

15TH REPORT OF THE
STRATEGIC PRIORITIES AND POLICY COMMITTEE

Meeting held on April 13, 2015, commencing at 4:06 PM, in the Council Chambers, Second Floor, London City Hall.

PRESENT: Mayor M. Brown and Councillors M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher and J. Zaifman and C. Saunders (Acting Secretary).

ABSENT: Councillor T. Park.

ALSO PRESENT: A. Zuidema, R. Armistead, J.P. Barber, J. Braam, B. Coxhead, M. Daley, C. DeForest, J.M. Fleming, S. Giustizia, A. Hagan, M. Hayward, G. Kotsifas, L. Livingstone, J. Logan, M. Ribera, E. Soldo, J. Stanford, L. Stevens, M. Tomazincic, B. Westlake-Power and R. Wilcox.

I. CALL TO ORDER

That, given the length of the meeting agenda, Council Members' comments, questions, etc. be limited to 3 minutes.

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, M. Cassidy, P. Squire, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (12)

NAYS: J. Helmer, J. Morgan (2)

1. Disclosures of Pecuniary Interest

That it BE NOTED that Councillor P. Hubert discloses a pecuniary interest in clause 8 of this Report, having to do with appointment of Directors for the London Downtown Business Association, by indicating that he is the executive director of a social services agency that has a service contract with Downtown London.

II. CONSENT ITEMS

None.

III. SCHEDULED ITEMS

2. Service London Update Report

That, on the recommendation of the Managing Director of Neighbourhood, Children and Fire Services, the staff report dated April 13, 2015 related to the deliverables and progress associated with the Service London Implementation Plan, BE RECEIVED for information; it being noted that the Strategic Priorities and Policy Committee received a presentation from the Manager, Service London with respect to this matter.

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (14)

3. Orientation and Update on Housing Development Corporation (HDC)

That the orientation presentation and update with respect to the Housing Development Corporation (HDC) BE RECEIVED; it being noted that the Strategic Priorities and Policy Committee received a presentation from the Manager, Municipal Housing with respect to this matter.

Motion Passed

YEAS: M. Brown, M. van Holst, B. Armstrong, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (14)

4. Development Charges Orientation

That the orientation presentation with respect to Development Charges BE RECEIVED; it being noted that the Strategic Priorities and Policy Committee received the attached presentation, from the Director, Development Finance, with respect to this matter.

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (13)

IV. ITEMS FOR DIRECTION

5. Investing in the Arts - Building a New Collaborative Orchestra Model - We Play on Performance Fund and Reallocation of Community Arts Investment Program (CAIP) Arts Funding

That, on the recommendation of the City Manager, in consultation with the London Arts Council (LAC) Board of Directors and Staff, the following actions be taken with respect to Investing in the Arts; Building a New Collaborative Orchestra/Music Model, WE PLAY ON Performance Fund for Professional Musicians formerly of Orchestra London, and reallocation of Community Arts Investment Program funding:

- a) the LAC BE PROVIDED with one-time funding of up to \$300,000 from existing arts funding during the year 2015 to:
 - i) co-ordinate the development of Building a New Collaborative Orchestra/Music Model for up to \$150,000, with the goal of creating a new professional financially sustainable orchestral/music model that would be successful for London. The LAC would engage specific expertise to develop the business case for a new orchestral/music model as well as provide office infrastructure for WE PLAY ON Performance Fund support; and,
 - ii) work with the Professional Musicians formerly of Orchestra London to support orchestra concerts through leveraging a WE PLAY ON Performance Fund of up to \$150,000 during this time;

it being noted that any funding noted in parts i) and ii) above, are subject to the conditions set out in part d) of this clause;

- b) the source of funding BE APPROVED from the Community Arts Investment Program Category 1 for Building a New Collaborative Orchestra/Music Model and creation of WE PLAY ON Performance Fund for Professional Musicians formerly of Orchestra London;
- c) the LAC BE ASKED to provide the City Manager and the City Treasurer with quarterly progress updates concerning the progress of the Building a New Collaborative Orchestra/Music Model and WE PLAY ON Performance Fund for Professional Musicians formerly of Orchestra;
- d) the LAC, through the Civic Administration, BE DIRECTED to provide a report to the Strategic Priorities and Policy Committee, concerning Building a New Collaborative Orchestra/Music Model and WE PLAY ON Performance Fund for Professional Musicians, formerly of Orchestra London, prior to and as a condition of the funding (noted in part a), above) being provided in 2015 and noting that the Municipal Council may adjust the above-noted funding based on the information provided in the aforementioned required report; and

- e) the Community Arts Investment Program (CAIP) Category 1 funding of \$200,000 BE RE-ALLOCATED within the same granting program to CAIP Category 2 for each of the years 2015, 2016, 2017, and 2018 for the purpose of funding a new Development Acceleration Stream of this Category for specific organizations currently receiving operating funding, to increase the capacity of CAIP Category.

