

Agenda Including Addeds

Strategic Priorities and Policy Committee

8th Meeting of the Strategic Priorities and Policy Committee - BUDGET

January 26, 2023

9:30 AM

Council Chambers - Please check the City website for additional meeting detail information. Meetings can be viewed via live-streaming on YouTube and the City Website.

The City of London is situated on the traditional lands of the Anishinaabek (AUh-nish-in-ah-bek), Haudenosaunee (Ho-den-no-show-nee), Lūnaapéewak (Len-ah-pay-wuk) and Attawandaron (Add-a-won-da-run).

We honour and respect the history, languages and culture of the diverse Indigenous people who call this territory home. The City of London is currently home to many First Nations, Metis and Inuit people today.

As representatives of the people of the City of London, we are grateful to have the opportunity to work and live in this territory.

Members

Mayor J. Morgan (Chair), Councillors H. McAlister, S. Lewis, P. Cuddy, S. Stevenson, J. Pribil, S. Trosow, C. Rahman, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Franke, E. Pelozza, D. Ferreira, S. Hillier

The City of London is committed to making every effort to provide alternate formats and communication supports for meetings upon request. To make a request specific to this meeting, please contact SPPC@london.ca or 519-661-2489 ext. 2425.

Pages

1. Disclosures of Pecuniary Interest

2. Consent

2.1 2023 Annual Budget Update Presentation

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3. Scheduled Items

4. Items for Direction

4.1 Review of Recommended Property Tax Operating Budget Amendments (2023 totals rounded to the closest \$1,000)

- a. Case #P-1 - Various Services - Budget Right-Sizing - Operating Expenditure (\$2,900,000); Tax Levy (\$6,581,000); Capital Expenditure (\$475,000)
- b. Case #P-2 - Ontario Works and Children's Services - Reduction in Required 2023 Investments - Operating Expenditure (\$620,000); Tax Levy (\$1,030,000)
- c. Case #P-3 - Housing Stability Services - Roadmap to 3,000 Affordable Units - Portable Benefits and Staff Resources - Operating Expenditure \$1,794,000; Tax Levy \$1,794,000
- d. Case #P-4 - Community Improvement/BIA - Project Clean Slate - Operating Expenditure \$200,000; Tax Levy \$200,000
- e. Case #P-5 - Information Technology - Cybersecurity Infrastructure Expansion and Updates - Operating Expenditure \$1,009,000; Tax Levy \$1,009,000; Capital Expenditure \$142,000

- f. Case #P-6 - Anti-Racism and Anti-Oppression - 1001 Inventions Exhibit - Operating Expenditure \$125,000; Tax Levy \$0
 - g. Case #P-7 - Land Ambulance - Additional Resources to Address Service Pressures - Operating Expenditure \$1,759,000; Tax Levy \$0
- 4.2 Review of Recommended Property Tax Capital Budget Amendments (2023 totals rounded to the closest \$1,000)
- a. Case #P-8 - Transportation - Capital Project Adjustments - Capital Expenditure (\$10,225,000); Tax Levy \$0
 - b. Case #P-9 - London and Middlesex Community Housing (LMCH) - Capital Project Adjustments - Capital Expenditure \$21,000,000; Tax Levy \$0
- 4.3 Review of For Consideration Property Tax Operating Budget Amendments (2023 totals rounded to the closest \$1,000)
- a. Case #P-10 - Roadways - Reduction to Previously Approved "For Consideration" Business Cases for Streetlights and Winter Maintenance and Walkway Maintenance Reductions - Operating Expenditure (\$936,000); Tax Levy (\$936,000); Capital Expenditure (\$200,000)
 - b. Case #P-11 - Parks and Horticulture - Reduction in Horticulture Aesthetics - Operating Expenditure (\$200,000); Tax Levy (\$200,000)
 - c. Case #P-12 - Community Recreation and Leisure Programs - Reduction to Neighbourhood Playground Program - Operating Expenditure (\$250,000); Tax Levy (\$250,000)
 - d. Case #P-13 - Information Technology - Eliminate Printing of Council Agenda Materials - Operating Expenditure (\$8,000); Tax Levy (\$8,000)
 - e. Case #P-14 - Neighbourhood Strategic Initiatives and Funding - Humane Society of London and Middlesex Animal Campus - Operating Expenditure \$3,000,000; Tax Levy \$0
 - f. Case #P-15 - Neighbourhood Strategic Initiatives and Funding - Increase to Neighbourhood Decision Making Program - Operating Expenditure \$250,000; Tax Levy \$250,000
 - g. Case #P-16 - Community Improvement/BIA - Funding for the Hamilton Road BIA - Operating Expenditure \$100,000; Tax Levy \$100,000
 - h. Case #P-17 - Capital Financing - Reduction to Previously Approved "For Consideration" Business Case - Infrastructure Gap RF Contribution - Operating Expenditure (\$950,000); Tax Levy (\$950,000)
- 4.4 Review of For Consideration Property Tax Capital Budget Amendment (2023 totals rounded to the closest \$1,000)
- a. Case #P-18 - Community Improvement/BIA - Streetscape Master Plan for Dundas Street - Argyle BIA - Capital Expenditure \$150,000; Tax Levy \$0

