

# Strategic Priorities and Policy Committee

## Report

9th Meeting of the Strategic Priorities and Policy Committee  
February 7, 2023

**PRESENT:** Mayor J. Morgan (Chair), Councillors H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozza, D. Ferreira, S. Hillier

**ABSENT:** S. Lehman

**ALSO PRESENT:** L. Livingstone, J. Adema, A. Barbon, S. Corman, K. Dickins, K. Edwards, S. Mathers, J.P. McGonigle, H. McNeely, A. Rammeloo, N. Steinberg, J. Taylor, B. Westlake-Power, R. Wilcox

Remote attendance: R. Armistead, B. Card, K. Pawelec, M. Schulthess, P. Yeoman

The meeting is called to order at 4:02 PM; it being noted that the following were in remote attendance Councillors P. Van Meerbergen and S. Hillier; it being further noted that Councillors S. Franke and E. Pelozza were in remote attendance after 10:00 PM.

### 1. Disclosures of Pecuniary Interest

That it BE NOTED that no pecuniary interests were disclosed.

### 2. Consent

None.

### 3. Scheduled Items

3.1 Delegation - Dr. Jackie Schleifer Taylor, President and CEO, London Health Sciences Centre (LHSC)

Moved by: D. Ferreira

Seconded by: A. Hopkins

That it BE NOTED that the Strategic Priorities and Policy Committee heard a delegation from Dr. Jackie Schleifer Taylor, President and CEO, London Health Sciences Centre (LHSC) with respect to the future of health care.

Yeas: (14): J. Morgan, H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Absent: (1): S. Lehman

**Motion Passed (14 to 0)**

### 4. Items for Direction

4.1 London's Housing Pledge: A Path to 47,000 Units by 2031

Moved by: S. Lewis

Seconded by: D. Ferreira

That, on the recommendation of the Director, Planning and Development, the following actions be taken with respect to the City of London Municipal Housing Target:

- a) the staff report BE RECEIVED for information;
- b) a pledge to accelerate the housing supply of 47,000 units in our community by 2031 BE ADOPTED in response to the Minister of Municipal Affairs letter dated October 25, 2022;
- c) the Mayor BE DIRECTED to complete a letter in response to the Minister of Municipal Affairs, by March 1, 2023, highlighting Council's pledge and the strategies and actions that the City will take to accelerate the supply of new housing;
- d) the Civic Administration BE DIRECTED to develop a Housing Supply Action Plan working with the Housing Supply Reference Group described in Appendix 'B' Housing Supply and Affordability Framework; it being noted that the Housing Supply Reference Group may expand to include additional members as may be appropriate, including but not limited to a member from the not-for-profit housing sector and a member involved in housing supply/housing research; and,
- e) the Civic Administration BE DIRECTED to establish an Affordable Housing Reference Group described in Appendix 'B' Housing Supply and Affordability Framework to support the ongoing Roadmap to 3000 Affordable Units;

it being noted that the Strategic Priorities and Policy Committee heard a verbal update from M. Wallace, Executive Director, London Development Institute (LDI) with respect to this matter.

Yeas: (14): J. Morgan, H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozo, D. Ferreira, and S. Hillier

Absent: (1): S. Lehman

**Motion Passed (14 to 0)**

Additional votes:

Moved by: E. Pelozo

Seconded by: A. Hopkins

That the delegation request from Mr. M. Wallace, London Development Institute (LDI), BE APPROVED to be heard at this time.

Yeas: (13): J. Morgan, H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, C. Rahman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozo, D. Ferreira, and S. Hillier

Nays: (1): S. Trosow

Absent: (1): S. Lehman

**Motion Passed (13 to 1)**

Moved by: S. Franke

Seconded by: S. Trosow

That part d) BE AMENDED to include the following:

"it being noted that the Housing Supply Reference Group may expand to include additional members as may be appropriate, including but not limited to a member from the not-for-profit housing sector and a member involved in housing supply/housing research."

