






APPENDIX A: CAUTION AND BELOW PLAN MILESTONES REFERRED TO CIVIC WORKS COMMITTEE




BUILDING A SUSTAINABLE CITY

Substrategic Areas of Focus	What are we doing?	How are we doing it?	Milestones	Milestone End Date	Milestone Variance	Action Steps
Robust Infrastructure	Manage and upgrade transportation infrastructure such as heritage bridges, railway grade separations, cycling	Parking Master Plan (EES)	 Complete Strategy for Council approval	9/30/16	Additional consultation with community stakeholders to review various implementation strategies and impacts.	Draft Parking Strategy has been completed, financial plan is being developed and a staff report is scheduled for April 2017.
			 Finalize Strategic Implementation Plan	12/31/16	Additional consultation with community stakeholders to review implementation strategy and impacts.	Draft Parking Strategy has been completed, financial plan is being developed and a staff report is scheduled for May 2017. Project would be considered for implementation as part of the next four year budget process.
		Parking Lot Upgrade Strategy (EES)	 Complete Year One Lot Upgrades (Lot 2)	12/31/16	Public consultation and design changes have delayed the construction to 2017.	Meeting with OEV BIA has been completed, public meeting scheduled for early February and tender anticipated in April. Construction anticipated to be completed by fall of 2017.
Convenient and connected mobility choices	Implement and enhance safe mobility choices for cyclists, pedestrians, transit users and drivers through the provision of complete streets, connected pathways, and enhanced transit services	Transportation Master Plan (EES)	 Complete Environmental Assessment – Wharncliffe Road Improvements (Horton to Becher)	12/31/16	Delayed due to regulatory approvals from CN Railway	The City is working with CN to obtain the necessary approvals as part of the Environmental Assessment. Heritage Assessment has been completed for impacted properties, Heritage Evaluation Report to be completed prior to finalizing the Environmental Assessment in September of 2017.
			 Complete Environmental Assessment – Western Road / Sarnia Road Intersection Improvements	12/31/16	Delayed due to ongoing discussion with Western University regarding Campus Master Plan.	Design has been re-evaluated due to Western University Campus Master Plan, additional public meeting will be undertaken, Environmental Assessment is scheduled for completion in early 2018.



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Strong and healthy environment	Reduce fuel use through innovation and research	Green Fleet Strategy (EES)	Phase 4: Prepare Updated Green Fleet Strategy and undertake stakeholder engagement	9/30/16	Work is under way but Milestone date of September 30 was not achieved due to multiple priorities (e.g., completing PwC Audit recommendations and additional performance review work in 2016) on the Vehicle & Equipment Reserve Fund. Project will be delayed 3 to 6 months.	Work remains under way. Currently identifying existing and potential funding from senior levels of government to offset costs associated with green fleets (e.g., funding from Cap & Trade Program, Ontario Climate Change Action Plan). Phase 4 work will be completed by May 15, 2017.
			Phase 5: Submit to Committee/Council	12/31/16	Phase 4 work is delayed which impacts Phase 5. Work is under way but Milestone date of September 30 was not achieved due to multiple priorities (e.g., completing PwC Audit recommendations and additional performance review work in 2016) on the Vehicle & Equipment Reserve Fund. Project will be delayed 3 to 6 months.	Phase 4 work is delayed which impacts Phase 5. Phase 5 work will be completed by June 30, 2017.
	Expand support for resident and community driven initiatives that encourage waste reduction and other environmentally friendly behaviours	Property Assessed Clean Energy (EES)	Phase 2: Undertake stakeholder engagement and prepare Draft Business Case for a Local Improvement Charges Pilot Project including implementation scope, framework, costs, and risks	9/30/16	Provincial Government has introduced high level details of a new program called the Green Bank as part of the Climate Change Action Plan. This initiative may replace the need for individual municipalities to undertake these programs versus a central coordinating and funding body. More details will be available in late 2016 or early 2017.	Provincial Government has introduced a new entity called the Ontario Climate Change Solutions Deployment Corporation (i.e., "Green Bank"). This new entity has the potential to establish a province-wide private property Local Improvement Charge-based financing program as one of many options. Financing would come from Cap and Trade Program proceeds, reducing the need for municipal programming and associated upfront funds and resources. An update report will be submitted to Civic Works Committee in February/March 2017. This entity would likely fulfill the same role that is proposed in the Strategic Plan's Property-Assessed Clean Energy program.

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Strong and healthy environment	Expand support for resident and community driven initiatives that encourage waste reduction and other environmentally friendly behaviours	Property Assessed Clean Energy (EES)	 Phase 3: Submit to Committee/Council	12/31/16	Phase 2 work is delayed which impacts Phase 3. Provincial Government has introduced high level details of a new program called the Green Bank as part of the Climate Change Action Plan. This initiative may replace the need for individual municipalities to undertake these programs versus a central coordinating and funding body. More details will be available in late 2016 or early 2017.	Phase 3 work continues to be delayed due to the Ontario Climate Change Solutions Deployment Corporation (i.e., "Green Bank") and new program being launched by the Provincial Government.
			 Phase 4: Implement approved strategy	3/31/17	Phase 2 work is delayed which impacts Phase 4. Provincial Government has introduced high level details of a new program called the Green Bank as part of the Climate Change Action Plan. This initiative may replace the need for individual municipalities to undertake these programs versus a central coordinating and funding body. More details will be available in late 2016 or early 2017.	Phase 4 work continues to be delayed due to the Ontario Climate Change Solutions Deployment Corporation (i.e., "Green Bank") and new program being launched by the Provincial Government.
Beautiful places and spaces	Invest in making London's riverfront beautiful and accessible for all Londoners	London Community Foundation "Back to the River Project" (EES / Planning)	 Begin Environmental Assessment	9/30/16	"One River" EA Terms of Reference is being developed with First Nations additional consultation.	Terms of Reference, Expressions of Interest and a short list of three consultants are complete. Proposal receipt, review and consultant selection through Council is scheduled for February and March, 2017.

GROWING OUR ECONOMY

Substrategic Areas of Focus	What are we doing?	How are we doing it?	Milestones	Milestone End Date	Milestone Variance	Action Steps
Diverse and resilient economy	Partner with the London Community Foundation on the "Back to the River Project"	London Community Foundation's "Back to the River Project" (ESS /Planning)	 Begin Environmental Assessment	9/30/16	"One River" EA Terms of Reference is being developed with First Nations additional consultation.	Terms of Reference, Expressions of Interest and a short list of three consultants are complete. Proposal receipt, review and consultant selection through Council is scheduled for February and March, 2017.
Urban regeneration	Invest in London's downtown as the heart of our city	London Community Foundation's "Back to the River Project" (EES / Planning)	 Begin Environmental Assessment	9/30/16	"One River" EA Terms of Reference is being developed with First Nations additional consultation.	Terms of Reference, Expressions of Interest and a short list of three consultants are complete. Proposal receipt, review and consultant selection through Council is scheduled for February and March, 2017.