

22ND REPORT OF THE
STRATEGIC PRIORITIES AND POLICY COMMITTEE

Meeting held on September 14, 2015, commencing at 4:02 PM, in the Council Chambers, Second Floor, London City Hall.

PRESENT: Mayor M. Brown and Councillors M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, T. Park and J. Zaifman and L. Rowe (Secretary).

ALSO PRESENT: A. Zuidema, J.P. Barber, J. Braam, B. Coxhead, S. Datars Bere, A. Dunbar, J.M. Fleming, K. Graham, A. Hagan, M. Hayward, K. Huner, G. Kotsifas, L. Livingstone, V. McAlea Major, L. Palarchio, M. Ribera, C. Saunders, J. Senese and P. Yeoman.

I. CALL TO ORDER

1. Disclosures of Pecuniary Interest

That it BE NOTED that Councillor J. Helmer disclosed a pecuniary interest in clause 3 of this Report having to do with the community mailbox installation agreement, by indicating that his spouse is employed by Canada Post.

II. CONSENT ITEMS

2. Community and Development Industry Stakeholder Consultation Regarding Proposed Amendments to the Development Charges Act, 1997

That, on the recommendation of the Managing Director, Finance and Corporate Services and City Treasurer, Chief Financial Officer, the staff report dated September 14, 2015 regarding stakeholder consultation on proposed amendments to the Development Charges Act, 1997 BE RECEIVED for information.

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, T. Park, J. Zaifman (15)

3. Community Mailbox Installation Agreement

That, on the recommendation of the Managing Director, Environmental & Engineering Services and City Engineer, the following actions be taken with respect to the Canada Post Community Mailbox installations:

- a) the draft Federation of Canadian Municipalities agreement BE APPROVED as the basis for negotiations with Canada Post;
- b) the Civic Administration BE DIRECTED to proceed with negotiations with Canada Post to achieve an agreement that reflects London's concerns and issues on the placement of community mailbox's on the municipal right of way; and
- c) NO FURTHER ACTIONS BE TAKEN with respect to requesting local Members of Parliament to attend public engagement sessions, advising Canada Post that the City will not endorse Canada Post's actions prior to the public engagement process being satisfactorily completed, and the Mayor sending a letter to the Chief Executive Officer of Canada Post to inform Canada Post of the City of London's position regarding the existing delivery system, on the understanding that staff will continue to pursue the provision of a complete and clear list of the community mailbox locations.

Voting Record:

Motion to Approve parts a) and b).

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, T. Park, J. Zaifman (14)

Motion to Approve part c).

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, T. Park, J. Zaifman (14)

III. SCHEDULED ITEMS

None.

IV. ITEMS FOR DIRECTION

4. Multi-Year Budget

That the following actions be taken with respect to the Multi-Year Budget:

- a) on the recommendation of the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer, with the concurrence of the City Manager, the list of initiatives and projects attached as Appendix A, BE ENDORSED in principle as those that will have business cases prepared for consideration to receive new funding through the 2016-2019 Budget process; it being noted that the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer made the attached presentation with respect to this matter; and
- b) NO FURTHER ACTION BE TAKEN with respect to a review of the budget priorities in relation to the various Standing Committee Deferred Matters Lists.

Voting Record:

Motion to include the Winter Maintenance Strategy on the list of initiatives and projects.

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, T. Park, J. Zaifman (14)

NAYS: P. Hubert (1)

Motion to Approve the revised list of initiatives and projects.

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, T. Park, J. Zaifman (15)

Motion to Approve that no further action be taken with respect to a review of the budget priorities in relation to the various Standing Committee Deferred Matters Lists.

Motion Passed

YEAS: M. Brown, B. Armstrong, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (11)

NAYS: M. van Holst, J. Helmer, T. Park (3)

5. Consideration of Appointment to the Town and Gown Committee

That Councillor J. Zaifman BE APPOINTED to the Town and Gown Committee for the term ending November 30, 2018.

