

TO:	CHAIR AND MEMBERS STRATEGIC PRIORITIES and PLANNING COMMITTEE MEETING ON JULY 25, 2016
FROM:	LYNNE LIVINGSTONE MANAGING DIRECTOR NEIGHBOURHOOD, CHILDREN AND FIRE SERVICES
SUBJECT:	LONDON COMMUNITY GRANTS PROGRAM MULTI-YEAR FUNDING ALLOCATIONS (2017-2019)

RECOMMENDATION

That, on the recommendation of the Managing Director of Neighbourhood, Children and Fire Services, the report providing an update on the London Community Grants Program **BE RECEIVED** for information.

PREVIOUS REPORTS PERTINENT TO THIS MATTER
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- City of London Community Grants Program: Proposed Evaluation Criteria and Revised Community Grants Policy & Grant Agreement (December 7, 2015)
- Modernizing the Municipal Granting Process for Non-Profit Organizations (October 26, 2015)
- Strategic Funding Framework: Revised Grant Agreement (February 3, 2014)
- Strategic Funding Framework: City Council Directed Funding to Non-Profit Organizations (April 30, 2012, June 10, 2013)
- City of London Municipal Granting (June 15, 2011)

BACKGROUND

On October 27, 2015, City Council endorsed the London Community Grants Program model and process (see Appendix 1) for modernizing the municipal granting process. City Council also directed Civic Administration to implement the revised model and process for municipal granting for 2017 onwards.

In early 2016, the application process was launched for the Multi-Year and Innovation & Capital grant streams of the London Community Grants Program. The purpose of this report is to provide Council with an update about the decisions that were made for the Multi-Year stream of this grant program. Civic Administration will report back to Council in September regarding the decisions for the Innovation & Capital grant stream of the London Community Grants Program.

Strategic Plan for the City of London

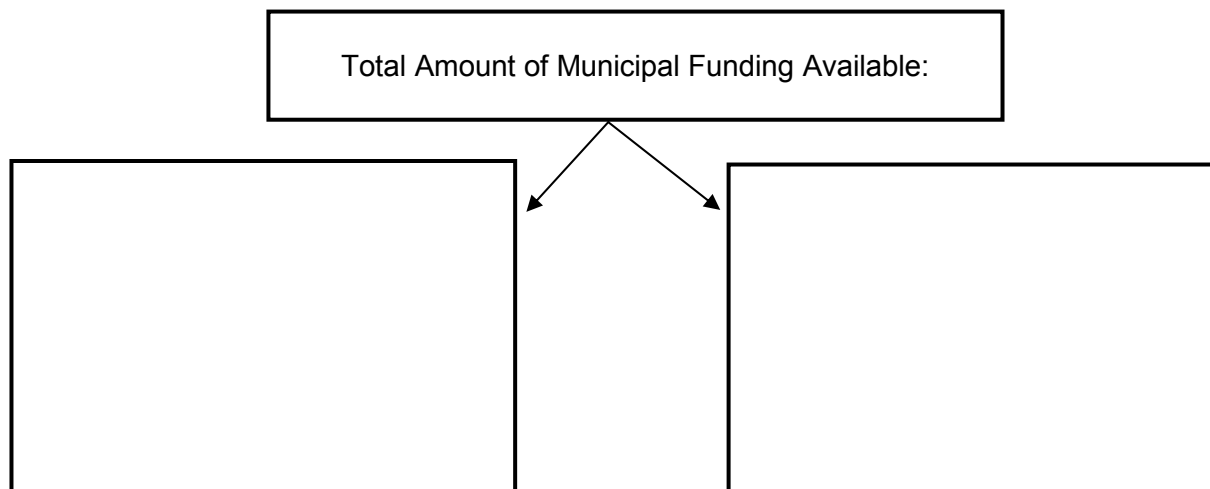
Modernizing the municipal granting process is linked to the City's Strategic Plan in the strategic area of focus: *Leading in Public Service* (open, accountable and responsive government). This report is in direct response to the strategy: "Update the City's granting policy and process to non-profit organizations."

