

# Strategic Priorities and Policy Committee

## Report

12th Meeting of the Strategic Priorities and Policy Committee  
July 18, 2024

PRESENT: Councillors S. Lewis (Chair), H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Peloza, D. Ferreira, Mayor J. Morgan

ABSENT: S. Hillier

ALSO PRESENT: S. Datars Bere, A. Barbon, C. Cooper, S. Corman, K. Dickins, S. Mathers, J. McGonigle, J. Paradis, C. Parsons, K. Pawelec, T. Pollitt, K. Scherr, M. Schulthess, E. Skalski, C. Smith, J. Taylor

Remote Attendance: K. Green, E. Hunt, J. Ireland, D. Kramers, K. Murray, J. Rennick

The meeting is called to order at 1:00 PM; it being noted that Councillors P. Van Meerbergen and E. Peloza were in remote attendance.

### 1. Disclosures of Pecuniary Interest

That it BE NOTED Councillor J. Pribil discloses a pecuniary interest in item 2.1 having to do with Film London Review and Next Steps, by indicating that his son is contemplating seeking project support from Film London.

### 2. Consent

#### 2.2 Whole of Community System Response - Q2 Quarterly Report

Moved by: P. Cuddy

Seconded by: H. McAlister

That on the recommendation of the Deputy City Manager, Social and Health Development, the Whole of Community System Response - Q2 Quarterly Report BE RECEIVED for information.

Yeas: (12): S. Lewis, H. McAlister, P. Cuddy, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, D. Ferreira, and J. Morgan

Nays: (1): S. Stevenson

Absent: (2): E. Peloza, and S. Hillier

**Motion Passed (12 to 1)**

#### 2.1 Film London Review and Next Steps

Moved by: J. Morgan

Seconded by: S. Trosow

That, on the recommendation of the Deputy City Manager, Planning and Economic Development, the following actions be taken with respect to continuing Film London through the London Economic Development Corporation:

a) the report BE RECEIVED for information;

- b) the Civic Administration BE DIRECTED to prepare a budget amendment for funding for Film London starting in 2025 until 2027 for consideration as part of the 2025 Budget Update process;
- c) the Civic Administration BE DIRECTED to offset the costs by a reduced contribution to the Economic Development Reserve Fund and to include a review of the Film London Office in the next budget update; and
- d) subject to the approval of funding through the 2025 Budget Update, the Civic Administration BE DIRECTED to bring forward an amending agreement to London Economic Development Corporation Purchase of Service Agreement to reflect the continuation of the Film London program.

**ADDITIONAL VOTES:**

Moved by: S. Franke  
Seconded by: P. Cuddy

That, pursuant to section 27.6 of the Council Procedure By-law, a change in order of the Strategic Priorities and Policy Committee Agenda BE APPROVED, to provide for Item 2.1 in Stage 2, Consent, to be considered before Items for Direction and for Item 4.2 g) to be heard first in delegate order.

Yeas: (12): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, S. Franke, D. Ferreira, and J. Morgan

Absent: (3): P. Van Meerbergen, E. Pelozza, and S. Hillier

**Motion Passed (12 to 0)**

Moved by: J. Morgan  
Seconded by: S. Trosow

That, on the recommendation of the Deputy City Manager, Planning and Economic Development, the following actions be taken with respect to continuing Film London through the London Economic Development Corporation:

- a) the report BE RECEIVED for information;
- b) the Civic Administration BE DIRECTED to prepare a budget amendment for permanent funding for Film London starting in 2025 for consideration as part of the 2025 Budget Update process; and
- c) subject to the approval of funding through the 2025 Budget Update, Civic Administration BE DIRECTED to bring forward an amending agreement to London Economic Development Corporation Purchase of Service Agreement to reflect the continuation of the Film London program.

Moved by: J. Morgan  
Seconded by: S. Trosow

That part b) be amended to read as follows:

- b) the Civic Administration BE DIRECTED to prepare a budget amendment for funding for Film London starting in 2025 until 2027 for consideration as part of the 2025 Budget Update process;

That a new part c) be added to read as follows:

- c) the Civic Administration BE DIRECTED to offset the costs by a reduced contribution to the Economic Development Reserve Fund and to include a review of the Film London Office in the next budget update.

Yeas: (13): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelosa, D. Ferreira, and J. Morgan

Recuse: (1): J. Pribil

Absent: (1): S. Hillier

**Motion Passed (13 to 0)**

Moved by: J. Morgan

Seconded by: S. Trosow

That the motion be approved, as amended.

