Committee: London Hydro Inc. Board of Directors

Organization/Sector represented:

Name: Margaret (Marg) A. Parks

Address:

3910 Wet Graham Place

London, On N6P 1G1

Occupation: Retired (Recently) IBM Business Executive

Work experience: During my career with IBM in the Technology business, I have worked with clients in areas such as Mergers & Acquisitions, Strategic Planning, and Business & Financial Operations. I was personally responsible for complex contract negotiations of \$10 M annually. I have Board Governance experience with Big Sisters, and additionally Board Training through Capacity Canada. I am a recently retired IBM Executive. During my IBM career, I had increasingly responsible positions in Sales, Strategic Planning, Executive Management, Consulting, Human Resources, Business Operations and Change Management. I am a results orientated executive with strong people skills and success in tackling challenging transformation issues. I have demonstrated an ability to lead in complex environments with multiple stakeholders. During my career, I was promoted to executive positions of increasing responsibility, and managed and sold most of IBM's products and services. I have strong Sales, HR, Operations and Financial Management skills combined with an entrepreneurial flair. Over my career, I gained experience in consulting, restructuring, and developing teams to deliver results. I was responsible for deal making and contract negotiations. I was also responsible for the development of business partner relationships. I have been recognized as a strong people leader who creates high performing teams with an eye for developing talent. Education: IBM Education & Training every year (over 30 years) – including Harvard Courses, Executive Management Development, and Sales Training. Laurier Business Certificate in Entrepreneurial Studies 1996 Board Training as a member of Big Sisters of London, and additionally through Capacity Canada Board Governance Training. Skills: I understand the Hydro business. I have worked with London Hydro as one of my clients, and I have gained industry expertise though IBM Training and working with other Energy clients - including Bruce Power, Ottawa Hydro, and Hamilton Hydro. The experience I bring will allow me to get on board efficiently and quickly become part of the **Board Process.**

Interest reason: I have been part of the London Community for over 20 years. I have strong business and personal connections here. I understand the Vision and Values of London Hydro and I believe I can contribute to the continued success. The skills and experience that I have gained in areas of M&A, Contract negotiation, HR Management, and Business Operations will help me be successful and contribute to this London Hydro Board. I have a strong work ethic and high energy. I get along very well as part of a team. Contributions: I would work hard to contribute to the Board of Directors. I have good communication skills, and I am interested in the continued success of the London Hydro organization. The experience that I have in working with many clients in areas such as M&A, Strategic Planning, Technology, and Financial Management are all part of my experience. I am going to list here 2 References who can be contacted at any time regarding this application. I would be happy to provide additional references if needed. One reference is relating to business, and the other reference relates to previous Board experience. 1 -Sarah Shortreed VP, CIO Bruce Power Sarah. Shortreed@brucepower.com 519-386-1759 2 -Sue Western Past President Big Sister Board TD Bank Senior VP email suewestern@gmail.com 416 519 5255

Past contributions: I have Board Governance experience with Big Sisters / Big Brothers of Canada. I worked on the Board for 7 years, and was part of every committee at some point. I was Board Vice President for a period of 2 years. Additionally I have had Board Governance Training through Capacity Canada. This training has been invaluable in providing education about the roles and responsibilities of a Board of Directors. Interpersonal: I am very strong in the area of information sharing and information exchange. My personal style is very collaborative. As an IBM Business executive it was a key part of my responsibilities to collaborate both with Senior Executives of our clients,

and with teams to manage and implement change processes. I have over 20 years of Management Experience and have received much training on these topics. Additionally, I have received training and experience in the area of managing press relations.

Interview interest: Yes