The modernized granting process supports the following efforts:

- Direct alignment of funding outcomes with the goals set out in the City's Strategic Plan;
- Increased accountability and commitment for the funds received; and,
- Implementation of a simple, clear, fair, and transparent grant process.

London Community Grants Program Implementation

City Council establishes the policy and budget for the London Community Grants Program. Through the recent 2016-2019 Multi-Year Budget process, Council identified the following amount of funding available for this program:



Civic Administration engaged in the following steps to implement the modernized London Community Grants Program.

Step 1: Communication and Support Provided to Interested Applicants (January 4 to April 11, 2016)

Civic Administration developed a communications plan to inform the community about the new process for municipal granting and about the application process. As part of this communications plan, a community information session was held about the London Community Grants Program on January 25th, 2016. The application process was advertised through Communications, City e-news, and emails were sent to all organizations that had either received City funding or had expressed interest in future funding opportunities.

In addition to the communications plan, City staff met with any grant applicant that made a request in preparation to submit their grant application. Twenty-nine meetings were held. Further, a training session was offered to all interested organizations in order to provide hands on support for the new online application tool.

Step 2: Application Process (February 23 to April 11, 2016)

An online tool for the London Community Grants Program was utilized in an effort to make the application process simpler. The application for the Multi-Year stream opened on February 23rd and was open for 7 weeks. It closed on April 8, 2016 at 4:30pm. On April 11, 2016, the Multi-Year stream was reopened for an additional 24 hours to allow organizations some extra time to complete and submit their applications as Civic Administration learned that some applicants had experienced technical difficulties.

Civic Administration then reviewed all applications to check for missing and/or unclear information to make certain all applications were complete. If changes were required, the applicant was contacted to make all necessary changes prior to the application being forwarded to the Community Review Panel.

Step 3: Application Review and Decision Making Process (April 12 to May 19, 2016)

As part of the revised municipal granting model, Council approved the amount of funding to be allocated for municipal grants through the 2016-19 Multi-Year Budget process. A community review panel was brought together to review, evaluate, and make decisions regarding the allocation for municipal grants.

In early 2016, an open call was put out to all members of the London community through the newspaper, City newsletter, City website and social media channels to fill the roles of the community members on the review panel. Following the endorsed composition of the Community Review Panel (attached as Appendix 1), a panel of 11 members was convened to assess grant applications according to the London Community Grants Policy. Listed below are the members of the Community Review Panel:

Community Members (3)	<p>Decca Jama Social Service Worker and Community Advocate</p> <p>Harry Orbach Miller Student, Western University</p> <p>Harry Joosten Independent Community Service Professional, Governance Vitality</p>
Strategic Plan's Strategic Area of Focus <i>Growing our Economy</i>	<p>Mark Harrison Service Delivery Manager, Ministry of Advanced Education and Skills Development</p>

<i>Building a Sustainable City</i>	Wes Kinghorn President, Urban League of London
<i>Strengthening our Community</i>	Helen Connell Associate Vice President, Communications and Public Affairs, Western University
Funder	Jo-Ann Hutchison Regional Advisor, Ministry of Tourism, Culture and Sport, Ministry of Citizenship and Immigration, the Ontario Seniors' Secretariat and the Ontario Women's Directorate
Outcomes Measurement Expert	Jeff Wright Associate Vice President, Strategy at Fanshawe College
Financial Expert	Kelly Swanson Chartered Professional Accountant-Certified Management Accountant, Certified Financial Planner, and Fellow, Life Management Institute
City Staff	Cheryl Smith Manager, Community Development & Funding Cathy Parsons Manager, Economic Partnerships

A total of 67 applications, requesting \$19.67M over the three year period, were received. The Community Review Panel met a total of six times to review the applications to the Multi-Year stream. Throughout the decision making process, there was a strict confidentiality and conflict of interest policy that all Community Review Panel members signed and were expected to follow. Civic Administration had a rigorous process to manage conflicts of interest to make certain all grant applications were evaluated fairly by the Panel.

Civic Administration is grateful to the members of the Community Review Panel for their time and dedication to the London Community Grants Program.

