

**1ST REPORT OF THE**  
**GOVERNANCE WORKING GROUP**

Meeting held on September 10, 2014, commencing at 5:02 PM, in Committee Room #5, Second Floor, London City Hall.

**PRESENT:** Councillor P. Hubert (Chair), Mayor J. Baechler and Councillors B. Polhill, J.B. Swan, M. Brown, D.G. Henderson and H.L. Usher and C. Saunders (Secretary).

**ALSO PRESENT:** Councillors S. Orser and W.R. Monteith, A. Zuidema, C. Dziedzic and M. Hayward.

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**I. CALL TO ORDER**

1. Disclosures of Pecuniary Interest

Recommendation: That it BE NOTED that no pecuniary interests were disclosed.

2. Election of Chair and Vice-Chair

Recommendation: That Councillor P. Hubert BE ELECTED Chair and Councillor H.L. Usher BE ELECTED Vice Chair of the Governance Working Group (GWG).

**II. CONSENT ITEMS**

None.

**III. SCHEDULED ITEMS**

None.

**IV. ITEMS FOR DIRECTION**

3. Review of the Mandate of the Investment and Economic Prosperity Committee

Recommendation: That the following actions be taken with respect to the review of the mandate of the Investment and Economic Prosperity Committee:

- a) the Municipal Council resolution adopted from its meeting held on June 24, 2014, with respect to the Economic Development Review, completed by KPMG, BE RECEIVED;
- b) the City Clerk BE DIRECTED to review the overall Standing Committee structure after the completion of the review of the recommendations contained in the KPMG Report dated March 26, 2014, and report back to the 2014-2018 Municipal Council;

it being noted that the Governance Working Group received the attached documents entitled "Economic Development Plan" and "London – City of Opportunity" submitted by Councillor J.B. Swan.

4. Acting Mayor

Recommendation: That the following actions be taken with respect to the review of the Acting Mayor Policy:

- a) the Municipal Council resolution adopted from its meeting held on July 29, 2014, BE RECEIVED;
- b) the City Clerk BE DIRECTED to report back, prior to the end of the current term of Municipal Council, with a draft policy that would put in place two Deputy Mayors for the 2014-2018 Municipal Council that provides for the following:

- i) one Deputy Mayor to be appointed by the Mayor;
- ii) one Deputy Mayor to be appointed by Municipal Council, by a vote of two-thirds of the whole Municipal Council;
- iii) a process for the appointment of the Deputy Mayor noted in ii) above, that is similar to the process recently used to fill the Mayoral vacancy; and,
- iv) the role of the Deputy Mayor to include budget responsibilities and chairing of the Strategic Priorities and Policy Committee and possibly other Committees currently being chaired by the Mayor.

5. Review of the City of London's Governance Model and Process for Tracking and Reporting on Approved Projects

Recommendation: That the following actions be taken with respect to the City of London's governance model and the tracking of approved projects:

- a) the Municipal Council resolution adopted July 29, 2014 BE RECEIVED; and,
- b) the Civic Administration BE DIRECTED to review and report back on a process for tracking and reporting on approved projects.

**V. DEFERRED MATTERS/ADDITIONAL BUSINESS**

None.

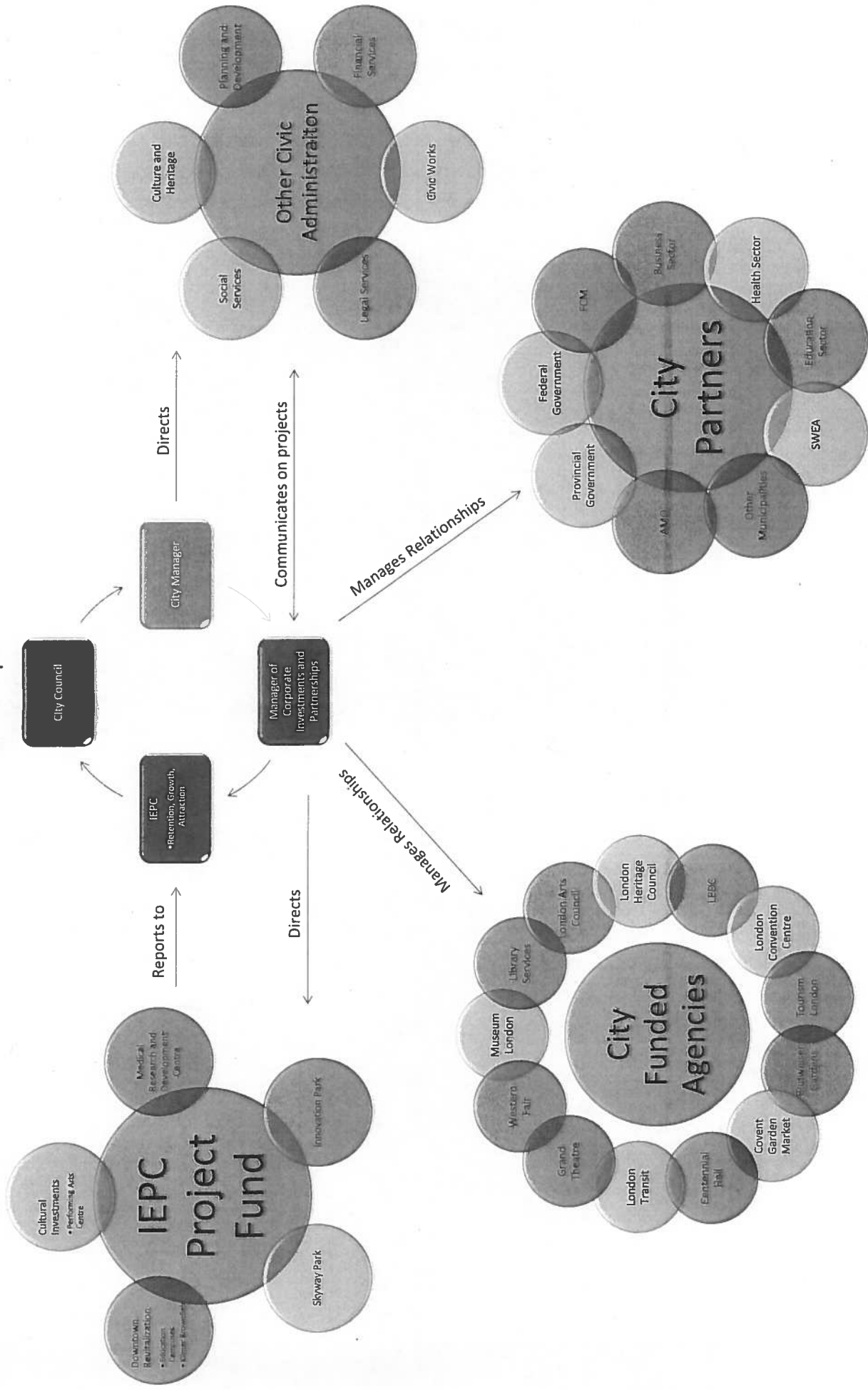
**VI. CONFIDENTIAL**

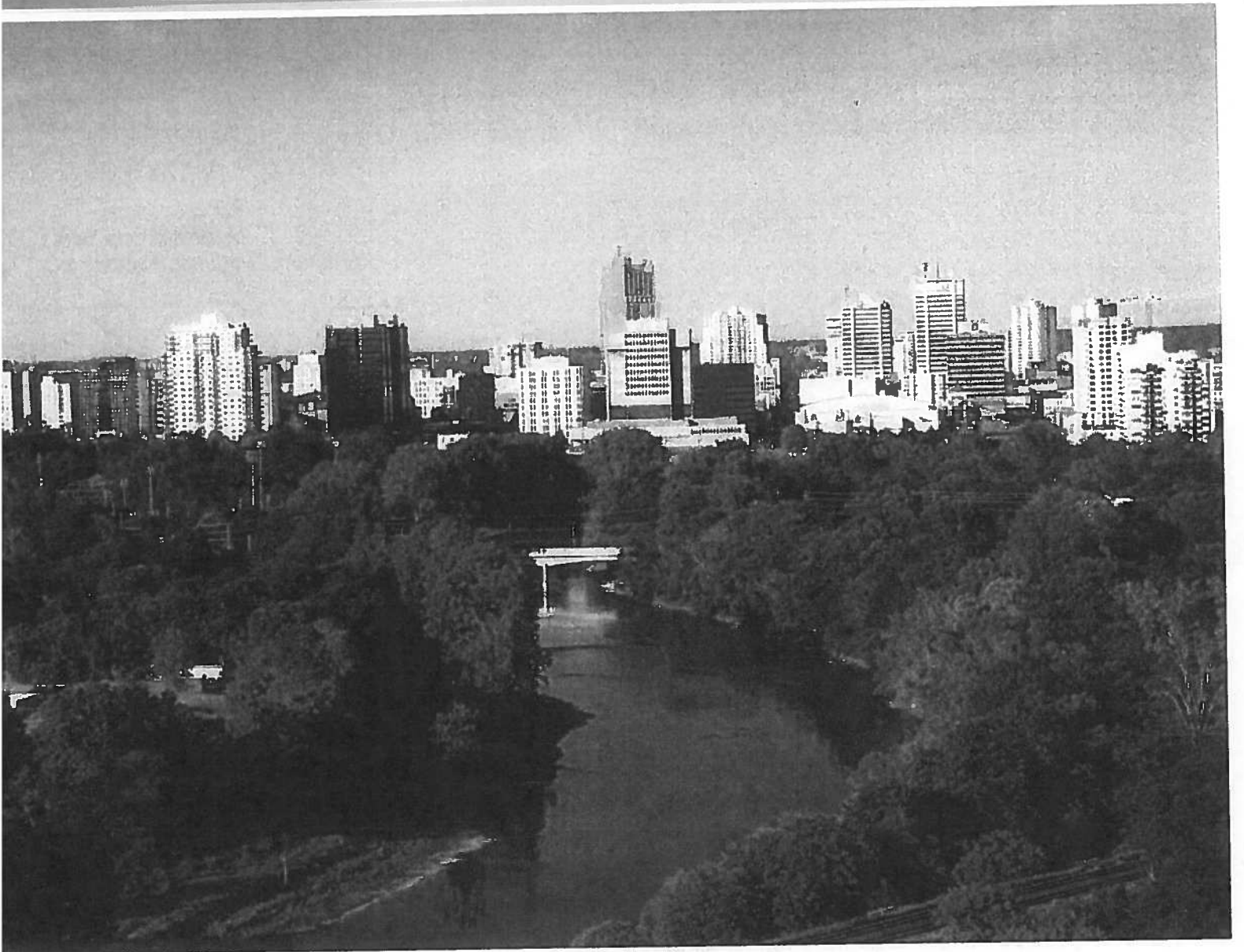
None.

**VII. ADJOURNMENT**

The meeting adjourned at 6:05 PM.

# Economic Development Plan





London—City of Opportunity  
Project Results that Shape our Future  
A Budget Tracking Tool for the Community and Council

Submitted to Corporate Services Committee

Councillor Joe Swan, Ward 3

~~April 29, 2014~~ v3

Sept 2014

April, 2014

Chair and Members  
Corporate Services Committee

**Re: Project Tracking System**

Each term, Council adopts a Strategic Plan outlining our vision for the future. This term's Strategic Plan includes five results we want to see: A Strong Economy, A Vibrant and Diverse Community, A Green and Growing City, A Sustainable Infrastructure and A Caring Community. By using this framework when initiating and approving projects, Council and Standing Committees are able to ensure that our actions are coordinated, focussed, and aimed at achieving our vision for the City of London.

Together, the Strategic Plan, ReThink London and our annual Budget create three strategic and operational frameworks that any given project may be categorized under. Although Committees receive reports, these reports may not always identify how a project fits into each framework or category. Further, there is no document that records and regularly communicates the planning, progress and achievement of projects, over a Council term. This prevents us from providing the level of transparency and accountability that Londoners expect.

Ideally, Council, Civic Administration and Citizens should be able to: easily identify every initiative and project over a Council term; determine how projects contribute to the level of service that the city provides and how these projects align with London's strategic goals.

I have drafted a template showing how we could track and communicate projects that meet the objectives outlined above. This draft includes a selection of items from the 2014 Budget as well as issues that have appeared before Standing Committees and Council.

I respectfully request that Civic Administration consider building on the attached template(s) to create a project tracking system, for each Standing Committee, to be used to maintain and regularly communicate, project planning, including but not limited to; information regarding budgetary plans, project progress and status, strategic and ReThink linkages, location of projects by ward, and contact information for project leads. This will allow us to provide Londoners with the accountability and leadership that they expect. This system would be updated as new issues emerge and would serve as a central source of open information for Council, Civic Administration and citizens.

Respectfully submitted,

Councillor Joe Swan



An aerial, black and white photograph of a multi-lane highway. The road stretches from the foreground into the distance, where several pieces of construction equipment and workers are visible, indicating ongoing roadwork. The road has multiple lanes with dashed white lines. A central median strip with some vegetation runs down the middle. The surrounding landscape includes trees and some utility poles. The sky is clear and bright.