Yeas: (13): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelosa, D. Ferreira, and J. Morgan

Recuse: (1): J. Pribil

Absent: (1): S. Hillier

**Motion Passed (13 to 0)**

### 2.3 11th Report of the Governance Working Group

Moved by: P. Cuddy

Seconded by: S. Stevenson

That the following actions be taken with respect to the 11th Report of the Governance Working Group from its meeting held on June 24, 2024:

a) the following actions be taken with respect to the report dated June 24, 2024, Councillor Role Description, as amended:

i) the document BE REVISED to include all changes as amended during the discussion;

A) that the phrase 'Correspond with constituents in a timely manner' BE REPLACED with the phrase 'Communicate and follow up with residents as appropriate';

ii) the document, as amended, BE FORWARDED to the City Manager for review;

iii) the document, ~~attached~~ as amended, BE REFERRED to a future Council Resourcing Review Task Force for consideration, as applicable;

b) the following actions be taken with respect to staff report on the updated General Policy for Community Advisory Committees dated June 24, 2024:

i) the Civic Administration BE DIRECTED to bring forward a by-law to a future meeting of Municipal Council to amend Council Procedure By-law A-50 to remove the requirement of the Striking Committee to make recommendations for appointments to Community Advisory Committees and to update the mandates of both the Corporate Services Committee and the Strategic Priorities and Policy Committee to reflect the change in standing committee that considers community advisory committee appointments;

ii) the balance of the report on the updated General Policy for Community Advisory Committees BE DEFERRED to the September 23, 2024 meeting of the Governance Working Group for consideration; and

iii) the associated request for delegation status from T. Khan, ITCAC Chair, BE DEFERRED to the September 23, 2024 meeting of the Governance Working Group for consideration at that time;

c) the following actions be taken with respect to the staff report Amendments to Council Policy: Remuneration of Elected Officials and Appointed Citizen Members dated May 13, 2024, as amended:

i) updates to the policy BE DEFERRED to a future meeting of the Governance Working Group;

ii) the Civic Administration BE DIRECTED to report back to the August 15, 2024 special meeting of the Governance Working Group with a draft terms of reference for a Council Resourcing Review Task Force, the purpose of the task force being to consider:

- base compensation for Council and the Mayor;
- compensation for additional service;
- an equity lens;
- consideration of Council severance pay;
- councillor role description;
- realistic job preview document; and

iii) the letter from the London Police Services Board BE RECEIVED;

it being noted that members had a general discussion about a need to review how Council is resourced to perform their roles and the necessary scope of a task force to review the required resources;

it being further noted that the Governance Working Group received the ~~attached~~ communication from B. Brock and the following individuals made verbal presentations with respect to this matter:

M. Horak  
B. Brock  
M. Wallace;

d) clauses 1.1, 2.1, 2.2 and 4.2 BE RECEIVED.

**ADDITIONAL VOTES:**

Moved by: P. Cuddy  
Seconded by: S. Stevenson

That part d) be approved and reads as follows:

d) the Civic Administration BE DIRECTED to bring forward a by-law to a future meeting of Municipal Council to amend CPOL.-228-480, as amended, to amend the Council Members' Expense Policy to reduce the annual budget allocation in section 4.1 from \$15,000 to \$13,500 commencing in 2025;

Yeas: (5): S. Lewis, H. McAlister, P. Cuddy, J. Pribil, and P. Van Meerbergen

Nays: (6): S. Stevenson, S. Trosow, C. Rahman, A. Hopkins, D. Ferreira, and J. Morgan

Absent: (4): S. Lehman, S. Franke, E. Pelozza, and S. Hillier

**Motion Failed (5 to 6)**

Moved by: P. Cuddy  
Seconded by: S. Stevenson

That the balance of the motion be approved.

Yeas: (11): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, P. Van Meerbergen, D. Ferreira, and J. Morgan

Absent: (4): S. Lehman, S. Franke, E. Pelozza, and S. Hillier

**Motion Passed (11 to 0)**

**3. Scheduled Items**

None.

**4. Items for Direction**

- 4.1 Delegation - Kelly Paleczny, General Manager and Scott Collyer, Vice Chair - London Transit Commission (LTC) 2023 Annual Report

Moved by: P. Cuddy

Seconded by: D. Ferreira

That the London Transit Commission 2023 Annual Report BE RECEIVED.

Yeas: (14): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozza, D. Ferreira, and J. Morgan

Absent: (1): S. Hillier

**Motion Passed (14 to 0)**

**ADDITIONAL VOTES:**

Moved by: S. Trosow

Seconded by: S. Franke

That pursuant to section 36.3 of the Council Procedure By-law, K. Paleczny, General Manager and Scott Collyer, Vice Chair - London Transit Commission (LTC) BE PERMITTED to speak an additional five (5) minutes with respect to this matter.

Yeas: (14): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozza, D. Ferreira, and J. Morgan

Absent: (1): S. Hillier

**Motion Passed (14 to 0)**

- 4.2 1st Report of the Strategic Opportunities Review Working Group (SORWG)

Moved by: C. Rahman

Seconded by: S. Lehman

That the following actions be taken with respect to the 1st Report of the Strategic Opportunities Review Working from its meeting held on June 26, 2024:

a) the following actions be taken with respect to the Community Grants - Neighbourhood Decision Making communication received from Deputy Mayor S. Lewis and Councillor S. Lehman dated June 14, 2024, as amended:

i) the Civic Administration BE DIRECTED to bring forward a Budget Amendment to the 2025 Annual Budget Update for the Mayor's consideration to reflect the following:

