

**2ND REPORT OF THE**  
**SERVICES REVIEW COMMITTEE**

Meeting held on January 18, 2012, commencing at 9:06 AM, in the Council Chambers, Second Floor, London City Hall.

**PRESENT:** Committee Members: Councillor N. Branscombe (Chair), Mayor J. Fontana and Councillors J.L. Baechler, D. Brown, M. Brown, D.G. Henderson, P. Hubert, B. Polhill, J. B. Swan and H.L. Usher and B. Westlake-Power (Secretary).

**ABSENT:** Councillor J.P. Bryant

**ALSO PRESENT:** Councillor P. Van Meerbergen, R.L. Fair, M. Hayward, A. Barbon, J.P. Barber, J. Braam, L. Burgess, I. Collins, B. Coxhead, A. Dunbar, J. Edward, J. Fleming, G. Francis, P. Foto, A. Gilliam, L. Green, S. Houde, C. Howard, S. Hubbard-Krimmer, D. Ikeno, T. Johnson, L. Karlovcec, C. Keller, J. Kobarda, G. Kotsifas, I. Listar, L. Livingstone, J. Lucas, V. McAlea Major, D. O'Brien, L. Palarchio, R. Paynter, G. Pollett, C. Saunders, C. Smith, J. Smout, J. Stanford, L. Stevens, I. Wilcox and R. Wilcox.

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**I. DISCLOSURES OF PECUNIARY INTEREST**

1. No pecuniary interests are disclosed.

**II. CONSENT ITEMS**

**III. SCHEDULED ITEMS**

2. 2012 Budget Review

That the following actions be taken with respect to the review of the 2012 Budget, as generally outlined in the attached presentation from the Director, Financial Planning and Policy:

- a) the following actions be taken with respect to the Capital Grant Allocation Program for the year 2012:
  - i) a moratorium on capital grant allocations (\$200,000) **BE IMPOSED** for the year 2012;
  - ii) the request received at the Budget Public Participation Meeting from "My Sisters' Place" **BE REFERRED** to the 2013 Budget process, with a fulsome business plan to accompany the ask;
  - iii) the Capital Grant Allocation Program **BE CONTINUED** as a line item in future City budgets for further consideration; and;
  - iv) the 'A' list 2012 Budget reductions **BE APPROVED**;
- b) the following actions be taken with respect to the Community Services new initiatives that were funded in the base budget:
  - i) the London System Reengineering: Neighbourhood Child and Family Centres (NCFC) and London Strengthening Neighbourhoods Strategy (LSNS) initiatives **BE APPROVED IN PRINCIPLE**;
  - ii) the Civic Administration **BE DIRECTED** to report back to the Strategic Priorities and Policy Committee Budget meeting with respect to additional departmental review and other opportunities to accommodate the above-noted initiatives with a \$600,000 departmental budget reduction; and,
  - iii) 2012 funding for the Community Development and Housing

(Social Housing) initiative **BE REMOVED** from the 2012 levy calculation;

- c) the following actions be taken with respect to the 2012 budgets submitted by boards, commissions and outside agencies which exceeded the Council target:
- i) Middlesex London Health Unit (MLHU) budget:
    - A. the MLHU **BE REQUIRED** to reduce the City-funded portion of the budget by \$496,000, in accordance with the previous direction of Council in order to continue to work toward the City funding only 25% of the MLHU; and,
    - B. the MLHU and the City Solicitor **BE REQUESTED** to report back to the February 9th meeting of the SPPC with respect to the impacts specific to mandated programs and any potential legal implications based on existing agreements including the Public Health Accountability Agreement with the Province;
  - ii) the London Police Service **BE REQUESTED** to accommodate the Council-directed 2012 budget target by reducing their proposed budget by \$1.5 million; and,
  - iii) the London & Middlesex Housing Corporation, Land Ambulance and Conservation Authorities **BE REQUESTED** to accommodate the Council-directed 2012 budget target and to provide an information report to the Strategic Priorities and Policy Committee with respect to the implications the required budget reductions;
- d) the Civic Administration, boards, commissions and outside agencies **BE DIRECTED** develop and submit to the Strategic Priorities and Policy Committee meeting of February 9, 2012, a "B" list of proposed additional budget cuts, in order to achieve a 0% property tax levy increase; and,
- e) the following actions be taken with respect to the proposed "Adds and Cuts" business cases:
- i) the following allocations **BE APPROVED**:
    - A. Management of Emerald Ash Borer in the amount of \$500,000; it being noted there will be a realignment of the proposed 2012 funding for various related work and that Civic Administration will continue to explore revenue opportunities; it being further noted that this proposed allocation will also incorporate the requested amount from ReForest London;
    - B. Pest Control with Bed Bug Focus (LMHC) in the amount of \$141,000; it being noted that there is an associated impact on the LMHC budget as a whole related to this allocation; it being further noted that alternate funding will also be sought;
    - C. Diversity Programs/Initiatives in the amount of \$75,000; and,
    - D. Mayor's Office – Community Engagement and Relationship Building in the amount of \$50,000;
  - ii) the following initiatives **BE APPROVED IN PRINCIPLE**, with the Civic Administration to provide a report to the Strategic Priorities and Policy Committee with respect to one-time funding sources outside of the tax levy:

- A. Sports Park Development in the amount of \$2,000,000;
  - B. Ontario Works in the Community – South in the amount of \$6,500,000; it being noted that \$2,200,000 is currently earmarked in reserve for this project;
  - C. Corporate Asset Management Development in the amount of \$150,000;
  - D. Corporate Asset Management Software System and Consultants in the amount of \$130,000; and,
  - E. Corporate Records Management Program in the amount of \$170,000;
- iii) the following initiatives **BE CONSIDERED** with the Capital budget process, with funding to be sourced from within the existing Capital Plan:
- A. SOHO Streetscape Improvement, in the revised amount of \$800,000; and,
  - B. Downtown On-street Pay & Display Meters in the amount of \$300,000; and,
- iv) one-time funding from OBCR, in the revised amount of \$100,000, **BE ALLOCATED** to the Service Review initiative; and,
- v) no funding **BE ALLOCATED** to the remaining business cases and initiatives from the 2012 tax levy, as outlined in the attached action summary.

#### IV. ITEMS FOR DIRECTION

##### 3. Business Cases

That the business cases of the Latin American Career Development Centre and Neighbourhood WATCH London **BE NOTED**; it being noted that the submissions as well as those presented at the Strategic Priorities and Policy Committee meeting of January 17, 2012 will be acknowledged and be advised of the 2013 process and requirements for submissions.

##### 4. London Police Services Board Business Plan and Annual Report Protocol

That the following actions be taken with respect to the report of the City Solicitor and the City Treasurer, Chief Financial Officer and the related communication from the London Police Services Board dated January 16, 2012:

- a) the London Police Services Board **BE INVITED** to the Budget meeting of the Strategic Policy Planning Committee of February 2, 2012 to work in consultation with the Council for the purposes of developing a new or amended protocol pursuant to section 32 of O. Reg. 3/99 under the *Police Services Act*, with a view to addressing the sharing of information with the Municipal Council, including the type of information to be shared (e.g. the identification of mandatory and discretionary programs and services) and the frequency for sharing such information and to provide for the joint determination and participation by the Municipal Council in the consultation processes for the development of the business plan;
- b) that the City Treasurer, Chief Financial Officer **BE DIRECTED** to consult with the London Police Services Board with a view to developing a by-law to provide for the form and detail of the estimates and dates they are to be submitted annually pursuant to s. 290(6) of the *Municipal Act, 2001* and s. 39 of the *Police Services Act*; and

- c) the details as to existing protocols between other municipalities and other police service boards **BE PROVIDED** to the next meeting of the Strategic Policy Planning Committee, for the information of the Members.

5. City of London Budget Target for the Middlesex-London Board of Health

That the communication dated January 10, 2012, from the Chair of the Middlesex-London Board of Health, with respect to the City of London 2012 Budget Target for the Board of Health **BE RECEIVED**.

6. Municipal Council's Request for London Police Services Board's Attendance before the Services Review Committee

That the communication dated January 16, 2012, from the Chair of the London Police Services Board, with respect to the Municipal Council's request for attendance before the Services Review Committee **BE RECEIVED**.

**V. DEFERRED MATTERS/ADDITIONAL BUSINESS**

None.

**VI. ADJOURNMENT**

The meeting adjourned at 2:54 PM.

	(\$ 000's)	Requested/ Proposed	COMMENTS
<b>Service Review Committee 'Adds' &amp; 'Cuts' Business Cases</b>			
Parking Initiative		500	Refer to 2013
Library Services to Seniors		164	Refer to 2013
Sports Park Development		2,000	Support in principle, one time funding
Veteran's Memorial Parkway		150	
Thames Valley Corridor Plan		500	Move to 2013 and refer to Inv
Management of Emerald Ash Borer	500	1,194	Include 500K in 12, realign EAB program for Street Tree Planting, Woodland, and to include program with Reforest London on the understanding \$ for trees, Revenue potential - Subject to Report
Planning Department Work Plan - Staff Requirements		400	PULLED BY SRC
Fire: Increase Staffing Levels on Aerial Trucks		420	Defer to 2013
Pest Control with Bed Bug Focus (LMHC)	141	241	Support Program with seeking alternate SOF, base budget could be reduced by 100K if more intensive bed bug treatment implemented
Ontario Works in the Community - South		6,500	Support in principle, one time funding
SOHO Streetscape Improvement		1,200	Refer to Capital - Fund from Existing Capital Budget to 80kk
Sidewalk Snow Plowing		375	
Downtown On-street Pay & Display Meters		300	Refer to Capital - Fund from Existing Capital Budget
Corporate Asset Management Development		150	SoF to Finance Committee
Corporate Asset Management Software System and Consultants		130	
Diversity Programs/ Initiatives	75	75	
Corporate Records Management Program		170	Support in principle, one time funding
Service Reviews		300	Reduced to 100k from OBCR
Improving Outreach and Communications with Residents		80	Defer discussion to Feb 2nd
Mayor's Office - Community Engagement and Relationship Building	50	50	Report back in February
Reforest London		100	Include 500K in 12, realign EAB program for Street Tree Planting, Woodland, and to include program with Reforest London on the understanding \$ for trees, Revenue potential - Subject to Report
Big Brothers/ Big Sisters		50	Refer to 2013
Latin American Career Development Centre			Refer to 2013 and advise of process
Neighbourhood Watch			\$35k request
Closed Circuit Television Surveillance Cameras			\$140k to \$535k
My Sisters Place		100	Refer to 2013