Projects on the  
Road to our  
Future

## How do we communicate progress on projects?

There are a number of tools we use to communicate progress on ongoing projects to Standing Committees, Council and Londoners. These tools include reports to standing committees and the minutes of those meetings; online tools such as the Road Report; the Annual Report to the Community; and reporting templates such as the one used to report on the Economic Prosperity Plan. These reporting frameworks are available as print copies, or digitally on the City website. A number of the digital versions are interactive allowing citizens to have an at-a-glance look at the 'big picture' and to choose which details they would like to see.

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## What information is communicated?

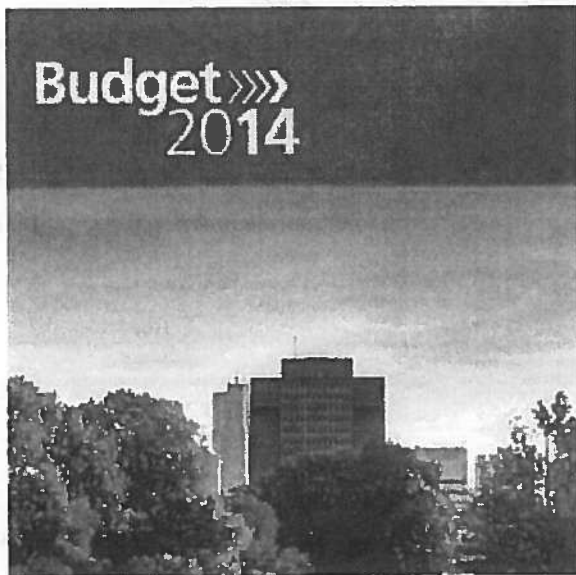
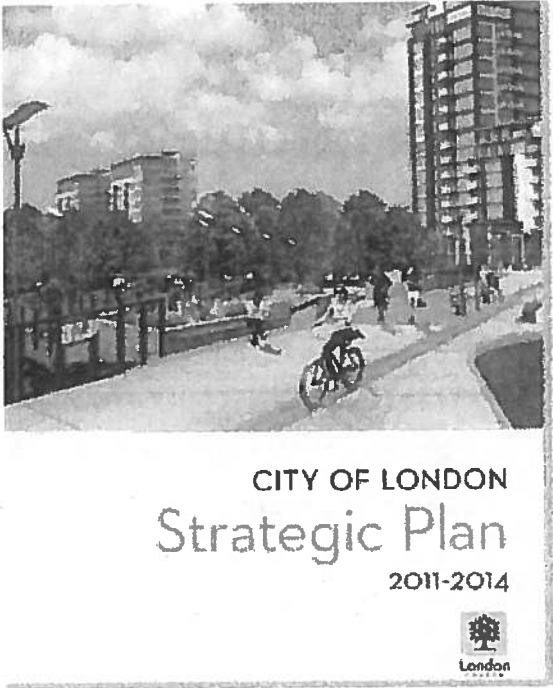
A wide range of information is communicated to Londoners with the various tools. This includes financial information about project costs, operations information such as expected construction dates, information regarding the progression of plan development and implementation, and even information showing how Council members vote when considering projects.



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## Why should we communicate?

Communicating with Londoners about the progress of major projects is very important. It helps us provide a high level of transparency and accountability on municipal operations. This is critical for ensuring that citizens are aware about what projects are underway, how they are being completed, and what importance each project has as part of our long-term strategic goals.







Communication is not just about being transparent; it is also about educating citizens not only about what is happening in the city, but how we are getting things done. This allows us to maintain a dialogue with the community and helps foster civic engagement. This contributes to building and maintaining a strong sense of civic identity and empowers citizens to take ownership of their city.




Renew London 

All 

Enter street name or select from list below.

Ongoing			
Capital projects			
ADEVON AVE	between VALETTA ST and NORTH MILE RD	Watermain relining	Ends: 2014-10-31 
AMBERLEY AVE	between OAKRIDGE DR and SHERENE TERR	Watermain relining	Ends: 2014-10-31 
AMBLESIDE DR	between GRANGE OVER AVE and PINNACLE PKY	Speed cushions    Short Term Lane Cl...	Ends: 2014-06-16 
BLUE HERON DR	from MALLARD RD to end	Road, Sewers, Water... Lane restrictions	Ends: 2014-10-03 
CARTWRIGHT ST	between CENTRAL AVE and PRINCESS AVE	Watermain, Sewers... Closed	Ends: 2014-07-31 
CAYLEY DR	between AMBERLEY AVE and OAKRIDGE DR	Watermain relining	Ends: 2014-10-31 



## Where are the gaps in the current system?

Each of the current **communication** tools provide very different levels of information in very different ways. Where one report may provide details about the **funding source** and estimated **timelines** of ongoing projects, another report may simply show that a project has been approved by Council but no further details are included.

The current tools result in a system where multiple sources may need to be consulted in order to find all the information related to a project. This makes it difficult for citizens to find the information that they need and results in limited **transparency** and **accountability**.

Further, reports do not always demonstrate how projects fit into Council's four year strategic plan. This makes it difficult to **measure progress**. The lack of a report showing all upcoming and ongoing projects between budget cycles make it difficult for Londoners to keep track of all ongoing City initiatives.

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## What is being proposed to improve the system?

Although the information included in reports varies, all of the information **already exists** either as part of the annual budget, a departmental work plan, or committee minutes. All that needs to be done in order to **improve accountability** is to compile all of this information into a single document for each committee showing all planned and ongoing projects.

By bringing the existing information into a central and public location, all Londoners will be able to see—at-a-glance—planned projects and progress for the full four-year Council term. This will help us communicate our **vision** of the future and promote our **successes**. It would also serve as a public record of the **commitments** and **accomplishments** of City Council.

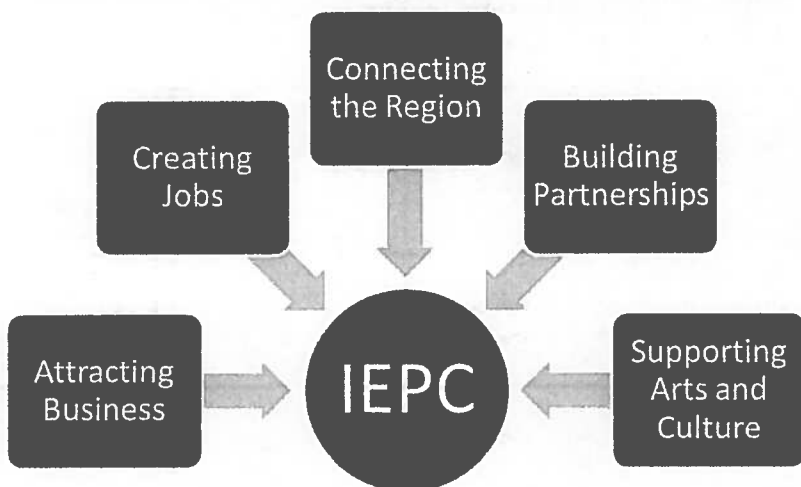
This project would require few resources to implement but would have considerable benefits.

An aerial, black and white photograph of a city skyline. In the foreground, a large Ferris wheel is visible, partially obscured by trees. The city is filled with various buildings, including several tall skyscrapers in the background. The sky is filled with large, fluffy clouds. The overall scene depicts a vibrant urban environment.

# Investment and Economic Prosperity

# Investment and Economic Prosperity Committee

The Investment and Economic Prosperity Committee (IEPC) addresses issues related to Culture; Economic Strategies, Initiatives and Emerging Issues; and Major Public Facilities. This committee considers projects designed to ensure that London is an attractive place for **business** and workers in order to attract new companies and **jobs** to London. The committee also oversees investment into local **arts and culture** programs in order to make London a **vibrant** and interesting place to **live and work**.



## Shaping the Future

IEPC projects help shape our future by creating a **strong civic image** of London as a place where business thrives; students and families can **learn** and **grow**; and local artists and residents can **create** and **enjoy** art and culture. We can achieve this by building strong **partnerships** with local business, **education** facilities, residents, and non-profit organizations. IEPC projects support **growth, innovation and collaboration**.

## Major Committee Projects

Performing Arts Centre

Fanshawe Campus for Digital and Performing Arts

Innovation Park Industrial Land Servicing

Medical Innovation and Commercialization Centre

Highway Interchange Improvements

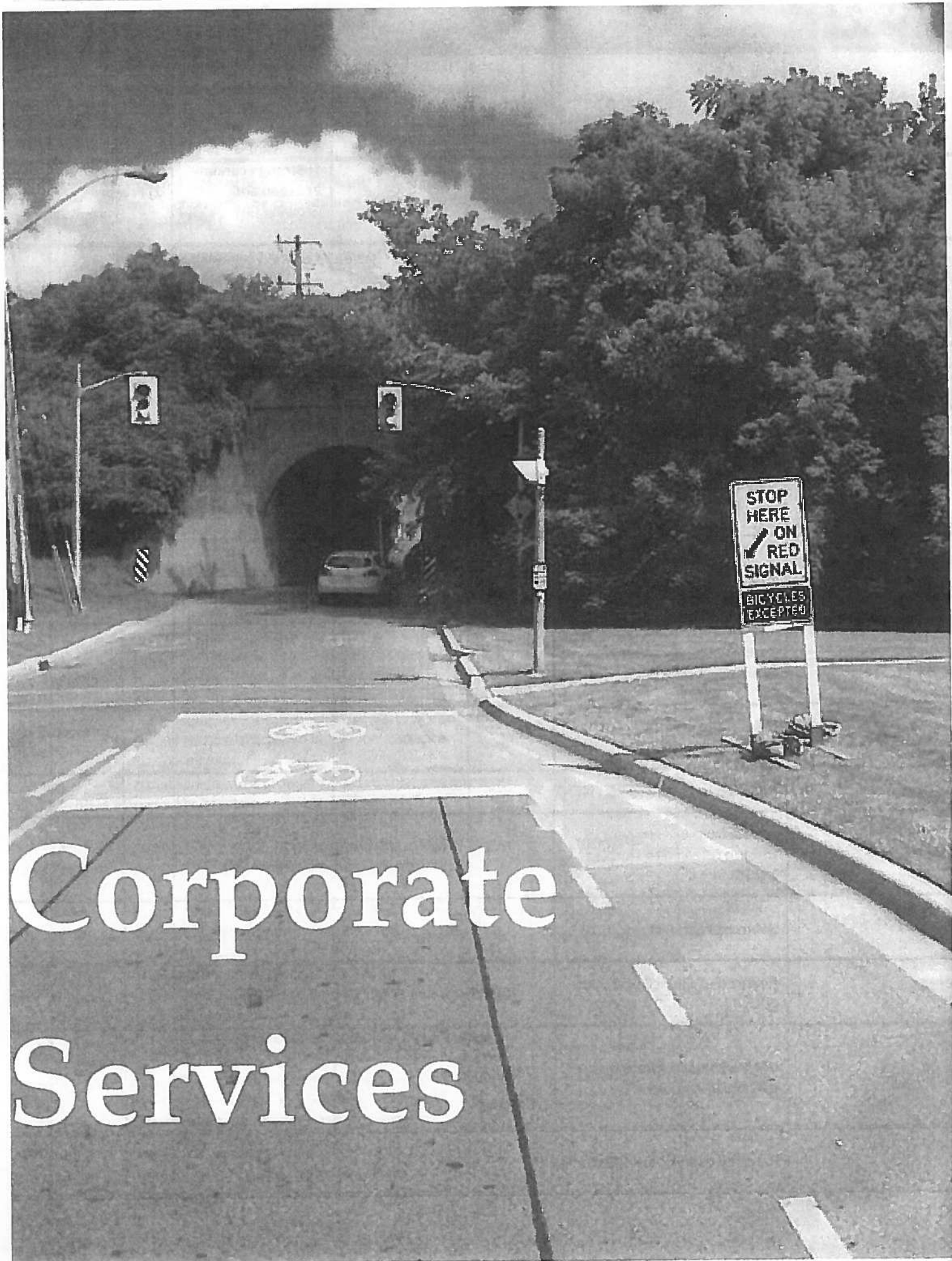
Project Name	Project Description	Budget Type	Life to Date Commitments	Outstanding/Uncommitted Balance
Museum London Major Upgrade	Various ongoing upgrades to Museum London each with their own timelines.	Lifecycle Renewal		
Centennial Hall Building Requirements	To maintain and refurbish Centennial Hall by replacing and repairing aging equipment and building systems.	Lifecycle Renewal		
Heritage Conservation	To implement the City's Heritage Conservation Policies in the Official Plan and respond to community desires for neighbourhood heritage protection.	Lifecycle Renewal		
Primarily Funded Heritage Structures	Various ongoing upgrades and maintenance of City owned heritage buildings	Lifecycle Renewal		
Integrated Library System	A planned program to manage the currency, effectiveness and efficiency of the Library's integrated IT system. Program funded by reserve fund.	Lifecycle Renewal		
Library Branch Facilities Upgrades	To maintain branch facilities including replacement of flooring, furniture & minor renovations. Program funded by reserve fund.	Lifecycle Renewal		
Library Facility Renewal Plan	To develop and implement a capital life renewal planning methodology and multi-year capital renewal plan. Program funded by reserve fund.	Lifecycle Renewal		
London Convention Centre Upgrades	Various ongoing upgrades and maintenance of London Convention Centre.	Lifecycle Renewal		
Highway Interchange Project	Project represents City's contribution to agreement with Province to reconstruct four interchanges at the 401 and major City arteries: Wonderland Rd, VMP, Highbury Ave, and Colonel Talbot Rd. Also includes widening Highbury Ave to six lanes from 401 to Wilton Grove Rd. and extension of VMP to Wilton Grove Rd.	Growth	13745	
Future Industrial Land Acquisition	To acquire lands for City inventory to accommodate future industrial land requirements.	Service Improvement	30481	
Innovation Park	Development of serviced industrial lands in Innovation Park (Phases 1 -4) along the Veterans Memorial Parkway/401 corridor to accommodate future industrial land requirements providing economic growth.	Service Improvement	24599	
Innovation Park Phase 5	Servicing of the next phase of light industrial land in the VMP/401 corridor to provide adequate inventory of large block 'shovel ready' land to promote and accommodate future industrial land requirements. Project to be coordinated with Sewer project ID2058-5	Service Improvement		