Yeas: (14): J. Morgan, H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozo, D. Ferreira, and S. Hillier

Absent: (1): S. Lehman

**Motion Passed (14 to 0)**

4.2 Developing the 2023-2027 Strategic Plan: Continuing to Set Key Elements of the Strategic Plan

That the following actions be taken with respect to developing the 2023-2027 Strategic Plan:

- a) the report, entitled "Developing the 2023-2027 Strategic Plan: Continuing to Set Key Elements of the Strategic Plan" BE RECEIVED for information;
- b) the following Draft Vision and Mission BE ACCEPTED for additional consultation with the public:

Vision

London is a sustainable city within a thriving region, committed to innovation and providing a safe, affordable, welcoming, and healthy future for today and for the next generation.

Mission

Our mission is to improve the quality of life and build a strong and vibrant community through bold, proactive, and accountable city services.

- c) all three Draft Value sets, attached, BE REFERRED to the Municipal Council meeting of February 14, for consideration;
- d) the attached, revised draft Strategic Areas of Focus, Outcomes and Expected Results BE SHARED with the community to continue to seek feedback;

it being noted that the Strategic Priorities and Policy Committee received the attached presentation from J. Rodger, Executive Director, Anova and J. Dunn, Executive Director, London Abused Women's Centre, and a presentation from staff with respect to this matter.

**Motion Passed**

Voting Record:

Moved by: E. Pelozo

Seconded by: C. Rahman

Delegation request from J. Rodger, Executive Director, Anova and J. Dunn, Executive Director, London Abused Women's Centre BE APPROVED to be heard at this time.

Yeas: (14): J. Morgan, H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Absent: (1): S. Lehman

**Motion Passed (14 to 0)**

Moved by: A. Hopkins  
Seconded by: S. Franke

That the SPPC recess at this time, for thirty minutes.

**Motion Passed**

The committee recesses at 6:27 PM and resumes at 7:04 PM.

### **Election**

Consideration of Vision Statement

**1. London is a sustainable city within a thriving region, committed to innovation and overcoming challenges to provide a safe, affordable, welcoming, and healthy future for today and for the next generation.**

**(57.14 %):**J. Morgan, A. Hopkins, E. Pelozza, H. McAlister, S. Trosow, S. Franke, D. Ferreira, C. Rahman

**2. London a welcoming and safe place, home to a thriving, inclusive community that boldly embraces innovation and opportunity for all.**

**(35.71 %):**S. Lewis, S. Hillier, P. Van Meerbergen, S. Stevenson, J. Pribil

**3. London is a safe, thriving, inclusive community that boldly embraces innovation, where challenges are overcome and opportunities are seized. (7.14 %):**P. Cuddy

**Conflict (0):** None

**Majority Winner: 1. London is a sustainable city within a thriving region, committed to innovation and overcoming challenges to provide a safe, affordable, welcoming, and healthy future for today and for the next generation.**

Moved by: E. Pelozza  
Seconded by: P. Cuddy

That the Draft Vision Statement BE AMENDED to remove the words "and overcoming challenges" to read as follows:

London is a sustainable city within a thriving region, committed to innovation and providing a safe, affordable, welcoming, and healthy future for today and for the next generation.

Yeas: (13): J. Morgan, H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, C. Rahman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Nays: (1): S. Trosow

Absent: (1): S. Lehman

**Motion Passed (13 to 1)**

## Election

Consideration of Mission Statement

**1. The mission of the City of London is to improve quality of life through bold, proactive, responsive, and accountable public services and administration. (57.14 %):**J. Morgan, E. Pelozza, H. McAlister, P. Cuddy, S. Trosow, S. Franke, D. Ferreira, C. Rahman

**2. Local, collaborative government that builds a strong and vibrant community for people to live, work, and play. (28.57 %):**A. Hopkins, S. Lewis, S. Stevenson, J. Pribil

**3. A proactive public service leader that creates conditions for present and future generations to thrive. (14.29 %):**S. Hillier, P. Van Meerbergen

**Conflict (0):** None

**Majority Winner: 1. The mission of the City of London is to improve quality of life through bold, proactive, responsive, and accountable public services and administration.**

Moved by: D. Ferreira

Seconded by: S. Lewis

That the Draft Mission Statement BE AMENDED to add "and build a strong and vibrant community through" and replacing the word "public" with "city" to read as follows:

"Our mission is to improve the quality of life and build a strong and vibrant community through bold, proactive, and accountable city services."