From June 3 to July 20 there was an appeals process conducted for the multi-year stream. As per the guidelines for the Appeals Process in the London Community Grants Policy, Civic Administration notified all organizations about the details surrounding the appeals process. Organizations were entitled to appeal a decision made by the Community Review Panel if they could illustrate they met one or more of the following criteria:

1. There was new information, that for good reason, was not available at the time of the application; and/or,
2. There was a procedural error made in evaluating the grant application.

Civic Administration received, reviewed, and addressed the appeals as per the guidelines and timelines outlined in the London Community Grants Policy. As per the Policy, decisions of appeals are final.

Step 4: Allocation of Grants (September to December, 2016)

From September-December 2016, Civic Administration will work with the successful organizations to sign grant agreements. Grant agreements will outline the outcomes and financial monitoring requirements that organizations must achieve over the three year duration of the agreement. Once the grant agreements have been signed, organizations will receive their first installment of their Multi-Year grant in the beginning of January 2017.

Step 5: Reporting and Accountability (ongoing)

Through the formal grant agreement, financial and outcome reporting expectations are clearly outlined. Civic Administration will report annually to City Council, highlighting the municipal granting outcomes, community impact and alignment to the Strategic Plan for the City of London.

London Community Grants Program Allocations (2017-2019 Multi-Year Stream)

As noted above, the Multi-Year grant stream received 67 applications, with requests totaling \$19.67M. Through the community review panel's decision making process for the Multi-Year stream, the panel supported funding 37 applications. Of these 37 applications, 12 (32%) have never received operational funding through the previous core funding grant process.

The complete list of organizations granted funding, along with a brief description of the specific projects funded is attached as Appendix 2.

Next Steps

1. Civic Administration will report back to Council in September 2016 with the funded projects from

the Innovation & Capital Stream of the London Community Grants Program.

2. From September to December 2016, Community Development and Funding staff will work with all funded organizations to sign grant agreements for funding to be released in early January 2017.

FINANCIAL IMPACT

Annual funding to support the London Community Grants Program exists in the Neighbourhood, Children and Fire Services base budget, which was approved through the 2016-19 Multi-Year Budget process. The amount of funding allocated to the municipal granting program will be confirmed each year as part of the annual budget update process. Should any adjustments be required to the funding allocated to the modernized program, a business case would be prepared which would require Council approval.

In the event that available funding in a year exceeds the funding requests recommended for approval by the Community Review Panel, a reserve fund will be established that will allow the excess available funding to be carried over and applied to funding requests in future years.

SUMMARY

Through the modernized City of London Community Grants Program, the City’s model for municipal granting:

- Moves to multi-year funding for non-profit organizations;
- Aligns with the Strategic Plan for the City of London so that grants will be based on organizations demonstrated outcomes which are directly linked to the Strategic Areas of Focus set out in the Plan;
- Increases accountability and commitment;
- Is simple, clear, fair and transparent;
- Supports innovation and collaboration; and,
- Has strong/responsible financial management and stewardship of City funds.

As a City, we continue to focus on investments that enhance local capacity, support accessible, responsive programming, increase quality of life for all, and continue to make London *a leader in commerce, culture and innovation – our regions connection to the World.*

PREPARED BY:	
JEN CARTER MANAGER, POLICY AND STRATEGIC ISSUES	
SUBMITTED BY:	RECOMMENDED BY:
CHERYL SMITH MANAGER, COMMUNITY DEVELOPMENT & FUNDING	LYNNE LIVINGSTONE, MANAGING DIRECTOR, NEIGHBOURHOOD, CHILDREN & FIRE SERVICES

- C. Martin Hayward, Managing Director, Corporate Services, City Treasurer, Chief Financial Officer
 Kyle Murray, Financial Business Administrator

London Community Grants Program

Civic Administration consulted with community stakeholders, undertook a review of models in other municipalities, as well as a review of other granting organizations to understand potential best practices in the assessment and development of a proposed municipal granting model. Further, the model is based on the following working assumptions and guiding principles:

Working Assumptions

Based on input from City Council during the 2015 budget process and the strategic planning process, Civic Administration identified five key assumptions that guided the development of the new model:

1. Build upon and modernize the current process (Strategic Funding Framework);
2. Align with the City's multiyear budget process: full application process every "4" years
3. Alignment with the Strategic Plan for the City of London in accordance with Council's direction for the next four years;
4. Review Council's role, Civic Administration's role and the community's role in decision making; and,
5. Explore alternative funding sources (currently tax base).