Additional Planned Funding	Project Status	Target Date	Project Manager	Strategic Plan	Rethink	Ward(s)
4550	Ongoing - 6 projects with \$340,000 budgeted for 2014	N/A	Museum London	1) Strong Economy 2) Vibrant and Diverse Community 3) Sustainable Infrastructure	1) Live	13
4500	Ongoing - \$250,000 budgeted for 2014	N/A	Centennial Hall	1) Strong Economy 2) Vibrant and Diverse Community 3) Sustainable Infrastructure	1) Live	13
750	Ongoing - \$75,000 budgeted for 2014	N/A	Heritage Office	1) Vibrant and Diverse Community 2) Green and Growing City	1) Live	ALL
4720	Ongoing - 5 projects with \$472,000 budgeted for 2014	N/A	Heritage Office	1) Vibrant and Diverse Community 2) Green and Growing City	1) Live	
2500	Ongoing - \$250,000 budgeted for 2014	N/A	Library Services	1) Vibrant and Diverse Community 2) Caring Community	1) Live	ALL
500	Ongoing - \$50,000 budgeted for 2014	N/A	Library Services	1) Vibrant and Diverse Community 2) Caring Community	1) Live	ALL
1000	Ongoing - \$100,000 budgeted for 2014	N/A	Library Services	1) Vibrant and Diverse Community 2) Caring Community	1) Live	ALL
8496	Ongoing - 4 projects with \$1,186,000 budgeted for 2014	N/A	London Convention Centre	1) Strong Economy 2) Vibrant and Diverse Community 3) Sustainable Infrastructure	1) Grow 2) Prosper 3) Live	13
11255	Scheduled for 2015	2017	D. MacRae	1) Strong Economy 2) Green and Growing City 3) Sustainable Infrastructure	1) Grow 2) Prosper 3) Move	
2400	Scheduled for 2021	2023	B. Warner	1) Strong Economy 2) Green and Growing City	1) Grow 2) Prosper	
850	Additional phases to be constructed based on demand and funding availability.	2015	R. Sutton	1) Strong Economy 2) Green and Growing City	1) Grow 2) Prosper	
8700	Project feasibility and timing subject to land acquisition. Project current scheduled to start in 2015	2020	R. Sutton	1) Strong Economy 2) Green and Growing City	1) Grow 2) Prosper	



Project Name	Project Description	Budget Type	Life to Date Commitments	Uncommitted Balance
London Industrial Park Division and Servicing	Servicing of the next phase of general industrial land to provide adequate inventory of large block 'shovel ready' land to promote and accommodate future industrial land requirements. Project to be coordinated with sewer project ES-3087.	Service Improvement	6012	
Skyway Park External Intersection Works Phase 2	External intersection improvements required in conjunction with the construction of Phase 2 of Skyway Industrial Park - Oxford at Crumlin.	Service Improvement		
Fanshawe College Campus the Arts	Grant to Fanshawe College as part of new economy initiatives. Funding to be used towards development of a downtown campus for the School of Applied and Performing Arts.	Service Improvement	10500	
Digital Media Centre	Grant to assist in the creation of a Digital Media Centre. Centre for Digital Interactive Gaming and Interactive Technology (CDiGIT) to provide a platform for game developers across Canada.	Service Improvement	800	
Centre for Life Sciences Innovation	Grant to not-for-profit venture to encourage medical device development.	Service Improvement	800	
Immigrant Hub Centre	Request from third-party for the City to provide \$25,000 to fund a feasibility study for the creation of an immigrant immigration centre.	Emerging Issue		25,000
Northwest Economic Alliance	Partnership between a number of Ontario municipalities pursuing multiple economic development topics. Annual projects and London's participation in these projects vary.	Operating Partnerships		
Employment Program Support	Granting program providing funding to Employment Sector Middlesex London, London Middlesex Immigrant Employment Council, and WIL Counselling and Training for Employment.	Grants		101,980
Cultural Prosperity Initiatives	Contracting services through third-party agencies to pursue the goals outlined in London's Cultural Prosperity Plan.	Operating	50,000	
St. Catharines Downtown Project	Project to create a ground mounted solar photovoltaic system to create renewable energy.	Operating		
Supporting Social Enterprises to Grow and Create Jobs	Strategy from the Ontario government to invest in local partnerships pursuing social innovation strategies.	Operating Partnerships		
London Shared Space for Social Innovation	Proposed partnership between City of London and Pillar Non-Profit Network for creation of a shared space for social innovation.	Operating Partnerships		
Installation of "The Sentinel" Public Art	To accept the donation of "The Sentinel" from the Blackburn Foundation to be installed as public art at the Forks of the Thames	Operating Partnerships		
Community Arts Investment Program	Provides operating funding support to incorporated, not-for-profit arts organizations that have a board of directors representing community interests, operating revenues in excess of \$1,000,000 and an operating season of no less than five months duration.	Grants		
Fest Fundraising Request	Request from Sunfest organizers for \$50,000 in one time funding to assist in the festival's 20th anniversary	Emerging Issue		50,000

Additional Planned Funding	Project Status	Target Date	Project Manager	Strategic Plan	Rethink	Ward(s)
5500		2019	R. Sutton	1) Strong Economy 2) Green and Growing City	1) Grow 2) Prosper	
2200		2021	R. Sutton	1) Strong Economy 2) Green and Growing City	1) Grow 2) Prosper	
9500	Campus has been opened.	2019	M. Hayward	1) Strong Economy 2) A Vibrant and Diverse Community	1) Grow 2) Prosper 3) Live	13
5200		2021	M. Hayward	1) Strong Economy 2) A Vibrant and Diverse Community	1) Grow 2) Prosper 3) Live	
1200		2018	M. Hayward	1) Strong Economy 2) A Vibrant and Diverse Community	1) Grow 2) Prosper 3) Live	
0	Committee decision that NO ACTION BE TAKEN Mar. 25, 2013	N/A	N/A	N/A	N/A	N/A
	Ongoing partnership	N/A	N/A	N/A	N/A	N/A
	Referred to Council May, 21, 2013					
	Referred to Council June 24, 2014	N/A	N/A	N/A	N/A	N/A
	Referred to staff Aug. 26					
	Report from Government of Ontario referred to staff Oct. 15, 2013					
	Referred to staff Oct. 15, 2013					
	Referred to Council Dec. 2, 2013					
	CAIP Grants put forward as part of 2014 Budget					
	Referred to staff Dec. 2, 2013					



Corporate  
Services

# Corporate Services Committee

The Corporate Services Committee (CSC) addresses issues related to corporate management including **communications**, finance, human resources, legal services, intergovernmental and **community** liaison, asset management, **Citizen’s Advisory Committees**, protocol and recognitions, elections, and **customer service**. This committee considers projects that increase the **efficiency** and **effectiveness** of City staff and processes; as well as improving the customer service experience for citizens at City Hall and other city facilities.



## Shaping the Future

CSC projects help shape our future by maintaining City assets and resources; providing regular opportunities for **citizen engagement**; ensuring high quality customer service; and ensuring that policies and procedures are in place in order to maintain a **high level of service and accountability**. We can achieve this by maintaining facilities, equipment and technology as well as recruiting and training high quality staff. CSC projects support **efficient operations, communication and practices**.

## Major Committee Projects

- City Hall Major Upgrades
- Facility Energy Management
- Vehicle and Equipment Replacement
- Operation Facility Upgrades and Maintenance
- Facility Security Maintenance

Project Name	Project Description	Budget Type	Life to Date Commitments	Uncommitted Balance
Facility Maintenance Security Measures	To develop, maintain and enhance a unified facility security program that will allow for centralized monitoring and access at City facilities	Lifecycle Renewal		
Corporate Systems Grades	Annual project required for a variety of Corporate Information Systems including the JD Edwards Enterprise Resource Planning which includes payroll, budget, accounts payable, work orders, fixed assets, purchasing and general ledger. This project also covers Kronos which includes time-entry, scheduling and attendance reporting. These systems provide for data input, storage, retrieval and analysis features to meet the corporate needs. Project provides for upgrades and maintenance to existing programs. The amount requested for 2014 includes necessary funding for secondary phases of major upgrade to the City's ERP as well as an upgrade to KRONOS, tangible capital assets and inventory bar coding.	Lifecycle Renewal		
Public Voice Communication	This project involves the complete review and replacement of the communications network and all elements within the City of London. All services are represented using the radio communication, with special consideration for the emergency services of Police and Fire.	Lifecycle Renewal		
Application, Data, Information and Access	Various IT projects	Lifecycle Renewal		
Infrastructure	Various IT infrastructure projects	Lifecycle Renewal		
End User Services and Productivity Tools	Purchase of IT devices	Lifecycle Renewal		
Facilities Administration Building Upgrades	To undertake required repairs and ongoing maintenance to maintain an effective building. Program funded by reserve fund.	Lifecycle Renewal		
City Hall Major Grades	Renovations to one floor every 3 years including asbestos abatement and staff relocation	Lifecycle Renewal		
Water System Management	A life cycle maintenance project for the replacement and automation of corporate bulk fluid storage tanks, fuel pump equipment and dispensing equipment due to age, condition, obsolescence regulatory compliance and environmental concerns.	Lifecycle Renewal		
Fleet and Equipment Management	To hire consultant to review and audit Fleet Equipment Services lifecycle renewal requirements for future years.	Lifecycle Renewal		
Vehicle and Equipment Replacement	Various replacement of equipment and vehicles as they approach the end of their lifespans.	Lifecycle Renewal		
Labatt Breweries Tourism Exemption	Request for the City to pass a bylaw allowing a tourism exemption to Labatt breweries under the Retail Business Holidays Act.	Emerging Issue		
Sherwood Forest Public School	To consider concepts for the possible redevelopment of the Sherwood Forest Public School Property	Emerging Issue		
IDA Compliance	Project to bring City of London into compliance with AODA regulations.	Operating		



Additional Planned Funding	Project Status	Target Date	Project Manager	Strategic Plan	Rethink	Ward(s)
\$1,400	Ongoing - \$100,000 budgeted for 2014	N/A	Security Management			ALL
\$8,600	Ongoing - \$800,000 budgeted for 2014	N/A	Corporate Services			ALL
\$1,800	Ongoing - \$100,000 budgeted for 2014	N/A	Corporate Services			ALL
\$4,050	Ongoing - 6 projects with \$470,000 budgeted for 2014	N/A	IT Services			ALL
\$5,150	Ongoing - 2 projects with \$700,000 budgeted for 2014	N/A	IT Services			ALL
\$2,350	Ongoing - \$0 budgeted for 2014	N/A	IT Services			ALL
\$300	Ongoing - \$60,000 budgeted for 2014	N/A	Corporate Services			ALL
\$13,880	Ongoing - \$1,210,000 budgeted for 2014	N/A	Corporate Services			ALL
\$500	Ongoing - \$50,000 budgeted for 2014	N/A	Corporate Services			ALL
\$190	Ongoing - \$0 budgeted for 2014	N/A	Fleet Services			ALL
\$48,710	Ongoing - \$5,554,000 budgeted for 2014.	N/A	Corporate Services			ALL
	Referred to staff Feb. 4, 2014					
	Received by Committee Dec. 10, 2013					
	Updated Received by Committee Dec. 10, 2013					

