

May 6, 2016

London Hydro
111 Horton Street
P.O. Box 2700
London, ON N6A 4H6

Dear Selection Committee,

Re: Letter of Reference for Dr. Guy Holburn

I am delighted to be writing to you to offer my support for Dr. Guy Holburn's application for the London Hydro Board position. To put this reference into context, I have participated on many Boards of Directors including serving as the Chairman of Hydro One and Waterloo North Hydro, and I am currently Chairman of the Council for Clean & Reliable Electricity (CCRE).

The CCRE is a group of volunteers who have an interest in promoting open debate about energy issues by bringing together a broad range of stakeholders who share an interest in good public policy. Guy is a Member of the CCRE and I have had the privilege of working with him for the past 8 years. Guy has assumed responsibility for a variety of projects and does so with enthusiasm and commitment, always rising to the challenge.

Guy has proven to be a thought leader in the energy sector contributing to policy research and expert reports including the development of the *Guidelines for Governance in the Electricity Sector in Canada* as a Member of the CCRE and the Western University Ivey Business School. He is a recognized expert in the key areas of governance, regulations, strategy and corporate stewardship, and through his thoughtful leadership has presented and guided dialogue with a broad range of stakeholders through conferences and roundtables.

Guy is a positive, thoughtful and active participant on the CCRE, and is always well prepared while engaging respectfully in discussion and issues affecting the energy sector. I fully endorse the application of Dr. Guy Holburn to the Board position with London Hydro.

Sincerely,



Glen Wright, Chairman
Council for Clean & Reliable Electricity
M. 519.504.5363
gwright@leancor.com
www.thinkingpower.ca