Committee: Board of Directors of GLIAA

Organization/Sector represented:

Name: Nargis Tarmohamed

Address:

260 Eastern Avenue

Exeter, ON N0M1S1

Occupation: Family Office Investor & Accountant

Work experience: Qualified accountant and investment manager who has worked as both a public accountant and a private investor. Practice in accounting was focused on small & medium enterprises, particularly in the agriculture community. For the past 20 years, I have led our family investment company, managing an active investment portfolio of over \$15 million in real estate, healthcare, public and private equity investments. Recent active investments have included the acquisition, conversion and running of hospitality properties in Stratford and Toronto.

Education: Bachelors of Accounting, University of Aberdeen (1977) Holds CPA, CGA and ACCA accreditations

Skills: As a professional investor and having run several businesses, I have an extensive skillset in financial and operational management, including financial analyses, understanding the financial and operational implications of decisions and ability to build and assess strategic plans. As a chartered accountant and an experienced public and private equity investor, I have a strong ability to determine potential opportunities and risks in business plans across a number of industries, which would allow me to contribute to discussions at the board level of the GLIAA. I have led a number of teams in business and nonprofit contexts, which has allowed me to leverage my extensive communication skills with individuals from diverse backgrounds and experiences. In my other roles with other non-profit organizations, I have leveraged these skills to help develop and execute strategies in areas such as public relations, human resources, financial management and resource planning.

Interest reason: I am very interested in serving the City of London as a member of the GLIAA Board because it would provide me the opportunity to contribute my own unique perspective to the future plans of the airport authority. As a resident of Exeter only 40 minutes away, my family and I use the London airport extensively and have a vested interest in the future plans for this facility. I travel nearly every 8 weeks for personal and professional reasons; consequently I have a lot of experience as a frequent traveler that I believe I could contribute to this organization to hopefully develop an even better level of service for London travelers in the years to come. Over our 35 years in the London area, my husband and I have developed deep ties to the city, both personally and professionally. For us, while Exeter is our home, London is where we have enjoyed culture, restaurants and parks, contributed to the local community and been part of the fabric of the city every week, whether that involved attending our local mosque, taking our daughter to ballet classes, attending the local gym or doing our weekly shopping.

Contributions: Born in Kenya and immigrating to Canada in 1978, I have built a life with my family in Southwestern Ontario over the past 30 years and devoted my energy to various not-for-profit and community outreach organizations, focusing on improving the quality of life for those in my community, while also developing a large and diverse investment portfolio for my family corporation. I welcome the opportunity to give something back to a city that has given us so much, particularly in an area where I believe I could contribute a great deal both from my other professional experience as well as an avid air traveler and with deep experience of what types of programs have worked in airports I've visited around the world. Furthermore, I think my background in both professional and non-profit management across a number of functional areas (finance, human resources, public relations) would allow me to contribute across a number of areas where I have valuable skills. Finally, I believe that as someone is a frequent customer of the London International Airport but does not live in the city of London, I could provide a unique perspective representing this valuable constituency for the Airport Authority, given the growing use and addressable population of the airport for the surrounding area. Past contributions: As a member of the Board of Governors of the Stratford Festival of

Canada for six years, I have participated in a number of initiatives to develop the festival's strategy for the future, helping to analyze business plans, investment opportunities, human resources strategies and future fundraising goals. In addition to serving as the Chair of the HR committee as well as serving on the Finance and Audit committees, I was an active contributor in strategic planning sessions, contributing the perspective of patrons from outside the traditional core customer segments to help ensure that future strategies to reach new patrons and potential donors would not ignore these valuable opportunities. Similarly, as a VP of Media Relations for the AKF World Partnership walk during the Walk's inaugural year, I helped to not only develop a comprehensive launch plan but also to execute by raising awareness of the mission of the Walk – raising money for women and children in developing nations – which has since grown into a prominent annual event in the city of London each spring.

Interpersonal: In both my professional and nonprofit experiences, I have had the pleasure of working with diverse sets of individuals on boards, working teams, and other groups. This has led me to develop my abilities in communicating with people who may differ from me in terms of culture, background and experiences in many significant ways. As a first generation immigrant from Kenya in a small Canadian farming community, I have learned to work with many different types of people, integrated into my community and contributed to many local organizations. Some examples of such experiences I have had include my current leadership as part of the local Syrian Refugee Resettlement project, working with the South Huron Community Living board, leading a diverse team and my six-year tenure as a member of the Board of Governors of the Stratford Festival, where I served on the Finance and Audit commitees and lead the Human Resources committee as chairperson. As a Board member and more recently, a Senator of the Festival, I ave worked with a diverse selection of fellow board members sharing my own experiences as well as learning about their own approaches to developing culture and arts appreciation in their own communities.

Interview interest: Yes