

Agenda

Corporate Services Committee

6th Meeting of the Corporate Services Committee

April 19, 2022, 12:00 PM

Virtual Meeting during the COVID-19 Emergency

Please check the City website for current details of COVID-19 service impacts.

Meetings can be viewed via live-streaming on YouTube and the City website

Members

Councillors S. Lewis (Chair), M. Cassidy, J. Morgan, M. Hamou, J. Fyfe-Millar, Mayor E. Holder

The City of London is committed to making every effort to provide alternate formats and communication supports for Council, Standing or Advisory Committee meetings and information, upon request. To make a request for any City service, please contact accessibility@london.ca or 519-661-2489 ext. 2425. To make a request specific to this meeting, please contact CSC@london.ca

	Pages
1. Disclosures of Pecuniary Interest	
2. Consent	
3. Scheduled Items	
4. Items for Direction	
4.1. 2021 Year-End Operating Budget Monitoring Report	2
4.2. 2021 Year-End Capital Budget Monitoring Report	46
4.3. Application - Issuance of Proclamation - Apraxia Awareness Day 2022	81
4.4. Application - Issuance of Proclamation - Day of Action Against Anti-Asian Racism	85
4.5. Application - Issuance of Proclamation - Southwestern Ontario Film Week	92
4.6. Application - Issuance of Proclamation - Longest Day of Smiles	107
4.7. Application - Issuance of Proclamation - Action Anxiety Day	111
5. Deferred Matters/Additional Business	
6. Adjournment	

Report to Corporate Services Committee

To: Chair and Members
Corporate Services Committee

From: Anna Lisa Barbon, CPA, CGA, Deputy City Manager, Finance Supports

Subject: 2021 Year-End Operating Budget Monitoring Report

Date: April 19, 2022

Recommendation

That, on the recommendation of the Deputy City Manager, Finance Supports, the following actions be taken with respect to the 2021 Year-End Operating Budget Monitoring Report:

- a) The 2021 Operating Budget Year-End Monitoring Report for the Property Tax Supported Budget, Water Budget, and Wastewater and Treatment Budget **BE RECEIVED** for information. An overview of the net corporate positions prior to the recommendations listed in this report and contribution to the Operating Budget Contingency Reserve are outlined below:
 - i) Property Tax Supported Budget surplus of \$19.6 million.
 - ii) Water Rate Supported Budget surplus of \$3.7 million.
 - iii) Wastewater and Treatment Rate Supported Budget surplus of \$2.2 million.
- b) The contribution of year-end Property Tax Supported, Water Rate Supported and Wastewater and Treatment Rate Supported Budget surplus to the applicable Contingency Reserve up to the respective contingency target in accordance with the Council approved Surplus/Deficit Policy **BE RECEIVED** for information:
 - i) \$7.0 million to the Operating Budget Contingency Reserve, noting the balance remains under its target.
 - ii) \$2.4 million to the Water Budget Contingency Reserve, noting the balance reaches its target with this contribution.
 - iii) \$2.2 million to the Wastewater and Treatment Budget Contingency Reserve, noting the balance remains under its target.
- c) Notwithstanding the Council approved Surplus/Deficit Policy, Civic Administration **BE AUTHORIZED** to allocate year-end Property Tax Supported Budget surplus as follows:
 - i) An additional \$2 million contribution to the New Affordable Housing Reserve Fund to support future affordable housing initiatives, noting a \$10 million contribution was previously approved and reflected in the surplus noted in part a), bringing the total contribution to \$12 million.
 - ii) \$5 million contribution to the Infrastructure Gap Reserve Fund to support the City's effort to mitigate growth in the infrastructure gap.
 - iii) A one-time grant to support Covent Garden Market operations in the amount of \$1.8 million due to COVID-19 financial impacts. See Appendix C for funding request letter from Covent Garden Market.
 - iv) A one-time grant to support RBC Place London operations in the amount of \$0.5 million due to COVID-19 financial impacts. See Appendix D for funding request letter from RBC Place.

IT BEING NOTED that the remaining surplus, after taking into consideration the recommendations in this report, will be allocated in accordance with the Council-approved Surplus/Deficit Policy.

- d) The presentation (Appendix E) providing an overview of 2021 Year-End Budget Monitoring **BE RECEIVED** for information.

Note: The reported year-end position is subject to completion of the financial statement audit.