Motion Passed

Voting Record:

Motion to Approve parts a), b), c) and d) of the clause.

YEAS: M. Brown, M. van Holst, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (11)

NAYS: B. Armstrong, M. Salih, J. Helmer (3)

Motion to Approve part e) of the clause.

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (13)

NAYS: B. Armstrong (1)

- 6. London & Middlesex Housing Corporation 2015 Shareholder's Meeting Request

That the following actions be taken with respect to the 2014 Annual General Meeting of the Shareholder for the London & Middlesex Housing Corporation:

- a) the 2014 Annual General Meeting of the Shareholder for the London & Middlesex Housing Corporation BE HELD at a meeting of the Strategic Priorities and Policy Committee on May 11, 2015, for the purpose of receiving the report from the Board of Directors of the London & Middlesex Housing Corporation in accordance with the Shareholder Declaration and the Business Corporations Act, R.S.O. 1990, c. B.16; and
- b) the City Clerk BE DIRECTED to provide notice of the 2014 Annual Meeting to the Board of Directors for the London & Middlesex Housing Corporation and to invite the Chair of the Board and the Executive Director of the London & Middlesex Housing Corporation to attend at the Annual Meeting and present the report of the Board in accordance with Article 7.1 of the Shareholder Declaration;

it being noted that the Strategic Priorities and Policy Committee received a communication dated March 24, 2015, from S. Matthew, Executive Director, London & Middlesex Housing Corporation with respect to this matter.

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (13)

- 7. London Hydro's Annual General Meeting (AGM) Request

That the following actions be taken with respect to the 2014 Annual General Meeting of the Shareholder for London Hydro Inc.:

- a) the 2014 Annual General Meeting of the Shareholder for London Hydro Inc. BE HELD at a meeting of the Strategic Priorities and Policy Committee on June 15, 2015, for the purpose of receiving the report from the Board of London Hydro Inc. in accordance with the Shareholder Declaration and the Business Corporations Act, R.S.O. 1990, c. B.16; and,

- b) the City Clerk BE DIRECTED to provide notice of the 2014 Annual Meeting to the Board of Directors for London Hydro Inc., and to invite the Chair of the Board and Chief Executive Officer of London Hydro Inc. to attend at the Annual Meeting and present the report of the Board in accordance with Article 7.1 of the Shareholder Declaration; and,

it being noted that the Strategic Priorities and Policy Committee received a communication dated March 18, 2015, from M. Mathur, Chair, London Hydro Inc., with respect to this matter.

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (13)

8. Nomination of Individuals for Appointment to the London Downtown Business Association for the term ending November 30, 2018

That the following BE APPOINTED to the London Downtown Business Association Board of Management for the term ending November 30, 2018:

Robert T. Usher - Covent Garden Market
 Gerald Gallacher - Nicholson Sheffield Architects
 Colin Nash - Nash Jewellers
 Brahm Wiseman - Heroes Cards and Comics
 Lori DaSilva - London Convention Centre
 Deb Harvey - Grand Theatre
 John Fyfe Millar - Pinpoint Publications/Featherbone Place
 Dennis Winkler - Winks Eatery
 Kathy Navakas - London Fringe
 David Kirwin - Kirwin, Fryday, Medcalf - The Law House
 Julia Stewart - Salon Cyan

it being noted that the Strategic Priorities and Policy Committee received a communication dated March 16, 2015, from R. T. Usher, Board Chair and Nominating Committee Chair, L.D.B.A. and Janette MacDonald, CEO and General Manager, London Downtown Business Association, with respect to the above appointments.

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (12)

RECUSED: P. Hubert (1)

9. City Budget 2015 Comments - London Chamber of Commerce

That the communication dated March 5, 2015 from the London Chamber of Commerce, with respect to comments related to the 2015 City Budget, BE RECEIVED.

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (13)

10. 1st Report of the Governance Working Group

That the following actions be taken with respect to the revised 1st Report of the Governance Working Group (GWG) from its meeting held on March 30, 2015:

- a) the following actions be taken with respect to Council Members' and Appointed Citizen Members' Remuneration:
- i) potential adjustments to Council Members' remuneration, in accordance with Council Policy 5(32) entitled "Remuneration for Elected Officials and Appointed Citizen Members" BE

DEFERRED;