Guiding Principles for a Modernized Granting Model

In consultation with stakeholders on June 23, 2015, the principles identified below were endorsed and guided the development of the proposed model and process for municipal granting:

- Alignment with Strategic Plan - Outcome based granting
- Commitment to multiyear funding
- Increased accountability and commitment
- Simple, clear, fair and transparent processes
- Support innovation and collaboration
- Strong/responsible financial management and stewardship

The Model

Based on these assumptions and principles, the model has divided granting into streams of funding. There are four granting streams. The first three streams are multi-year (organizations apply every 4 years) and the fourth stream is annual.

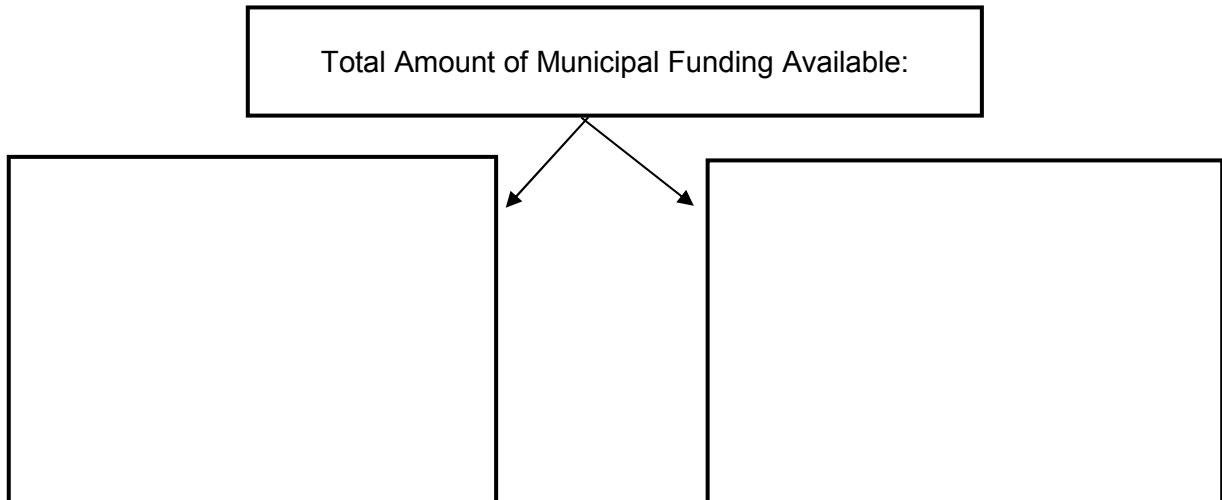
The three multi-year granting streams will provide funding to programs and initiatives that advance the strategic areas of focus for the Council Strategic Plan 2015-2019 (Strengthening our Community, Building a Sustainable City, Growing our Economy). Organizations may receive funding under the multiyear granting streams that can demonstrate:

- Organization's ability to achieve outcomes that will support the Strategic Plan through one of the three Strategic Areas of Focus (Strengthening our Community, Building a Sustainable City, Growing our Economy);
- Credibility of organizations to provide London residents with services, activities, and opportunities at the neighbourhood and city-wide level;
- Capacity of the organization requesting the funds, and,
- Ability of the organization to leverage additional investment in the community.

