749.38		-	437,749.38
BONAVENTURE PLACE HOUSING	355,622.00		356,967.00	(1,345.00)
BOST PROPERTIES INC.	132,675.18		104,633.52	28,041.66
BOYS & GIRLS CLUB OF LONDON	1,028,983.41		842,762.67	186,220.74
BP CANADA ENERGY GROUP ULC	584,371.54		736,771.24	(152,399.70)
BRAMIC CREATIVE BUSINESS PRODUCTS LTD.	365,267.13		-	365,267.13
BRE-EX CONSTRUCTION	15,302,872.53		19,645,140.63	(4,342,268.10)
BRENNTAG CANADA INC.	132,135.72		133,715.80	(1,580.08)
BRIDGE END HOUSING CO-OPERATIVE	386,036.00		388,120.00	(2,084.00)
BRIGHT BEGINNINGS EARLY CHILDHOOD	353,993.81		346,888.62	7,105.19
BSN LONDON CORPORATION	2,258,857.40		1,946,291.19	312,566.21
CALE SYSTEMS INC.	102,848.17		311,336.54	(208,488.37)
CALLON DIETZ INCORPORATED	404,588.52		302,194.06	102,394.46
CALLOWAY REIT (LONDON N) INC.	235,930.44		-	235,930.44
CANADA POST CORPORATION	611,305.94		482,387.49	128,918.45
CANADIAN CART SALES LIMITED	178,986.09		164,519.56	14,466.53
CANADIAN NATIONAL RAILWAY	270,749.21	553.70	408,806.87	(138,057.66)
CANADIAN PACIFIC RAILWAY COMPANY	140,769.78		112,172.84	28,596.94
CANON CANADA INC.	378,815.18		376,212.80	2,602.38
CAPREIT APARTMENTS INC.	122,716.46		-	122,716.46
CAPREIT LIMITED PARTNERSHIP	187,095.30		163,191.05	23,904.25
CARDINAL HEALTH CANADA	166,752.06		-	166,752.06
CARL THIBAUT FIRE TRUCKS INC.	1,396,619.60		-	1,396,619.60
CARRIER TRUCK CENTERS INC.	405,291.71		1,116,469.26	(711,177.55)
CARSWELL	103,675.51	228.62	-	103,675.51
CARVEST PROPERTIES LIMITED	257,334.42		322,996.94	(65,662.52)
CBM READY MIX DIVISION	442,964.72		-	442,964.72
CDW CANADA INC.	312,322.29		-	312,322.29
CENTRE COMMUNAUTAIRE REGIONAL	442,481.52		352,123.26	90,358.26
CF/REALTY HOLDINGS INC.	218,283.29		-	218,283.29
CH2M HILL CANADA LIMITED	1,517,727.08	379,917.88	1,664,553.11	(146,826.03)
CHELSEA GREEN CHILDRENS CENTRE INC.	1,120,126.79		1,094,032.64	26,094.15
CHELSEA GREEN SOCIETY "ACRES"	700,046.00		633,742.00	66,304.00
CHESHIRE HOMES OF LONDON INC.	304,557.00		285,912.65	18,644.35
CHILDREACH CENTRE	444,204.68		215,942.00	228,262.68
CHILDREN'S PLACE	162,024.71		166,886.22	(4,861.51)
CHRYSLER CANADA LTD.	395,060.31		264,110.84	130,949.47
CIMA CANADA INC.	262,017.00		-	262,017.00
CIMCO REFRIGERATION	670,290.51		316,901.25	353,389.26
CISCO SYSTEMS CAPITAL CANADA CO.	256,157.98		300,771.79	(44,613.81)
CLASSIC EXCAVATING INC	136,755.65		447,105.98	(310,350.33)
CLEARWATER STRUCTURES INC.	356,053.73		3,204,483.64	(2,848,429.91)
CMHA - MIDDLESEX	184,775.57		126,962.91	57,812.66
COCO PAVING INCORPORATED	11,730,954.63		5,330,392.50	6,400,562.13
COLDSTREAM CONCRETE LIMITED	255,146.23		231,434.55	23,711.68
COLUMBUS NON-PROFIT HOUSING	123,840.00		133,037.00	(9,197.00)
COMCOR ENVIRONMENTAL LIMITED	146,861.36		172,788.39	(25,927.03)
COMMISSIONAIRES GREAT LAKES	2,910,378.60	28.25	3,367,262.81	(456,884.21)
COMPUCOM CANADA CO.	461,469.76		-	461,469.76
CORNERSTONE ARCHITECTURE INC.	146,795.51		146,210.95	584.56
CORPORATE EXPRESS/STAPLES ADVANTAGE	304,277.48	1,003.54	262,690.52	41,586.96
COUNTRY SPIRIT CO-OP HOMES OF LONDON	456,699.00		464,088.00	(7,389.00)
COUNTY OF ELGIN	109,095.34		-	109,095.34
COUNTY OF MIDDLESEX	18,626,099.17		16,891,711.84	1,734,387.33
COURTESY, FORD, LINCOLN	277,086.95		-	277,086.95

