Strategic Opportunities Review Working Group Report

1st Meeting of the Strategic Opportunities Review Working Group June 26, 2024

PRESENT: Councillors E. Peloza (Chair), S. Lewis, P. Cuddy, S. Stevenson,

J. Pribil, C. Rahman, S. Lehman

ALSO PRESENT: Mayor J. Morgan, Councillors S. Franke, A. Hopkins, H.

McAlister, S. Trosow; E. Hunt, K. Pawelec, C. Smith

Remote Attendance: K. Murray, K. Scherr, E. Skalski, H.

Woolsey

The meeting is called to order at 2:07 PM; it being noted that Councillors S. Lehman and S. Stevenson were in remote

attendance.

1. Disclosures of Pecuniary Interest

That it BE NOTED that no pecuniary interests were disclosed.

2. Consent

None.

3. Scheduled Items

None.

4. Items for Direction

Moved by: S. Lewis Seconded by: P. Cuddy

That, pursuant to section 27.6 of the Council Procedure By-law, a change in order of the Strategic Opportunities Review Working Group Agenda BE APPROVED, to provide for Item 4.2 in Stage 4, Items for Direction, to be considered before Item 4.1

Motion Passed

4.2 Community Grants - Neighbourhood Decision Making - Deputy Mayor S. Lewis and Councillor S. Lehman

Moved by: S. Lewis Seconded by: S. Lehman

That the following actions be taken with respect to the Community Grants - Neighbourhood Decision Making communication received from Deputy Mayor S. Lewis and Councillor S. Lehman dated June 14, 2024, as amended:

- a) the Civic Administration BE DIRECTED to bring forward a Business Case to the Annual Budget Update for the Mayor's consideration to pause funding for:
- i) the London Community Grants one-time Innovation and Capital Grants stream for the remainder of the 2024-2027 Multi-Year Budget; and

- ii) the Neighbourhood Decision Making program for the remainder of the 2024-2027 Multi-Year Budget;
- b) the Civic Administration BE DIRECTED to undertake a comprehensive review of the London Community Grants Program, including the multi-year stream and the Neighbourhood Decision Making Program and bring forward a report prior to the end of Q2, 2027 with options for consideration on rightsizing and scope of these programs; including the alignment or conflict of NDM with regard to the Parks and Recreation Master Plan and new Parks Reserve Fund, should Council choose to reinitiate the programs for the 2028-2031 Multi-Year Budget;
- c) the delegation requests from N. Karsch, M. Cassidy, S. J. Taylor, R. Bloomfield and B. Samuels BE REFERRED to the July 18, 2024 meeting of the Strategic Priorities and Policy Committee for consideration, it being noted that the City Clerk's Office will reach out to the requesters.

it being noted that the Strategic Opportunities Review Working Group received communications from the following individuals with respect to this matter:

- N. Karsch, Director of Programs, London Environmental Network;
- M. Cassidy, CEO, Pillar Nonprofit Network;
- S. J. Taylor, Nonprofit Manager, Social Impact Consultant, MA, Candidate;
- R. Bloomfield;
- B. Samuels, Chair, Environmental Stewardship and Action Community Advisory Committee;
- Members of the Executive Committee, Orchard Park/Sherwood Forest Neighborhood Association;
- C. Callandar, Executive Director, Meals on Wheels London;
- A. Heartsong;
- K. Ledgley, Executive Director, London Children's Museum;
- J. Stewart, Resident of London;
- M. A. Hodge, Climate Action London; and
- H. Rajani.

Motion Passed

ADDITIONAL VOTES:

Moved by: S. Lewis Seconded by: P. Cuddy

That the delegation requests from N. Karsch, M. Cassidy, S. J. Taylor, R. Bloomfield and B. Samuels BE REFERRED to the July 18, 2024 meeting of the Strategic Priorities and Policy Committee for consideration, it being noted that the City Clerk's Office will reach out to the requesters.