The Innovation and Capital stream will be granted annually and will be divided into two parts:

1. Innovation: Innovation grants will be provided to new, emerging organizations and/or initiatives that engage in dynamic community partnerships and innovative improvements to service delivery and system collaboration. Organizations may receive funding under the innovation stream that can demonstrate:
 - Proven or promising early stage innovations that need additional support to create the capacity and conditions to be effectively sustained
 - Creative new approaches to social innovation that engage multiple stakeholders in creative collaboration to improve system delivery and/or coordination
2. The Capital requests will follow the guidelines currently in place under the existing Community Capital Grants program and will be outlined within the application process. These principles include, but are not limited to:
 - Priority to projects that have a direct relationship to the City's Strategic Areas of Focus;
 - Projects must conform to all relevant legal standards and requirements and should be physically accessible to all persons;

- Projects must be either tendered or open to competitive bidding by two or more parties;
- Rehabilitation and replacement of existing facilities will be preferred over projects involving the construction of new facilities; and,
- The organization must show that it has thoroughly explored all other available sources of funding.



The amount of funding allocated to the municipal granting program will be confirmed each year as part of the annual budget process. Should any adjustments be required (increases or decreases) to the funding allocated to the modernized program, a business case would be prepared which would require Council approval.

Community Review Panel

A community review panel of up to 11 individuals will be convened to make decisions regarding the allocation of municipal grants. The community review panel will be comprised of community members and city staff as outlined below:

- Community member (2-3)
- Expert in subject matter (specific to each funding stream) (2-3)
- Funder (1)
- Outcomes measurement expert (1)
- Financial expert (1)
- City Staff (2-3)

Members of the community review panel will assess applications and make decisions based on the strategic areas of focus for the City of London Strategic Plan and the criteria laid out in an evaluation criteria document (to be developed and brought to Council for endorsement in early 2016).



Role of Staff

- Staff will provide relevant contextual and historical information to support informed decision making
- City of London staff will sit on the community review and will participate in the decision making process

Selection of Committee

- Civic Administration will seek qualified London residents to be part of the community review panel based on the make-up of the panel outlined above (relevant experience) and the requirements outlined under Confidentiality and Conflict of Interest below
- Priority will be given to community members from diverse backgrounds, and staff will aim to have a cross representation of the community on the panel

Confidentiality and Conflict of Interest

- Any community member directly or indirectly connected to organizations submitting an application to receive funding from the City of London will not be a member of the community review panel
- Community review panel members will be required to sign a confidentiality and conflict of interest agreement prior to participation in a meeting and/or allocation of funding decisions
- Members of the community review panel will remain anonymous until all funding decisions have been made. At this time, the committee membership will be released to the public.
- Members of the panel will be strictly required to adhere to the confidentiality and conflict of

interest policies in order to uphold the values of integrity and fairness throughout the granting process. Adherence includes, but is not limited to the following:

- Maintaining the confidentiality of information received, including the applicant's information, financials, etc.
- Disclosing any potential or perceived conflict of interest at the time of their application to the committee, as well as throughout the duration of the funding deliberations
- Keeping their involvement with the committee confidential until the funding decisions have been publicly released

APPENDIX 2

LONDON COMMUNITY GRANTS PROGRAM MULTI-YEAR FUNDING ALLOCATIONS (2017 – 2019)