**APPENDIX "A"**  
**2016 Payments Sorted by Supplier**

Payee Name	2016 Total	Attributed to Water Boards	2015 Amount	Increase / (Decrease)
CROUCH NEIGHBOURHOOD RESOURCE	194,662.00		171,329.53	23,332.47
CSDC SYSTEMS INC.	133,400.57		-	133,400.57
CTM EXCAVATING INC	217,328.97		123,955.35	93,373.62
CUBEX LIMITED	1,208,314.48		1,806,894.11	(598,579.63)
CUNNINGHAM FARMS INC.	322,996.57		306,011.87	16,984.70
D K EQUIPMENT LIMITED	179,554.18		399,911.97	(220,357.79)
DARCH FIRE	107,576.89		-	107,576.89
DAVEY TREE EXPERT CO. OF CANADA LTD.	1,942,000.94		1,619,806.37	322,194.57
DAYA COUNSELLING CENTRE	314,149.00		324,294.00	(10,145.00)
DEERFIELD HOMES LTD.	421,211.26		-	421,211.26
DEKAY CONSTRUCTION	187,368.13		-	187,368.13
DELTA PLACE CO-OPERATIVE HOMES OF LONDON	335,003.00		328,414.00	6,589.00
DEMAR AGGREGATES INC.	358,744.79		286,369.82	72,374.97
DEVELOPMENT ENGINEERING (LONDON) LTD.	934,571.83		263,183.79	671,388.04
DIELCO INDUSTRIAL CONTRACTORS	586,345.11	293,756.94	725,574.83	(139,229.72)
DILLON CONSULTING LIMITED	2,766,985.65		3,188,422.00	(421,436.35)
DONALD JONES MGMT SERVICES INC.	504,720.27		454,846.54	49,873.73
DONALD M. FERGUSON PROFESSIONAL	884,662.79		-	884,662.79
DOUG'S SNOWPLOWING & SANDING LTD.	291,198.79		317,289.35	(26,090.56)
DOWLER-KARN LIMITED	3,162,621.76		3,601,005.18	(438,383.42)
DR OETKER CANADA LTD.	183,518.27		-	183,518.27
DREAM WEAVERS DAYCARE INC.	451,818.18		422,481.00	29,337.18
DREWLO HOLDINGS INC.	2,688,341.50		341,579.37	2,346,762.13
DUFFERIN CONSTRUCTION COMPANY	8,506,213.63		12,787,720.70	(4,281,507.07)
DUNCOR ENTERPRISES INC.	221,519.99		-	221,519.99
DYNAMIX LONDON INC.	365,909.82		-	365,909.82
EAST VILLAGE INVESTMENTS LIMITED	658,556.14		810,118.05	(151,561.91)
ECHIDNA CORP.	102,211.33		-	102,211.33
ECONOLITE CANADA INC.	265,875.26		-	265,875.26
EDGAR DIVERSIFIED INC.	184,708.86		237,468.88	(52,760.02)
EJUST SYSTEMS INC.	165,997.00		-	165,997.00
ELECTRICAL SAFETY AUTHORITY	171,483.27	90.40	119,995.76	51,487.51
ELGIN CONSTRUCTION	2,950,730.66		1,202,913.44	1,747,817.22
EMCO CORPORATION	4,488,480.13		1,709,233.23	2,779,246.90
EMPIRE RESTORATION INC.	185,795.73		-	185,795.73
ENNIS PAINT CANADA ULC	104,597.55		-	104,597.55
ENTERPRISE RENT-A-CAR CANADA LTD.	332,785.00		-	332,785.00
ERTH HOLDINGS INC.	559,954.10	21,749.18	500,604.35	59,349.75
ESOLUTIONS GROUP LIMITED	159,985.40		-	159,985.40
EVOQUA WATER TECHNOLOGIES LTD.	190,416.09		330,959.38	(140,543.29)
EXECULINK TELECOM	178,686.79	171,743.11	151,436.77	27,250.02
EXP. SERVICES INC.	203,428.38		228,510.88	(25,082.50)
EXTENDICARE CANADA	618,915.08		620,242.12	(1,327.04)
FAITH DAY NURSERY	295,799.31		290,084.68	5,714.63
FALCONMET ENGINEERING & LABORATORIES INC	112,584.40		-	112,584.40
FANOTECH ENVIRO INC.	450,178.89		396,979.54	53,199.35
FANSHAWE COLLEGE OF APPLIED ARTS	2,621,438.38		2,432,915.33	188,523.05
FANSHAWE PIONEER VILLAGE	470,633.00		380,598.00	90,035.00
FARHI HOLDINGS CORPORATION	1,531,353.47		1,285,694.83	245,658.64
FER-PAL CONSTRUCTION LTD.	7,057,244.70		4,661,488.08	2,395,756.62
FINNBILT GENERAL CONTRACTING LIMITED	2,315,539.79	2,315,539.79	873,038.43	1,442,501.36
FOREST QUARTER FAMILY RESIDENCES INC.	382,385.00		365,987.00	16,398.00
FORGETTE, MARC	109,619.71		-	109,619.71
FOXHOLLOW DEVELOPMENTS INC	1,250,000.00		1,250,000.00	-
FOXWOOD DEVELOPMENTS (LONDON) INC.	399,130.22		-	399,130.22
FRANK COWAN COMPANY LTD.	2,487,360.20		-	2,487,360.20

**APPENDIX "A"**  
**2016 Payments Sorted by Supplier**

Payee Name	2016 Total	Attributed to Water Boards	2015 Amount	Increase / (Decrease)
FRANK VAN BUSSEL & SONS LTD.	526,642.16		818,597.69	(291,955.53)
FRONTLINE OUTFITTERS	125,160.64		-	125,160.64
G C DUKE EQUIPMENT LIMITED	259,539.83		101,706.68	157,833.15
GALE, LYNNE	128,179.62		165,050.94	(36,871.32)
GDI SERVICES (CANADA) LP	432,988.20		487,431.07	(54,442.87)
GENESIS (LONDON) HOUSING CO-OP. INC.	510,917.00		529,350.00	(18,433.00)
GEORGE E. SINKER BARRISTER & SOLICITOR -	1,064,250.00		162,000.00	902,250.00
GILZEAN'S CREEK HOUSING CO-OPERATIVE INC	153,432.00		140,741.00	12,691.00
GLEN CAIRN COMMUNITY RESOURCE CENTRE	102,228.86		113,067.93	(10,839.07)
GLENCOE DISTRICT LIONS NON-PROFIT	112,239.00		107,241.00	4,998.00
GM BLUEPLAN ENGINEERING LIMITED	223,301.10		254,353.95	(31,052.85)
GOLDER ASSOCIATES LTD.	478,793.73		592,054.22	(113,260.49)
GOOD NEWS COMMUNITY HOMES	388,391.00		373,085.00	15,306.00
GOODWILL INDUSTRIES	1,168,938.17		1,042,984.47	125,953.70
GRAND AVENUE CHILDRENS CENTRE	259,434.68		174,691.25	84,743.43
GROWING CONCERN CHILD CARE CENTRE	323,350.15		640,982.74	(317,632.59)
GTECHNA (GROUP TECHNA)	165,601.50		-	165,601.50
G-TEL (DIV. OF 1010360 ONTARIO INC)	289,641.28	69,469.12	1,077,810.36	(788,169.08)
GUILD ELECTRIC LIMITED	2,226,308.75		1,875,308.07	351,000.68
GUILLEVIN INTERNATIONAL	633,957.64	127.13	646,874.11	(12,916.47)
H & N ROOFING & SHEETMETAL LTD.	998,822.82		949,010.16	49,812.66
H.I.R.A. LIMITED	311,174.42		196,151.33	115,023.09
H2 ONTARIO	390,015.23		-	390,015.23
HABITAT FOR HUMANITY HEARTLAND ONTARIO	134,656.36		-	134,656.36
HARRIS CANADA SYSTEMS, INC.	1,683,511.70		1,200,956.10	482,555.60
HATCH MOTT MACDONALD LTD.	261,417.52		278,503.18	(17,085.66)
HAYMAN CONSTRUCTION INC.	3,061,404.15	3,061,404.15	10,677,004.50	(7,615,600.35)
HEALTHCARE PROPERTIES HOLDINGS LTD.	244,609.65		-	244,609.65
HELIX COURIER LIMITED	115,946.33		105,276.29	10,670.04
HENDRIX HOTEL & RESTAURANT EQUIP	120,754.19		-	120,754.19
HENRY'S (DIV. OF CRANKBROOK GLEN ENT.)	107,139.41		-	107,139.41
HEWLETT-PACKARD FINANCIAL SERVICES	2,226,442.59		2,077,663.07	148,779.52
HIGHBURY FORD	165,468.27		259,775.23	(94,306.96)
HOMES UNLIMITED (LONDON) INC (NELSON PL)	187,954.00		188,049.00	(95.00)
HOMESTEAD LAND HOLDINGS LIMITED	403,484.72		386,114.47	17,370.25
HSC INSURANCE	470,072.86		-	470,072.86
HURON TRACTOR ARVA	272,108.56		-	272,108.56
HYDE PARK EQUIPMENT LIMITED	342,405.02		135,064.51	207,340.51
HYDRO ONE NETWORKS INC.	2,484,059.48	1,789,243.81	2,270,669.49	213,389.99
I.F. PROPCO HOLDINGS (ONTARIO) 31 LTD.	131,758.18		-	131,758.18
IBI GROUP	1,600,281.96		1,289,120.71	311,161.25
ICOR TECHNOLOGY INC.	128,389.84		-	128,389.84
IESO (INDEPENDENT ELECTRICITY	4,230,798.37	4,230,298.37	4,436,278.21	(205,479.84)
IMPERIAL PARKING CANADA CORP. (IMPARK)	540,866.91	1,368.91	521,771.30	19,095.61
IN2SPACE INTERIOR SOLUTIONS	178,421.03		-	178,421.03
INGREDION CANADA CORPORATION	137,495.99		-	137,495.99
INNOTEX INC.	582,541.17		-	582,541.17
INSITUFORM TECHNOLOGIES LTD	3,237,812.61		3,828,781.41	(590,968.80)
INSTA-MIX DIV. ONTARIO	108,367.23		-	108,367.23
INTELLIGO NETWORKS INC.	188,923.07		-	188,923.07
INTER FAITH HOMES (LONDON) CORPORATION	399,417.00		366,669.00	32,748.00
INTERGRAPH CANADA LTD.	143,006.05		134,832.32	8,173.73
INVESTING IN CHILDREN	454,297.51		352,586.75	101,710.76
ITALIAN SENIORS' PROJECT	115,553.37		-	115,553.37
J & L HENDERSON LTD.	124,613.62		-	124,613.62
J-AAR EXCAVATING LIMITED	7,087,836.96		941,029.57	6,146,807.39

