

17TH REPORT OF THE
STRATEGIC PRIORITIES AND POLICY COMMITTEE

Meeting held on May 11, 2015, commencing at 4:00 PM, in the Council Chambers, Second Floor, London City Hall.

PRESENT: Mayor M. Brown and Councillors M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, H.L. Usher, T. Park and J. Zaifman and C. Saunders (City Clerk).

ABSENT: Councillor S. Turner.

ALSO PRESENT: A. Zuidema, R. Armistead, J.P. Barber, G. Barrett, J. Braam, D. Bourin, P. Christiaans, B. Coxhead, S. Datars Bere, A. Dunbar, M. Feldberg, J.M. Fleming, K. Graham, S. Giustizia, A. Hagan, M. Hayward, L. Livingstone, V. McAlea Major, J.P. McGonigle, L. Palarchio, J. Senese, B. Westlake-Power and P. Yeoman.

I. CALL TO ORDER

1. Disclosures of Pecuniary Interest

That it BE NOTED that the following pecuniary interests were disclosed:

- a) Councillor J. Zaifman discloses a pecuniary interest in clause 7 of this report, having to do with the Growth Management Implementation Strategy update, by indicating that his family has an interest in the matter.
- b) Councillor V. Ridley discloses a pecuniary interest in clause 7 of this report, having to do with the Growth Management Implementation Strategy update, by indicating that her family has an interest in the matter.
- c) Councillor P. Hubert discloses a pecuniary interest in item C-1 of this report, having to do with matter pertaining to reports, advice and recommendations of officers and employees of the Corporation concerning labour relations and employee negotiations in regard to the Corporation's associations or unions, including communications necessary for that purpose and for the purpose of providing instructions and directions to officers and employees of the Corporation, by indicating that he is the Executive Director of a social service agency that works with the union group.

II. CONSENT ITEMS

2. London Arts Council Agreement Renewal

That, on the recommendation of the Director of the Community and Economic Innovation Division, the following actions be taken:

- a) the by-law appended as Appendix "A", to the staff report dated May 11, 2015 BE INTRODUCED at the Municipal Council meeting to be held on May 12, 2015 to:
 - i) to approve an agreement with the London Arts Council (LAC) to provide services including the administration of City funding for the Community Arts Investment Program Category 2 and other specified arts services as set out in this agreement for the implementation of London's Cultural Prosperity Plan, substantially in the form as attached to the staff report dated May 11, 2015; and,
 - ii) to authorize the Mayor and Clerk to sign the agreement for 2015 to 2019, attached as Schedule "A" to the by-law; and;

- b) the Civic Administration to include this matter in its review of the London Community Grant process.

Voting Record:

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, H.L. Usher, T. Park, J. Zaifman (12)

NAYS: M. Salih, J. Helmer (2)

Motion to refer the matter to a future meeting of the Strategic Priorities and Policy Committee, pending receipt of the London Arts Council Annual Report.

Motion Failed

YEAS: B. Armstrong, V. Ridley (2)

NAYS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, H.L. Usher, T. Park, J. Zaifman (12)

Motion to approve and introduce a one-year service agreement with the London Arts Council.

Motion Failed

YEAS: M. Salih, J. Helmer, P. Squire, J. Morgan (4)

NAYS: M. Brown, M. van Holst, B. Armstrong, M. Cassidy, P. Hubert, A. Hopkins, V. Ridley, H.L. Usher, T. Park, J. Zaifman (10)

3. City of London's Participation in Government Relations Networks

That, on the recommendation of the Director, Community and Economic Innovation, the staff report dated May 11, 2015 on the City of London's Participation in Government Relations Networks BE RECEIVED for information.

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, H.L. Usher, T. Park, J. Zaifman (14)

4. 2nd Report of the Governance Working Group

That the following actions be taken with respect to the 2nd Report of the Governance Working Group, from its meeting held on April 27, 2015:

- a) the Governance Working Group Work Plan 2015 BE AMENDED to change the meeting date of Monday, June 29, 2015 to Thursday, June 25, 2015;
- b) the City Clerk BE REQUESTED to take the following actions with respect to the Council Procedure By-Law No. A-45:
 - i) investigate and report back on options and best practices with respect to parliamentary procedures within the context of the Robert's Rules of Order and Bourniot's Rules of Order; it being noted that the report back should include a comparison between the above-noted Rules of Order;
 - ii) review section 2.7 "Meetings – in session – entrance to floor – restriction" of the Council Procedure By-law and report back on the purpose of the section, the current practice, address the current practice at Standing Committee meetings and provide clarity to the public with respect to the practice;