4.5 Reserves and Reserve Funds Overview

Recommendation: That the Reserves and Reserve Funds Overview BE RECEIVED for information; it being noted projections are subject to annual review and adjustment (Appendix C).

4.6 Debt Overview

Recommendation: That the Debt Overview BE RECEIVED for information (Appendix D).

4.7 Reconciliation of the Draft Property Tax Budget to the Public Sector Accounting Board Budget

Recommendation: That the reconciliation of the draft Property Tax Budget to the Public Sector Accounting Board financial statement budget BE RECEIVED for information.

4.8 Operating Budget

Recommendation: That in accordance with section 291(4)(c) of the *Municipal Act 2001*, as amended, the following actions be taken with respect to the operating budget (Appendix A):

a) the amended 2023 operating budget BE READOPTED in the gross expenditure amount of \$XXX and the tax levy amount of \$XXX after recognizing \$XXX of increased taxation from assessment growth.

4.9 Capital Budget

Recommendation: That in accordance with section 291(4)(c) of the *Municipal Act 2001*, as amended, the following actions be taken with respect to the capital budget (Appendix B):

a) the amended 2023 capital budget BE READOPTED in the amount of \$XXX; and,

b) the amended 2024 to 2029 capital forecast BE APPROVED in principle in the amount of \$XXX.

4.10 By-laws Regarding Tax Levy, Operating and Capital Budgets

Recommendation: That the Civic Administration BE DIRECTED to bring forward any necessary by-laws regarding the tax levy, the operating and capital budgets for introduction at Municipal Council.

4.11 Review of Recommended Water Budget Amendments (2023 totals rounded to the closest \$1,000)

a. Case #W-1 - Schedule Change for Springbank #2 Water Reservoir Replacement and Expansion - Operating Expenditure \$0; Operating Revenue \$0; Capital Expenditure (\$37,581,000)

b. Case #W-2 - Schedule Changes for Water Growth Projects - Operating Expenditure \$0; Operating Revenue \$0; Capital Expenditure (\$8,075,000)

4.12 Water Reserves/Reserve Funds Overview

Recommendation: That the Water Reserves/Reserve Funds Overview for the 2020 to 2023 Multi-Year Budget BE RECEIVED for information.

4.13 Reconciliation of the Draft Water Budget to the Public Sector Accounting Board Budget

Recommendation: That the reconciliation of the draft Water Budget to the Public Sector Accounting Board financial statement budget BE RECEIVED for information.

4.14 Water Services

Recommendation: That in accordance with section 291(4)(c) of the *Municipal Act 2001*, as amended, the following actions be taken with respect to the 2023 operating budget and the 2023 capital budget and associated forecasts for Water Services:

a) the amended 2023 operating budget for Water Services BE READOPTED in the gross expenditure amount of \$XXX and gross revenue amount of \$XXX;

b) the amended 2023 capital budget for Water Services BE READOPTED in the amount of \$XXX; and,

c) the amended 2024 to 2029 capital forecast for Water Services BE APPROVED in principle in the amount of \$XXX;

it being noted that all rates and charges related to the provision of Water Services were increased by 2.5% effective January 1, 2020 as approved by Council on November 26, 2019, increased by 2.5% effective January 1, 2021, January 1, 2022 and January 1, 2023 as approved by Council on October 27, 2020.

4.15 Review of Recommended Wastewater and Treatment Budget Amendments (2023 totals rounded to the closest \$1,000)

- a. Case #WWT-1 - Mud Creek East Branch Phase 2 Budget Increase - Operating Expenditure \$0; Operating Revenue \$0; Capital Expenditure \$1,657,000

4.16 Wastewater and Treatment Reserves/Reserve Funds Overview

Recommendation: That the Wastewater and Treatment Reserves/Reserve Funds Overview for the 2020 to 2023 Multi-Year Budget BE RECEIVED for information.