**APPENDIX "A"**  
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Payee Name	2016 Total	Attributed to Water Boards	2015 Amount	Increase / (Decrease)
JACKSON LAND CORPORATION AND	1,410,265.74		-	1,410,265.74
JBL CONSTRUCTION(DIV OF 1644472 ONT LTD)	1,600,028.71		1,553,427.93	46,600.78
JOE JOHNSON EQUIPMENT INC.	198,313.50		455,213.17	(256,899.67)
JPW SYSTEMS	107,308.11		-	107,308.11
K+S WINDSOR SALT LTD.	2,586,490.38		3,211,022.05	(624,531.67)
KAMARAH TREE FARMS	1,571,419.81		614,390.76	957,029.05
KANGAROO'S POUCH DAY CARE INC.	366,716.42		312,662.50	54,053.92
KELLER ROOFING & SHEET METAL INC.	443,809.62		-	443,809.62
KEMIRA WATER SOLUTION CANADA INC.	843,231.46		753,488.45	89,743.01
KEN GROVER TRUCKING LTD.	226,454.53		166,025.25	60,429.28
KIDLOGIC LONDON INC.	1,326,474.87		1,385,228.08	(58,753.21)
KIDS & COMPANY LTD.	556,484.65		589,559.62	(33,074.97)
KIDZONE DAYCARE	315,660.66		238,622.71	77,037.95
KINDERVILLE GAINSBOROUGH LONDON INC.	481,365.20		589,209.31	(107,844.11)
KINWELL PLACE NON-PROFIT HOUSING CORP.	227,845.00		213,370.00	14,475.00
KISTERS NORTH AMERICA	201,145.36		-	201,145.36
KNOWLEDGESURGE LEARNING SOLUTIONS	197,548.86		-	197,548.86
KOMUTEL INC.	184,404.15		-	184,404.15
KOVACS GROUP INC.	242,472.77		156,126.41	86,346.36
KPMG LLP, T4348	143,820.75	13,108.00	188,201.50	(44,380.75)
L-82 CONSTRUCTION LTD.	18,546,466.03	56,819.79	14,526,738.18	4,019,727.85
LA RIBAMBELLE PRESCOLAIRE, FRANCO-	651,694.09		570,554.03	81,140.06
LAFARGE CANADA INC.	471,777.60		233,740.88	238,036.72
LANGLEY UTILITIES CONTRACTING LTD.	2,550,407.49		2,178,495.54	371,911.95
LATIN-AMERICAN/CANADIAN NON-PROFIT	508,623.00		552,326.27	(43,703.27)
LEADS EMPLOYMENT SERVICES LONDON INC.	813,647.31		932,746.09	(119,098.78)
LEICA GEOSYSTEMS LTD.	193,606.30		-	193,606.30
LEVITT-SAFETY LIMITED	210,660.23		-	210,660.23
LIFT NON-PROFIT HOUSING OF LONDON INC.	289,078.00		356,027.00	(66,949.00)
LIQUOR CONTROL BOARD OF ONTARIO	175,000.00		-	175,000.00
LITTLE RED SCHOOL HOUSE LTD	404,263.28		505,686.73	(101,423.45)
LIVINGSTON INTERNATIONAL INC	105,950.28		-	105,950.28
LLOYD LIBKE LAW ENFORCEMENT SALES INC.	119,486.05		135,572.93	(16,086.88)
LONDON ANIMAL CARE CENTRE	1,615,993.66		1,633,225.84	(17,232.18)
LONDON ARTS COUNCIL	977,672.76		902,125.00	75,547.76
LONDON AUTOMATIC DOORS LTD.	178,673.22		280,623.69	(101,950.47)
LONDON BRIDGE CHILD CARE SERVICES	6,369,649.88		5,730,386.51	639,263.37
LONDON CHILDREN'S CONNECTION INC.	8,365,798.66		7,549,686.71	816,111.95
LONDON COMMUNITY SMALL BUSINESS CENTRE	258,610.51		227,890.53	30,719.98
LONDON DISTRICT ENERGY c/o VERESEN INC	460,507.19		512,076.67	(51,569.48)
LONDON FRENCH DAYCARE CENTRE INC.	501,523.91		347,495.86	154,028.05
LONDON GOSPEL TEMPLE	502,795.32		501,344.36	1,450.96
LONDON HERITAGE COUNCIL	256,800.00		269,300.00	(12,500.00)
LONDON HYDRO ELECTRIC COMMISSION	27,300,320.17		25,478,125.19	1,822,194.98
LONDON MACHINERY INC.	348,567.54		527,490.92	(178,923.38)
LONDON MULTICULTURAL RESIDENCES	329,736.00		453,861.69	(124,125.69)
LONDON POLONIA TOWERS INC -POLONIA TERR.	1,143,439.00		1,154,981.00	(11,542.00)
LONDON REGIONAL CHILDRENS MUSEUM	288,044.48		205,860.34	82,184.14
LONDON SMILES DAYCARE SERVICES INC.	320,046.40		455,490.80	(135,444.40)
LONDON TOWN CO-OP HOMES INC.	449,030.00		461,520.00	(12,490.00)
LOR-DON LIMITED	560,969.53		-	560,969.53
LOWE'S COMPANIES CANADA ULC	103,985.30		-	103,985.30
LUCAN COMMUNITY NON-PROFIT APT. CORP.	137,155.00		147,825.00	(10,670.00)
LUSO COMMUNITY SERVICES	123,025.94		110,811.17	12,214.77
LUTHERAN INDEPENDENT LIVING (LONDON	206,603.00		197,046.00	9,557.00
M & L SUPPLY FIRE & SAFETY	2,265,074.84		-	2,265,074.84