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, T. Park, J. Zaifman (15)

V. DEFERRED MATTERS/ADDITIONAL BUSINESS

6. Provincial Transportation Modes

That the following actions be taken with respect to the Province of Ontario's examination of the optimal use of transportation modes across the province, including recommendations on modernizing and appropriately regulating the intercity bus regime to ensure it remains an attractive and affordable travel option for Ontarians, as expressed in the 2014/2015 Mandate Letter for the Ministry of Transportation:

- a) the Mayor BE REQUESTED to submit a letter to the Minister of Transportation requesting that the Minister include in the above-noted review, consideration of the role of the Ontario Highway Transport Board, with particular attention to opportunities to increase competition and encourage enhanced intercommunity public transit;
- b) the Minister of Transportation BE ENCOURAGED to complete a regional transportation mobility plan for Southwestern Ontario, including significant consultation with municipalities and other stakeholders, to identify opportunities for integration between transportation modes and across communities, and to identify gaps in the mobility network in the region; and,
- c) the Province of Ontario BE ADVISED that Municipal Council commends the Province of Ontario for taking leadership in moving towards High Speed Rail connecting Toronto, Kitchener-Waterloo, London and Windsor, as it will have a significant benefit for all of the Southwest Region, and urges the Province of Ontario to continue to pursue its future implementation.

Voting Record:

Motion to Approve part c).

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, T. Park, J. Zaifman (13)

NAYS: B. Armstrong, P. Squire (2)

Motion to Approve parts a) and b).

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, T. Park, J. Zaifman (15)

7. Councillor J. Helmer Enquiry – Moving Ontario Forward Consultation

That it BE NOTED that Councillor J. Helmer enquired about the status of the City of London's feedback with respect to the Moving Ontario Forward consultation process. The City Manager advised that: the City of London will meet the

response deadline; staff are still working through the Environmental Assessment (EA) component and if the EA does not land on a preferred alternative, a letter will be submitted to serve as a placeholder to allow the process to continue and remain objective; and that the report is a significant one which requires staff to take adequate time to enable it to provide its best advice, in order to assist the Municipal Council in making an appropriate decision.

VI. ADJOURNMENT

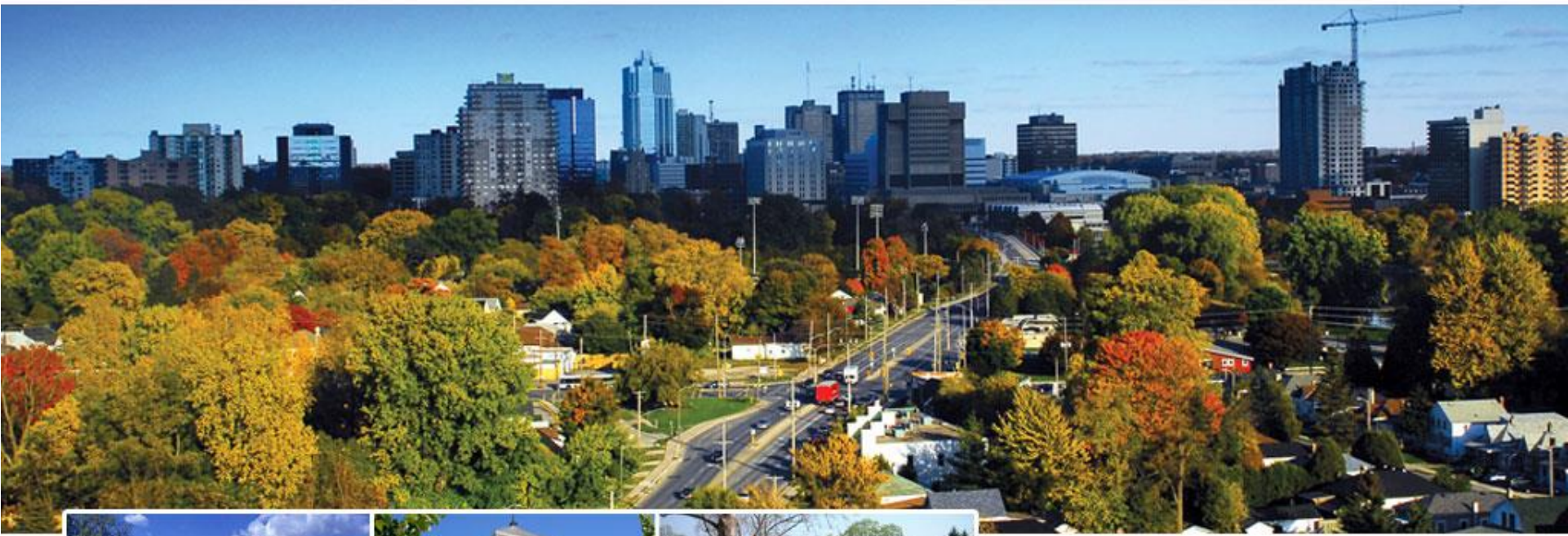
The meeting adjourned at 7:45 PM.

