

<b>TO:</b>	<b>CHAIR AND MEMBERS FINANCE AND ADMINISTRATIVE SERVICES COMMITTEE MEETING ON MARCH 26, 2012</b>
<b>FROM:</b>	<b>M. HAYWARD CITY TREASURER, CHIEF FINANCIAL OFFICER</b>
<b>SUBJECT:</b>	<b>2011 CAPITAL BUDGET STATUS - FOURTH QUARTER REPORT</b>

**RECOMMENDATION**

That on the recommendation of the City Treasurer and Chief Financial Officer, the 2011 Capital Budget Status - Fourth Quarter Report **BE RECEIVED** for information.

**PREVIOUS REPORTS PERTINENT TO THIS MATTER**

**2011 Capital Budget Status – Second Quarter Report** (Finance & Admin Committee – Sept 14, 2011)  
<http://sire.london.ca/cache/0/oyohsr452j53quqvftthibav/509011032011104312814.PDF>

**2011 Capital Budget Status – Third Quarter Report** (Finance & Admin Committee – Dec 12, 2011)  
<http://sire.london.ca/cache/0/zq3hjc45sxsw5l55ceseyo45/1668702162012023323885.PDF>

**BACKGROUND**

**Life-to-Date Project Budget Status**

At the end of the fourth quarter 2011, no project was over budget by more than \$50,000. A summary of the capital budget status as at the fourth quarter is provided in **Table One**, see below. The chart represents the life to date approved capital budget (2011 and prior years), committed expenditures to date and uncommitted or pending expenditures.

<b>Table One</b>			
<b>(\$ millions)</b>	<b>Life to Date Approved Budget</b>	<b>Committed</b>	<b>Uncommitted or pending (1)</b>
Tax Supported	776.9	642.3	134.6
Wastewater	350.5	204.5	145.9
Water	167.6	138.5	29.2
<b>Total</b>	<b>1,295.1</b>	<b>985.3</b>	<b>309.7</b>
Totals above are for active projects only; projects closed during the course of the year are deducted from this table.			

**Note (1)** - Once a capital project has an approved budget, spending or commitments may not be made for several years, for example the Police Headquarters expansion. Ongoing review and monitoring of capital projects will identify projects that should be closed, because the project is completed and/or the project is no longer required due to a scope change. A detailed (project by project) listing of the capital budget status at the end of the fourth quarter is available upon request.

## Capital Cash Flow

The following information for Capital Spending, Capital Funding and Working Capital for Interim Financing provides relevant information for investment and debt issuance decisions.

### Capital Spending

Spending on capital projects can extend several years after the budget is approved by Council. Spending within a given year is therefore a layering of several capital projects approved in various years and at various stages. Capital spending in a given year is not necessarily the same as the capital budget for that year. In any given year, total capital spending tends to be greater during the latter part of the year as construction invoices are received, approved and paid.

At the end of the fourth quarter for 2011, the total **capital spending** was **\$208.8 million** compared to \$281.3 million in 2010. The decrease is primarily related to the end of the economic stimulus funding programs (ISF and RiNC). These programs accounted for \$66.4 million of spending in 2010 but only \$13.6 million in 2011. These amounts exclude capital spending by the Joint Water Boards.

### Capital Funding (Sources of Financing)

The funds or sources of financing that will support the capital budget are approved at the same time as the capital expenditure. The main sources of capital funding include capital levy, reserve funds (rate and DC supported), debentures, and government grants. Capital funding sources such as debentures and grants often lag behind project spending. Debt is not issued until the project is completed.

### Use of Working Capital for Interim Financing

Unfinanced capital is when actual spending temporarily exceeds funding that is approved but not yet received. Funding is financed in the short term by "borrowing" cash from working capital, either the general fund or reserve funds. Most of the unfinanced amount is associated with debenture financing. At the end of the fourth quarter of 2011, **unfinanced capital** totalled **\$44.8 million** (compared to \$143.3 million in 2010). The large difference in unfinanced capital from 2010 is from our debt issuance on December 15<sup>th</sup>, 2011, \$82.3 million toward new projects. These amounts exclude capital spending by the Joint Water Boards and non-cash items.

This level of unfinanced capital has proven to be manageable given the short term financing available from general and reserve funds. It is important to keep reserves/reserve funds at a healthy level in order to take advantage of interim working capital financing for projects or programs that require debt financing. The City of London avoided \$6.5 million in interest charges in 2010 because reserve fund levels were adequate to temporarily finance Infrastructure Stimulus Funding and RiNC projects.

### Debt Status

This table details the City's overall debt level projection for the end of 2011.

4TH QUARTER 2011						
Net Debt Level (Forecast \$ millions)	Dec 31 2010	Issued 2011	To Be Retired 2011	Dec 31 2011	Authorized 2011	Total Potential
General Property Taxes	158.5	54.3	24.7	188.1	106.0	294.1
Wastewater	63.6	29.8	6.9	86.5	40.0	126.5
Water	0.1	2.0	0.0	2.1	2.3	4.4
Reserve Funds Supported	43.1	0.0	6.5	36.6	24.1	60.7
<b>Subtotal</b>	<b>265.3</b>	<b>86.1</b>	<b>38.1</b>	<b>313.3</b>	<b>172.4</b>	<b>485.7</b>
Joint Water Boards - City's Share	2.8	0.0	0.3	2.5	21.7	24.2
City Services Reserve Funds	9.1	12.0	1.1	20.0	56.8	76.8
<b>Net Debt Levels Total</b>	<b>277.2</b>	<b>98.1</b>	<b>39.5</b>	<b>335.8</b>	<b>250.9</b>	<b>586.7</b>

**2011 Capital Budget – Capital Budget Revisions**

Summaries of the 2011 General, Wastewater, and Water Capital Budget revisions as at the end of the fourth quarter are provided in **Appendix A**.

The General Capital Budget increased from \$100.2 million to \$110.2 million at the end of the fourth quarter, mainly due to:

- \$2.3 million for Skate Canada World Figure Skating Championships
- \$2.7 million for Foxfield Park acquisition
- \$1.6 million for London Optimist Sports Centre
- \$1.1 million for miscellaneous property acquisitions
- \$0.8 million for bus replacement and expansion vehicles
- \$1.5 million for other projects

The Wastewater Capital Budget increased from \$56.7 million to \$58.9 million due to developer upgrades related to the Southland Pollution Control Plant, Labatt Sanitary Siphon Cleaning & Inspection, and revisions related to the Biosolids Disposal and Optimization Plan.

The 2011 Water Capital Budget at \$23.3 million did not change.

**Acknowledgements**

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