Yeas: (13): J. Morgan, H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Absent: (2): S. Lehman, and P. Van Meerbergen

**Motion Passed (13 to 0)**

## Election

Consideration of Draft Values

**1. An affordable, prosperous, inclusive and healthy city for all Londoners. Sustainable and forward thinking through positive collaborations. Open and transparent decision making in the public interest to foster trust. (30.77 %):**S. Hillier, S. Trosow, D. Ferreira, C. Rahman

**2. Inclusive and Respectful Accountability and Trust Compassion Teamwork Committed and Driven Learning (46.15 %):**A. Hopkins, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Franke

**3. Reconciliation, Equity, and Inclusion Sustainability and Affordability Collaborative Partnerships Accountability and Trust Innovative service delivery Financial stewardship (23.08 %):**J. Morgan, E. Pelozza, H. McAlister

**Conflict (0):** None

**Majority Winner: No majority**

## Election

Consideration of Draft Values

**1. An affordable, prosperous, inclusive and healthy city for all Londoners. Sustainable and forward thinking through positive collaborations. Open and transparent decision making in the public interest to foster trust. (53.85 %):**J. Morgan, S. Hillier, E. Pelozza, H. McAlister, S. Trosow, D. Ferreira, C. Rahman

**2. Inclusive and Respectful Accountability and Trust Compassion Teamwork Committed and Driven Learning (46.15 %):**A. Hopkins, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Franke  
**Conflict (0):** None

**Majority Winner: 1. An affordable, prosperous, inclusive and healthy city for all Londoners. Sustainable and forward thinking through positive collaborations. Open and transparent decision making in the public interest to foster trust.**

Moved by: S. Lewis

Seconded by: A. Hopkins

That all three Draft Value sets BE REFERRED to the Municipal Council meeting of February 14, for consideration.

Yeas: (13): J. Morgan, H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Absent: (2): S. Lehman, and P. Van Meerbergen

**Motion Passed (13 to 0)**

Moved by: S. Lewis

Seconded by: P. Cuddy

That the following Draft Vision and Mission BE ACCEPTED for additional consultation with the public:

Vision

London is a sustainable city within a thriving region, committed to innovation and providing a safe, affordable, welcoming, and healthy future for today and for the next generation.

Mission

Our mission is to improve the quality of life and build a strong and vibrant community through bold, proactive, and accountable city services.

Yeas: (13): J. Morgan, H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Absent: (2): S. Lehman, and P. Van Meerbergen

**Motion Passed (13 to 0)**

Moved by: E. Pelozza

Seconded by: D. Ferreira

That the SPPC recess at this time

**Motion Passed**

The SPPC recesses at 9:43 PM and resumes at 10:03 PM.

Moved by: C. Rahman  
Seconded by: P. Cuddy

That the attached, revised draft Strategic Areas of Focus, Outcomes and Expected Results BE SHARED with the community to continue to seek feedback.

Yeas: (13): J. Morgan, H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Absent: (2): S. Lehman, and P. Van Meerbergen

**Motion Passed (13 to 0)**

Moved by: A. Hopkins  
Seconded by: S. Lewis

That the staff report and presentation BE RECEIVED.

Yeas: (13): J. Morgan, H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Absent: (2): S. Lehman, and P. Van Meerbergen

**Motion Passed (13 to 0)**

4.3 Developing Council's 2023-2027 Strategic Plan: Community Engagement Update

Moved by: S. Lewis  
Seconded by: A. Hopkins

That, on the recommendation of the City Manager, the report with respect to the developing the 2023-2027 Strategic Plan: Community Engagement Update BE RECEIVED for information.