Organization / Project Description	SOC	BSC	GOE	2017	2018	2019	Total
<p>Alzheimer Society London and Middlesex</p> <ul style="list-style-type: none"> Funding will support the Intergenerational Program Expansion project which will bring seniors (both those with dementia and their caregivers) together with youth to participate in recreation-based activities. Funding will also support the Memory Café Pilot Project which will reduce social isolation and improve community connections for seniors by providing a safe environment for seniors to be engaged in and spend time with others experiencing similar situations. 				\$24,000	\$21,000	\$21,000	\$69,000
<p>Big Brothers Big Sisters of London and Area</p> <ul style="list-style-type: none"> Funding will support the Ethno-Racial Youth Mentoring Project which focuses on immigrants and newcomers to be successful as they settle in the community. This is a weekly mentoring program that specifically targets newcomer youth and their families. 				\$51,000	\$51,000	\$51,000	\$153,000
<p>Boys' and Girls' Club of London</p> <ul style="list-style-type: none"> The Boys' and Girls' Club provides an affordable, safe and supportive family facility where children, youth, adults, and seniors can experience new opportunities, overcome barriers, build positive relationships and develop confidence, leadership, and skills for life. The funding allocation is to support seniors programming; children & youth recreation, social, and nutrition programs; and children & youth education and leadership initiatives. 				\$435,000	\$435,000	\$435,000	\$1,305,000
<p>Carolinian Canada Coalition</p> <ul style="list-style-type: none"> Funding will support the largest annual outdoor and green living expo to inspire and connect residents, groups, businesses, and city programs to work together for the environment. 				\$5,000	\$5,000	\$5,000	\$15,000
<p>Childreach</p> <ul style="list-style-type: none"> Funding will support Young Parent Support Groups which provide teen parents (under 21) and young parents (21-26) with resources, support and education in their parenting role through a strength-based program model. Funding will also support Parenting and Outreach Supports which offer parenting support to vulnerable families through intensive one-to-one support sessions with a parent educator. 				\$40,000	\$40,000	\$40,000	\$120,000
<p>Community Services Coordination Network</p> <ul style="list-style-type: none"> Funding will support the WrapAround Program which is an intensive, strength-based individualized care management process for children, youth, and families with serious and/or complex needs. WrapAround typically includes formal services and interventions, together with community services and interpersonal support and assistance provided by friends, kin and other people drawn from the family's social networks. 				\$19,000	\$19,000	\$19,000	\$57,000
<p>Crouch Neighbourhood Resource Centre</p> <ul style="list-style-type: none"> The Crouch Neighbourhood Resource Centre is a neighbourhood organization that brings diverse people together to plan, develop, and provide services that support, build community capacity, and nurture the well-being of all residents in the Hamilton Road Community. The Crouch Neighbourhood Resource Centre funding allocation is to support community development activities; basic needs programs and supports; and children & youth programs. 				\$110,000	\$110,000	\$116,000	\$336,000

Organization / Project Description	SOC	BSC	GOE	2017	2018	2019	Total
<p>Employment Sector Council London-Middlesex (ESCLM)</p> <ul style="list-style-type: none"> ESCLM is London's main community forum to identify and address employment needs and trends, share information, plan for services and resources, and promote economic growth and development in collaboration with other labour market partners. Funding will connect job seekers and employers, train the employment professionals who prepare job seekers, and provide ongoing outreach activities. 				\$65,000	\$65,000	\$65,000	\$195,000
<p>Glen Cairn Community Resource Centre (GCCRC)</p> <ul style="list-style-type: none"> Funding will support the GCCRC to provide programs and services for children, youth, families, and seniors in the Glen Cairn/Pond Mills area to create sustainable change through increasing social connectedness, neighbourhood participation, volunteerism, and access to important services. 				\$70,000	\$70,000	\$76,000	\$216,000
<p>Goodwill Industries, Ontario Great Lakes</p> <ul style="list-style-type: none"> Funding will support Impact Loans which is a micro loan program that issues loans to individuals with innovative concepts. Loans target Londoners experiencing low-income. 				\$35,000	\$35,000	\$35,000	\$105,000
<p>Growing Chefs! Ontario</p> <ul style="list-style-type: none"> Funding will support the Growing Communities Campaign which encourages the community to cook more and share locally sourced, healthy foods together. This program will help community members to cultivate a connection with the local food system and engage in effective strategies to increase food literacy and promote long-lasting behavioural changes. 				\$30,000	\$30,000	\$30,000	\$90,000
<p>Home County Folk League</p> <ul style="list-style-type: none"> Funding will support the annual Home County Music and Arts Festival that takes place each year in Victoria Park. 				\$7,000	\$7,000	\$7,000	\$21,000
<p>Investing in Children</p> <ul style="list-style-type: none"> General operating funding to support the health and well-being of children, youth, and families in London through three priority areas: Education, Nutrition, Recreation. Specific programs are targeted in the following neighbourhoods: Argyle, Carling, East London, Glen Cairn, Hamilton Road, Medway, and White Oaks 				\$88,000	\$88,000	\$88,000	\$264,000
<p>Lambeth and Community Harvest Festival Incorporated</p> <ul style="list-style-type: none"> Funding supports the annual September weekend festival which incorporates a range of different activities for the community. 				\$3,000	-	-	\$3,000
<p>Learning Disabilities Association of London Region</p> <ul style="list-style-type: none"> General operating funding to support the Learning Disabilities Association to provide programming, individual coaching, advocacy and community resources. 				\$3,000	\$3,000	\$3,000	\$9,000
<p>London Abused Women's Centre</p> <ul style="list-style-type: none"> Support Groups for Abused Women which provide women and girls (16+) who have been abused in their intimate relationships and/or sexually exploited/sex-trafficked with support to build safety plans, understand the impact of abuse and trauma, and to learn strategies to cope with the impact of abuse/trauma to increase their health and well-being. 				\$18,000	\$18,000	\$18,566	\$55,132
<p>London & Middlesex Heritage Museum</p> <ul style="list-style-type: none"> General operating funding to support Fanshawe Pioneer Village to preserve and present the history of London and Middlesex County through the delivery of high quality programs, events, education programs, and exhibitions. Funding will also support the preservation and maintenance of a collection of 33 original and replica buildings, and more than 40,000 artifacts. 				\$360,000	\$360,000	\$360,000	\$1,080,000