Executive Summary

This report provides a summary of the 2021 year-end operating results for the Property Tax Supported Budget, the Water Rate Supported Budget and Wastewater and Treatment Rate Supported Budget.

The Property Tax Supported Budget incurred a total of \$68.7 million of COVID-19 financial impacts in 2021 (lost revenues and additional costs). However, significant Federal and Provincial support has been made available since the onset of the pandemic, with the City of London utilizing a total of \$45.9 million in 2021 through various programs. In addition, net operational savings were realized primarily from temporary closures or reduced operations in various programs, services and facilities throughout the City due to public health restrictions (total savings of \$42.4 million). Combining the Federal and Provincial funding support with the net savings resulting primarily from closures and reduced operations, the City ended the year in a surplus position of \$19.6 million for the Property Tax Supported Budget.

The Water Rate Supported Budget incurred additional costs of \$0.1 million related to COVID-19 and realized a revenue surplus of \$3.0 million primarily driven by surplus from consumption-based revenues. These factors, combined with a \$0.8 million surplus from various operational costs savings, has resulted in the Water Rate Supported Budget ending the year with a \$3.7 million surplus.

The Wastewater and Treatment Rate Supported Budget incurred lost revenues due to COVID-19 of \$1.4 million as a result of the delay in rate increases associated with the transfer of the Conservation Authorities' costs from the Property Tax Supported Budget. The Wastewater and Treatment Budget also incurred additional costs of \$0.3 million related to COVID-19. A total of \$1.4 million of Safe Restart Funding was applied to the Wastewater and Treatment Budget to offset the lost revenues noted above. A total of \$1.8 million was realized primarily from energy efficiency savings and net operational savings, with another \$0.7 million in revenue surplus from consumption-based revenues. These factors resulted in the Wastewater and Treatment Budget ending the year with a surplus of \$2.2 million.

Linkage to the Corporate Strategic Plan

Council's 2019 to 2023 Strategic Plan for the City of London identifies 'Leading in Public Service' as a strategic area of focus. The City of London's Multi-Year Budget development and monitoring is a strategy to maintain London's finances in a transparent and well-planned manner to balance equity and affordability over the long term. On a semi-annual basis, through the Operating Budget Monitoring Report process, Civic Administration measures the results achieved against approved budgets, and recommends appropriate adjustments in line with City policies and practices. This exercise ensures the operating budget is continuously updated and reflective of the City's Strategic Plan.

Analysis

1.0 Background Information

1.1 Previous Reports Related to this Matter

Strategic Priorities and Policy Committee, meeting on April 27, 2021, Agenda Item 4.2, 2020 Year-End Operating Budget Monitoring Report and COVID-19 Financial Impacts <https://pub-london.escribemeetings.com/filestream.ashx?DocumentId=80678>

Corporate Services Committee, meeting on September 20, 2021, Agenda Item 2.1, 2021 Mid-Year Operating Budget Monitoring Report <https://pub-london.escribemeetings.com/filestream.ashx?DocumentId=85151>

2.0 Discussion and Considerations

Budget monitoring is a key component for the governance and accountability process of the 2020 to 2023 Multi-Year Budget. As part of the move to a Multi-Year Budget for the Corporation of the City of London (the “City”), the budget monitoring process and reporting elements were evaluated to ensure that Council and the community are provided with the appropriate amount of information to understand actual and projected spending against the budget.

Each year Civic Administration will submit two monitoring reports to Council, the Operating Budget Mid-Year Monitoring Report and Operating Budget Year-End Monitoring Report. In addition to these two reporting cycles, once per year the multi-year budget is updated through the Annual Budget Update (refer to **Appendix B** for the budget cycle). The monitoring reports and annual budget updates inform Council and the community of the City’s progress towards achieving the approved multi-year budget targets.

The purpose of this report is to:

- Provide an overview of the results of the operating budgets for the Property Tax Supported Budget and rate supported budgets for Water and Wastewater and Treatment.
- Provide an overview of the net financial impacts of COVID-19.
- Provide information on the allocation of 2021 year-end surplus and obtain Council’s approval as applicable.
- Provide an overview of federal and provincial funding as well as other forms of grants provided in response to COVID-19.
- Provide an updated summary of the COVID-19 factors projected to impact the 2022 Budget and beyond.
- Provide a summary of other emerging issues that may impact the Multi-Year Budget in 2022 to 2023.