APPENDIX A

NEW INITIATIVES AND PROJECTS REQUESTING ADDITIONAL FUNDING FOR WHICH BUSINESS CASES WILL BE PREPARED TO BE CONSIDERED DURING THE 2016-2019 BUDGET

"Top 11" Ref	Strategic Plan Ref	Initiative/Project	Estimated** 2016-2019 Impact (in \$ millions)
1	Building a Sustainable City: 2A	Thames Valley Corridor	\$1.0-\$3.0
1	Building a Sustainable City: 2C	Road Safety Strategy	\$0.1-\$0.5
2	Building a Sustainable City: 1A	Infrastructure Gap	\$8.0-\$12.0
3	Growing Our Economy: 1D	Service London	\$0.1-\$0.5
3	Leading in Public Service: 5B	Garbage Collection	\$0.1-\$0.5
3	Leading in Public Service: 5B	Service London	\$5.0-\$8.0
3	Leading in Public Service: 5B	Technology - AMANDA	\$1.0-\$3.0
3	Leading in Public Service: 5B	Technology - Maintenance Management System	\$1.0-\$3.0
4	Growing Our Economy: 1C	Back to the River	\$5.0-\$8.0
4	Growing our Economy: 2A	Downtown Plan	\$0.1-\$0.5
4	Growing our Economy: 2A	Dundas Flex Street	\$12.0-\$20.0
5	Growing Our Economy: 2B	Housing Supports Enhancement	\$0.6-\$1.0
5	Strengthening Our Community: 3A	Low Income Supports Enhancement	\$0.6-\$1.0
5	Strengthening Our Community: 3A	Mental Health and Addictions Enhancement	\$0.1-\$0.5
5	Strengthening Our Community: 3C	Housing Supports Enhancement	\$3.0-\$5.0
6	Growing Our Economy: 5D	Employee Programs Enhancement	\$0.1-\$0.5
7	Building a Sustainable City: 3C	Urban Forest Strategy	\$3.0-\$5.0
10	Leading in Public Service: 1A	Planning - Communication and Engagement	\$0.1-\$0.5
10	Strengthening Our Community: 1A	Neighbourhoods	\$0.6-\$1.0
11	Building a Sustainable City: 3D	Road Map 2.0 - Waste Diversion	\$0.1-\$0.5
Added At SPPC Meeting On September 14, 2015			
	Strengthening Our Community: 5I	Winter Maintenance Strategy	\$1.0-\$3.0
		2016-2019 Additional Funding Range	\$41.0-\$63.0

