

Committee: **London Hydro Board of Directors**

Organization/Sector represented:

Name: **Guy Holburn**

Address:

42 Tobin Court

London, Ontario. N6K 3Y4

Occupation: **Professor at Ivey Business School, Western University**

Work experience: **I have 23 years of professional and academic experience in the electric utility sector in Canada, U.S. and U.K. I am a Professor of Business, Economics, and Public Policy, and the Suncor Chair in Energy Policy, at the Ivey Business School, Western University, which I joined in 2001. I am also the Director and founder of the Ivey Energy Policy and Management Centre, one of Canada's most active university-based energy research centres. I am the CEO of Holburn and Associates, an economics consulting firm that has done advisory work on mergers and acquisitions in the electricity sector. Clients have included major electricity companies in the U.S. and Canada. Prior to my academic career, I worked as a management consultant for Bain and Company in the U.K. and South Africa, providing strategic advice to firms in a broad range of industries, including electricity.**

Education: **I have a Ph.D. in Business and Public Policy and M.A. in Economics from the University of California, Berkeley, and B.A. Hons. (First Class) in Economics from Cambridge University.**

Skills: **I have developed significant expertise in and knowledge of strategy and regulation issues in Ontario's electricity sector through more than 20 years of professional and academic work. I also bring a global perspective through my work in the sector in other provinces, in the U.S. and in the U.K. My understanding of regulatory, political, and technological pressures, both in Ontario and elsewhere, would help contribute to London Hydro's strategic planning initiatives in the future. I outline below my relevant experience which would be beneficial as a board director of London Hydro: 1. Director, Ivey Energy Policy and Management Centre, Western University I am the Director and founder of the Ivey Energy Policy and Management Centre at the Ivey Business School, which over the last five years has become one of Canada's most active university-based energy policy research centres. The Centre's goal is to contribute to public discourse on major energy issues in Canada by supporting evidence-based applied research and by organizing multi-stakeholder conferences and outreach events. During the 2012-2015 period, the Centre organized or supported 23 events that involved 2,050 participants in London, Toronto, and Ottawa, featuring senior keynote speakers from industry, government, academia, NGO groups, and Aboriginal communities. I have raised more than \$1 million in financial support for the Centre from some of Canada's leading energy sector organizations, including ATCO, Natural Resources Canada, Power Workers' Union, OMERS, Suncor, Union Gas, and TransCanada. As Director of the Centre, I have established relationships with electricity sector leaders in industry and government across the country. 2. Suncor Chair in Energy Policy, Ivey Business School, Western University As a tenured professor at the Ivey Business School, I hold the Suncor Chair in Energy Policy, which supports academic and applied research on Canadian energy issues. I am leading an extensive program of research on core regulation and policy issues in the energy sector, including electric utility governance and strategy, carbon pricing, social license, and Aboriginal engagement. I have published extensively in top tier academic journals, and am a frequent speaker at conferences in Canada, the U.S, and Europe. 3. Advisory Roundtable Member, Ontario Energy Board From 2012-2015 I was a member of the Advisory Roundtable for the Chair of the Ontario Energy Board, which provided strategic guidance and advice to the Chair on agency initiatives and policy development. Although the Advisory Roundtable has been discontinued, I regularly liaise with OEB leaders on electricity sector policy. 4. CEO, Holburn and Associates I have extensive private sector consulting experience, originally as a strategy consultant for Bain and Company (1992-1995) and now through Holburn and Associates. I have undertaken advisory work on merger and acquisition analysis, and economic impact assessment, for electric utilities in Canada and the U.S. I have also provided strategic advice to the South West Economic Alliance and to the City of London on regional economic development strategy. In 2008 I co-authored the Conklin-Holburn report, "A Southwest Ontario Vision for Economic Competitiveness and**

Cooperation”, which formed the basis for SWEA’s strategy and advocacy. Through this work I have developed a strong understanding of London’s economic structure.

Interest reason: As a long-term resident in London for 15 years, I am eager to contribute to my local community in a way that will enable the city to grow and prosper. London Hydro is an important part of London’s economy, and its success will assist the City in its economic development goals. As a board director of London Hydro, I believe that my professional expertise in the electricity sector would make a positive contribution to London Hydro’s continued success.

Contributions: I believe I would contribute to the Board of London Hydro by bringing a deep understanding of the electric utility sector and its regulatory environment, both in Ontario and elsewhere. The electricity sector in general is experiencing significant business and regulatory challenges at the moment, so an external perspective on how other utilities and jurisdictions are responding would be valuable for London Hydro as it develops future strategic plans.

Past contributions: I am actively involved in the leadership of the Council for Clean and Reliable Electricity, an Ontario-based think tank, on which I am a board member. The Council organizes conferences and an Annual Energy Leaders Roundtable in conjunction with the Ivey Business School and with the University of Waterloo, convening senior leaders from across the country to discuss energy policy over two days. The 2016 Roundtable featured keynote presentations by Gaetan Caron, former CEO of the National Energy Board, and Annette Verschuren, CEO of NRStor and Chancellor of Cape Breton University. I am an Advisory Committee member for the Canadian Network for Energy Policy Research and Analysis. I provide regular advice and input to the CNEPRA, based at the School of Public Policy, University of Calgary, on the network’s research programs and priorities.

Interpersonal: I am one of the co-presidents of the Westmount Hills Residents Association which was formed three years ago to bring the local Westmount Hills community together and to work with the City on implementing infrastructure changes such as road improvements. I led an extensive consultation exercise over several months with local residents to assess and discuss preferences about proposals for road and sidewalk designs.

Interview interest: Yes