- ii) the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer and the City Clerk BE REQUESTED to submit a report at a future meeting of the Corporate Services Committee with respect to the steps necessary to implement the 2015 compensation adjustments for appointed citizen members of local boards and commissions where stipends are paid, in accordance with Council Policy 5(32) entitled "Remuneration for Elected Officials and Appointed Citizen Members; and,
 - iii) the next Council Compensation Task Force BE REQUESTED to consider in their review, the remuneration relating to the Deputy Mayor positions and the Councillors' positions;
- b) the past Chair of the 2013 Council Compensation Review Task Force BE REQUESTED to attend a future meeting of the GWG as a delegation to provide an overview of the process undertaken and the recommendations of the 2013 Council Compensation Review Task Force;
- c) the following matters BE REFERRED to the GWG for consideration, and the GWG Terms of Reference BE REVISED accordingly:
- i) a review of the Council Procedure By-law, with respect to potential changes that would assist in improving time management of both Standing Committee and Council Meetings including, but not limited to, introduction of new/additional business, the length and number of times a Member of Council should be permitted to speak, guidelines for non-committee members' participation; and inclusion of proposed timelines for agenda items;
 - ii) a ranked voting system for appointments of citizens to boards, commissions and advisory committees;
 - iii) a process that would provide Members of Council and the public with information as to when staff will report back on major initiatives and/or development applications; and,
 - iv) a proposed process for providing Members of Council with a list of the current projects being undertaken by the Civic Administration;
- d) the following matters BE REFERRED to the Corporate Services Committee for consideration:
- i) a proposed process for reviewing Council policies in order to ensure that the policies continue to be relevant and are appropriately updated;
 - ii) a process for reporting out on expenditures which the Civic Administration has been delegated the authority to approve;
 - iii) potential methods for enhancing public participation at Public Participation Meetings, including the use of social media; and,
 - iv) the expanded utilization of the electronic agenda and voting system, including use of the data generated by the system;
- e) the legislative authority to discuss boards, commissions and advisory committee appointments BE REFERRED to the GWG, and the Terms of Reference BE REVISED accordingly;
- f) that it BE NOTED that no further action is required related to a shared calendar request; it being note that a pilot implementation is already being enacted in the Council Members' Office;
- g) the Terms of Reference of the Governance Working Group BE AMENDED to provide for the holding of informal, semi-annual discussions where Members of Council could bring forward ideas for

improvements to processes and procedures as well as the above-noted changes to the Terms of Reference; and

h) clauses 1 to 7, inclusive, BE RECEIVED.

Motion Passed

Voting Record:

Motion to Approve clauses 1 to 7, inclusive.

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (13)

Motion to Approve part a) of clause 8.

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (12)

NAYS: P. Squire (1)

Motion to Approve part b) of clause 8.

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (13)

Motion to Approve part c) of clause 8.

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (13)

Motion to Approve the revised part d) of clause 8.

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (13)

Motion to Approve that no further action be taken related to a shared calendar request.

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (13)

Motion to Approve the legislated authority to discuss appointments in camera be referred to the GWG.

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (13)

Motion to Approve the necessary amendments to the Terms of Reference of the GWG.

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (13)

V. DEFERRED MATTERS/ADDITIONAL BUSINESS

11. ADDED - Orientation - Tax Policy

That the attached orientation presentation, from the Managing Director, Corporate Services and City Treasurer, and Chief Financial Officer, and the Division Manager, Taxation and Revenue, with respect to Tax Policy BE RECEIVED.

Motion Passed

Voting Record:

Motion to direct Civic Administration to submit revised by-laws to enact the following tax ratios for 2015, for introduction at the Municipal Council meeting to be held on April 14, 2015:

multi- residential 1.86
commercial 1.97
industrial 2.1

Motion Failed

YEAS: M. Salih, J. Helmer, V. Ridley, S. Turner, J. Zaifman (5)

NAYS: M. Brown, M. van Holst, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, H.L. Usher (8)

Motion to Approved receipt of the presentation.

Motion Passed

YEAS: M. Brown, M. van Holst, M. Salih, J. Helmer, M. Cassidy, P. Squire, J. Morgan, P. Hubert, A. Hopkins, V. Ridley, S. Turner, H.L. Usher, J. Zaifman (13)

VI. CONFIDENTIAL

(See Confidential Appendix to the 14th Report of the Strategic Priorities and Policy Committee enclosed for Members only.)

The Strategic Priorities and Policy Committee convened in camera from 9:54 PM to 10:42 PM after having passed a motion to do so, with respect to the following matter:

C-1 A matter pertaining to reports, advice and recommendations of officers and employees of the Corporation concerning employee negotiations and labour relations regarding the Corporation's associations or unions including communications necessary for that purpose and for the purpose of providing instructions and directions to officers and employees of the Corporation; personal matters, including information regarding identifiable individuals, including municipal employees, with respect to employment related matters including communications necessary for that purpose and for the purpose of providing instructions and directions to officers and employees of the Corporation; instructions and directions to officers and employees of the Corporation pertaining to proposed acquisitions and dispositions of land; advice that is subject to solicitor-client privilege, including communications necessary for that purpose; reports or advice or recommendations of officers and employees of the Corporation pertaining to proposed acquisitions and dispositions of land.

VII. ADJOURNMENT

The meeting adjourned at 10:44 PM.