Motion Passed

4.1 Engagement for Service Review Training for Agencies, Boards and Commissions - Mayor J. Morgan

Moved by: S. Lewis Seconded by: J. Pribil

That the Civic Administration BE DIRECTED to report back to a future meeting of the Strategic Priorities and Policy Committee about the suggestion to engage with KPMG LLP for the delivery of service review training for the City's Agencies, Boards and Commissions, with the cost to be funded from the Efficiency, Effectiveness and Economy (EEE) Reserve.

Motion Passed

4.3 Annual Work Plan

Moved by: C. Rahman Seconded by: P. Cuddy

That the following actions be taken with respect to the Strategic Opportunities Review Working Group's Annual Work Plan, as amended:

- a) the Civic Administration BE DIRECTED to report back to the September meeting of the Strategic Opportunities Review Working Group with respect to the London Police Services Reserve Fund on potential opportunities for the consideration of this working group, including potential changes to the associated by-law, as required;
- b) the Civic Administration BE DIRECTED to report back to the September meeting of the Strategic Opportunities Review Working Group about the potential for public private partnerships in municipal golf;
- c) the Civic Administration BE REQUESTED to attend the July 15, 2024 meeting of the Strategic Opportunities Review Working Group to discuss the City's policy and general information related to venue naming rights with respect to any potential for revenue generation;
- d) the Civic Administration BE DIRECTED to report back on the potential to license City facilities for the sale of alcohol as a revenue stream, including a list of potential facilities;
- e) the Civic Administration BE DIRECTED to report back on the potential to eliminate snow plowing of sidewalks on residential class streets by passing a by-law requiring property owners to clear the sidewalk along their property; and
- f) the Civic Administration BE DIRECTED to report back in the first quarter of 2025 with potential options for Council's consideration with respect to the Surplus Deficit Policy.

Motion Passed

ADDITIONAL VOTES:

Moved by: S. Lewis Seconded by: P. Cuddy

That the motion BE AMENDED to include the following part b):

b) the Civic Administration BE DIRECTED to report back to the September meeting of the Strategic Opportunities Review Working Group about the potential for public private partnerships in municipal golf.

Motion Passed

Moved by: S. Lewis

Seconded by: C. Rahman

That the motion BE AMENDED to include the following new part c):

c) the Civic Administration BE REQUESTED to attend the July 15, 2024 meeting of the Strategic Opportunities Review Working Group to discuss the City's policy and general information related to venue naming rights with respect to any potential for revenue generation.

Motion Passed

Moved by: S. Lewis Seconded by: J. Pribil

That the motion BE AMENDED to include the following new part d):

d) the Civic Administration BE DIRECTED to report back on the potential to license City facilities for the sale of alcohol as a revenue stream, including a list of potential facilities.

Motion Passed

Moved by: S. Lewis Seconded by: P. Cuddy

That the motion BE AMENDED to include the following new part e):

e) the Civic Administration BE DIRECTED to report back on the potential to eliminate snow plowing of sidewalks on residential class streets by passing a by-law requiring property owners to clear the sidewalk along their property.

Motion Passed

Moved by: J. Pribil

Seconded by: C. Rahman

That the motion BE AMENDED to include the following new part f):

f) the Civic Administration BE DIRECTED to report back in the first quarter of 2025 with potential options for Council's consideration with respect to the Surplus Deficit Policy.

Motion Passed

4.4 Discussion - Next Meeting Dates

Moved by: E. Peloza Seconded by: S. Lewis

That it BE NOTED that the next Strategic Opportunities Review Working Group meeting will be held on July 15, 2024 at 9:00 AM, in Committee Room #5.

Motion Passed

5. **Deferred Matters/Additional Business**

None.

6. Confidential

None.

7. **Adjournment**

Moved by: P. Cuddy Seconded by: C. Rahman

That the meeting BE ADJOURNED.

Motion Passed

The meeting adjourned at 4:15 PM.