Organization / Project Description	SOC	BSC	GOE	2017	2018	2019	Total
London Children's Museum <ul style="list-style-type: none"> General operating funding to support the Museum to provide children and adults with hands-on learning experiences in a distinctly child-centered environment. 				\$189,000	\$189,000	\$189,000	\$567,000
London Community Chaplaincy <ul style="list-style-type: none"> Men's Community Support Program to support a pilot project to offer support to men who struggle with mental health, addictions, job security, relationships and parenting. This program will seek to build relationships and a sense of community among men, including many new immigrants. 				\$5,000	\$8,000	\$8,000	\$21,000
London Cycle Link <ul style="list-style-type: none"> Funding to support the scaling-up of the London Bike Co-Op, a members based, not-for-profit community workshop and resource center for cyclists in London, Ontario. The Co-Op encourages people to build and maintain their own bikes, teaches cyclists to ride with safety and confidence, and advances the city's bike culture. 				\$20,000	\$20,000	\$20,000	\$60,000
London Middlesex Immigrant Employment Council (LMIEC) <ul style="list-style-type: none"> The LMIEC connects employers with immigrant talent to foster economic prosperity. The LMIEC advances the business case for hiring immigrants, convenes employers to identify gaps in immigrant talent attraction and delivers initiatives to bridge labour market development to the supply of immigrant talent. 				\$59,500	\$59,500	\$59,500	\$178,500
LUSO Community Services <ul style="list-style-type: none"> LUSO operates as a Neighbourhood Resource Centre in Northeast London. General operating funding will support programs and services that include children, youth and family literacy based programs, youth programs, settlement services for newcomers, basic needs, community advocacy and support programs. 				\$74,000	\$74,000	\$80,000	\$228,000
Meals on Wheels London <ul style="list-style-type: none"> Funds will be towards services to make both meals and transportation to medical appointments more affordable for low-income Londoners. 				\$19,000	\$19,000	\$19,000	\$57,000
Neighbourhood Watch London <ul style="list-style-type: none"> General operating funding to support activities that empowers people within their own neighbourhoods to build welcoming, inclusive and informed communities where all London residents feel safe and secure. 				\$70,000	\$60,000	\$30,000	\$160,000
Northwest London Resource Centre (NWLRC) <ul style="list-style-type: none"> NWLRC delivers programming that supports skill building, leadership, mentoring, healthy lifestyles and community participation. Funding has been provided to support youth engagement initiatives and resident & community engagement initiatives. 				\$50,000	\$50,000	\$56,000	\$156,000
Optimist Club of East London <ul style="list-style-type: none"> Funding will support the annual neighbourhood Canada Day Celebration in the Argyle neighbourhood. 				\$3,000	-	-	\$3,000
Pillar Nonprofit Network <ul style="list-style-type: none"> Funding will support programs that build capacity in the nonprofit sector. These include Board Governance and Leadership Development; and new programs and activities specifically aimed at helping nonprofits, social innovators and social enterprises measure, evaluate, and leverage the impact of their efforts. 				\$62,000	\$54,500	\$45,000	\$161,500