A) the London Community Grants, annual Grassroots, Innovation, and Capital Grants stream for the 2025, 2026, and 2027 years to be funded to a maximum of \$250,000/year through the Community Investment Reserve Fund while the program is undergoing further review. It being noted that this funding is contingent on the Community Investment Reserve Fund having a minimum remaining balance as of December 31st of each year of at least \$1M; and

ii) the Civic Administration BE DIRECTED to undertake a comprehensive review of the London Community Grants Program, including the multi-year stream and the Neighbourhood Decision Making Program and bring forward a report prior to the end of Q2, 2027 with options for consideration on rightsizing and scope of these programs; including the alignment or conflict of NDM with regard to the Parks and Recreation Master Plan and new Parks Reserve Fund, should Council choose to reinitiate the programs for the 2028-2031 Multi-Year Budget;

iii) the delegation requests from N. Karsch, M. Cassidy, S. J. Taylor, R. Bloomfield and B. Samuels BE REFERRED to the July 18, 2024 meeting of the Strategic Priorities and Policy Committee for consideration, it being noted that the City Clerk's Office will reach out to the requesters;

it being noted that the Strategic Opportunities Review Working Group received communications from the following individuals with respect to this matter:

- N. Karsch, Director of Programs, London Environmental Network;
- M. Cassidy, CEO, Pillar Nonprofit Network;
- S. J. Taylor, Nonprofit Manager, Social Impact Consultant, MA, Candidate;
- R. Bloomfield;
- B. Samuels, Chair, Environmental Stewardship and Action Community Advisory Committee;
- Members of the Executive Committee, Orchard Park/Sherwood Forest Neighborhood Association;
- C. Callandar, Executive Director, Meals on Wheels London;
- A. Heartsong;
- K. Ledgley, Executive Director, London Children's Museum;
- J. Stewart, Resident of London;
- M. A. Hodge, Climate Action London; and
- H. Rajani;

b) the Civic Administration BE DIRECTED to report back to a future meeting of the Strategic Priorities and Policy Committee about the suggestion to engage with KPMG LLP for the delivery of service review training for the City's Agencies, Boards and Commissions, with the cost to be funded from the Efficiency, Effectiveness and Economy (EEE) Reserve;

c) the following actions be taken with respect to the Strategic Opportunities Review Working Group's Annual Work Plan, as amended:

i) the Civic Administration BE DIRECTED to report back to the September meeting of the Strategic Opportunities Review Working Group with respect to the London Police Services Reserve Fund on potential opportunities for the consideration of this working group, including potential changes to the associated by-law, as required;

ii) the Civic Administration BE DIRECTED to report back to the September meeting of the Strategic Opportunities Review Working Group about the potential for partnerships in municipal golf;

iii) the Civic Administration BE REQUESTED to attend the July 15, 2024 meeting of the Strategic Opportunities Review Working Group to discuss the City's policy and general information related to venue naming rights with respect to any potential for revenue generation;

iv) the Civic Administration BE DIRECTED to report back on the potential to license City facilities for the sale of alcohol as a revenue stream, including a list of potential facilities;

v) the Civic Administration BE DIRECTED to report back in the first quarter of 2025 with potential options for Council's consideration with respect to the Surplus Deficit Policy;

d) clause 4.4 BE RECEIVED;

it being noted that the Strategic Priorities and Policy Committee heard delegations from the following individuals:

A. Fleet, Executive Director, Growing Chefs! Ontario;  
M. Cassidy, CEO, Pillar Nonprofit Network;  
R. Bloomfield;  
B. Samuels;  
N. Karsch, Director of Programs, London Environmental Network;  
L. Bowden;  
L. Derikx, Interim Executive Director, London Environmental Network; and  
K. Creighton, Director Sustainability and A. Robinson, Green Economy London Coordinator, London Environmental Network;

it being further noted that the Strategic Priorities and Policy Committee received communications from the following individuals:

M. Rumas;  
B. Stephenson;  
A. Badillo, Executive Director and J. Horrell, President, Urban Roots London;  
C. Walters, CEO, Alzheimer Society Southwest Partners  
G. Henderson, CEO, London Chamber of Commerce;  
M. Pridding;  
Councillor C. Rahman and Deputy Mayor S. Lewis;  
M. Romain;  
W. Arnott, Interim Executive Director, Humane Society London & Middlesex;  
B. Samuels, Chair, Environmental Stewardship and Action Community Advisory Committee

**ADDITIONAL VOTES:**

Moved by: S. Trosow

Seconded by: S. Franke

That the delegation requests for M. Cassidy, R. Bloomfield, B. Samuels, N. Karsch, L. Bowden, L. Derikx, A. Fleet, K. Creighton and A. Robinson BE APPROVED to be heard at this time.