4.17 Reconciliation of the Draft Wastewater and Treatment Budget to the Public Sector Accounting Board Budget

Recommendation: That the reconciliation of the draft Wastewater and Treatment Budget to the Public Sector Accounting Board financial statement budget BE RECEIVED for information.

4.18 Wastewater and Treatment Services

Recommendation: That in accordance with section 291(4)(c) of the *Municipal Act 2001*, as amended, the following actions be taken with respect to the 2023 operating budget and the 2023 capital budget and associated forecasts for Wastewater and Treatment Services:

a) the amended 2023 operating budget for Wastewater and Treatment Services BE READOPTED in the gross expenditure amount of \$XXX and gross revenue amount of \$XXX;

b) the amended 2023 capital budget for Wastewater and Treatment Services BE READOPTED in the amount of \$XXX; and,

c) the amended 2024 to 2029 capital forecast for Wastewater and Treatment Services BE APPROVED in principle in the amount of \$XXX;

it being noted that all rates and charges relating to the provision of Wastewater and Treatment Services were increased by 2.5% effective January 1, 2020; as approved by Council on November 26, 2019, increase by 2.5% effective January 1, 2021, 2.7% effective July 1, 2021, 2.5% effective January 1, 2022 and 2.5% effective January 1, 2023 as approved by Council on October 27, 2020.

5. Deferred Matters/Additional Business

5.1 *(ADDED) Municipal Council resolution from its meeting held on January 24, 2023 with respect to the Animal Welfare Community Advisory Committee*