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Payee Name	2016 Total	Attributed to Water Boards	2015 Amount	Increase / (Decrease)
M D CHARLTON CO. LTD.	239,233.94		545,328.00	(306,094.06)
MACLENNAN JAUNKALNS MILLER ARCHITECTS	1,510,147.27		836,690.39	673,456.88
MACMASTER CHEVROLET CADILLAC BUICK GMC	137,846.35		312,789.61	(174,943.26)
MARCONI NON-PROFIT HOUSING CORP.	740,417.00		728,713.00	11,704.00
MARSH CANADA LIMITED	539,640.44	476,311.40	488,925.80	50,714.64
MARTIN VETERINARY PROFESSIONAL CORP.	201,146.00		-	201,146.00
MATRIX SOLUTIONS INC.	157,442.36		328,744.47	(171,302.11)
MATTAMY (MONARCH) LIMITED	250,000.00		250,000.00	-
MAXIMUM SIGNS	127,607.21		-	127,607.21
MCCALL DAWSON OSTERBERG HANDLER LLP	157,840.66		146,269.80	11,570.86
MCKAY-COCKER CONSTRUCTION LTD.	1,946,077.79		1,217,506.59	728,571.20
MCLEAN TAYLOR CONSTRUCTION LTD	942,930.02		-	942,930.02
MEDICAL MART	159,476.87		151,981.72	7,495.15
MELBOURNE HOUSING CORPORATION	114,467.00		105,437.00	9,030.00
MERRYMOUNT CHILDREN'S CENTRE	2,225,087.79		2,224,456.86	630.93
METROPOLITAN MAINTENANCE	507,523.96		433,289.06	74,234.90
MICHELIN NORTH AMERICA (CANADA) INC.	130,471.08		-	130,471.08
MICROSOFT CANADA	133,215.70		-	133,215.70
MILLER WASTE SYSTEMS INC.	9,986,263.62		8,834,004.20	1,152,259.42
MINISTER OF FINANCE	2,830,223.61		12,082,090.14	(9,251,866.53)
MINTO PROPERTIES	196,000.00		-	196,000.00
MISSION SERVICES OF LONDON	2,972,202.87		2,893,080.56	79,122.31
MKH CHERRYHILL RESIDENTIAL	1,887,381.32		121,795.57	1,765,585.75
MMM GROUP LIMITED	770,142.46		425,017.81	345,124.65
MOBIL SERVICES INC.	977,975.15		-	977,975.15
MT. BRYDGES FORD SALES LTD.	1,728,841.89		1,022,204.49	706,637.40
MULBERRY BUSH CHILD CARE CENTRE	334,158.87		307,970.83	26,188.04
MULTIVIEW LOCATES INC.	935,157.49		-	935,157.49
MUNICIPAL PROPERTY ASSESSMENT CORP.	4,667,641.44		4,631,928.88	35,712.56
MUNICIPALITY OF CENTRAL ELGIN	262,920.22	154,881.69	262,101.75	818.47
MUNICIPALITY OF SOUTH HURON	229,629.04	229,629.04	241,244.59	(11,615.55)
MUNICIPALITY OF THAMES CENTRE	112,752.12		141,243.22	(28,491.10)
N. PICCOLI CONSTRUCTION	1,845,880.91		1,551,355.13	294,525.78
NCI (NET CYCLOPS INC.)	104,055.14		148,470.55	(44,415.41)
NEIGHBOURHOOD WATCH LONDON	131,417.00		102,377.64	29,039.36
NEPTUNE SECURITY SERVICES INC.	226,563.21	44.08	-	226,563.21
NETCHECK CORPORATION	210,460.77	3,753.83	-	210,460.77
NEW WORLD PARK SOLUTIONS INC.	256,930.09		-	256,930.09
NOBLE CORPORATION	188,110.47		590,614.90	(402,504.43)
NORTH AMERICAN CONSTRUCTION (1993) LTD.	16,388,290.29		-	16,388,290.29
NOVEXCO	131,831.35		-	131,831.35
OAK PARK COOPERATIVE CHILDREN'S	237,022.19		237,017.98	4.21
ODELL-JALNA RESIDENCES 796 SHELBORNE ST	1,584,842.00		1,531,514.00	53,328.00
OLD EAST VILLAGE BIA	155,883.00		123,883.00	32,000.00
OLD OAK PROPERTIES INC.	1,717,285.59		1,311,856.87	405,428.72
OMEGA CONTRACTORS INC.	1,832,875.72		6,302,023.68	(4,469,147.96)
ONTARIO CLEAN WATER AGENCY	10,240,686.79	10,022,148.59	8,608,180.50	1,632,506.29
ONTARIO MUNICIPAL INSURANCE EXCHANGE	408,016.93		4,428,160.95	(4,020,144.02)
ONX ENTERPRISE SOLUTIONS LTD.	518,490.51	452.30	371,178.77	147,311.74
ORACLE CANADA ULC	363,765.77		412,104.66	(48,338.89)
P.A.M. GARDENS NON-PROFIT HOUSING INC.	1,095,311.00		1,196,983.00	(101,672.00)
PACIFIC SAFETY PRODUCTS	378,343.54		-	378,343.54
PARKWOOD CHILDREN'S DAY CARE	244,035.73		224,306.12	19,729.61
PARSONS INC.	1,710,113.39		1,492,138.62	217,974.77
PATHWAYS SKILL DEVELOPMENT AND	1,613,026.64		1,979,173.96	(366,147.32)
PENRETAIL III LTD.-ITF WESTMOUNT SH CTR	128,752.21		-	128,752.21