3.0 Financial Impact/Considerations

3.1 2021 Property Tax Supported Operating Budget Monitoring

COVID-19 continues to have a significant financial impact on the City’s Property Tax Supported Budget. The City incurred a total of \$68.7 million of COVID-19 financial impacts in 2021 (lost revenues and additional costs). However, significant Federal and Provincial support has been made available since the onset of the pandemic, with the City of London having utilized a total of \$45.9 million in 2021 through various programs. In addition, net operational savings were realized primarily from temporary closures or reduced operations in various programs, services and facilities throughout the City due to public health restrictions (total savings of \$42.4 million). Combining the Federal and Provincial funding support with the net savings resulting primarily from closures and reduced operations, the City has ended the year in a surplus position of \$19.6 million for the Property Tax Supported Budget. Table 1 provides a summary breakdown of the year-end position.

Table 1 – 2021 Year-End Position (\$millions)

Category	Lost Revenues due to COVID-19 (A)	Additional Costs due to COVID-19 (B)	Financial Impacts due to COVID-19 (C) = (A+B)	COVID-19 Related Grant Funding (D)	All Other Factors (E)	Surplus/ Deficit (F) = (C)+(D) + (E)
Property Tax Supported Civic Service Areas Budgets	-\$23.5	-\$21.2	-\$44.7	\$33.3	\$30.0	\$18.6
Boards and Commissions Budgets	-\$23.3	-\$0.7	-\$24.0	\$12.6	\$12.4	\$1.0
Total Civic Areas and Boards and Commissions	-\$46.8	-\$21.9	-\$68.7	\$45.9	\$42.4	\$19.6
Recommendation b) i) contribution to the Operating Budget Contingency Reserve						-\$7.0
Recommendation c) i) for a \$2 million contribution to the New Affordable Housing Reserve Fund to support future affordable housing initiatives, noting a \$10 million contribution was previously approved as part of the 2021 Mid-Year Operating Monitoring Report, bringing the total contribution to \$12 million						-\$2.0
Recommendation c) ii) for a \$5 million contribution to the Infrastructure Gap Reserve Fund to mitigate growth in the infrastructure gap						-\$5.0
Recommendation c) iii) for a one-time grant to support Covent Garden Market operations in the amount of \$1.8 million						-\$1.8
Recommendation c) iv) for a one-time grant to support RBC Place London operations in the amount of \$0.5 million						-\$0.5
Total Civic Areas and Boards and Commissions Surplus After Recommendations						\$3.3

Subject to rounding

The primary contributing factors driving the year-end position include:

- Lost revenues of \$46.8 million. Main drivers include lost transit revenue due to lockdown measures that resulted in a significant decline in transit ridership, lost user fee revenue due to closures or significantly reduced operations at community centres and recreation facilities, cancellation or reduced offerings of recreation events and programming, lost parking revenues from meter and lot fees, and lost gaming revenues at the Western Fair.
- Additional costs incurred of \$21.9 million, primarily driven by additional expenditures to provide temporary housing arrangements for vulnerable populations, costs to support safe re-opening plans, and enhanced cleaning and additional personal protective equipment.
- Offset by other grant funding of \$45.9 million primarily driven by Safe Restart Agreement funding, and Social Services Relief Funding.
- Also offset by other net savings of \$42.4 million due to various operational savings (net of associated reserve fund contributions), the majority of which are resulting from temporary closures, delays or reduced operations due to COVID-19. Specific examples include, among others:
 - Neighbourhood and Recreation Services – Cost savings due to reduced operations and closures at community centres and recreation facilities/programs;
 - Various Services – Reduced utilities usage and lower maintenance costs at City facilities due to closures/reduced operations;

- Social and Community Support Services – Lower than anticipated spending on employment-related expenses for Ontario Works participants as many individuals were being supported by other government income supports;
- Roadways – Cost savings driven by a number of factors such as delayed implementation of Transportation Intelligent Mobility Management System (TIMMS), winter maintenance savings from a milder winter from January to March, and savings due to new streetlight maintenance contract and LED conversion;
- London Transit Commission – COVID-19 related operating cost savings, in addition to annualized Assessment Growth funding received but only partial year growth costs incurred;
- RBC Place London – Cost savings from reduced operations and events, as well as additional one-time funding received from the City of London;

For a breakdown of the surplus/deficit by service grouping, refer to **Appendix A**.