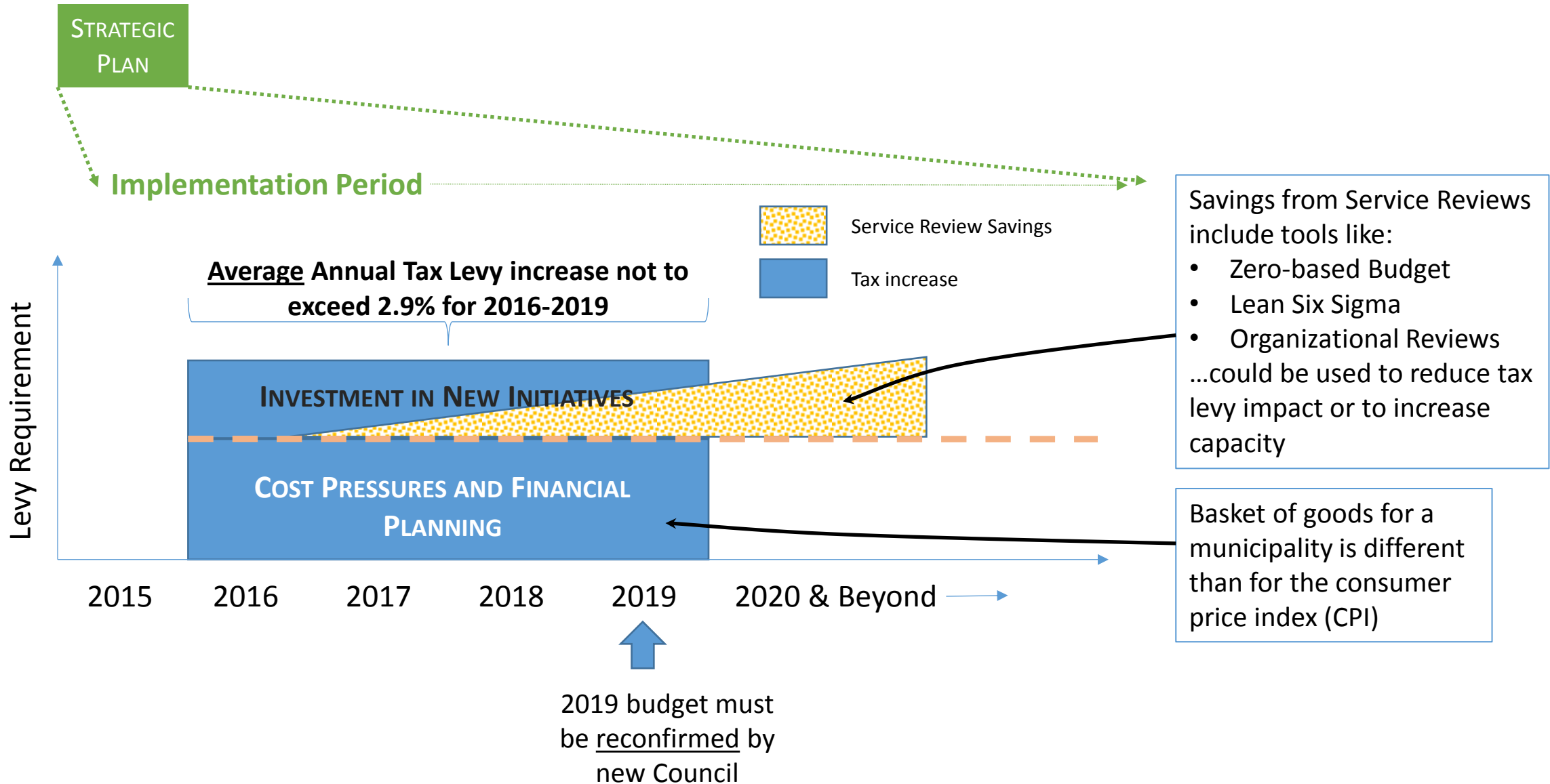
**The "Estimated" range is based on very preliminary estimates provided by service areas and will be refined as we proceed through the development of business cases