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Payee Name	2016 Total	Attributed to Water Boards	2015 Amount	Increase / (Decrease)
PENRETAIL MANAGEMENT LTD.	187,760.74		-	187,760.74
PITNEY BOWES	502,365.86		408,873.89	93,491.97
POI BUSINESS INTERIORS INC. - LONDON	1,057,174.19	1,033.95	521,608.42	535,565.77
POLLARD HIGHWAY PRODUCTS	359,131.45		388,042.48	(28,911.03)
POSTMEDIA NETWORK INC.	211,084.76		-	211,084.76
PRICEWATERHOUSECOOPERS LLP	710,851.78		673,331.48	37,520.30
PRO AQUA, INC.	138,251.75		146,207.38	(7,955.63)
PRO TIRE GROUP INC.	332,435.57		327,555.09	4,880.48
PROGRESSIVE WASTE SOLUTIONS CANADA INC.	118,463.03		-	118,463.03
PROUDFOOT PROPERTIES INC.	459,818.49		-	459,818.49
PURE TECHNOLOGIES	1,971,690.94	650,823.40	3,685,103.25	(1,713,412.31)
R. W. STRATFORD CONSULTING INC.	193,187.47		-	193,187.47
R.V. ANDERSON ASSOCIATES LTD.	952,449.49	134,402.22	994,105.36	(41,655.87)
RAMPART INTERNATIONAL	120,145.07		-	120,145.07
REALTERM ENERGY CORP.	5,080,337.40		416,801.25	4,663,536.15
REFOREST LONDON	162,152.00		157,340.00	4,812.00
REFTECH INTERNATIONAL INC.	281,904.49		-	281,904.49
REGIONAL HIV/AIDS CONNECTION	563,665.01		266,319.96	297,345.05
RICHMOND BLOCK LONDON CORPORATION	554,647.03		466,983.47	87,663.56
RIOCAN HOLDINGS INC.	153,544.15		-	153,544.15
ROBERT A. HUGHES (LONDON) LIMITED	287,814.26		132,275.17	155,539.09
RO-BUCK CONTRACTING (1986) LIMITED	2,016,943.19		5,622,262.26	(3,605,319.07)
ROGERS COMMUNICATIONS INC.	1,302,911.34		1,144,253.66	158,657.68
ROYAL FENCE LIMITED	163,486.07		111,179.30	52,306.77
RWAM INSURANCE ADMINISTRATORS INC.	125,000.65		123,676.54	1,324.11
S & B CONSTRUCTION LTD.	322,292.77		292,196.12	30,096.65
S.E.M. CONSTRUCTION	172,860.45		-	172,860.45
SAFETY-KLEEN CANADA INC.	175,320.99		101,303.53	74,017.46
SANITARY SEWER CLEANING CO LTD	262,718.27		265,698.36	(2,980.09)
SCHINDLER ELEVATOR CORP.	113,537.36		-	113,537.36
SCOTIA MORTGAGE CORPORATION	203,216.51		-	203,216.51
SCOTT'S SERVICES	318,509.51		421,390.37	(102,880.86)
SDI BUILDERS LTD.	225,488.82		185,475.98	40,012.84
SEAWAVES DEVELOPMENT SERVICES INC.	191,285.50		-	191,285.50
SELECTRA INC.	1,729,057.39	1,615,443.05	1,071,158.82	657,898.57
SEMCO PAINT LIMITED	133,853.77		184,332.61	(50,478.84)
SERVICE MASTER OF LONDON	521,264.83		467,054.36	54,210.47
SERVICEONTARIO - 255 D&V	234,475.25		(225,032.00)	459,507.25
SEWER TECHNOLOGIES INC.	480,619.03		275,513.00	205,106.03
SHELL ENERGY NORTH AMERICA (CANADA) INC	276,926.74	275,008.97	242,723.99	34,202.75
SHERWOOD FOREST (TRINITY) HOUSING CORP.	222,705.98		287,287.87	(64,581.89)
SHU-PAK EQUIPMENT INC	137,022.01		136,585.63	436.38
SIFTON PROPERTIES LIMITED	1,486,593.74		717,004.16	769,589.58
SIMPLY KIDS INC.	920,099.52		935,962.21	(15,862.69)
SISKINDS - THE LAW FIRM	526,880.52	1,382.16	384,846.68	142,033.84
SKYLINE COMMERCIAL REAL ESTATE HOLDINGS	162,359.42		-	162,359.42
SNF CANADA	798,548.06		525,733.98	272,814.08
SOFTCHOICE LP	317,111.20		-	317,111.20
SOFTWAREONE CANADA INC	953,532.02		1,321,835.98	(368,303.96)
SOUTH LONDON NEIGHBOURHOOD	490,451.62		352,370.97	138,080.65
SOUTHDALE BIBLE CHAPEL	100,000.00		-	100,000.00
SOUTHWOLD DIVERSIFIED LTD	159,700.25		195,925.05	(36,224.80)
SPEARE SEEDS	125,070.58		-	125,070.58
SPECTRUM COMMUNICATIONS LTD.	1,352,453.01	22,882.50	106,082.52	1,246,370.49
SPEYSIDE EAST CORPORATION	250,000.00		250,000.00	-
SPRIET ASSOCIATES	998,423.84		863,067.86	135,355.98

