August 18, 2015

Mayor and Members of Council

Re: Application - Board of Directors - Greater London International Airport Authority

The following serves as my application, for your consideration as a City of London appointment to the Board of Directors of the Greater London International Airport Authority.

My work background, including that relating to serving as a Board Member with a number of associations, provides the understanding, knowledge and experience relating to building (re-building) and growing a dynamic and sustainable businesses and organizations, in the public domain and recognizing the impact such businesses and organizations contribute to the well-being of the community.

Further, my experience has given me a clear understanding of the distinction between the role of the Board and the role of management, with the former being largely responsible for setting broad policy, strategic direction and providing general oversight of the organization consistent with the broad policy and strategic direction.

Specific to transportation, there is a growing recognition and understanding that transportation plays a critical role in the economic, social and environmental health and well-being of a community. Transportation systems serve to define a community and provide critical connectivity not only within but external to a community. Air travel is one key element of the community's transportation system supporting and contributing to the social economic fabric of the community and its surrounding region.

Summary particulars regarding my background and qualifications are set out below.

Education

- Certified Management Accountant/Certified Public Accountant CMA/CPA designations
- Graduate MacMaster University Municipal Administration Diploma
- Association of Municipal Clerks and Treasurers AMCT(A) designation

Work Experience

- 36 years with London Transit holding a variety of positions including Chief Financial Officer, Board Secretary and General Manager, the latter covering a 16 year period.
- 5 years at Fanshawe College 2 years working as an accountant 3 years as the College's Internal Auditor
- 4 years teaching in Fanshawe College's Continuing Education Program
- 3 years as instructor and marker for the Certified Management Accountant Program
- 1 year Supertest Petroleum (BP Canada) in accounting department

Board Experience

- 2 years as Member of Steering Committee Ontario Centre for Transit Improvement focus on the development of productivity assessment and initiatives
- 3 years as Board Member (and Treasurer) Ontario Community Transportation Association (subsequently renamed Ontario Public Transit Association)
- 18 years as Board Member of the Canadian Urban Transit Association (CUTA) including:
 - 14 years as Chair of the Ontario Regional Committee representing Ontario transit systems in discussions/advocacy with various Ontario and federal government ministries and with Association of Municipalities of Ontario and Federation of Canadian Municipalities;
 - 3 years as Chair of Ontario Public Transit Resource Committee associated with the development of the transportation standard under the Accessibility for Ontarian's with Disability Act;
 - 5 years as a member of the CUTA Audit Committee;
 - 6 years as a member of the CUTA Corporate and Individual Awards Selection Committee

Other

- Recipient of W.G. Ross Lifetime Achievement Award the award recognizes the outstanding and
 consistent effort of a transit employee over a minimum of 25 years of service who through
 dedication and commitment has led to the advancement and better of public transit industry as a
 whole
- Recipient of the Queen Elizabeth II Diamond Jubilee Medal the award recognizes ones dedicated service to peers, community and Canada
- Presenter/lecturer at conference and professional development sessions relating to the development and delivery of public transit services re policy and program development, process management and labour relations

Participating on the Greater London International Airport Authority Board of Directors would allow me to continue to utilize my experience and expertise for the public benefit in ensuring that the London Airport is managed, operated and developed in a safe, effective and financially viable manner. I would welcome the opportunity of an interview and can provide references upon request.

Thank you for your consideration.

Larry Ducharme 70 Garland Crescent London, Ontario N5V IN5