Project Name

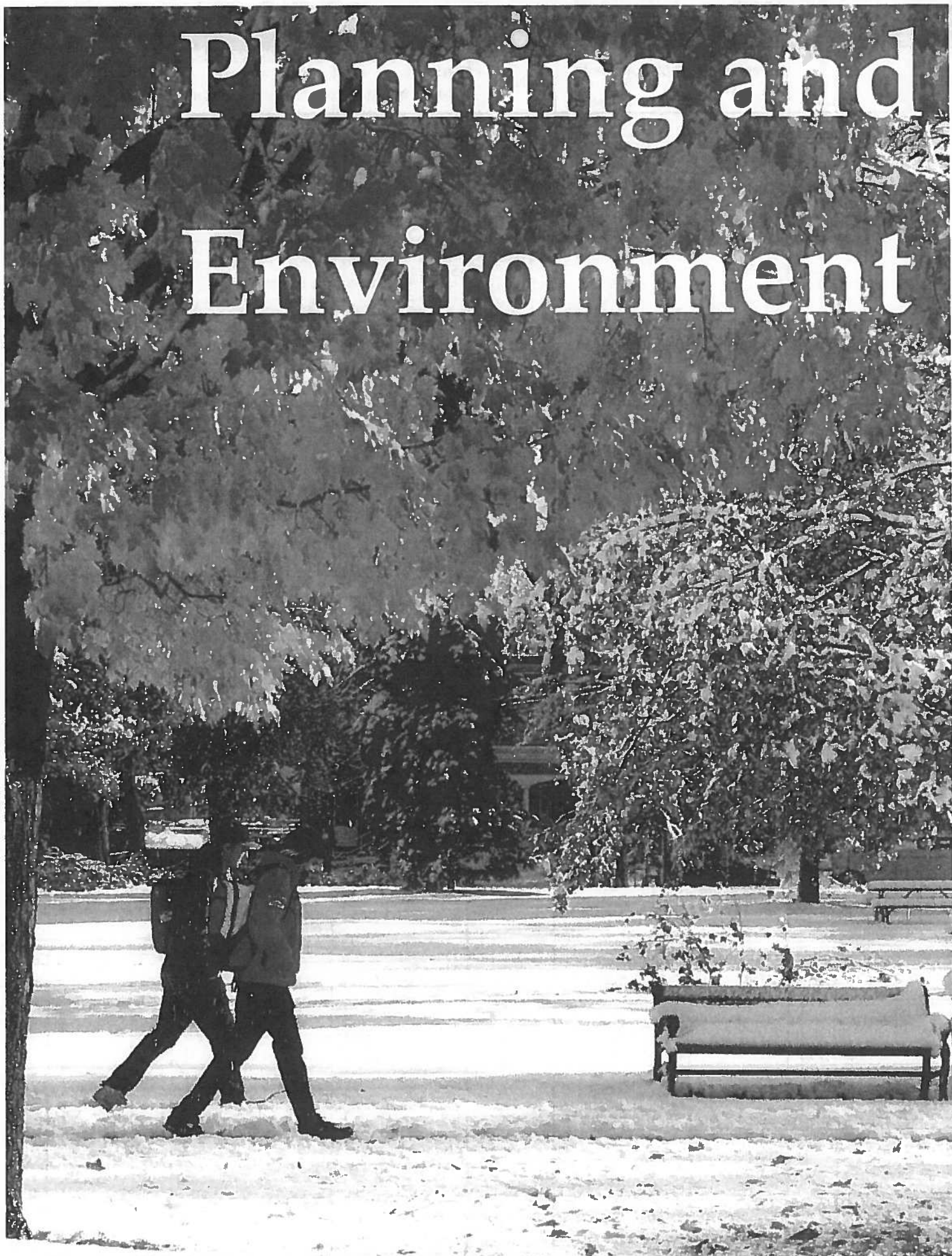
Project Description

Budget Type

Life to Date

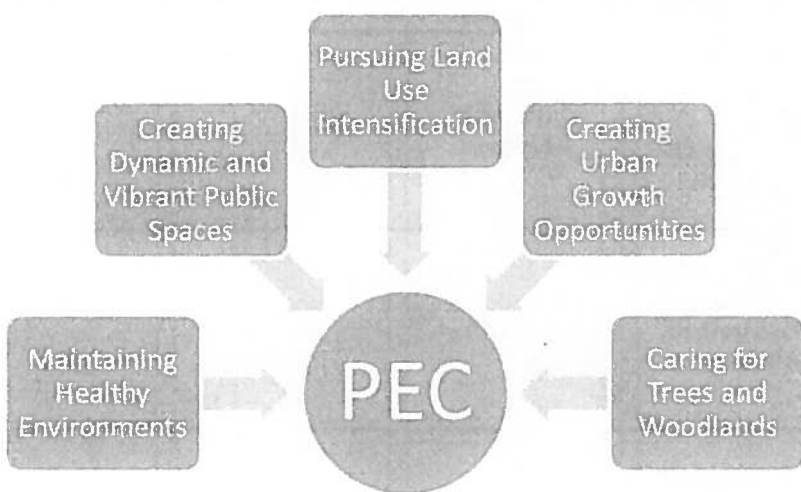
Outstanding

# Planning and Environment



# Planning and Environment Committee

The Planning and Environment Committee (PEC) addresses issues related to zoning, development, **community planning**, natural heritage, **urban forestry**, **heritage** and conservation authorities. This committee considers projects that help ensure there are policies in place to create **vibrant** and **sustainable** development in London. This committee also oversees projects that keep us connected to the **natural environment** ranging from expanding community access and amenities along the **Thames River** to maintaining trees and woodlots so we remain **The Forest City**.



## Shaping the Future

PEC projects help shape our future by helping build a **mixed use**, and **compact** city through **creative** and **innovative** planning policies and development processes. Projects also help build a **greener city** with meaningful **environmental** policies and **healthy** woodlands. We can achieve this by building **strong** and **attractive** neighbourhoods, making wise planning decisions by encouraging regular **public engagement**, and maintaining our natural and built environments.

## Major Committee Projects

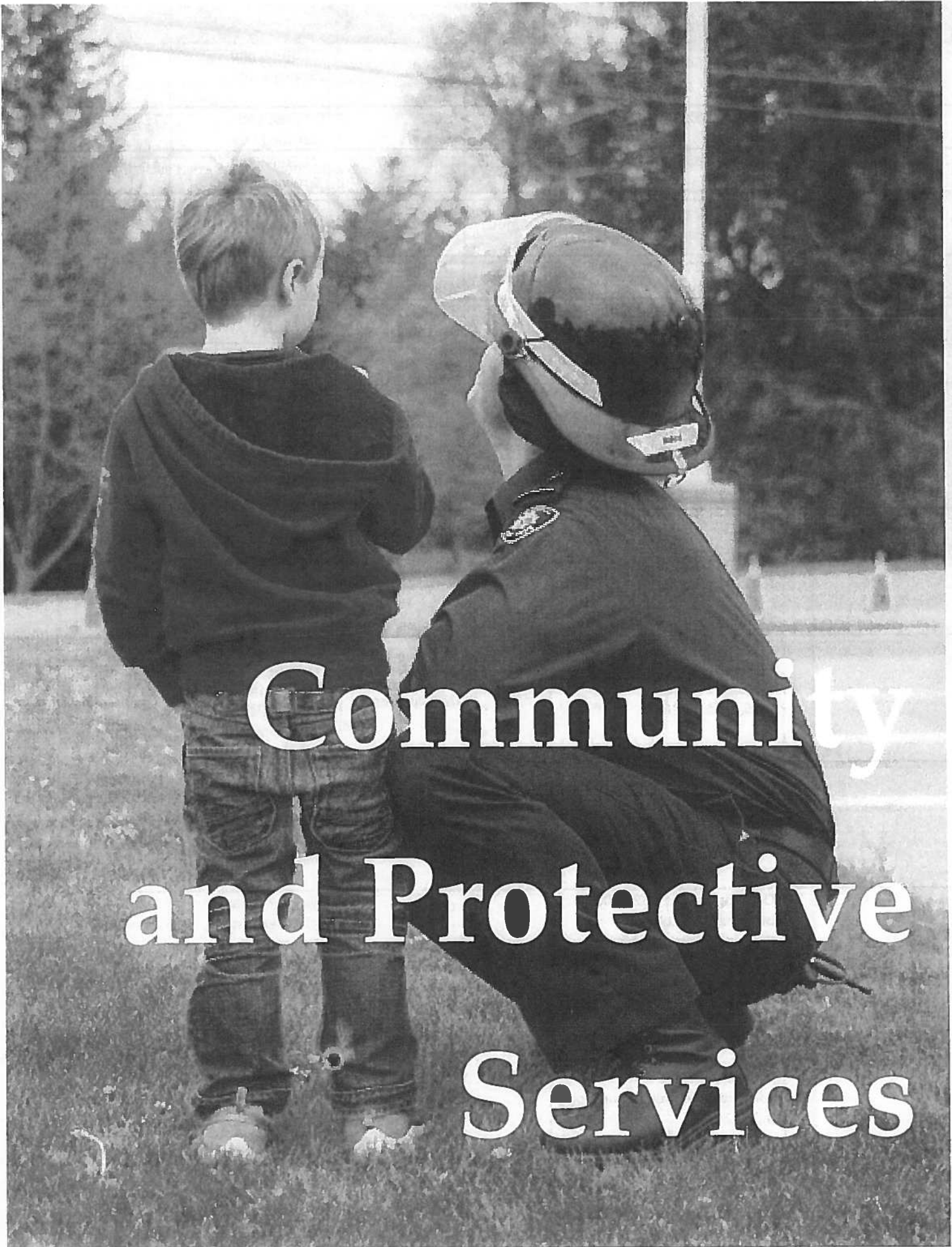
- Tree Planting
- Woodland Management
- Zoning and Official Plan
- Emerald Ash Borer Management
- Thames Valley Pathway Expansion

Project Name	Project Description	Budget Type	Life to Date Commitments	Uncommitted Balance
Emerald Ash Borer	Timely and effective detection, protection, removal, disposal and replacing of ash trees in response to the Emerald Ash Borer infestation..	Lifecycle Renewal		
Downtown Street Planting	Annual program to replace dead trees to reduce tree loss in Downtown London	Lifecycle Renewal		
Street Tree Planting	Replace trees on City boulevards due to age, hazard, etc. and as requests are received.	Lifecycle Renewal		
Maintain Major Open Space Networks	Various ongoing upgrades to Open Space Network areas with multiple timelines.	Lifecycle Renewal		
Maintain Thames Valley Parkway	Various ongoing upgrades to Thames Valley Parkway areas with multiple timelines.	Lifecycle Renewal		
Environmentally Significant Areas	Various ongoing upgrades to Environmentally Significant Areas with multiple timelines.	Lifecycle Renewal		
Woodland Management	Various ongoing upgrades to Woodland areas with multiple timelines.	Lifecycle Renewal		
City Wide Planning Project - 5 Year Official Plan	This project is to update the official plan as requested by the Planning Act. This project will set the framework for positive and sustainable growth, economic development and conservation in London over the next 20 years. This project will allow for extensive public engagement.	Lifecycle Renewal		
Thames Valley Parkway	To provide a City wide continuous multi-use pathway through the Thames Valley for public use and enjoyment. To implement recommendations from the sub watershed planning process and Parks & Rec and Thames Valley Master Plans.	Growth		
Environmentally Significant Areas	Develop and implement conservation master plans for all new ESAs to ensure long-term integrity and access for appropriate recreation activities.	Growth		
Development Charges Consulting	Continue development charges policy development over time.	Growth	\$550	
Non-growth Contribution Urban Road Works Reserve Fund Works - Minor Road	The project provides funding necessary to reimburse the Urban Works Reserve Fund for both the non-growth share, and the growth share attributable to exempted development for road works. The DC study is statutorily required to identify the shares of various projects attributable to non-growth and to different types of development.	Growth	\$1,737	
McCormick Area Study	Project to establish a long-term vision for the area surrounding the former McCormick plant and to determine whether policy changes are necessary to pursue this vision.	Operating		



Additional Planned Funding	Project Status	Target Date	Project Manager	Strategic Plan	Rethink	Ward(s)
\$5,600	Ongoing - \$400,000 budgeted for 2014	N/A	Urban Forestry	1) Green and Growing City	1) Green	ALL
\$2,250	Ongoing - \$225,000 budgeted for 2014	N/A	Urban Forestry	1) Green and Growing City	1) Green	13
\$2,600	Ongoing - \$260,000 budgeted for 2014	N/A	Urban Forestry	1) Green and Growing City	1) Green	ALL
\$2,200	Ongoing - 2 projects with \$220,000 budgeted for 2014	Various	Urban Forestry	1) Green and Growing City	1) Green	ALL
\$4,000	Ongoing - 2 projects with \$400,000 budgeted for 2014	Various	Urban Forestry	1) Green and Growing City	1) Green	
\$2,000	Ongoing - 4 projects with \$200,000 budgeted for 2014	Various	Urban Forestry	1) Green and Growing City	1) Green	ALL
\$1,100	Ongoing - 3 projects with \$150,000 budgeted for 2014	Various	Urban Forestry	1) Green and Growing City	1) Green	ALL
\$1,000	Ongoing - \$100,000 budgeted for 2014	N/A	Planning	1) Vibrant and Diverse Community 2) Green and Growing City 3) Sustainable Infrastructure	1) Grow 2) Prosper 3) Green 4) Move 5) Live	ALL
\$6,300	Ongoing - \$800,000 budgeted for 2014	N/A	A. Macpherson	1) Vibrant and Diverse Community 2) Green and Growing City 3) Sustainable Infrastructure	1) Grow 2) Live	
\$1,850	Ongoing - \$50,000 budgeted for 2014	N/A	A. Macpherson	1) Vibrant and Diverse Community 2) Green and Growing City 3) Sustainable Infrastructure	1) Grow 2) Live	
\$550	Ongoing project - \$50,000 budgeted for 2014	2023	P. Christiaans	1) Strong Economy 2) Green and Growing City 3) Sustainable Infrastructure	1) Grow 2) Prosper 3) Live	ALL
\$533	Ongoing project - \$224,000 budgeted for 2014 Project will need to be recalculated in 2015 pending DC policy decisions on new approach to funding DC exemptions.	N/A	P. Christiaans	1) Strong Economy 2) Green and Growing City 3) Sustainable Infrastructure	1) Grow 2) Prosper 3) Live	ALL
	Update provided to committee at meeting on April 9, 2012					