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SRF3 CENTURY CENTRE INC	118,033.17		-	118,033.17
ST. LEONARD'S SOCIETY OF LONDON	409,118.00		584,813.00	(175,695.00)
ST. MARTIN'S CO-OPERATIVE HOMES	488,823.00		472,619.00	16,204.00
STANTEC CONSULTING LTD.	1,958,824.89	5,844.26	2,633,925.17	(675,100.28)
STEAM CANADA	115,378.28		103,582.95	11,795.33
STEEPER SERVICES LTD.	288,957.34		-	288,957.34
STINSON SECURITY SERVICES LIMITED	283,664.00		-	283,664.00
STONE TOWN CONSTRUCTION LTD.	270,201.45	270,201.45	637,053.65	(366,852.20)
STONESHARE INC.	236,101.07		206,350.36	29,750.71
STRELA TRUCKING LTD.	405,986.40		-	405,986.40
STRONGCO EQUIPMENT	597,853.27		105,098.22	492,755.05
SUBARU OF LONDON	105,367.50		-	105,367.50
SUMMIT PROPERTIES INC.	694,890.52	99,309.95	-	694,890.52
SUMMIT PROPERTIES INC., TRUSTEE	428,145.97		-	428,145.97
SUNNINGDALE DEVELOPMENTS INC.	250,000.00		250,000.00	-
SWISH MAINTENANCE LIMITED	127,311.73		141,348.72	(14,036.99)
SYSCO SOUTHWESTERN ONTARIO	1,143,637.50		1,146,337.21	(2,699.71)
T2 UTILITY ENGINEERS	163,120.02		-	163,120.02
TACEL LTD.	363,380.32		247,368.72	116,011.60
TANGLEWOOD ORCHARD CO-OPERATIVE HOMES	502,680.00		520,569.00	(17,889.00)
TECHALLIANCE OF SOUTHWESTERN ONTARIO	200,000.00		200,000.00	-
TELE CONSTRUCTION (1997) INC.	123,408.44		124,474.29	(1,065.85)
TELUS COMMUNICATIONS COMPANY	1,633,363.49		635,683.07	997,680.42
THE ARGYLE BUSINESS IMPROVEMENT ASSOC.	124,496.00		136,509.85	(12,013.85)
THE BEER STORE	150,049.48		163,674.96	(13,625.48)
THE CITY OF ST. THOMAS	279,178.09		221,332.78	57,845.31
THE COURT HOUSE BLOCK INC.	258,005.68		-	258,005.68
THE GRAND THEATRE	405,000.00		500,350.00	(95,350.00)
THE OAKLANDS HOUSING CO-OPERATIVE INC	520,335.00		564,319.00	(43,984.00)
THE SALVATION ARMY	4,986,858.89		6,171,634.90	(1,184,776.01)
THE SPIRIT OF 1919 HOUSING CO-OP INC.	809,435.00		788,033.00	21,402.00
THOMPSON MEDICAL CENTRE	181,850.00		-	181,850.00
TM3 INC.	389,552.31		329,770.47	59,781.84
TOLPUDDLE HOUSING CO-OPERATIVE INC	965,785.72		1,027,548.29	(61,762.57)
TONDA CONSTRUCTION	7,093,140.15		2,325,447.47	4,767,692.68
TRADITION CONSTRUCTION INC.	591,440.48		565,750.36	25,690.12
TRICAR PROPERTIES LIMITED	231,508.00		100,000.00	131,508.00
TRI-CON EXCAVATING INC.	555,042.04		4,816,039.43	(4,260,997.39)
TROJAN TECHNOLOGIES	131,186.36		329,837.09	(198,650.73)
TRY RECYCLING INC	1,871,061.08		1,516,953.66	354,107.42
TURF CARE PRODUCTS	304,473.94		139,690.42	164,783.52
UNION GAS LIMITED	683,353.75		744,353.64	(60,999.89)
UNITED WAY OF LONDON & MIDDLESEX	154,697.87		174,887.29	(20,189.42)
UNITY PROJECT FOR RELIEF OF HOMELESSNESS	1,171,083.00		1,049,949.70	121,133.30
UNIVERSITY OF WESTERN ONTARIO	399,309.01	5,000.00	572,871.84	(173,562.83)
VAN BOXMEER CONSTRUCTION CO LTD	214,865.17		212,115.92	2,749.25
VAN BREE DRAINAGE & BULLDOZING LTD.	6,511,094.78		-	6,511,094.78
VANROOYEN EARTHMOVING LTD.	2,860,231.97		-	2,860,231.97
VERSABANK	446,700.00		-	446,700.00
VERSATERM	307,908.05		294,785.36	13,122.69
VERTO 360	383,618.29	2,907.86	169,211.12	214,407.17
VIP ENERGY SERVICES INC.	108,981.72	106,721.72	219,159.55	(110,177.83)
WAJAX POWER SYSTEMS	106,464.73		-	106,464.73
WARD & BURKE MICROTUNNELLING LTD.	7,323,069.25		3,380,256.85	3,942,812.40
WARNER PLACE SENIORS' RESIDENCE ASSOC.	240,405.00		243,205.75	(2,800.75)
WARREN PAVING & MATERIALS GROUP LIMITED	213,385.12		-	213,385.12

**APPENDIX "A"**  
**2016 Payments Sorted by Supplier**

<b>Payee Name</b>	<b>2016 Total</b>	<b>Attributed to Water Boards</b>	<b>2015 Amount</b>	<b>Increase / (Decrease)</b>
WASTE MANAGEMENT OF CANADA CORPORATION	476,027.52		502,584.59	(26,557.07)
WATSON, NEIL	138,067.92		152,035.85	(13,967.93)
WEATHERTECH RESTORATION SERVICES INC.	302,240.11		458,133.02	(155,892.91)
WESCO DISTRIBUTION-CANADA, INC.	112,688.68		-	112,688.68
WESTBURNE ONTARIO	329,376.19	47,422.10	548,692.11	(219,315.92)
WESTERN DAY CARE CENTRE	954,987.30		913,402.16	41,585.14
WESTERN FAIR SPORTS CENTRE	2,013,774.28		1,974,288.54	39,485.74
WESTFIELD VILLAGE ESTATES INC.	425,645.38		-	425,645.38
WESTMINSTER MECHANICAL	265,276.57		631,827.45	(366,550.88)
WESTWOOD POWER CENTRE INC.	110,000.00		-	110,000.00
WHITE OAKS MALL HOLDINGS LTD.	154,496.92		-	154,496.92
WHITEHILLS CHILDCARE ASSOC.	901,346.04		858,998.81	42,347.23
WHITEOAK HERITAGE HOUSING CO-OP INC.	222,156.00		187,864.00	34,292.00
WIL COUNSELLING & TRAINING	438,519.89		352,521.20	85,998.69
WILLIAM MERCER WILSON NON-PROFIT CENTRE	496,367.00		552,780.00	(56,413.00)
WILSON & ASSOCIATES CONTRACTING LTD	557,974.69		784,281.42	(226,306.73)
WINDY WOODS CO-OPERATIVE HOMES OF	1,002,340.00		866,615.00	135,725.00
WOLSELEY MECHANICAL GROUP	498,427.18		111,171.98	387,255.20
WOMEN'S COMMUNITY HOUSE	389,073.65		427,914.90	(38,841.25)
WONDERLAND NON-PROFIT 199 COMMISSIONERS	116,268.00		163,173.00	(46,905.00)
WONNACOTT, ROY	247,654.37		280,858.05	(33,203.68)
WOODLAND VILLAGE (LONDON) INC.	117,143.67		-	117,143.67
WYATT, WILLIAM JAMES	241,992.32		-	241,992.32
XCG CONSULTANTS LTD	115,435.62		208,881.67	(93,446.05)
XEROX CANADA LTD.	630,550.43		734,142.78	(103,592.35)
XYLEM CANADA COMPANY	177,486.10		-	177,486.10
YMCA OF WESTERN ONTARIO	5,523,048.54		5,017,469.34	505,579.20
YOUTH OPPORTUNITIES UNLIMITED - LONDON	883,407.33		714,314.37	169,092.96

**APPENDIX "B"**

**Administrative Appointment of Consulting Services as per 15.1 (g)**

**JDE REPORTED**

<b>Consultant Name</b>	<b>Total</b>
a+LINK ARCHITECTURE INC.	145,115
AECOM CANADA LTD.	114,941
ARCHIBALD GRAY & MCKAY ENGINEER	108,408
CALLON DIETZ INCORPORATED	167,430
DEVELOPMENT ENGINEERING LONDON	170,113
DILLON CONSULTING LIMITED	229,339
GOLDER ASSOCIATES LTD.	217,527
PARSONS INC.	191,130
R.V. ANDERSON ASSOCIATES LIMIT	140,965
STANTEC CONSULTING LTD.	128,524
<b>TOTAL</b>	<b>1,613,492</b>