Yeas: (14): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozo, D. Ferreira, and J. Morgan

Absent: (1): S. Hillier

**Motion Passed (14 to 0)**

Moved by: C. Rahman

Seconded by: S. Lehman

That part a) i) A) be approved and reads as follows:

a) the following actions be taken with respect to the Community Grants - Neighbourhood Decision Making communication received from Deputy Mayor S. Lewis and Councillor S. Lehman dated June 14, 2024, as amended:

i) the Civic Administration BE DIRECTED to bring forward a Budget Amendment to the 2025 Annual Budget Update for the Mayor's consideration to reflect the following:

A) the London Community Grants, annual Grassroots, Innovation, and Capital Grants stream for the 2025, 2026, and 2027 years to be funded to a maximum of \$250,000/year through the Community Investment Reserve Fund while the program is undergoing further review. It being noted that this funding is contingent on the Community Investment Reserve Fund having a minimum remaining balance as of December 31st of each year of at least \$1M; and

Yeas: (9): S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, C. Rahman, S. Lehman, P. Van Meerbergen, E. Pelozza, and J. Morgan

Nays: (5): H. McAlister, S. Trosow, A. Hopkins, S. Franke, and D. Ferreira

Absent: (1): S. Hillier

**Motion Passed (9 to 5)**

Moved by: C. Rahman

Seconded by: S. Lehman

That part B) be approved and reads as follows:

B) in lieu of the current Neighbourhood Decision Making Program, the Civic Administration BE DIRECTED to explore options to fund parks improvements through a participatory decision-making model through the Get Involved program while a parks improvement project moves forward. This initiative is to be funded through the Community Investment Reserve Fund with a maximum of \$25,000 per parks project and an annual total of \$125,000 for 2025, 2026, and 2027. It being noted that this funding is contingent on the Community Investment Reserve Fund having a minimum remaining balance as of December 31st of each year of at least \$1M;

Yeas: (7): S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, C. Rahman, S. Lehman, and P. Van Meerbergen

Nays: (7): H. McAlister, S. Trosow, A. Hopkins, S. Franke, E. Pelozza, D. Ferreira, and J. Morgan

Absent: (1): S. Hillier

**Motion Failed (7 to 7)**

Moved by: S. Franke

Seconded by: D. Ferreira

That part A) be amended by adding a new part B) and existing B) be changed to C). The new part B) to read as follows:

that Civic Administration BE DIRECTED to offset the costs of the Capital and Innovation Grants for \$250,000 a year by a reduced contribution to the Economic Development Reserve Fund. This funding is contingent on the Economic Development Reserve fund having a remaining balance as of December 31st of each year of at least \$1 million.

Yeas: (5): H. McAlister, A. Hopkins, S. Franke, D. Ferreira, and J. Morgan

Nays: (9): S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, P. Van Meerbergen, and E. Pelozo

Absent: (1): S. Hillier

**Motion Failed (5 to 9)**

Moved by: S. Stevenson

Seconded by: J. Pribil

That pursuant to section 31.6 of the Council Procedure By-law, Mayor J. Morgan BE PERMITTED to speak an additional five (5) minutes with respect to this matter.

Yeas: (14): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozo, D. Ferreira, and J. Morgan

Absent: (1): S. Hillier

**Motion Passed (14 to 0)**

Moved by: D. Ferreira

Seconded by: P. Cuddy

That pursuant to section 31.6 of the Council Procedure By-law, Deputy Mayor S. Lewis BE PERMITTED to speak an additional two (2) minutes with respect to this matter.

Yeas: (14): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozo, D. Ferreira, and J. Morgan

Absent: (1): S. Hillier

**Motion Passed (14 to 0)**

Moved by: S. Stevenson

Seconded by: J. Pribil

That pursuant to section 31.6 of the Council Procedure By-law, Councillor S. Trosow BE PERMITTED to speak an additional two (2) minutes with respect to this matter.

Yeas: (14): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozo, D. Ferreira, and J. Morgan

Absent: (1): S. Hillier

**Motion Passed (14 to 0)**

Moved by: C. Rahman

Seconded by: S. Lehman

Motion to approve part ii), iii) and part b) and reads as follows:

ii) the Civic Administration BE DIRECTED to undertake a comprehensive review of the London Community Grants Program, including the multi-year

stream and the Neighbourhood Decision Making Program and bring forward a report prior to the end of Q2, 2027 with options for consideration on rightsizing and scope of these programs; including the alignment or conflict of NDM with regard to the Parks and Recreation Master Plan and new Parks Reserve Fund, should Council choose to reinstate the programs for the 2028-2031 Multi-Year Budget;

iii) the delegation requests from N. Karsch, M. Cassidy, S. J. Taylor, R. Bloomfield and B. Samuels BE REFERRED to the July 18, 2024 meeting of the Strategic Priorities and Policy Committee for consideration, it being noted that the City Clerk's Office will reach out to the requesters;

it being noted that the Strategic Opportunities Review Working Group received communications from the following individuals with respect to this matter:

- N. Karsch, Director of Programs, London Environmental Network;
- M. Cassidy, CEO, Pillar Nonprofit Network;
- S. J. Taylor, Nonprofit Manager, Social Impact Consultant, MA, Candidate;
- R. Bloomfield;
- B. Samuels, Chair, Environmental Stewardship and Action Community Advisory Committee;
- Members of the Executive Committee, Orchard Park/Sherwood Forest Neighborhood Association;
- C. Callandar, Executive Director, Meals on Wheels London;
- A. Heartsong;
- K. Ledgley, Executive Director, London Children's Museum;
- J. Stewart, Resident of London;
- M. A. Hodge, Climate Action London; and
- H. Rajani;

b) the Civic Administration BE DIRECTED to report back to a future meeting of the Strategic Priorities and Policy Committee about the suggestion to engage with KPMG LLP for the delivery of service review training for the City's Agencies, Boards and Commissions, with the cost to be funded from the Efficiency, Effectiveness and Economy (EEE) Reserve;