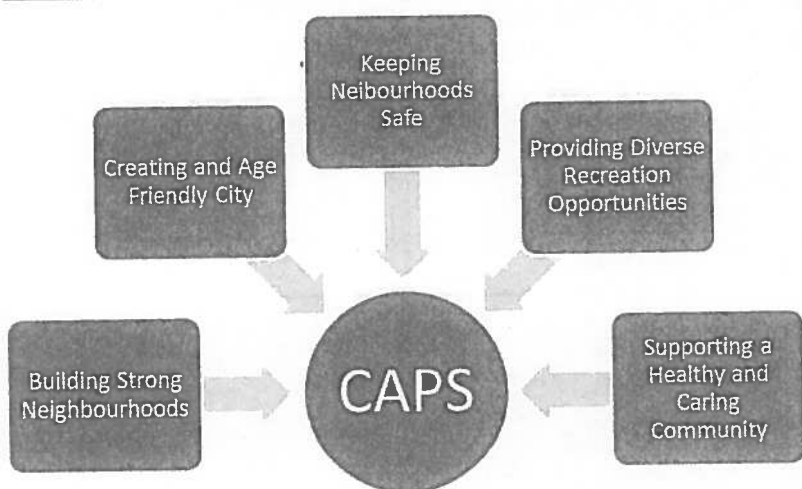




Community  
and Protective  
Services

# Community and Protective Services Committee

The Community and Protective Services Committee (CAPS) addresses issues related to **animal** services, **emergency** services, housing and **homelessness**, childcare and early learning, Dearness Home, the Middlesex London Health Unit, Ontario Works, Parks and Recreation, **Neighbourhood** Services and Public Safety. This committee considers projects designed to ensure that London has a **healthy**, active, caring community and is a **safe and desirable** place to live, learn and labour. The committee also works with partners to ensure that London is **prepared** for emergency situations.



## Shaping the Future

CAPS projects help shape the future by creating **vibrant** communities and ensuring that all Londoners have access to quality **health, recreation** and **safety** services. We can achieve this by pursuing **accessibility** and **affordability** in all areas; promoting projects that **connect** residents to keep our **neighbourhoods** safe; and by supporting every citizen in achieving **wellness** and **success**. CAPS projects support **community building**, safety management and access to city services.

## Major Committee Projects

Cycling Master Plan

New South East Fire Station

Dearness Home Upgrade

Two New Library Branches

Two New Recreation Centres

Project Name	Project Description	Budget Type	Life to Date Commitments	Uncommitted Balance
Home Information Systems	Recurring upgrades to recreation program and facility registration and information systems.	Lifecycle Renewal		
Senior Centres Lifecycle Renewal	Various ongoing upgrades to Senior Centres each with their own timelines.	Lifecycle Renewal		
Public Safety Systems - Recreation Facilities	Update facilities with current technology including access control and video surveillance.	Lifecycle Renewal		
Recreation Facilities	Various ongoing upgrades to Recreation Facilities each with their own timelines.	Lifecycle Renewal		
Club House Major Maintenance	To complete items as identified in conditions study for ongoing infrastructure maintenance of the operational building, club houses on golf courses. Program funded by reserve fund.	Lifecycle Renewal		
Victoria Park Development	Maintain and upgrade basic infrastructure of Victoria Park and deal with increasing/changing use of the park.	Lifecycle Renewal		
District Park Infrastructure	Various ongoing upgrades to District Parks each with their own timelines.	Lifecycle Renewal		
Springbank Park Upgrades	Various ongoing upgrades to Springbank Park with multiple timelines.	Lifecycle Renewal		
Maintain Neighbourhood Park Infrastructure	Various ongoing upgrades to Neighbourhood Parks with multiple timelines.	Lifecycle Renewal		
Maintain City Park Infrastructure	Various ongoing upgrades to Neighbourhood Parks with multiple timelines.	Lifecycle Renewal		
Maintain Urban Parks	Various ongoing upgrades to Urban Parks with multiple timelines.	Lifecycle Renewal		

Additional Planned Funding	Project Status	Target Date	Project Manager	Strategic Plan	Rethink	Ward(s)
\$250	Next upgrades scheduled for 2015	2015-16, 2021, 2023	Parks and Rec			ALL
\$2,050	Ongoing - 3 projects with \$110,000 budgeted for 2014	Various	Parks and Rec	1) Vibrant and Diverse Community 2) Caring Community	1) Live	
\$500	Ongoing - funding occurs every other year. \$0 budgeted for 2014	N/A	Parks and Rec			ALL
\$35,692	Ongoing - 9 projects with \$3,946,000 budgeted for 2014	Various	Parks and Rec	1) Vibrant and Diverse Community 2) Caring Community	1) Live	ALL
\$2,700	Ongoing - \$150,000 budgeted for 2014	N/A	Parks and Rec	1) Vibrant and Diverse Community 2) Caring Community	1) Live	
\$400	Ongoing - funding occurs every other year. \$0 budgeted for 2014	N/A	Parks and Rec	1) Vibrant and Diverse Community 2) Green and Growing City 3) Caring Community	1) Live	13
\$4,350	Ongoing - 1 project with \$250,000 budgeted for 2014	Various	Parks and Rec	1) Vibrant and Diverse Community 2) Green and Growing City 3) Caring Community	1) Live	ALL
\$3,650	Ongoing - 1 project with \$150,000 budgeted for 2014	Various	Parks and Rec	1) Vibrant and Diverse Community 2) Green and Growing City 3) Caring Community	1) Live	
\$4,750	Ongoing - 5 projects with \$450,000 budgeted for 2014	Various	Parks and Rec	1) Vibrant and Diverse Community 2) Green and Growing City 3) Caring Community	1) Live	ALL
\$1,350	Ongoing - 1 project with \$150,000 budgeted for 2014	Various	Parks and Rec	1) Vibrant and Diverse Community 2) Green and Growing City 3) Caring Community	1) Live	ALL
\$3,900	Ongoing - 2 projects with \$200,000 budgeted for 2014	Various	Parks and Rec	1) Vibrant and Diverse Community 2) Green and Growing City 3) Caring Community	1) Live	ALL

Project Name	Project Description	Budget Type	Life to Date Commitments	Outstanding / Uncommitted Balance
Multi-Use Pathways	Replacement of sections of pathway and systems in parks and on 30km of multi use trail system	Lifecycle Renewal		
Park Facilities Major Upgrades	Various ongoing upgrades to Park Facilities with multiple timelines.	Lifecycle Renewal		
Parks Major Upgrades	For repair/replacement of existing park amenities including roadways, parking lots, tennis courts, Christmas decorations, etc.	Lifecycle Renewal		
Emergency Management	To address emergency management programs including Emergency Operations Centre and communications improvements for information access.	Lifecycle Renewal		
Replace Portable Radios	To replace portable radios. Working jointly with TSD, Police Services, EESD, and London Fire, the City upgraded the City radio system in 2012. At this time, all portable radios were replaced.	Lifecycle Renewal		
Non-Emergency Fire Vehicle Replacement	Replacement of non-emergency fire vehicles in various years.	Lifecycle Renewal		
Replace Firefighter Equipment	Replacement of firefighter equipment as it approaches the end of its life.	Lifecycle Renewal		
Emergency Fire Vehicle Replacement	Replacement of emergency fire vehicles in various years.	Lifecycle Renewal		
Fire Stations Major Upgrades	Various ongoing upgrades to Fire Stations each with their own timelines.	Lifecycle Renewal		
Communications Upgrade	New project required for 911 Communications Upgrades. There are two components to this project. The first represents upgrades required to transition to the Next Generation 911 system. The second is upgrades to logger which provides important information to the police service for 911 calls.	Lifecycle Renewal		
Replace Radio and Gear	Replacement of portable radios after 12 years (life expectancy is 10 years)	Lifecycle Renewal		
Replacement of Police Vehicles	Replacement of police vehicles in various years.	Lifecycle Renewal		
Headquarters Building Repair	Regular ongoing maintenance & upgrade to 601 Dundas Street.	Lifecycle Renewal		
Public Housing Major Upgrades	To maintain and repair public housing units for works such as roof repairs, exterior and interior renovations and other capital repairs as required. Program funded by reserve fund.	Lifecycle Renewal		
Deerness Major Upgrade	Various ongoing upgrades to Deerness Home each with their own timelines.	Lifecycle Renewal		



Annual Planned Funding	Project Status	Target Date	Project Manager	Strategic Plan	Rethink	Ward(s)
\$3,500	Ongoing - \$250,000 budgeted for 2014	N/A	Parks and Rec	1) Vibrant and Diverse Community 2) Green and Growing City 3) Caring Community	1) Live 2) Move	ALL
\$6,210	Ongoing - 4 projects with \$160,000 budgeted for 2014	Various	Parks and Rec	1) Vibrant and Diverse Community 2) Green and Growing City 3) Caring Community	1) Live	ALL
\$4,113	Ongoing - \$163,000 budgeted for 2014	N/A	Parks and Rec	1) Vibrant and Diverse Community 2) Green and Growing City 3) Caring Community	1) Live	ALL
\$500	Ongoing - \$50,000 budgeted for 2014	N/A	Emergency Management	1) Sustainable Infrastructure	1) Live	ALL
\$720	Completed in 2012 and to be redone in 2022.	N/A	Fire	1) Sustainable Infrastructure	1) Live	ALL
\$1,475	Ongoing - 3 projects with \$135,000 budgeted for 2014	Various	Fire	1) Sustainable Infrastructure	1) Live	ALL
\$6,600	Ongoing - 4 projects with \$735,000 budgeted for 2014	Various	Fire	1) Sustainable Infrastructure	1) Live	ALL
\$6,420	Ongoing - \$0 budgeted for 2014	Various	Fire	1) Sustainable Infrastructure	1) Live	ALL
\$6,640	Ongoing - 5 projects with \$390,000 budgeted for 2014	Various	Fire	1) Sustainable Infrastructure	1) Live	ALL
\$612	Project scheduled for 2014	2014	Police	1) Sustainable Infrastructure	1) Live	ALL
\$3,850		2015, 2020	Police	1) Sustainable Infrastructure	1) Live	ALL
\$13,523	Ongoing - 4 projects with \$540,000 budgeted for 2014	Various	Police	1) Sustainable Infrastructure	1) Live	ALL
\$5,875	Ongoing - \$475,000 budgeted for 2014	N/A	Police	1) Sustainable Infrastructure	1) Live	ALL
\$22,080	Ongoing - \$22,080,000 budgeted for 2014	N/A	Police	1) Sustainable Infrastructure	1) Live	
\$4,250	Ongoing - 6 projects with \$400,000 budgeted for 2014	Various	Housing	1) Sustainable Infrastructure 2) Caring Community	1) Live	