**APPENDIX "C"**

**List of Administratively Awarded Tenders < \$3M Section 13.2**

<b>Tender #</b>	<b>Tender Description</b>	<b>Approved By</b>	<b>Cost of Award</b>
Q16-14	Supply and Delivery of Turf Fertilizer	Bill Coxhead	\$103,595.25
T15-46	Wickerson Pumping Station Upgrades	John Braam	\$375,898.00
T15-86	Southland PS and Force main	Kelly Scherr	\$1,065,823.73
T15-98	Supply and Delivery of Traffic Signal cabinets (Updated 2016 Price)	John Braam	\$278,360.00
T15-107	Sidewalk Sweeper	John Braam	\$77,146.00
T16-01	Contract 6, Ridgewood Cr	John Braam	\$2,091,676.00
T16-03	Contract 3, Reconstruction of William and Wellington Street	John Braam	\$1,809,354.00
T16-06	Lambeth Community Centre Roof Replacement	Martin Hayward	\$447,230.00
T16-07	Reconstruction of Queenston Crescent	John Braam	\$1,145,644.54
T16-08	2016 Infrastructure Renewal Project #2 - Bond, Raywood, Alexandra, Lincoln	John Braam	\$2,495,709.75
T16-10	Winter Maintenance of Municipal Facilities	Bill Coxhead	\$558,500.00
T16-15	Supply & Delivery of PVC Pipe and Fittings	John Braam	\$153,942.92
T16-16	Exeter Road Operations Centre – Roof Replacement	Martin Hayward	\$546,416.00
T16-17	Contract 7 - Ashland Avenue	John Braam	\$2,242,538.35
T16-19	Leasing of Electric Powered Golf Carts	Bill Coxhead	\$590,400.00
T16-20	Supply, Delivery & Planting of 2016 Spring & Fall Infill Trees & E.A.B. Replacement Trees	John Fleming	\$302,412.00
T16-22	Pond Mills Pumping Station	John Braam	\$209,250.00
T16-23	Queens Park Phase 2	John Fleming	\$249,013.09
T16-24	Supply & Installation of Playgrounds, Pathways & Parking Lots & Site Amenities in City Parks	John Fleming	\$1,092,199.00
T16-25	Huron Street river Water main Crossing - trenchless Installation	John Braam	\$2,012,490.00
T16-26	Supply & Delivery of LED Pedestrian Head Modules & Hardware	John Braam	\$245,287.84
T16-28	Contract 8 - Iroquois	John Braam	\$2,359,217.04
T16-29	Eldon House Life Cycle Renewal Project	John Fleming	\$796,000.00
T16-30	Lease of City Owned Farm Land	Martin Hayward	\$34,338.00 (revenue)
T16-36	Windermere Road over Stoney Creek Bridge Rehabilitation	John Braam	\$972,658.57
T16-39	Fanshawe Park Road West, Noise Wall Repairs	John Braam	\$188,610.00
T16-41	Supply, Delivery & Planting of 2016 Spring & Fall Trees - New Subdivisions	John Fleming	\$121,770.00
T16-43	Richmond Street Underpass Lighting Installation	John Braam	\$48,911.00

**APPENDIX "C"**

**List of Administratively Awarded Tenders < \$3M Section 13.2**

<b>Tender #</b>	<b>Tender Description</b>	<b>Person Responsible</b>	<b>Cost of Award</b>
T16-44	2016 Pedestrian LED Signal Head Replacement	John Braam	\$75,822.98
T16-45	Construction of Landfill Base and Leachate Collection System	John Braam	\$2,950,335.33
T16-46	Uplands Pumping station Upgrades	John Braam	\$187,500.00
T16-47	Fox Hollow Community SWM System Facility #3 - Outlet Channel and Area Grading - Contract 5	John Braam	\$1,624,336.80
T16-48	2016 Arterial Road Rehabilitation - Contract No. 2	John Braam	\$1,641,797.30
T16-49	Contract 12 - Sumner/Vermont	John Braam	\$1,823,447.89
T16-50	Uniformed Security Guard Services	Veronica McAlea Major	\$235,872.00
T16-51	Turf Maintenance Equipment, Supply and Delivery of	John Braam	\$665,090.72
T16-52	Construction of new traffic signals at Fanshawe Park Rd West/ Dalmagarry Rd	John Braam	\$200,321.00
T16-53	2016 Annual Warranted Sidewalk Program	John Braam	\$420,397.45
T16-54	Out-front Rotary Mowers, Supply and Delivery of	John Braam	\$233,240.00
T16-55	Area 2 Street Light Re-Lamp and Photo Electronic Controls	John Braam	\$64,065.00
T16-56	W12A Landfill Gas Collection System Expansion Cell 6 North	John Braam	\$290,860.90
T16-59	Standby Generator, 267 Dundas Street	Martin Hayward	\$99,700.00
T16-61	School Crossing Guard Program	John Braam	\$1,007,754.20
T16-62	Contract 2 - Duncairn - Storm water Management Facility Sediment Removal - 2016	John Braam	\$221,480.00
T16-64	Contract 1 - Corlon II - Storm water Management Facility Sediment Removal - 2016	John Braam	\$376,310.68
T16-66	2016 Arterial Road Rehabilitation - Contract 3	John Braam	\$1,137,470.70
T16-68	Winter Maintenance Equipment with Operators - Trucks with Sander/Salter Bodies with Plow	John Braam	\$520,000.00
T16-69	Eastgate and Perkins Local Improvement	John Braam	\$1,049,411.10
T16-73	LED Street Light Upgrade - Phase 2	John Braam	\$177,230.00
T16-77	Traffic signal Re-Build - Cheapside/Colborne and Queen/ Adelaide	John Braam	\$340,464.00
T16-78	Front Loading Bulk Lift Truck	John Braam	\$300,850.00
T16-79	Hyde Park Road Trunk Water main Cathodic Protection Upgrades	John Braam	\$229,250.60
T16-80	Green Bike Lane Pavement Marking Services	John Braam	\$87,906.50
T16-81	2016 Single Sewer Replacement	John Braam	\$1,151,557.68
T16-82	Ash Hauling from Greenway Pollution Plant	John Braam	\$128,925.00
T16-84	Dan Pulham Park sports field Lighting	Martin Hayward	\$353,300.00
T16-85	Traffic Signal Rebuild - Oxford St East / Waterloo St and Oxford St East / Colborne St	John Braam	\$414,511.00