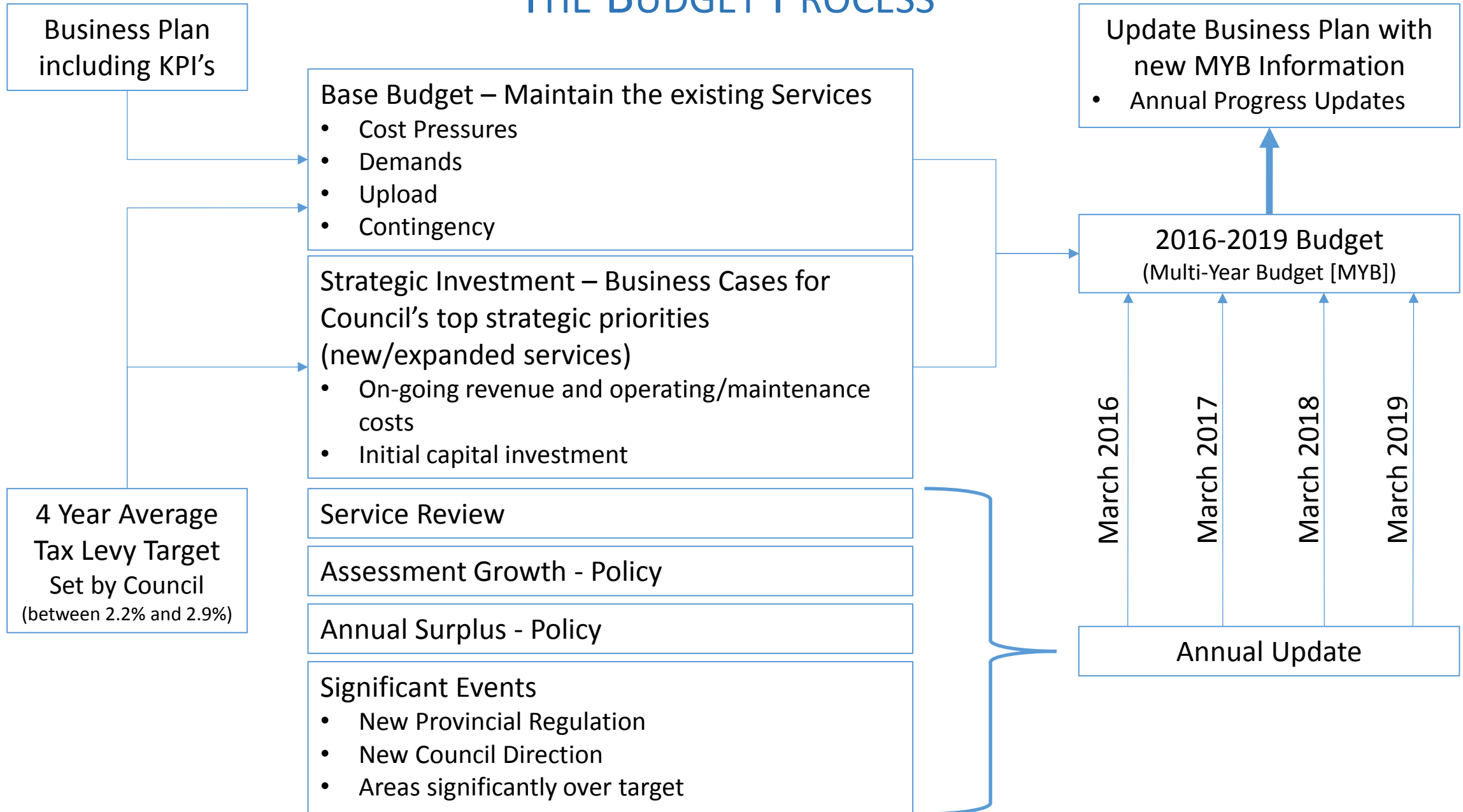
2016-2019 BUDGET

Focus for New Investment

How's IT GOING TO WORK?



THE BUDGET PROCESS



All Initiatives in Strategic Plan

5.3%*

Strategies related to

11 Focus Priorities

4.5%*

Recommendation

From SLT

% Change within Parameters set by Council



*4-year Average annual increase tax levy

HOW DID WE NARROW THE FOCUS?

1. Limit the property tax increase to within financial parameters set by Council
2. Used debt where appropriate and without compromising the principles of the Strategic Financial Plan
3. Tried to hit as many of the “top 11” priorities as possible
4. Principles used in narrowing the focus
 - a. Risk Profile
 - b. Impact to the Community
 - c. Balance across the four Strategic Areas of Focus
 - d. Degree and speed of implementation - Pace

NEW INITIATIVES AND PROJECTS REQUESTING ADDITIONAL FUNDING FOR WHICH BUSINESS CASES WILL BE PREPARED TO BE CONSIDERED DURING THE 2016-2019 BUDGET (APPENDIX A)