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6. Adjournment



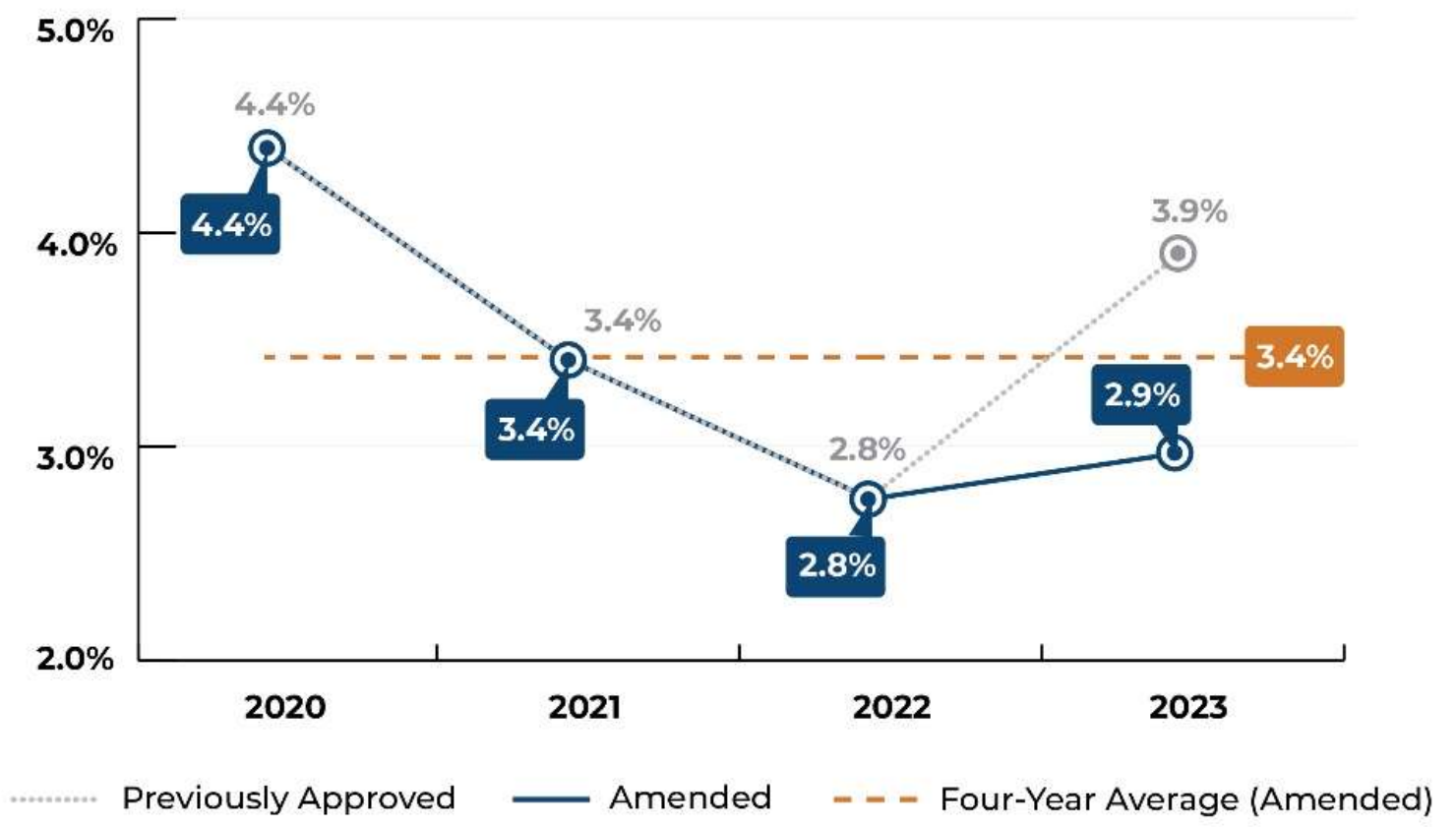
2023 Budget Deliberations

Introduction

January 26, 2023

Summary of the Proposed 2023 Property Tax Supported Budget Update – As Tabled

2020 to 2023 Multi-Year Budget Annual Tax Levy Increase



Average annual property owner impact: reduced from \$109 to \$101

(Average residential property with an assessed value of \$241,000 in 2019, excludes Education tax portion.)

Suggested Process for 2023 Budget Deliberations

Step 1:

Review “Recommended” Property Tax Supported Operating Budget Amendments

Step 2:

Review “Recommended” Property Tax Supported Capital Budget Amendments

Step 3:

Review “For Consideration” Property Tax Supported Operating Budget Amendments

Step 4:

Review “For Consideration” Property Tax Supported Capital Budget Amendments

Step 5:

Review “Recommended” Water and Wastewater & Treatment Budget Amendments

Step 1: Recommended 2023 Operating Budget Amendments (\$000's)

#	Description	Annual Tax Levy Impact	
		2023	2024 & Beyond
P-1	Reductions due to Zero-based Reviews and Other Budget Right-sizing	(\$6,581)	(\$4,996)
P-2	Ontario Works and Children's Services - Reduction in Required 2023 Investments	(\$1,030)	\$0
P-3	Roadmap to 3,000 Affordable Units – Portable Benefits & Staff Resources	\$1,794	\$1,794
P-4	Project Clean Slate	\$200	\$200
P-5	Cybersecurity Infrastructure Expansion and Updates	\$1,009	\$1,009
P-6	1001 Inventions Exhibit	\$0*	\$0
P-7	Land Ambulance – Additional Resources to Address Service Pressures	\$0**	\$0

* \$125k total amount, recommended to be funded from Community Investment Reserve Fund

** \$1.75M total amount, proposed to be funded through Assessment Growth revenues in accordance with the Assessment Growth Policy

Step 2: Recommended 2023 Capital Budget Amendments (\$000's)

#	Description	Total Capital Budget Impact	
		2023	2024 & Beyond
P-8	Realignment and Adjustment of Transportation Capital Growth Projects	(\$10,225)	\$25,329
P-9	Project Timeline and Funding Realignment – Regeneration of Public Housing	\$21,000	(\$21,000)

NOTE: These capital budget amendments do not have a tax levy impact.

Step 3: For Consideration 2023 Operating Budget Amendments (\$000's)

#	Description	Annual Tax Levy Impact	
		2023	2024 & Beyond
P-10	Reduction to Previously Approved “For Consideration” Business Cases for Streetlights and Winter Maintenance, and Walkway Maintenance Reductions	(\$936)	(\$936)
P-11	Reduction in Horticulture Aesthetics	(\$200)	(\$200)
P-12	Reduction to Neighbourhood Playground Program Locations	(\$250)	(\$250)
P-13	Eliminate Printing of Council Agenda Materials	(\$8)	(\$57)
P-14	Humane Society of London & Middlesex Animal Campus	\$0*	\$0
P-15	Increase to Neighbourhood Decision Making Program	\$250	\$250
P-16	Funding for the Hamilton Road BIA	\$100	\$100
P-17	Reduction to Previously Approved “For Consideration” Business Case – Infrastructure Gap	(\$950)	(\$950)

* \$3.0M total amount, recommended to be funded from Community Investment Reserve Fund

Step 4: For Consideration 2023 Capital Budget Amendments (\$000's)

#	Description	Total Capital Budget Impact	
		2023	2024 & Beyond
P-18	Streetscape Master Plan for Dundas Street – Argyle BIA	\$150	\$0

NOTE: This capital budget amendment does not have a tax levy impact.