**APPENDIX "C"**

**List of Administratively Awarded Tenders < \$3M Section 13.2**

<b>Tender #</b>	<b>Tender Description</b>	<b>Person Responsible</b>	<b>Cost of Award</b>
T16-86	High Lift Articulating Wheel Loaders (3) - Unit Purchases with Trade Ins	John Braam	\$579,654.00
T16-87	Southcrest Pool and Bathhouse Renovation	Martin Hayward	\$1,487,000.00
T16-88	Pumper Rescue Fire Apparatus	Lynne Livingstone	\$632,251.00
T16-92	Supply, Delivery & Planting of Trees 2017 - 2019 (Spring & Fall Infill Trees, E.A.B. Replacement Trees and New Subdivision Trees)	John Braam	\$950,250.00
T16-93	Air/Light Body Chassis Refurbishment	Lynne Livingstone	\$273,509.00
T16-95	Wickerson Road SWM Facility SB	John Braam	\$1,752,337.71
T16-100	AODA Upgrades at the existing Signalized Intersections	John Braam	\$146,985.00
T16-104	Colborne Building Roof Stabilization	Martin Hayward	\$142,715.00
T16-107	Municipal Tractors & Various Attachments	Kelly Scherr	\$1,205,765.00
T16-108	Demolition of Buildings & Related Items - Various City Owned Properties	Martin Hayward	\$73,294.00
T16-110	Repair of Victoria Park Cenotaph	Martin Hayward	\$390,100.00
T16-112	Supply of Traffic Signal Optical Pre-emption Equipment	Kelly Scherr	\$73,420.00
T16-113	Supply and Delivery of Underground Precast Concrete Products	Kelly Scherr	\$181,306.00
T16-115	Forestry Aerial Devices	Kelly Scherr	\$551,788.00



**APPENDIX "D"**  
**Schedule A - Levels of Contract Approval Authority**

Sales taxes, excise taxes, goods and service taxes and duties shall be excluded in determining the price for the supply of goods or services for the purpose of the relationship of the price to the preauthorized expenditure limit. In the case of multi-year supply and/or service contracts, the preauthorized expenditure refer to the estimated annual expenditure under the contract. Emergencies as defined in Section 14.2 from this Approval Authority.

<b>Dollar Value (excluding taxes, duty or shipping)</b>	<b>Tool / Procurement Process</b>	<b>Approval Authority</b>
Under \$15,000	Purchasing Card or Purchase Order	Managing Director * or any employee exercising delegated authority approval
Greater than \$15,000 to \$50,000***	Informal Quotation – three written quotes**	Managing Director * or any employee exercising delegated authority approval
Greater than \$50,000 to \$100,000***	RFQ	Managing Director * or any employee exercising delegated authority approval and Manager of Purchasing and Supply (jointly)
Up to \$100,000***	RFP	Managing Director * or any employee exercising delegated authority approval and Manager of Purchasing and Supply (jointly)
Greater than \$3,000,000***	RFT	Committee and City Council
Greater than \$100,000***	All RFQ and RFP RFT with an Irregular Result	Committee and City Council
Up to \$50,000	Single Source or Sole Source	Managing Director * and Manager of Purchasing and Supply (jointly) – requires documented rationale
Greater than \$50,000	Single Source or Sole Source	Committee and City Council
Less than \$3,000,000	Contract Extensions – previously approved by City Council	Managing Director * and Manager of Purchasing and Supply (jointly) – requires documented rationale
Greater than \$3,000,000	Contract Extensions – previously approved by City Council	Committee and City Council
Up to \$50,000 OR 3% of the Contract Value	Contract Amendments – subject to availability of sufficient funds in appropriate accounts and budget	Managing Director * or any employee exercising delegated authority approval <u>OR</u> Committee and City Council
<b>For the Appointment of Professional Consulting Services</b>		
Less than \$100,000	Appointment from Pre-approved List	Managing Director *
\$100,000 to \$500,000	Proposals invited from 3 Firms on Pre-approved List	City Council
Greater than \$500,000	Two stages: REOI/RFQUAL and RFP	City Council

\* The City Manager may also exercise the approval authority of a Managing Director.

\*\* A copy of the quotes must be provided to Purchasing and Supply for their records.

\*\*\* The criteria and analysis to determine best value must be clearly documented if not the lowest bid.

**APPENDIX "D"**  
**Schedule A - Levels of Contract Approval Authority**

Sales taxes, excise taxes, goods and service taxes and duties shall be excluded in determining the price of a contract for the supply of goods or services for the purpose of the relationship of the price to the preauthorized expenditure limit. In the case of multi-year supply and/or service contracts, the preauthorized expenditure limit shall refer to the estimated annual expenditure under the contract. Emergencies as defined in Section 14.2 are exempt from this Approval Authority.

Dollar Value (excluding taxes, duty or shipping)	Tool / Procurement Process	Approval Authority	Policy Section
Under \$15,000	Purchasing Card or Purchase Order	Managing Director * or any employee exercising delegated authority approval	9
Greater than \$15,000 to \$50,000***	Informal Quotation – three written quotes**	Managing Director * or any employee exercising delegated authority approval	10
Greater than \$50,000 to \$100,000***	RFQ	Managing Director * or any employee exercising delegated authority approval and Manager of Purchasing and Supply (jointly)	11
Up to \$100,000***	RFP	Managing Director * or any employee exercising delegated authority approval and Manager of Purchasing and Supply (jointly)	12
Greater than \$3,000,000***	RFT	Committee and City Council	13
Greater than \$100,000***	All RFQ and RFP RFT with an Irregular Result	Committee and City Council	11,12,13 & 8.10
Up to \$50,000	Single Source or Sole Source	Managing Director * and Manager of Purchasing and Supply (jointly) – requires documented rationale	14.3 & 14.4
Greater than \$50,000	Single Source or Sole Source	Committee and City Council	14.3 & 14.4
Less than \$3,000,000	Contract Extensions – previously approved by City Council	Managing Director * and Manager of Purchasing and Supply (jointly) – requires documented rationale	20.2
Greater than \$3,000,000	Contract Extensions – previously approved by City Council	Committee and City Council	20.2
Up to \$50,000 OR 3% of the Contract Value	Contract Amendments – subject to availability of sufficient funds in appropriate accounts and budget	Managing Director * or any employee exercising delegated authority approval <u>OR</u> Committee and City Council	20.3
<b>For the Appointment of Professional Consulting Services</b>			
Less than \$100,000	Appointment from Pre-approved List	Managing Director *	15
\$100,000 to \$500,000	Proposals invited from 3 Firms on Pre-approved List	City Council	15
Greater than \$500,000	Two stages: REOI/RFQUAL and RFP	City Council	15

\* The City Manager may also exercise the approval authority of a Managing Director.

\*\* A copy of the quotes must be provided to Purchasing and Supply for their records.

\*\*\* The criteria and analysis to determine best value must be clearly documented if not the lowest bid.