Yeas: (11): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, E. Pelosa, and J. Morgan

Nays: (3): S. Trosow, S. Franke, and D. Ferreira

Absent: (1): S. Hillier

**Motion Passed (11 to 3)**

Moved by: C. Rahman

Seconded by: S. Lehman

That part c) i) be approved and reads as follows:

c) the following actions be taken with respect to the Strategic Opportunities Review Working Group's Annual Work Plan, as amended:

i) the Civic Administration BE DIRECTED to report back to the September meeting of the Strategic Opportunities Review Working Group with respect to the London Police Services Reserve Fund on potential opportunities for the consideration of this working group, including potential changes to the associated by-law, as required;

Yeas: (14): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozza, D. Ferreira, and J. Morgan

Absent: (1): S. Hillier

**Motion Passed (14 to 0)**

Moved by: C. Rahman

Seconded by: S. Lehman

That part ii) be approved and reads as follows:

ii) the Civic Administration BE DIRECTED to report back to the September meeting of the Strategic Opportunities Review Working Group about the potential for partnerships in municipal golf;

Yeas: (11): S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozza, and J. Morgan

Nays: (3): H. McAlister, S. Trosow, and D. Ferreira

Absent: (1): S. Hillier

**Motion Passed (11 to 3)**

Moved by: C. Rahman

Seconded by: S. Lehman

That part iii) be approved and reads as follows:

iii) the Civic Administration BE REQUESTED to attend the July 15, 2024 meeting of the Strategic Opportunities Review Working Group to discuss the City's policy and general information related to venue naming rights with respect to any potential for revenue generation;

Yeas: (13): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozza, D. Ferreira, and J. Morgan

Nays: (1): S. Trosow

Absent: (1): S. Hillier

**Motion Passed (13 to 1)**

Moved by: C. Rahman

Seconded by: S. Lehman

That part iv) be approved and reads as follows:

iv) the Civic Administration BE DIRECTED to report back on the potential to license City facilities for the sale of alcohol as a revenue stream, including a list of potential facilities;

Yeas: (9): S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, C. Rahman, S. Lehman, P. Van Meerbergen, E. Pelozza, and J. Morgan

Nays: (5): H. McAlister, S. Trosow, A. Hopkins, S. Franke, and D. Ferreira

Absent: (1): S. Hillier

**Motion Passed (9 to 5)**

Moved by: C. Rahman  
Seconded by: S. Lehman

That part v) be approved and reads as follow:

v) the Civic Administration BE DIRECTED to report back on the potential to eliminate snow plowing of sidewalks on residential class streets by passing a by-law requiring property owners to clear the sidewalk along their property; and

Yeas: (6): S. Lewis, S. Stevenson, J. Pribil, C. Rahman, A. Hopkins, and J. Morgan

Nays: (8): H. McAlister, P. Cuddy, S. Trosow, S. Lehman, P. Van Meerbergen, S. Franke, E. Pelozo, and D. Ferreira

Absent: (1): S. Hillier

**Motion Failed (6 to 8)**

Moved by: C. Rahman  
Seconded by: S. Lehman

That part vi) be approved and reads as follows:

vi) the Civic Administration BE DIRECTED to report back in the first quarter of 2025 with potential options for Council's consideration with respect to the Surplus Deficit Policy;

Yeas: (11): S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, and D. Ferreira

Nays: (3): H. McAlister, E. Pelozo, and J. Morgan

Absent: (1): S. Hillier

**Motion Passed (11 to 3)**

Moved by: C. Rahman  
Seconded by: S. Lehman

That the balance of the motion be approved and reads as follows:

d) clause 4.4 BE RECEIVED;

it being noted that the Strategic Priorities and Policy Committee heard delegations from the following individuals:

A. Fleet, Executive Director, Growing Chefs! Ontario;  
M. Cassidy, CEO, Pillar Nonprofit Network;  
R. Bloomfield;  
B. Samuels;  
N. Karsch, Director of Programs, London Environmental Network;  
L. Bowden;  
L. Derikx, Interim Executive Director, London Environmental Network; and  
K. Creighton, Director Sustainability and A. Robinson, Green Economy London Coordinator, London Environmental Network;

it being further noted that the Strategic Priorities and Policy Committee received communications from the following individuals;

M. Rumas;  
B. Stephenson;  
A. Badillo, Executive Director and J. Horrell, President, Urban Roots

London;  
C. Walters, CEO, Alzheimer Society Southwest Partners  
G. Henderson, CEO, London Chamber of Commerce;  
M. Pridding;  
Councillor C. Rahman and Deputy Mayor S. Lewis;  
M. Romain;  
W. Arnott, Interim Executive Director, Humane Society London & Middlesex;  
B. Samuels, Chair, Environmental Stewardship and Action Community Advisory Committee

Yeas: (14): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozza, D. Ferreira, and J. Morgan

Absent: (1): S. Hillier

**Motion Passed (14 to 0)**

Moved by: D. Ferreira  
Seconded by: S. Trosow

That the Strategic Priorities and Policy Committee recess at this time, for 15 minutes.