Yeas: (13): J. Morgan, H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Absent: (2): S. Lehman, and P. Van Meerbergen

**Motion Passed (13 to 0)**

4.4 Developing Council's 2023-2027 Strategic Plan: Tabling Draft Strategies

Moved by: S. Lewis  
Seconded by: D. Ferreira

That, on the recommendation of the City Manager, the report with respect to developing the 2023-2027 Strategic Plan: Tabling Draft Strategies BE RECEIVED for information.

Yeas: (13): J. Morgan, H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Absent: (2): S. Lehman, and P. Van Meerbergen

**Motion Passed (13 to 0)**

4.5 Resignation from the London Police Services Board

Moved by: A. Hopkins

Seconded by: C. Rahman

That the following actions be taken with respect to the London Police Services Board:

a) the communication dated January 25, 2023 from S. Toth BE RECEIVED;

b) the resignation of Susan Toth from the London Police Services Board BE ACCEPTED, effective January 31, 2023; and,

c) the City Clerk BE DIRECTED to advertise in the usual manner to solicit applications for appointment to the Police Services Board, with applications to be brought forward to a future meeting of the Strategic Priorities and Policy Committee for consideration;

it being noted that the process promoting board, commission and committee applications has expanded to include circulations by People Services and the Anti-Racism and Anti-Oppression Unit, and will be done in alignment with the section 29 (1) of the Comprehensive Ontario Police Services Act, 2019.

Yeas: (13): J. Morgan, H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Absent: (2): S. Lehman, and P. Van Meerbergen

**Motion Passed (13 to 0)**

Moved by: S. Lewis

Seconded by: S. Trosow

That pursuant to section 33.8 of the Council Procedure by-law, the Committee BE PERMITTED to proceed beyond 11:00 PM.

**Motion Passed**

4.6 Municipal Council resolution from its meeting held on January 24, 2023 with respect to the Ecological Community Advisory Committee

Moved by: S. Lewis

Seconded by: A. Hopkins

That the following actions be taken with respect to the resolution letter related to the 4th and 1st Reports of the Ecological Community Advisory Committee (ECAC):

a) the above noted resolution letter, BE RECEIVED; and,



b) Dr. E. Dusenge BE APPOINTED to the Ecological Community Advisory Committee for the term ending February 2024.

Yeas: (12): H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Nays: (1): J. Morgan

Absent: (2): S. Lehman, and P. Van Meerbergen

**Motion Passed (12 to 1)**

4.7 Municipal Council resolution from its meeting held on January 24, 2023 with respect to the Integrated Transportation Community Advisory Committee

Moved by: S. Lewis

Seconded by: C. Rahman

That the following actions be taken with respect to the Municipal Council resolution from its meeting held on January 24, 2023 regarding the Integrated Transportation Community Advisory Committee (ITCAC):

a) the Civic Administration BE DIRECTED to make necessary arrangements for hybrid meeting accommodations for all community advisory committees, allowing members to attend virtually or in-person as they individually choose, no later than the end of Q2 2023;

b) the Civic Administration BE REQUESTED to develop a "standing delegation" at standing committee meetings, for each Community Advisory Committee; and,

c) the Civic Administration BE REQUESTED to investigate and report back to the ITCAC with respect to a Zoom license for the ITCAC sub-committee use.

Yeas: (13): J. Morgan, H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, A. Hopkins, S. Franke, E. Pelozza, D. Ferreira, and S. Hillier

Absent: (2): S. Lehman, and P. Van Meerbergen

**Motion Passed (13 to 0)**

**5. Deferred Matters/Additional Business**

None.

**6. Adjournment**

Moved by: A. Hopkins

Seconded by: D. Ferreira

That the meeting BE ADJOURNED.

**Motion Passed**

The meeting adjourned at 11:07 PM.