"Top 11" Ref	Strategic Plan Ref	Initiative/Project	Estimated** 2016-2019 Impact (in \$ millions)
1	Building a Sustainable City: 2A	Thames Valley Corridor	\$1.0-\$3.0
1	Building a Sustainable City: 2C	Road Safety Strategy	\$0.1-\$0.5
2	Building a Sustainable City: 1A	Infrastructure Gap	\$8.0-\$12.0
3	Growing Our Economy: 1D	Service London	\$0.1-\$0.5
3	Leading in Public Service: 5B	Garbage Collection	\$0.1-\$0.5
3	Leading in Public Service: 5B	Service London	\$5.0-\$8.0
3	Leading in Public Service: 5B	Technology - AMANDA	\$1.0-\$3.0
3	Leading in Public Service: 5B	Technology - Maintenance Management System	\$1.0-\$3.0
4	Growing Our Economy: 1C	Back to the River	\$5.0-\$8.0
4	Growing our Economy: 2A	Downtown Plan	\$0.1-\$0.5
4	Growing our Economy: 2A	Dundas Flex Street	\$12.0-\$20.0
5	Growing Our Economy: 2B	Housing Supports Enhancement	\$0.6-\$1.0
5	Strengthening Our Community: 3A	Low Income Supports Enhancement	\$0.6-\$1.0
5	Strengthening Our Community: 3A	Mental Health and Addictions Enhancement	\$0.1-\$0.5
5	Strengthening Our Community: 3C	Housing Supports Enhancement	\$3.0-\$5.0
6	Growing Our Economy: 5D	Employee Programs Enhancement	\$0.1-\$0.5
7	Building a Sustainable City: 3C	Urban Forest Strategy	\$3.0-\$5.0
10	Leading in Public Service: 1A	Planning - Communication and Engagement	\$0.1-\$0.5
10	Strengthening Our Community: 1A	Neighbourhoods	\$0.6-\$1.0
11	Building a Sustainable City: 3D	Road Map 2.0 - Waste Diversion	\$0.1-\$0.5
		2016-2019 Additional Funding Range	\$40.0-\$60.0

INITIATIVES AND PROJECTS THAT SUPPORT THE “TOP 11”, BUT ARE ALREADY INCLUDED (EITHER PARTIALLY OR IN WHOLE) IN EXISTING BUDGETS AND PLANS (NO BUSINESS CASES) (APPENDIX B)

“Top 11” Ref	Strategic Plan Ref	Initiative/Project
1	Building a Sustainable City: 2A	Active Transportation Initiative
1	Building a Sustainable City: 2A	Rapid Transit*
1	Building a Sustainable City: 2A	Thames Valley Corridor
2	Building a Sustainable City: 1A	Infrastructure Gap
2	Building a Sustainable City: 1A	OneVoice
3	Growing Our Economy: 1D	Service London
3	Leading in Public Service: 5B	Front Door Service Strategy
3	Leading in Public Service: 5B	Housing Supports Enhancement
3	Leading in Public Service: 5B	Long Term Care
3	Leading in Public Service: 5B	Service London
3	Leading in Public Service: 5B	Technology Enhancements
4	Growing Our Economy: 1C	Back to the River
5	Growing Our Economy: 2B	Housing Supports Enhancement
5	Strengthening Our Community: 3A	Age Friendly City Initiative
5	Strengthening Our Community: 3A	Child and Youth Network
5	Strengthening Our Community: 3A	Low Income Supports Enhancement
5	Strengthening Our Community: 3A	Mental Health and Addictions Enhancement
5	Strengthening Our Community: 3A	Ontario Works Service Plan
5	Strengthening Our Community: 3C	Housing Supports Enhancement
6	Growing Our Economy: 5D	Diversity Program Enhancement
6	Growing Our Economy: 5D	Immigration Strategy
7	Building a Sustainable City: 3C	Urban Forest Strategy
8	Growing our Economy: 2C	Community Improvement Plans
9	Growing our Economy: 3A	Smart City
9	Growing Our Economy: 4A	Economic Strategy
10	Leading in Public Service: 1A	Public Engagement
10	Strengthening Our Community: 1A	Neighbourhoods

SUMMARY

1. The initiatives and projects identified in Appendices A and B cover all of the “Top 11” strategies identified by Council on July
2. Initial estimates suggest the initiatives and projects identified in Appendices A and B would keep the tax levy increase to within the target range identified by Council in May
3. Some of the initiatives and projects are heavily dependent on securing other sources of funding, for example Provincial or Federal grants.
4. Over the next four years, Service Reviews will provide Council with opportunities to reallocate resources.