Yeas: (14): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozza, D. Ferreira, and J. Morgan

Absent: (1): S. Hillier

**Motion Passed (14 to 0)**

The Strategic Priorities and Policy Committee recesses at 4:45 PM and reconvenes at 5:02 PM.

4.3 2nd Report of the Strategic Opportunities Review Working Group (SORWG)

Moved by: C. Rahman  
Seconded by: J. Pribil

That the following actions be taken with respect to the 2nd Report of the Strategic Opportunities Review Working Group from its meeting held on July 15, 2024:

- a) the following actions be taken with respect to the Strategic Opportunities Review Working Group's Annual Work Plan, as amended:
- ii) the draft Annual Work Plan as amended BE RECEIVED;

it being noted that the Strategic Opportunities Review Working Group received a communication dated July 12, 2024 from J. Kearon, Associate Medical Officer of Health, Middlesex-London Health Unit with respect to the proposal for alcohol sales in Municipal facilities;

- b) the following actions be taken with respect to the submission regarding revenue generating ideas from Councillor S. Franke:

- i) the Civic Administration BE DIRECTED to forward the communication with respect to Local District Energy Systems for new subdivisions and the downtown core utilizing sewer heat exchange and renewable technologies as primary energy sources to London Hydro for their review and feedback, with a request to report back to the Strategic Opportunities Review Working Group in Q4 of 2024; and

ii) the Civic Administration BE DIRECTED to investigate cost-saving opportunities in our tree sourcing, specifically looking at the financial cost and benefit of owning and operating or subcontracting a tree nursery and report back to the Strategic Opportunities Review Working Group on the potential return on investment and long-term benefits in Q4 of 2025;

it being noted that the Strategic Opportunities Review Working Group received a communication date July 7, 2024 from Councillor S. Franke with respect to this matter;

it being further noted that the Civic Administration advised the working group of a planned review of tree sourcing in 2025;

c) clause 4.3 BE RECEIVED.

Yeas: (13): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, D. Ferreira, and J. Morgan

Absent: (2): E. Pelozza, and S. Hillier

**Motion Passed (13 to 0)**

4.4 SS-2024-237 Single Source Award for Year-Round Ark Aid Mission Strategy

Moved by: H. McAlister

Seconded by: S. Trosow

That, on the recommendation of the Deputy City Manager, Social and Health Development, the following actions be taken with respect to the July 18, 2024, SS-2024-237 Single Source Award for Year-Round Ark Aid Street Mission Inc. Strategy report;

a) a single source award to Ark Aid Street Mission Inc. BE APPROVED, as per Section 14.4 e) of the Procurement of Goods and Services Policy, to provide Year-Round Stable Responsive Services for an initial period of August 1, 2024 to December 31, 2024, with options to renew for two (2) additional years;

b) the Civic Administration BE DIRECTED to reallocate \$1,800,000 of the previously approved one-time funding from the Operating Budget Contingency Reserve (approved by Council on February 13, 2024) to fund the Year-Round Stable Responsive Services for an initial period of August 1, 2024 to December 31, 2024;

i) that Ark Aid Street Mission Inc.'s budget for the \$1.8M single source award be distributed to Council and attached to the Council agenda;

c) the Civic Administration BE DIRECTED to prepare a budget amendment for consideration through the 2025 Budget Update process for funding in 2025 and future years;

d) the Civic Administration BE AUTHORIZED to undertake all administrative acts which are necessary in relation to this project;

e) the approval given herein BE CONDITIONAL upon The Corporation of the City of London entering into a new and/or amending the existing Purchase of Service Agreement with Ark Aid Street Mission Inc.;

f) the Mayor BE REQUESTED to advocate the Provincial and Federal governments to offset the costs that could be incurred related to the award to the Ark Aid Street Mission Inc. Year-Round Stable Responsive Services strategy in the 2025 budget year and beyond; and

g) the Civic Administration BE DIRECTED to engage with the Old East Village BIA, local residents and Ark Aid Street Mission Inc. to review the Year-Round Stable Responsive Services strategy;

it being noted that the Strategic Priorities and Policy Committee heard verbal delegations from S. Campbell, Executive Director, Ark Aid Street Mission Inc. and K. Morrison, General Manager, Old East Village BIA with respect to this matter;

it being further noted that the Strategic Priorities and Policy Committee received communications from the following individuals with respect to this matter:

H. Benedict, E. Campbell and H Hodgins from Ark Aid Street Mission Inc.;  
Rev. Dr. J. Laurence, Minister of Worship and Congregational Life, First-St. Andrew's United Church;

Rev. J. Prince;

B. Wood, Office Admin. WOUC;

D. Astolfi, VP, Supportive Housing & Program Development, CMHA

Thames Valley Addiction & Mental Health Services; and

S. Omonfoman

**ADDITIONAL VOTES:**

Moved by: S. Stevenson

Seconded by: P. Cuddy

That the delegation requests for S. Campbell, Executive Director, Ark Aid Street Mission Inc. and K. Morrison, General Manager, Old East Village BIA BE APPROVED to be heard at this time.