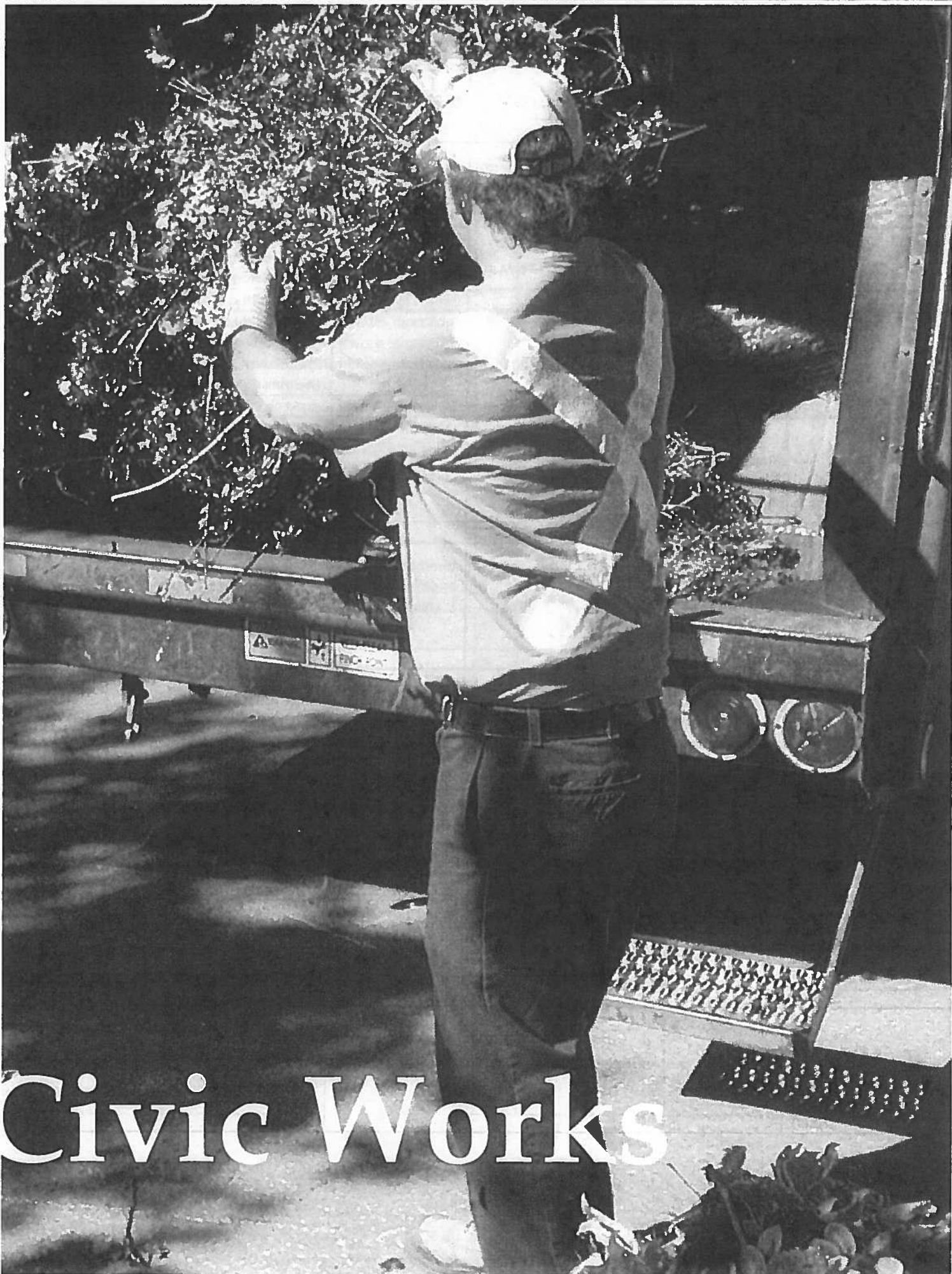
Project Name	Project Description	Budget Type	Life to Date Commitments	Uncommitted Balance
Northwest Branch Library	To acquire land, design and construct a new full branch library to accommodate population growth.	Growth	\$750	
Northeast Branch Library	To acquire land, design and construct a new full branch library to accommodate population growth.	Growth	\$750	
Late P&R Master Plan	To continue to develop and review Master Plan for Recreation Services.	Growth	\$300	
Northwest Multi-Purpose Recreation Centre	A multipurpose recreation centre to be constructed in the south-west area of the City to commence in 2014 and be completed in early 2015. This facility will house gymnasiums, activity rooms, an indoor pool, twin pad arena, and outdoor amenities complete with parking and public outdoor spaces.	Growth	\$17,167	
East South-East Multi-Purpose Recreation Centre - Aquatics Shored	A multipurpose recreation centre to be constructed in the east area of the City in the East Lions Park to commence in 2018 and to be completed in early 2019. This facility will house gymnasiums, activity rooms, an indoor pool and outdoor amenities complete with parking and outdoor spaces.	Growth	\$2,000	
New Spray Pad Initiative	To respond to existing demand in accordance with the Parks and Recreation Strategic Master Plan and the Aquatic Service Review.	Growth		
New Aerial Company	To provide aerial coverage from Fire Headquarters to respond to growth in high rise construction downtown.	Growth		
New Fire Station 15 South East	To acquire land, design and construct a fire station to achieve specified response time to southeast London.	Growth		
Facility Expansion	New project for the expansion of the LPS facilities. Following the facility needs analysis it is anticipated that an expansion of the LPS facilities may be the recommended outcome. The budget allocation for 2023 represents one part of what will be the expected total required investment.	Growth		

Total Planned Funding	Project Status	Target Date	Project Manager	Strategic Plan	Rethink	Ward(s)
\$3,100	Project scheduled for 2019	2019	S Hubbard-Krimmer	1) Vibrant and Diverse Community 2) Green and Growing City 3) Sustainable Infrastructure 4) Caring Community	1) Grow 2) Live	
\$3,100	Project scheduled for 2016	2016	S Hubbard-Krimmer	1) Vibrant and Diverse Community 2) Green and Growing City 3) Sustainable Infrastructure 4) Caring Community	1) Grow 2) Live	
\$450	Ongoing project - next update in 2015	N/A	B. Coxhead	1) Vibrant and Diverse Community 2) Green and Growing City 3) Sustainable Infrastructure 4) Caring Community	1) Grow 2) Live	ALL
\$18,381	Construction to commence in 2014	2015	B. Coxhead	1) Vibrant and Diverse Community 2) Green and Growing City 3) Sustainable Infrastructure 4) Caring Community	1) Grow 2) Live	
\$16,547	Construction to commence in 2018	2019	B. Coxhead	1) Vibrant and Diverse Community 2) Green and Growing City 3) Sustainable Infrastructure 4) Caring Community	1) Grow 2) Live	
\$2,050	Spray pads being installed in several different years.	2014, 2017, 2020, 2022, 2023	B. Coxhead	1) Vibrant and Diverse Community 2) Green and Growing City 3) Sustainable Infrastructure 4) Caring Community	1) Grow 2) Live	ALL
\$1,805	Project planned for 2020	2020	J. Kobarda	1) Sustainable Infrastructure	1) Live	ALL
\$3,128	Project planned to start in 2015	2018	J. Kobarda	1) Sustainable Infrastructure	1) Live	
\$10,000	Project planned for 2023	2023	B. Duncan	1) Sustainable Infrastructure	1) Live	ALL

Project Name	Project Description	Budget Type	Life to Date Commitments	Outstanding/Uncommitted Balance
Ice Facility Needs Analysis	New project. Considering the growth of the City of London and increasing service demands combined with the useful life of existing facilities, a comprehensive needs analysis to meet those demands will be required.	Growth		
Expansion Buses	To purchase expansion buses to provide service to areas of the City currently without transit service.	Growth		
Traffic Impact Studies	Area traffic impact studies to identify and optimize the timing of roadway capacity, channelization, signalization needs on a development or area basis. Recommendation include staging, costs and funding.	Growth	\$150	
London Cycling Master Plan	New project in the approved 2030 Transportation Master Plan. The Master Plan provides direction on creating an integrated cycling network of on and off-road routes to connect communities and destinations throughout the city.	Growth		
Farquharson Arena Decommission & Repurpose to Public Use	The 2009 Parks and Rec Master Plan recommends that the Farquharson Arena ice pads be decommissioned upon the completion of replacement ice pads in the Southwest Multi-Purpose Rec Centre. Further evaluation and planned investments have extended the life span of this facility beyond 10 years.	Service Improvement		
Glen Cairn Arena Decommission & Repurpose to Public Use	The 2009 Parks and Rec Master Plan recommends that the Glen Cairn Arena ice pad be decommissioned and be redeveloped into a community facility.	Service Improvement		
Silverwoods Arena Decommission and Repurpose to Space	The 2009 Parks and Rec Master Plan recommends that the Silverwoods Arena ice pad be decommissioned and be redeveloped into a community facility.	Service Improvement		
Dispatch and Mobile Data	To install data terminals to track status of firefighting vehicles and link to CAD system; minimize response/clearance times and radio traffic; and to provide vital information to on-site commanders. Allows for sensitive information to be transmitted securely.	Service Improvement		
Relocate Existing Resources to New Fire Station No. 16	To purchase land and relocate existing resources to Wharncliffe area south of Springbank/Horton	Service Improvement		
Relocation and Construction of Fire Training Tower located at 746 Millington Rd.	To replace the training tower and relocate to outside the urban area. New facility will require a suitably sized property for reclaiming water and recycling water, a training tower, drafting tank, area for extrication, rail cars and suitably sized to accommodate future requirements.	Service Improvement	\$700	

Additional Planned Funding	Project Status	Target Date	Project Manager	Strategic Plan	Rethink	Ward(s)
\$500	Project planned for 2018	2018	B. Duncan	1) Sustainable Infrastructure	1) Live	ALL
\$2,400	Ongoing project - funding occurs every other year (deferred from 2014 to 2015)	N/A	L. Ducharme	1) Sustainable Infrastructure 2) Green and Growing City	1) Live 2) Move	ALL
\$300	Ongoing project - funding occurs every other year - \$75,000 scheduled for 2014	N/A	D. MacRae	1) Sustainable Infrastructure 2) Green and Growing City	1) Live 2) Move	ALL
\$210	Project to start in 2014	2014	D. MacRae	1) Sustainable Infrastructure 2) Green and Growing City	1) Live 2) Move 3) Green	ALL
\$2,125	Repurposing will follow that of Silverwoods and Glen Cairn Arenas.	2019	L. Livingstone	1) Sustainable Infrastructure 2) Caring Community	1) Live	
\$2,000	Decommissioning will require construction of a replacement ice pad in the ice pad inventory facility, therefore the arena needs to remain until this pad is in place.	2015	L. Livingstone	1) Sustainable Infrastructure 2) Caring Community	1) Live	
\$2,125	Decommissioning will require construction of a replacement ice pad in the ice pad inventory facility, therefore the arena needs to remain until this pad is in place.	2016	L. Livingstone	1) Sustainable Infrastructure 2) Caring Community	1) Live	
\$2,000	To start in 2014	2015	J. Kobarda	1) Sustainable Infrastructure 2) Caring Community	1) Live	ALL
\$2,185	To start in 2017	2018	J. Kobarda	1) Sustainable Infrastructure 2) Caring Community	1) Live	
\$7,500		2024+	J. Kobarda	1) Sustainable Infrastructure 2) Caring Community	1) Live	

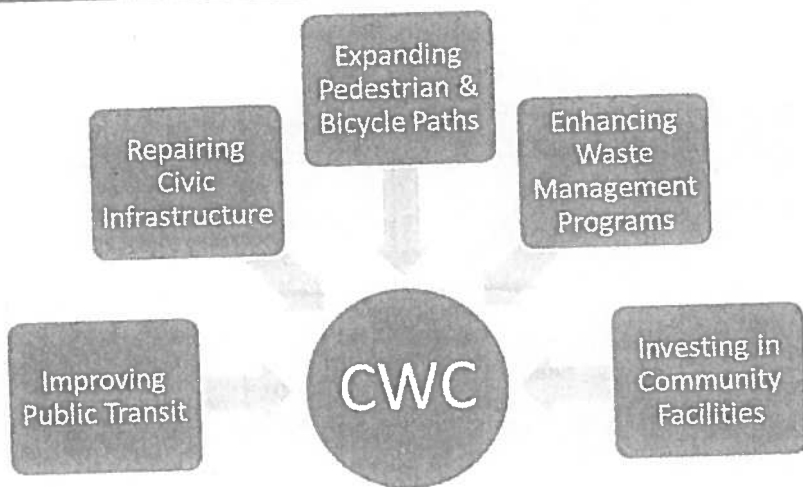




# Civic Works

# Civic Works Committee

The Civic Works Committee (CWC) addresses issues related to **roads**, sidewalks and **bike paths**; utilities, waste management, **public transit**, snow control, transportation planning and **water** services. This committee considers projects designed to **expand** London's transportation network, improving the efficiency of waste treatment, building a **connected transportation infrastructure** with our regional partners, and finding **innovative** and cost effective ways to deliver utilities to Londoners.



## Shaping the Future

CWC projects help shape the future by creating a **strong foundation** for London where residents and visitors can easily **move** between work, school, home and play and where everyone has access to **affordable, efficient** and timely services. We can achieve this by **connecting** Londoners with a range of **transportation** options; maintaining the high quality of our **infrastructure**; and improving the quality of our **basic services**. CWC projects support the **quality of life** in London.