Step 5: Recommended Water and Wastewater & Treatment Budget Amendments (\$000's)

#	Description	Total Capital Budget Impact	
		2023	2024 & Beyond
W-1	Schedule Change for Springbank #2 Water Reservoir Replacement and Expansion	(\$37,581)	\$37,581
W-2	Schedule Changes for Water Growth Projects	(\$8,075)	\$8,075
WWT-1	Mud Creek East Branch Phase 2 Budget Increase & Related Project Deferrals	\$1,657	\$9,843

NOTE: These capital budget amendments do not have an impact on the previously approved 2023 water and wastewater rate increase of 2.5%.

Process for Budget Deliberations

- **Property Tax Supported Budget:**
 - Review Budget Amendments #P-1 to #P-18
 - “Housekeeping” recommendations:
 - Reserves & Reserve Funds Overview
 - Debt Overview
 - Reconciliation of Tabled Budget to PSAB Budget
 - Readopt 2023 tax levy
 - Readopt capital budgets for 2023 & approve amended capital forecast
 - Approve direction to bring forward necessary by-laws
- **Water and Wastewater & Treatment Budgets:**
 - Review Budget Amendments #W-1, #W-2, #WWT-1
 - Housekeeping recommendations:
 - Reserves & Reserve Funds Overview
 - Reconciliation of Tabled Budget to PSAB Budget
 - Re-adopt 2023 operating & capital budgets and approve amended capital forecast

Public Engagement Activities (Completed & Scheduled as of Jan. 13th)

- Implemented social media & digital advertising campaign
- Advertising in The Londoner newspaper
- Distributed budget handout through Ontario Works cheque mail-outs
- All budget materials posted on london.ca/budget & GetInvolved.London.ca; copies in City Clerks Office and at all library branches
- Two in-person budget open houses and one virtual budget information session
- Public Participation Meeting – January 17th
- Support for Councillors' ward meetings
- Provided materials to support Councillors' engagement activities as requested
- Presentation to Ecological Community Advisory Committee (ECAC)



2020-2023 MULTI-YEAR BUDGET

City of London



LondonCanada



#Cityoflondonont



@CityofLdnOnt #LdnBudget



budget@london.ca



getinvolved.london.ca



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London
CANADA

January 25, 2023

S. Mathers
Deputy City Manager, Planning and Economic Development

I hereby certify that the Municipal Council, at its meeting held on January 24, 2023 resolved:

That the following actions be taken with respect to the 1st and 2nd Reports of the Animal Welfare Community Advisory Committee, from the meetings held on December 1, 2022 and January 5, 2023, respectively:

- a) the 1st Report of the AWCAC BE RECEIVED; and,
- b) the following actions be taken with respect to the 2nd Report of the AWCAC:
 - i) based on the attached Sub-Committee report, the following actions be taken with respect to Budget Amendment Case #P-14 – Neighbourhood Strategic Initiatives & Funding - Humane Society of London & Middlesex Animal Campus, from the London and Middlesex Humane Society:
 - A) the Municipal Council BE ADVISED that the Animal Welfare Community Advisory Committee supports Budget Amendment Case #P-14 - Neighbourhood Strategic Initiatives & Funding - Humane Society of London & Middlesex Animal Campus, and the associated approval of the above-noted Business Case; and,
 - B) this recommendation BE FORWARDED to the Strategic Priorities and Policy Committee for consideration in the 2023 Budget deliberations;
 - ii) the Civic Administration BE REQUESTED to attend the next Animal Welfare Community Advisory Committee meeting to provide information regarding Rethink Zoning; and,
 - iii) clauses 1.1, 3.1, 4.1, 5.1 to 5.3 and 5.5 BE RECEIVED. (2.2/2/CPSC)

M. Schulthess
City Clerk
/nk

cc: M. Campbell, Senior Planner, Planning and Development
Chair and Members, Strategic Priorities and Policy Committee
Chair and Members, Animal Welfare Community Advisory Committee