Yeas: (13): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, D. Ferreira, and J. Morgan

Absent: (2): E. Pelozza, and S. Hillier

**Motion Passed (13 to 0)**

Moved by: S. Stevenson

Seconded by: S. Lehman

That the Civic Administration BE DIRECTED to extend one-time funding in the amount of \$687,000 to Ark Aid Street Mission Inc. for an additional 61 days until September 30, 2024 to be funded through the Community Investment Reserve Fund and that Civic Administration engage with the Old East Village BIA, local residents and Ark Aid Street Mission Inc. to review the Year Round Stable Responsive Services proposal.

it being noted that the Strategic Priorities and Policy Committee heard verbal delegations from S. Campbell, Executive Director, Ark Aid Street Mission Inc. and K. Morrison, General Manager, Old East Village BIA with respect to this matter.

Yeas: (4): P. Cuddy, S. Stevenson, S. Lehman, and P. Van Meerbergen

Nays: (9): S. Lewis, H. McAlister, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, S. Franke, D. Ferreira, and J. Morgan

Absent: (2): E. Pelozza, and S. Hillier

**Motion Failed (4 to 9)**

Moved by: C. Rahman  
Seconded by: P. Cuddy

That pursuant to section 33.8 of the Council Procedure By-law, the Strategic Priorities and Policy Committee BE PERMITTED to proceed beyond 6:00 PM.

Yeas: (13): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, D. Ferreira, and J. Morgan

Absent: (2): E. Peloza, and S. Hillier

**Motion Passed (13 to 0)**

Moved by: J. Pribil  
Seconded by: A. Hopkins

That pursuant to section 31.6 of the Council Procedure By-law, Councillor S. Stevenson BE PERMITTED to speak an additional two (2) minutes with respect to this matter.

Yeas: (13): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, D. Ferreira, and J. Morgan

Absent: (2): E. Peloza, and S. Hillier

**Motion Passed (13 to 0)**

Moved by: C. Rahman  
Seconded by: J. Pribil

That the motion be amended to include new part f) to read as follows:

f) the Mayor BE REQUESTED to advocate the Provincial and Federal governments to offset the costs that could be incurred related to the award to the Ark Aid Street Mission Inc. Year-Round Stable Responsive Services strategy in the 2025 budget year and beyond;

Yeas: (13): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, D. Ferreira, and J. Morgan

Absent: (2): E. Peloza, and S. Hillier

**Motion Passed (13 to 0)**

Moved by: C. Rahman  
Seconded by: J. Pribil

That the motion be amended to include a new part g) to read as follows:

g) the Civic Administration BE DIRECTED to engage with the Old East Village BIA, local residents and Ark Aid Street Mission Inc. to review the Year-Round Stable Responsive Services strategy.

Yeas: (12): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, and J. Morgan

Nays: (1): D. Ferreira

Absent: (2): E. Pelozza, and S. Hillier

**Motion Passed (12 to 1)**

Moved by: S. Stevenson

Seconded by: J. Pribil

The part b) be amended to read as follows:

i) that Ark Aid Street Mission Inc.'s budget for the \$1.8M single source award be distributed to Council and attached to the Council agenda;

Yeas: (12): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, D. Ferreira, and J. Morgan

Absent: (3): S. Franke, E. Pelozza, and S. Hillier

**Motion Passed (12 to 0)**

Moved by: S. Stevenson

Seconded by: J. Pribil

That part c) be amended with a new part i) to read as follows:

i) the Civic Administration BE DIRECTED to engage with Ark Aid Street Mission Inc. to relocate the front door services off Dundas Street as part of the budget amendment preparation for the 2025 Budget Update process for funding in 2025 and future years;

Yeas: (4): P. Cuddy, S. Stevenson, S. Lehman, and P. Van Meerbergen

Nays: (8): S. Lewis, H. McAlister, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, D. Ferreira, and J. Morgan

Absent: (3): S. Franke, E. Pelozza, and S. Hillier

**Motion Failed (4 to 8)**

Moved by: H. McAlister

Seconded by: S. Trosow

That the motion be approved, as amended and reads as follows:

That, on the recommendation of the Deputy City Manager, Social and Health Development, the following actions be taken with respect to the July 18, 2024, SS-2024-237 Single Source Award for Year-Round Ark Aid Street Mission Inc. Strategy report;

a) a single source award to Ark Aid Street Mission Inc. BE APPROVED, as per Section 14.4 e) of the Procurement of Goods and Services Policy, to provide Year-Round Stable Responsive Services for an initial period of August 1, 2024 to December 31, 2024, with options to renew for two (2) additional years;