## Major Committee Projects

- Road Improvements
- LTC Service Expansion
- Bike Lane Program
- Pay & Display Parking Metre Installation
- Waste Mangement Strategy Review

Project Name	Project Description	Budget Type	Life to Date Commitments	Outstanding Uncommitted Balance
Landfill Site Property Acquisition	Property acquisition and property value protection for W12A landfill.	Lifecycle Renewal		
Municipal Waste Study	Development of a long term waste management strategy is required to ensure disposal capacity is available in the future.	Lifecycle Renewal		
Material Recovery Facility	Replacement and rebuilding of major components of the Manning Drive Material Recovery Facility. Program funded by reserve fund.	Lifecycle Renewal		
2A Ancillary Infrastructure	Annual program to install/maintain infrastructure.	Lifecycle Renewal		
2A New Cell Construction	The construction of new cells including leachate collection system to provide required disposal capacity for incoming waste. Future cell expansions are planned for 2016, 2019, and 2021.	Lifecycle Renewal		
Waste Diversion - Ancillary	To install/replace waste diversion infrastructure works at EnviroDepots, Household Special Waste Depots, Material Recovery Facility including surface water control structures, fencing, retaining walls, etc.	Lifecycle Renewal		
Landfill Gas Collection	Expansion of the landfill gas collection system is required as new cells are constructed. The next expansion is planned for 2014.	Lifecycle Renewal		
Closed Landfill Management	Landscaping, leachate control measures and methane gas control measures at closed landfills for protection of persons or property.	Lifecycle Renewal		
King Lots Rehabilitation	New project to develop a work plan to ensure that the City of London's parking lots are continually rehabilitated in a timely and efficient manner to ensure a Sustainable Infrastructure.	Lifecycle Renewal		
Purchase Replacement	Ongoing program of replacing buses supporting maintaining assets in a state of good repair, mitigating vehicle maintenance and supporting service reliability.	Lifecycle Renewal		
Existing Facility Maintenance and Grades	Ongoing program supporting the necessary maintenance practices to effectively manage a 261,600 square foot facility, noting that the major portion of the facility was constructed in 1949/50. The facility has an operating service and storage capacity for 185 buses.	Lifecycle Renewal		
Gore Road Bridge	Life Cycle Replacement of the Gore Road Bridge as it reaches the end of its service life. Currently it is a narrow two lane reinforced concrete structure. Last repaired in 2008 to replace the pedestrian walkway.	Lifecycle Renewal	\$150,000	
Downtown Streetscape	Replacement costs associated with downtown streetscape furniture and decorations at Victoria Park	Lifecycle Renewal		

Additional Planned Funding	Project Status	Target Date	Project Manager	Strategic Plan	Rethink	Ward(s)
\$13,200	Ongoing - \$1,900,000 budgeted for 2014	N/A	Waste Management	1) Green and Growing City 2) Sustainable Infrastructure	1) Green	
\$400	Project not yet started	2015	Waste Management	1) Green and Growing City 2) Sustainable Infrastructure	1) Green	ALL
\$790	Project not yet started	2017, 2020-2022	Waste Management	1) Green and Growing City 2) Sustainable Infrastructure	1) Green	
\$2,150	Ongoing - \$200,000 budgeted for 2014	N/A	Waste Management	1) Green and Growing City 2) Sustainable Infrastructure	1) Green	
\$9,800	Project not yet started	2016 2019 2021	Waste Management	1) Green and Growing City 2) Sustainable Infrastructure	1) Green	
\$300	Ongoing - \$60,000 budgeted for 2014. Funding occurs every other year.	N/A	Waste Management	1) Green and Growing City 2) Sustainable Infrastructure	1) Green	
\$2,370	Expansion planned to start in 2014. \$350,000 budgeted for 2014.	2014-2017, 2019-2023	Waste Management	1) Green and Growing City 2) Sustainable Infrastructure	1) Green	
\$750	Ongoing - \$75,000 budgeted for 2014	N/A	Waste Management	1) Green and Growing City 2) Sustainable Infrastructure	1) Green	
\$862	Ongoing - \$100,000 budgeted for 2014	N/A	Parking Services	1) Sustainable Infrastructure	1) Move	
\$71,282	Ongoing - \$6,010,000 budgeted for 2014	N/A	London Transit	1) Strong Economy 2) Green and Growing City 3) Sustainable Infrastructure 4) Caring Community	1) Grow 2) Prosper 3) Green 4) Move 5) Live	ALL
\$6,200	Ongoing - \$700,000 budgeted for 2014.	N/A	London Transit	1) Strong Economy 2) Green and Growing City 3) Sustainable Infrastructure 4) Caring Community	1) Grow 2) Prosper 3) Green 4) Move 5) Live	
\$3,490	Work to start in 2014	2014	Roads	1) Green and Growing City 2) Sustainable Infrastructure	1) Move	
\$500	Ongoing - \$50,000 budgeted for 2014	N/A		1) Sustainable Infrastructure	1) Live	13

Project Name	Project Description	Budget Type	Life to Date Commitments	Outstanding/Outstanding/Uncommitted Balance
Cellaneous Traffic Signals	To complete traffic studies requiring specialized expertise to address Council requests and public concerns and to conduct traffic counts in support of these and ongoing traffic optimization.	Lifecycle Renewal		
Warranted Sidewalks	To provide new sidewalks at locations throughout the City to address school related pedestrian safety as identified through warrant evaluation by School Boards, London Police, LTC and City.	Lifecycle Renewal		
Local Sidewalks	Annual lifecycle program for road improvements of a minor nature including channelization, sidewalk ramps, radius improvements and bus bays at various locations throughout the city.	Lifecycle Renewal		
Road Rehabilitation (Main)	Road rehabilitation for various main roads throughout the City.	Lifecycle Renewal		
Bridges Major Up-grades	Rehabilitation of various bridges throughout the City.	Lifecycle Renewal		
Road Rehab Local Rural	An annual life cycle program to reconstruct deficient local streets and secondary collectors, curbs & gutters identified for immediate replacement.	Lifecycle Renewal		
Replace and Repair Sidewalks	To replace sidewalk in poor condition typically associated with road reconstruction and to replace small sections of sidewalk in poor condition.	Lifecycle Renewal		
Road Surface Treatment	To surface treat deteriorated roads in rural areas.	Lifecycle Renewal		
Traffic Calming Program	To design and construct traffic calming measures to improve safety and reduce short cutting.	Lifecycle Renewal		
Traffic Signals Maintenance	This Life Cycle project provides for the replacement of traffic signal equipment to reduce annual maintenance costs, improve visibility and actuate movements. Forecasted budget increases are proposed to more closely relate to long term needs.	Lifecycle Renewal		
Street Light Maintenance	A life cycle project that provides for the replacement of existing equipment that is no longer cost effective to repair. This project includes upgrading of street lights in conjunction with other construction/maintenance projects and the lighting of the walkways as identified through the Warranted Walkway Lighting Program.	Lifecycle Renewal		
Salt and Sand Storage	A continuing life cycle renewal project to enclose all winter salt/sand piles at various Operations Centres and to maintain/refurbish as required.	Lifecycle Renewal		
Hamilton Rd and Highbury Ave Intersection Improvements	New project for intersection expansion required to improve traffic capacity and service levels. Recommendations include centre, two-way left turn on Highbury Ave, centre raised median on Hamilton Rd. and additional SB through lane on Highbury Ave in the current DC Background Study.	Growth		
Byron Baseline Rd. Grades - Westdel Bourne to Griffith	To convert Byron-Baseline - Westdel Bourne to Griffith from a rural cross section to an urban cross section with the addition of sidewalks, curbs, drainage, streetlights and bike paths.	Growth		\$68
Commissioners Rd Widening - Highbury Ave to Conson Rd	To widen Commissioners Rd East from 2 to 4 through lanes	Growth		



Additional Planned Funding	Project Status	Target Date	Project Manager	Strategic Plan	Rethink	Ward(s)
\$1,000	Ongoing - \$100,000 budgeted for 2014	N/A	Roads	1) Sustainable Infrastructure	1) Move	ALL
\$2,300	Ongoing - \$230,000 budgeted for 2014	N/A	Roads	1) Sustainable Infrastructure	1) Move	ALL
\$4,815	Ongoing - \$0 budgeted for 2014	N/A	Roads	1) Sustainable Infrastructure	1) Move	ALL
\$115,458	12 projects planned for 2014 at a total of \$7,300,000.	N/A	Roads	1) Sustainable Infrastructure	1) Move	ALL
\$24,400	3 projects planned for 2014 at a total of \$1,800,000	N/A	Roads	1) Sustainable Infrastructure	1) Move	ALL
\$57,800	Ongoing - \$4 million budgeted for 2014	N/A	Roads	1) Sustainable Infrastructure	1) Move	ALL
\$12,000	Ongoing - \$1.2 million budgeted for 2014	N/A	Roads	1) Sustainable Infrastructure	1) Move	ALL
\$7,000	Ongoing - \$700,000 budgeted for 2014.	N/A	Roads	1) Sustainable Infrastructure	1) Move	ALL
\$1,250	Ongoing - \$125,000 budgeted for 2014.	N/A	Roads	1) Sustainable Infrastructure	1) Move	ALL
\$24,087	Ongoing - \$2,108,000 budgeted for 2014	N/A	Roads	1) Sustainable Infrastructure	1) Move	ALL
\$31,186	Ongoing - \$1,000,000 budgeted for 2014	N/A	Roads	1) Sustainable Infrastructure	1) Move	ALL
\$900	Ongoing - \$0 budgeted for 2014	N/A	Roads	1) Sustainable Infrastructure	1) Move	
\$350	Project not yet started	2014	D. MacRae	1) Sustainable Infrastructure	1) Move	1
\$3,936	Initial phase delayed due to land issues	2024+	D. MacRae	1) Sustainable Infrastructure	1) Move	9
\$6,637	Project not yet started	2024+	D. MacRae	1) Sustainable Infrastructure	1) Move	14

Project Name	Project Description	Budget Type	Life to Date Commitments	Outstanding - Outstanding Uncommitted Balance
Wharnccliffe Rd. Widening - Becher to Springbank	To widen Wharnccliffe Rd. from 3 to 4 lanes from Becher St. to Springbank Dr.	Growth		
Bostwick Rd - Pack Southdale Grades	To upgrade Bostwick Rd from Pack to Southdale with the addition of sidewalks, drainage and streetlights	Growth		
Beaverbrook - Riverside to Oxford Road Material Rehabilitation	To convert Beaverbrook - Riverside to Oxford from a rural cross section to an urban cross section with the addition of sidewalks, curbs, drainage, streetlights and bike paths	Growth		
Wharnccliffe Road Improvements	New project to provide operational improvements to Wharnccliffe Rd - Horton to Commissioners to improve safety and implement the Official Plan.	Growth		
Old Class Resizing City Core	The Development Charges Act requires the identification of separate funding of those components of the project that benefit existing infrastructure brought about by the undertaking of engineering growth works. This benefit represents the improvements in service levels and/or improved life cycles creditable to a specific piece of infrastructure.	Growth	\$300	
Hamilton - Gore to Victoria Grades	To convert Hamilton Road from Gore Rd to Old Victoria from a rural cross section to an urban cross section with the addition of sidewalks, curbs, drainage, street lights, and channelization.	Growth		
Sunningdale - South Wenige to Highbury Grades	To convert Sunningdale Rd from South Wenige to Highbury Ave. from a rural cross section to an urban cross section with the addition of sidewalks, curbs, drainage, street lights, and channelization.	Growth		
Wickerson - Wood to Southdale Grades	To reconstruct Wickerson Rd to resolve structural and alignment deficiencies	Growth		
Webster - Jenson Killaly Upgrades	Convert Webster - Jenson to Killaly from a rural cross section to an urban cross section with addition of sidewalks, curbs, drainage, street lights, and channelization.	Growth		
Killaly - Webster to Clarke Rd Grades	To reconstruct Killaly from Webster Ave to Clarke Rd with the addition of sidewalks, curbs, drainage, streetlights, channelization and bike lanes.	Growth		
Commissioners Rd Widening - Wonderland to Mount	Widen Commissioners Rd from Viscount Rd to Wonderland Rd. from 2 lanes to 5 lanes.	Growth	\$2,847	
Huron Widening - Adelaide to Vesta	Widen Huron Street from 2 to 4 lanes from Adelaide St to Vesta Rd.	Growth		
Sarnia Rd Widening - Wonderland to Sleightholme	Widen Sarnia Rd from 3 to 4 lanes from Wonderland to Sleightholme. Includes noise wall, Stormwater Management Works and inclusion of Wonderland Rd intersection.	Growth	\$642	
Southdale Widening - Wellington to Pond Mills Rd.	Widen Southdale Rd from 2 to 4 lanes from Wellington to Pond Mills Rd	Growth		

Additional Planned Funding	Project Status	Target Date	Project Manager	Strategic Plan	Rethink	Ward(s)
\$10,481	Project scheduled to start in 2014	2021	D. MacRae	1) Sustainable Infrastructure	1) Move	11, 13
\$2,624	Project scheduled to start in 2019	2021	D. MacRae	1) Sustainable Infrastructure	1) Move	9
\$3,728	Design scheduled for 2014	2024+	D. MacRae	1) Sustainable Infrastructure	1) Move	8, 13
\$350	Environmental Assessment scheduled for 2014	2014	D. MacRae	1) Sustainable Infrastructure	1) Move	11
\$1,500	Ongoing project - \$100,000 budgeted for 2014	N/A	D. MacRae	1) Sustainable Infrastructure	1) Move	ALL
\$11,965	Scheduled to start in 2021	2023	D. MacRae	1) Sustainable Infrastructure	1) Move	1, 14
\$3,478	Scheduled to start in 2023	2024+	D. MacRae	1) Sustainable Infrastructure	1) Move	5
\$6,020	Scheduled to start in 2022	2024+	D. MacRae	1) Sustainable Infrastructure	1) Move	9
\$3,260	Scheduled to start in 2020	2022	D. MacRae	1) Sustainable Infrastructure	1) Move	3
\$8,660	Scheduled to start in 2023	2024+	D. MacRae	1) Sustainable Infrastructure	1) Move	3
\$10,800	EA completed in 2006.	2015	D. MacRae	1) Sustainable Infrastructure	1) Move	10, 11
\$12,796	Construction scheduled for 2020. Preliminary work scheduled for 2016	2020	D. MacRae	1) Sustainable Infrastructure	1) Move	4
\$8,010	EA completed in 2013. Construction scheduled for 2022	2022	D. MacRae	1) Sustainable Infrastructure	1) Move	6
\$20,813	Project to be cancelled subject to 2014 DC By-law	2019	D. MacRae	1) Sustainable Infrastructure	1) Move	14