Organization / Project Description	SOC	BSC	GOE	2017	2018	2019	Total
Pride London Festival				\$5,000	\$5,000	\$5,000	\$15,000
<ul style="list-style-type: none"> Funding will support the annual Pride London Festival in downtown London 							
Satellite Project Space				\$6,500	\$6,500	\$6,500	\$19,500
<ul style="list-style-type: none"> In partnership with Bealarts, Fanshawe College, Museum London, and Western University, the Satellite Project Space provides a flexible space for new and temporary projects, collaborations, educational initiatives and experiments in arts and culture involving students, community members, curators, and professional artists. Funding will support promotion, community outreach, audience development and enhanced mentorship. 							
Sexual Assault Centre London				\$5,000	\$5,000	\$5,000	\$15,000
<ul style="list-style-type: none"> Funding will support the Drop-In Group at My Sister's Place which provides support, outreach, practical resources, and specialized counselling services to women 15 years of age and older who have experienced sexual violence. 							
South London Neighbourhood Resource Centre (SLNRC)				\$133,000	\$133,000	\$139,000	\$405,000
<ul style="list-style-type: none"> SLNRC operates as a Family, Child & Youth Community Enrichment Centre which supports and fosters the development of community based & community driven projects that nurture & enhance a healthy quality of life to residents of South London. Funding will support Healthy Communities for All programming in 2 neighbourhoods targeting children, youth and families; and, Inclusive Resident Engagement events and activities, volunteerism, and community based programming. 							
St. Paul's Social Services				\$26,000	\$26,000	\$26,000	\$78,000
<ul style="list-style-type: none"> Funding will support Breaking Bread Together/Around the Table programs which provides a weekly nutritious lunch to people who live in poverty year round in the downtown neighbourhood. Volunteers and staff teach and demonstrate food skills, good nutrition and safe food handling and then share a meal with participants. 							
Thames Talbot Land Trust				\$20,000	\$40,000	\$40,000	\$100,000
<ul style="list-style-type: none"> Funding will go to support the London Environmental Network (LEN) which provides a unified doorway for the general public to connect with the local environment sector. The LEN will work to significantly increase their member groups' impact on the local environment by increasing their ability to attract, manage and retain volunteers. 							
Thehealthline.ca Information Network				\$20,000	\$20,000	\$21,748	\$61,748
<ul style="list-style-type: none"> Funding will support Information London which provides Londoners with access to vital resources in our community through their website and the basic needs/social service publication, "Help Yourself Through Hard Times." 							
University Students' Council of the University of Western Ontario				\$10,000	\$10,000	\$10,000	\$30,000
<ul style="list-style-type: none"> Funding will support the REACH Program which is an annual weekend conference for Grade 7 and 8 students from low-income neighbourhoods across the community. The REACH program provides students with the opportunity to stay the weekend at Western to learn about post-secondary education. 							
VHA Home Health Care				\$36,500	\$36,500	\$36,500	\$109,500
<ul style="list-style-type: none"> Funding will support the London Extreme Clean program that targets low-income, marginalized, vulnerable individuals at risk of losing their housing as a result of the extremely unsanitary condition of their homes. This program conducts in-home assessments and offers community supports to bring the property back into healthy living standards to avoid eviction. Follow-up sessions are facilitated to support participants in keeping their homes clean. 							

Organization / Project Description	SOC	BSC	GOE	2017	2018	2019	Total
Youth Opportunities Unlimited <ul style="list-style-type: none"> Funding will support staffing costs at Y.O.U. Cornerstone Services for two live-in residence staff. These staff will be caring, supportive, and empower young people to be independent, make the right choices, and grow to be responsible tenants. This will increase the safety of the building and enhance the experience of tenants living at Y.O.U. 				\$124,000	\$124,000	\$124,000	\$372,000
TOTAL				\$2.3M	\$2.3M	\$2.29M	\$6.89M