- b) the Civic Administration BE DIRECTED to reallocate \$1,800,000 of the previously approved one-time funding from the Operating Budget Contingency Reserve (approved by Council on February 13, 2024) to fund the Year-Round Stable Responsive Services for an initial period of August 1, 2024 to December 31, 2024;
- i) that Ark Aid Street Mission Inc.'s budget for the \$1.8M single source award be distributed to Council and attached to the Council agenda;
- c) the Civic Administration BE DIRECTED to prepare a budget amendment for consideration through the 2025 Budget Update process for funding in 2025 and future years;
- d) the Civic Administration BE AUTHORIZED to undertake all administrative acts which are necessary in relation to this project;
- e) the approval given herein BE CONDITIONAL upon The Corporation of the City of London entering into a new and/or amending the existing Purchase of Service Agreement with Ark Aid Street Mission Inc.;
- f) the Mayor BE REQUESTED to advocate the Provincial and Federal governments to offset the costs that could be incurred related to the award to the Ark Aid Street Mission Inc. Year-Round Stable Responsive Services strategy in the 2025 budget year and beyond; and
- g) Civic Administration BE DIRECTED to engage with the Old East Village BIA, local residents and Ark Aid Street Mission Inc. to review the Year-Round Stable Responsive Services strategy.

it being noted that the Strategic Priorities and Policy Committee heard verbal delegations from S. Campbell, Executive Director, Ark Aid Street Mission Inc. and K. Morrison, General Manager, Old East Village BIA with respect to this matter.

it further being noted that the Strategic Priorities and Policy Committee received communications from the following individuals with respect to this matter:

H. Benedict, E. Campbell and H Hodgins from Ark Aid Street Mission Inc.;  
 Rev. Dr. J. Laurence, Minister of Worship and Congregational Life, First-St. Andrew's United Church;  
 Rev. J. Prince;  
 B. Wood, Office Admin. WOUC;  
 D. Astolfi, VP, Supportive Housing & Program Development, CMHA  
 Thames Valley Addiction & Mental Health Services; and  
 S. Omonfoman

Yeas: (10): S. Lewis, H. McAlister, P. Cuddy, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, P. Van Meerbergen, D. Ferreira, and J. Morgan

Nays: (2): S. Stevenson, and S. Lehman

Absent: (3): S. Franke, E. Pelozza, and S. Hillier

**Motion Passed (10 to 2)**

4.5 Request for Recording and Livestreaming Working Group Meetings - Councillor A. Hopkins

Moved by: P. Cuddy  
 Seconded by: C. Rahman

That the City Clerk BE DIRECTED to record and post publicly the meetings of the Governance Working Group and the Strategic Opportunities Review Working Group using the ZOOM application; it being noted that the Strategic Priorities and Policy Committee received a

communication dated July 4, 2024 from Councillor A. Hopkins with respect to this matter.

**ADDITIONAL VOTES:**

Moved by: A. Hopkins  
Seconded by: S. Trosow

That the City Clerk BE DIRECTED to record and livestream the meetings of the Governance Working Group and the Strategic Opportunities Review Working Group, in the same manner as the meetings of Standing Committees and Council, it being noted the technology to livestream and record is provided for in Council Chambers.

Moved by: C. Rahman  
Seconded by: P. Cuddy

That the motion be amended to read as follows:

That the City Clerk BE DIRECTED to record and post publicly the meetings of the Governance Working Group and the Strategic Opportunities Review Working Group using the ZOOM application, it being noted that the Strategic Priorities and Policy Committee received a communication dated July 4, 2024 from Councillor A. Hopkins with respect to this matter.

Yeas: (8): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, C. Rahman, P. Van Meerbergen, and J. Morgan

Nays: (3): S. Trosow, A. Hopkins, and D. Ferreira

Absent: (4): S. Lehman, S. Franke, E. Pelozza, and S. Hillier

**Motion Passed (8 to 3)**

Moved by: S. Trosow  
Seconded by: D. Ferreira

That the motion to request for recording and livestreaming of working group meetings BE REFERRED to the Civic Administration to report back to a future meeting of the Strategic Priorities and Policy Committee for consideration of alternate technology options.

Yeas: (3): S. Trosow, A. Hopkins, and D. Ferreira

Nays: (8): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, C. Rahman, P. Van Meerbergen, and J. Morgan

Absent: (4): S. Lehman, S. Franke, E. Pelozza, and S. Hillier

**Motion Failed (3 to 8)**

Moved by: C. Rahman  
Seconded by: P. Cuddy

That the motion be approved, as amended.

Yeas: (9): S. Lewis, H. McAlister, P. Cuddy, S. Stevenson, J. Pribil, C. Rahman, P. Van Meerbergen, D. Ferreira, and J. Morgan

Nays: (2): S. Trosow, and A. Hopkins

Absent: (4): S. Lehman, S. Franke, E. Pelozza, and S. Hillier

**Motion Passed (9 to 2)**

**5. Deferred Matters/Additional Business**

None.

**6. Confidential**

None.

**7. Adjournment**

Moved by: P. Van Meerbergen

Seconded by: D. Ferreira

That the meeting BE ADJOURNED.

**Motion Passed**

The meeting adjourned at 8:26 PM.