Project Name	Project Description	Budget Type	Life to Date Commitments	Outstanding Uncommitted Balance
Western Widening Platt's Lane to Oxford	Widen Western Rd from Platt's Lane to Oxford from 2 to 4 lanes including continuous left turn lane as well as widening the CP Rail subway.	Growth	\$450	
Sunningdale - Highbury to Adelaide	To improve the intersection of Highbury and Sunningdale, followed by widening of Sunningdale to 4 through lanes from Highbury to Adelaide.	Growth		
Highbury - Fanshawe to Sunningdale	To widen Highbury from Blackwell Blvd to Sunningdale from 2 to 5 lanes.	Growth		
Commissioners Rd Widening - Jackson Old Victoria	To widen Commissioners Rd - Jackson to Old Victoria from 2 to 4 lanes.	Growth		
Land Acquisition	Land acquisition and protection for long term future construction of interchanges on VMP.	Growth	\$840	
Old Victoria from Hamilton to 401	To upgrade Old Victoria Rd from Hamilton Rd to HWY 401 to a 2 lane rural arterial cross section.	Growth	\$3,210	
Hamilton Rd East of Old Victoria VMP	To upgrade Hamilton Rd from Old Victoria to Veterans Memorial Parkway to a 5 lane urban arterial cross section. Roadway improvements on roadways adjacent to the VMP Area Industrial Park to accommodate the increased traffic and structural/alignment deficiencies.	Growth	\$150	
Traffic Signals - Widening	This project includes the installation of new traffic signals or two intersection pedestrian signals whose locations are based on Provincial warrant and subject to Council approval.	Growth	\$1,034	
Street Light - Widening	The project includes the installation of new street lights to meet the safety needs of increasing vehicular and pedestrian traffic. Road corridors that meet lane capacity but not lighting level standards require improvement for full utilization of the corridor.	Growth	\$420	
Sarnia Rd Widening - Hyde Park to Wonderland	To improve Sarnia Rd from Wonderland to Hyde Park Rd including replacement of CPR bridge.	Growth	\$2,850	
Sanatorium Rd Widening Ph1 - Oxford to Riverside	To widen Boler/Sanatorium Road from 2 to 4 lanes from Commissioners to Oxford. Phase 1 from Oxford to Riverside.	Growth		
Adelaide St. Widening Ph. 2 - Wickerson Dr. to Sunningdale Rd.	Phase 2 is 4 lane widening. Road widening to 4 lanes will be undertaken in coordination with increased demand.	Growth		
Southdale Rd Upgrade Ph. 1 - Fill Requirement - Wickerson to Bramblewood	To reconstruct Southdale Rd - Wickerson Rd to Bramblewood to resolve structural and alignment deficiencies. Phase 1 addresses the fill requirement to resolve deficiencies and is planned for 2022.	Growth		
Southdale Rd Upgrade Ph. 2 - Wickerson to Bramblewood	To reconstruct Southdale Rd - Wickerson Rd to Bramblewood.	Growth		
Fanshawe Rd East Widening - Ph. 2 Adelaide to Highbury	Widen Fanshawe Park Rd East from 2 to 5 lanes from Adelaide St N to McLean Drive	Growth	\$2,270	

Additional Planned Funding	Project Status	Target Date	Project Manager	Strategic Plan	Rethink	Ward(s)
\$15,903	Design scheduled for 2015. Land acquisition scheduled for 2017. Construction scheduled for 2020.	2020	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$15,719	Project to be cancelled subject to 2014 DC By-law	2017	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$8,000	Project to be cancelled subject to 2014 DC By-law	2023	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$14,895	Project to be cancelled subject to 2014 DC By-law	2024+	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$3,360	EA completed in 2012	2022	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$8,931	Realignment of Old Victoria south of Bradley completed.	2016	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$6,924	EA completed in 2013. Work to restart in 2022.	2024+	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$2,250	Ongoing project - \$225,000 scheduled for 2014	N/A	S. Maguire	1) Sustainable Infrastructure	1) Move	
\$1,965	Ongoing project - \$155,000 scheduled for 2014	2023	S. Maguire	1) Sustainable Infrastructure	1) Move	
\$3,900	Wonderland to CPR Bridge completed in 2013. Improvement of Sarnia scheduled for 2016.	2016	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$5,117	Scheduled to start in 2020	2024+	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$2,200	Project deferred to beyond 2028 in 2009 DC Background Study	2024+	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$3,830	To start in 2020	2022	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$4,345	To start in 2022	2022	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$13,250	Land acquisition ongoing Construction to start in 2016	2016	D. MacRae	1) Sustainable Infrastructure	1) Move	



Project Name	Project Description	Budget Type	Life to Date Commitments	Outstanding Uncommitted Balance
Hyde Park Widening - Ph. 1 Oxford to CP Rail	To widen Hyde Park from 2 to 4 through lanes from Oxford Street to Sunningdale Road. Phase 1 widening of Oxford to CP Rail Crossing.	Growth	\$3,750	
Hyde Park Widening - Ph. 2 Rail to Fanshawe	To widen Hyde Park from 2 to 4 through lanes from Oxford Street to Sunningdale Road. Phase 2 widening from CP Rail Crossing to Fanshawe Park Rd.	Growth	\$2,550	
Bradley Ave Widening - Ph. 1 Dearness Drive to Pond Mills	Widen Bradley from 2 to 4 lanes from Dearness Drive to Jackson Road. Phase 1 is widening from Dearness to Pond Mills. Project priority to be delayed in the current DC Background Study.	Growth		
Wellington Rd Widening - Ph. 1 Commissioners Rd to Sunningdale Rd	To widen and reconfigure Wellington Rd with 6 through lanes, centre turn lane and southbound right turn lanes from Commissioners Rd to Dingman Dr. 2030 Transportation Master Plan outlined corridor for Bus Rapid Transit north of White Oaks Mall.	Growth	\$2,400	
Wellington Rd Widening - Ph. 2 Sunningdale to Bradley	To widen and reconfigure Wellington Rd with 6 through lanes, centre turn lane and southbound right turn lanes from Commissioners Rd to Dingman Dr.	Growth	\$850	
Wellington Rd Widening - Ph. 3 Bradley to Sunningdale	To widen and reconfigure Wellington Rd with 6 through lanes, centre turn lane and southbound right turn lanes from Commissioners Rd to Dingman Dr.	Growth		
Sunningdale Rd Widening - Ph2 Intersection Upgrades	Widen and upgrade Sunningdale Rd from Wonderland to Adelaide. Phase 2 consists of intersection upgrades.	Growth	\$1,350	
Bradley Ave Extension - Ph1 Wharncliffe to Wonderland	Extension of Bradley Ave from White Oak Road to Bostwick Road. Phase 1 is Wharncliffe to Wonderland with a 2-lane urban cross section coordinated with future 4-laning. Warranted by a collector road network capacity issue as per the Traffic Impact Study for Andover Trails South and Westbury Developments.	Growth		
Widening - Ph. 1 4 Lanes between Huron and Clarke	Construct a new 4 lane road - VMP between Huron and Clarke. Project to consider a grade separation for the CN Railway and Huron Street.	Growth		
4 Rural Intersection	To improve selected rural intersections throughout the City to ensure adequate capacity and levels of safety.	Growth		
Works Undertaken by Developers on behalf of the City	On occasion, the City's needs for servicing are coincident with a private party's development project. The private party may agree to construct the City's works in conjunction with their project at the cost of the City. The budget item has been used to pay for the City's miscellaneous needs that are not the responsibility of the developer and cannot be funded through development charges.	Growth		

Additional Planned Funding	Project Status	Target Date	Project Manager	Strategic Plan	Rethink	Ward(s)
\$19,850	Land acquisition commenced under voluntary program. EA completed in 2012. Construction cost updated per ongoing design.	2019	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$10,855	Land acquisition to commence under voluntary program. EA completed in 2012.	2015	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$20,035	Project pre-engineering and construction will be deferred subject to 2014 DC-Bylaw.	2021	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$6,300	Initiation of project pending identification of Bus Rapid Transit Funding. EA Completed 2014 - Utility Relocation 2015 - Construction	2015	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$4,700	Initiation of project pending identification of Bus Rapid Transit Funding. 2015 - Utility Relocation 2016 - Construction	2016	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$4,100	Initiation of project pending identification of Bus Rapid Transit Funding. 2014 - Land Acquisition 2015 - Design 2017 - Utility Relocation 2018 - Construction	2018	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$3,400	2014 - Wonderland/ Sunningdale 2019 - Richmond/Sunningdale	2019	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$21,280	To start in 2017	2023	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$11,690	Project deferred to beyond 2023 under Development Charges. Design and land funding is advanced to 2014 subject to the DC By-Law.	2024+	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$2,970	None planned for 2014	N/A	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$3,100	None planned for 2014	N/A	D. MacRae	1) Sustainable Infrastructure	1) Move	

Project Name	Project Description	Budget Type	Life to Date Commitments	Outstanding Uncommitted Balance
4 Minor works on arterials	To provide arterial road improvements. Work includes new traffic signals, channelization, sidewalks and street lighting.	Growth		
Waste and Emerging Technologies	New project to establish new emerging and/or next generation resource recovery technology at the W12A Landfill Waste and Resource Management Zone.	Service Improvement		
Additional Sanitary Operations Collection Truck	A new truck every 4 years to accommodate growth.	Service Improvement	\$180	
Long Term Disposal Capacity	New project for the development of long term disposal capacity for residual waste generated from residents and businesses in London.	Service Improvement		
Advanced Arterials Memorial Parkway	Project for an extended landscape treatment in accordance with a Council approved 5 year agreement that committed funding to support the Veterans Memorial Parkway.	Service Improvement	\$411	
4 Floodplain Acquisition	To acquire municipal lands within the flood plain and conservation areas for public purposes per priorities established by municipal council.	Service Improvement		
Downtown Street Pay & Display Parking Meters	Replacement of individual parking meters with pay and display meters in high usage areas.	Service Improvement	\$600	
Expansion - Adding Service Areas	To purchase expansion buses in order to provide increased levels of service to areas of the City currently with transit service, it being noted that this budget is exclusive of requirements relating to the Bus Rapid Transit strategy.	Service Improvement		
Western Rd & Philip Aziz Ave Improvements from College to Sarnia	Western Road widening features (centre island with planter, bike lanes, curbs, improved street lighting and landscaping) which terminate near Huron College. Philip Aziz Ave improvements (sidewalks and bike lanes) will be included. Project will be coordinated with growth expansion on the Western Road and Sarnia Road intersection.	Service Improvement		
Clarke Road Realignment	New project for the realignment of Clarke Road from 650m north of Fanshawe Park Road to City Limit.	Service Improvement		
Accessible Pedestrian Signals	To provide for retrofitting signals with audible pedestrian signals to improve accessibility for disabled individuals. This budget will allow for retrofitting of one or two signals annually.	Service Improvement	\$300	
Bike Lane Program	Program to introduce bike lanes to road ways and other cycling facilities in accordance with City's Bicycle Master Plan. Programming priority is Ridout Street from Baseline to Southdale Rd. Project will require two years of funding.	Service Improvement		
Wall Noise Attenuation Wall	Project to construct a noise attenuation wall along the Veterans Memorial Parkway Corridor	Emerging Issue		

Additional Planned Funding	Project Status	Target Date	Project Manager	Strategic Plan	Rethink	Ward(s)
\$13,300	None planned for 2014	N/A	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$35,000	Planned for 2019-2020	2020	J. Stanford	1) Green and Growing City 2) Sustainable Infrastructure	1) Green	
\$560	2014 is a replacement year	N/A	J. Stanford	1) Green and Growing City 2) Sustainable Infrastructure	1) Green	
\$69,000	To start in 2022	2024+	J. Stanford	1) Green and Growing City 2) Sustainable Infrastructure	1) Green	
\$175	Ongoing	2016	A. Macpherson	1) Green and Growing City	1) Green	
\$1,800	To start in 2015	2023	B. Warner	1) Green and Growing City	1) Green	
\$625	Project ongoing	2016	A. Drost	B. 1) Sustainable Infrastructure	1) Move 2) Live	
\$18,226	Project scheduled to start in 2014	2023	L. Ducharme	1) Strong Economy 2) Green and Growing City 3) Sustainable Infrastructure 4) Caring Community	1) Move 2) Live 3) Grow 4) Prosper 5) Green	
\$9,800	2014 funding is for EA 2016 - Philip Aziz Construction 2017 - Western Road Construction	2017	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$250		2014	D. MacRae	1) Sustainable Infrastructure	1) Move	
\$750	Prioritization is underway with input from the City's Accessible Advisory Committee	2023	S. Maguire	1) Sustainable Infrastructure 2) Caring Community	1) Move 2) Live	
\$1,080	Scheduled to start in 2015	2023	D. MacRae	1) Sustainable Infrastructure	1) Move	
500,000	Recommended to Council at committee meeting Jan. 6, 2014			1) Sustainable Infrastructure 2) Green and Growing City	1) Move 2) Live	