- iii) review and report back at the next Governance Working Group (GWG) meeting on the implications of adding two additional meetings in July and August; it being noted that the report back is to include historical information with respect to the number of reports that have been submitted in the months of June, July, August and September; the number of Special Standing Committee and Council meetings that have been called and the number of compressed Standing Committees that have been called;
- iv) investigate and report back on the potential of facilitating separate meetings to provide for orientation where Members of Council would have the option of attending as well as the provision of on-line video options for orientation, for the 2018 Council term;
- v) review and report back on how the Council Procedural By-law could be written in “plain language” within the context of legislative requirements and the Robert’s Rules of Order and Bournoit’s Rules of Order;
- vi) review and report back on possible amendments to Part 6 “Committee of the Whole and Standing Committee Agendas” to better reflect current practices, provide some flexibility and provide an improved method of time management at the Standing Committee meetings;
- vii) amend section 6.4 “Consent Items – process to address” to read as follows:

“All of the items listed in the consent part of the Agenda of a standing committee or Committee of the Whole may be the subject of one motion and that motion shall be neither debatable nor amended; provided however, that any member of the standing committee or the Committee of the Whole may ask for any item(s) included in the consent motion to be separated from that motion whereupon the consent motions without the separate item(s) may, at the discretion of the Chair be put, and/or be considered at the end of the meeting.”
- viii) that subject to the approval of g) above, ensure that section 6.5 “Items for Direction – defined” is amended to reflect the changes to section 6.4 noted in part vii) above;
- ix) add a definition of “Deferred Matters” to section 1.1 “Definitions”;
- x) prepare an appropriate amendment to section 9.6 “Speaking – limitation – subject – maximum 5 minutes” and section 9.9 “Speaking – under debate – questions – before vote” to clarify that questions asked under the context of section 9.9 are not subject to the 5 minute limitation provided for in section 9.6;
- xi) prepare an appropriate amendment to section 9.15 “Speaking – rising and addressing” to provide for flexibility to rise or sit to speak to respond to health and safety concerns;
- xii) review and report back on possible amendments to Part 11 “Motions-Order-Putting Motions” to clarify and ensure that Part 11 reflects current practices and to provide for discretion of the Chair to modify rules as required at Standing Committee meetings;
- xiii) investigate and report back on possible amendments to section 12.18 “Voting – simultaneous – rotation – recorded vote” to reflect best practices and to provide for random rotation of calls for recorded votes;
- xiv) add a definition of “Emergent Motions” to section 1.1 “Definitions”;

- xv) investigate and report back on the requirement for original signatures on By-laws; and,
- xvi) investigate and report back on the requirement for the separation of the three reading of By-laws; and
- c) clauses 1 and 2 BE RECEIVED.

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, H.L. Usher, T. Park, J. Zaifman (13)

III. SCHEDULED ITEMS

- 5. London & Middlesex Housing Corporation - 2014 Annual Meeting of the Shareholder-Annual Resolutions Update

That, on the recommendation of the City Manager, the proposed by-law as appended to the staff report dated May 11, 2015 as Appendix "A" BE INTRODUCED at the Municipal Council Meeting to be held on May 12, 2015, to:

- a) ratify and confirm the Annual Resolutions of the Shareholder of London & Middlesex Housing Corporation (LMHC), attached as Schedule "1" to the by-law; and,
- b) authorize the Mayor and the City Clerk to execute the Annual Resolutions of the Shareholder of London & Middlesex Housing Corporation, attached as Schedule "1" to the by-law;

it being noted that the Strategic Priorities and Policy Committee heard a presentation from G. Saylor, LMHC Chair and S. Matthew, LMHC Executive Director.

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, H.L. Usher, T. Park, J. Zaifman (14)

- 6. 2016-2019 Multi-Year Budget

That, on the recommendation of the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer, with the concurrence of the City Manager, the following actions be taken with respect to the 2016-2019 Multi-Year Budget:

- a) the proposed by-law, appended as Appendix "A" to the staff report dated May 11, 2015, BE INTRODUCED at the Municipal Council meeting to be held on May 12, 2015 to enact a Multi-Year Budget Policy, in order to provide the Civic Administration with the necessary direction to proceed with the development of a 2016-2019 multi-year budget;
- b) the Civic Administration BE DIRECTED to review the Corporation's financial policies and bring forward for Council consideration new or amended policies to ensure alignment with the multi-year budget process;
- c) the timetable, appended as Appendix "B" to the staff report dated May 11, 2015, BE RECEIVED for information; it being noted that the tabling of the 2016-2019 multi-year budget has been set for January 11, 2016 at the Strategic Priorities and Policy Committee; it being further noted that an additional meeting has been added on January 21, 2016 at the Strategic Priorities and Policy Committee for the purpose of holding a public participation meeting;
- d) the public consultation plan, appended as Appendix "C" to the staff report dated May 11, 2015 for the 2016-2019 multi-year budget, BE APPROVED; it being noted that enhanced public consultation has been incorporated into the 2016-2019 multi-year budget timetable noted above;

- e) a 2016-2019 average annual tax levy increase between 2.2% and 2.9% BE CONSIDERED; it being noted that this is intended to address municipal cost pressures and may provide some additional funding for new strategic initiatives over the 2016-2019 period;
- f) the results/impacts from the Civic Administration led service reviews aimed at identifying savings in service delivery, which may include zero-base budgeting, lean six sigma, and organizational redesign BE CONSIDERED during each annual update beginning 2016; and
- g) the City Manager BE DIRECTED to canvass Members of Council to compile a draft list of the initiatives that could be used to establish a short-list of the top five to seven initiatives of Council which would be considered at a special meeting of the Strategic Priorities and Policy Committee before the end of June 2015.

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, H.L. Usher, T. Park, J. Zaifman (14)

7. 2016 Growth Management Implementation Strategy (GMIS) Update

That, on the recommendation of the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer with respect to the implementation of the Official Plan growth management policies applicable to the financing of growth-related infrastructure works, the following actions be taken with respect to the Growth Management Implementation Strategy (GMIS) update:

- a) the project deferral criteria, outlined in Appendix 'C' appended to the staff report dated May 11, 2015, BE ENDORSED to establish the timing of GMIS projects for the 2016 GMIS update and subsequent updates; it being noted that two year deferrals for projects benefitting lands without development interest will be implemented in the 2017 GMIS update and beyond;
- b) the GMIS update BE APPROVED, as appended as Appendix 'B' to the staff report dated May 11, 2015, noting the following:
 - i) an Environmental Assessment that considers the stormwater servicing of the lands tributary to North Lambeth SWM P7 and North Lambeth SWM P8 will commence in 2015;
 - ii) in accordance with the Council approved Design and Construction of Stormwater Management Facilities Process, project design work for the Parker SWM facility and Pincombe Drain SWM 3 will commence in 2015;
 - iii) project design work for trunk sanitary sewer SS12B will commence in 2015;
 - iv) the Growth Management Implementation Strategy will be used to adjust the 10 year capital program for growth infrastructure, to be reflected in the 2016 capital budget; and,
 - v) DC reserve funds for hard services will continue to be monitored due to uncertain DC revenue levels, and project deferrals may be warranted in future years;

it being noted that the Strategic Priorities and Policy Committee (SPPC) received a presentation from P. Yeoman, Manager Development Finance and P. Christiaans, Director Development Finance, with respect to this matter;

it being further noted that the SPPC received a communication dated May 1, 2015 from Jim Kennedy, President, London Development Institute with respect to this matter;

it being pointed out that no public submissions were received at the public participation meeting associated with this matter.

Voting Record:

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, H.L. Usher, T. Park (12)

Motion to open the public participation meeting.

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, H.L. Usher, T. Park (12)

Motion to close the public participation meeting.

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, H.L. Usher, T. Park (12)

IV. ITEMS FOR DIRECTION

8. Consideration of Appointment to the London Public Library Board

That Councillor P. Squire BE APPOINTED to the London Public Library Board for the term ending November 30, 2018.

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, H.L. Usher, T. Park (13)

V. DEFERRED MATTERS/ADDITIONAL BUSINESS

(See Confidential Appendix to the 17th Report of the Strategic Priorities and Policy Committee, enclosed for Members only.)

The Strategic Priorities and Policy Committee convened in camera from 9:00 PM to 10:12 PM after having passed a motion to do so, with respect to the following matter:

C-1 A matter pertaining to reports, advice and recommendations of officers and employees of the Corporation concerning labour relations and employee negotiations in regard to the Corporation's associations or unions, including communications necessary for that purpose and for the purpose of providing instructions and directions to officers and employees of the Corporation.

VI. ADJOURNMENT

The meeting adjourned at 10:13 PM.