

# Jan Carr

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Selection Committee for London Hydro Board  
London ON

re: Guy Holburn

I am pleased to recommend that you give serious consideration to Guy Holburn who has applied for appointment to the Board of London Hydro. I first met Guy professionally in 2008 when I was CEO of the Ontario Power Authority and I have continued to work with him continuously since. Our work has revolved around the governance and regulatory arrangements in the Canadian electricity industry with a special emphasis on Ontario.

My experience from a 45-year career in the Canadian electricity industry has allowed me to assist Guy and his university's Ivey Energy Management and Policy Centre in making connections with the industry, most particularly in Ontario and Alberta. He is universally well received and those he interacts with appreciate his thoughtful, confident and collaborative style. Electricity industry people and organizations have also appreciated the helpful innovative new insights he has brought to their strategic planning through his broadly based experience in the complex economic and regulatory environment of the electricity sector.

He is a very hard worker, but always prompt with communications and I have never known him to take on something he did not deliver on. I am not familiar with his work in the London and Western University communities but his contributions to the Council of Clean and Reliable Electricity has been absolutely critical to the organization's success and has been sustained over the long run. I have been a member of both Guelph Hydro and Niagara-on-the-Lake Hydro boards and am presently on the board of the Alberta Electric System Operator and from this perspective I know that Guy would make an outstanding contribution to London Hydro.

Please feel free to contact me should you have any questions or I may be able to help in any way.



Jan Carr, P.Eng., FCAE