In comparison to previous projections for 2021 COVID-19 net financial impacts (\$20.0 million per the 2021 Mid-Year Report for the Property Tax Supported Budget), the City has experienced greater COVID-19 net financial impacts (\$22.8 million). Additional lost revenues due to lockdowns continued throughout the year, including impacts from the Omicron variant, with lost revenues primarily driven by reduced ridership for the London Transit Commission, closures at community centres and recreation facilities, and reduced parking revenues.

Allocation of 2021 Property Tax Supported Budget Surplus

Operating Budget Contingency Reserve:

The City of London is expecting that higher than anticipated inflationary pressures are likely to impact the City's 2022 Budget and potentially future budgets as well. Statistics Canada has recently reported that the inflation rate, as measured by the Consumer Price Index (CPI), is the highest it has been in 30 years (5.7% increase as of February, year-over-year). Factors include supply chain disruptions and increased demand for certain materials due to the pandemic, in addition to the ongoing crisis in Ukraine. The inflationary pressures have been even more acute for construction prices, with the Non-Residential Building Construction Price Index increasing by more than 11% year-over-year. While the City often has the ability to mitigate inflationary pressures (e.g. with offsetting savings in other budget lines, reviewing the scope of goods/services purchased, etc.), this is not always possible. Inflationary impacts have escalated significantly in 2022 and are being seen throughout the City's operating and capital budgets. While inflationary increases were included in the City's approved 2020-2023 Multi-Year Budget, the current levels of inflation exceed what was contemplated in the development of the budget.

A \$7.0 million contribution to the Operating Budget Contingency Reserve would be utilized, as necessary, to help offset inflationary pressures on the 2022 and 2023 budgets, noting also that the balance in the Operating Budget Contingency Reserve remains under its target. For reference, a \$7.0 million contribution represents only 1% of the 2022 Property Tax Supported Net Budget. Similarly, \$7.0 million represents approximately 1% of the City's gross expenditure budget net of personnel costs and external transfers, both of which are not immediately impacted by inflationary pressures.

The City will continue to monitor inflationary impacts. Should pressures become increasingly volatile and/or more permanent in nature, Civic Administration will report back through Committee or the Annual Budget Update process, as required.

New Affordable Housing Reserve Fund:

On April 13, 2021, Municipal Council directed Civic Administration to expedite the development of 3,000 affordable housing units, as set out in the Housing Stability Action

Plan, to be in place in five years, instead of ten years as set out in the Plan; and that Civic Administration be directed to report back with an implementation plan, including financial impacts. On November 23, 2021, a proposed implementation plan, inclusive of projected financial impacts, was presented to Committee and subsequently approved by Council. The implementation plan highlighted that despite the significant investments approved by Council for the housing system, additional funding is required in order to achieve the Roadmap's 3,000 units and create the affordable units needed. Financing strategies and sources of funding for both operating and capital costs were outlined in detail noting that significant drawdowns from the City's portfolio of reserves and reserve funds are required to fund the plan.

As part of the 2021 Mid-Year Operating Monitoring Report, notwithstanding the Surplus/Deficit Policy, Council approved a \$10 million allocation from the Property Tax Supported Budget surplus to the New Affordable Housing Reserve Fund to be used as funding source for future affordable housing initiatives, including the approved Roadmap to 3,000 Units. It is recommended that an additional \$2 million contribution be made to the New Affordable Housing Reserve Fund to further support affordable housing initiatives, bringing the total contribution to \$12 million.

Infrastructure Gap Reserve Fund:

A one-time \$5 million contribution to the Infrastructure Gap Reserve Fund is recommended to support the City's efforts to mitigate growth in the infrastructure gap, and climate needs where appropriate. At the Corporate Service Committee meeting on July 26, 2021, the Corporate Asset Management Plan 2021 Review was presented which indicated a 10-year infrastructure gap (2021-2030) of \$666.9 million; up \$47.8 million from 2020. Future forecasts for the City's Capital Asset Renewal and Replacement category of reserve funds, which support lifecycle maintenance of the City's existing assets, predict heavy reliance on these reserve funds. The Infrastructure Gap Reserve Fund is a significant component of this category. This contribution will further support efforts to implement the City's Corporate Asset Management Plan and mitigate the growth in the City's infrastructure gap, including potential green infrastructure asset replacement strategies.

Covent Garden Market:

The Covent Garden Market has made all possible efforts to maintain operations during the pandemic but is now at a position where they require assistance from the City of London. Since the onset of the pandemic, the Market has been required to draw on its reserves to sustain its operations. These reserves are intended to support capital needs at the Market; the ability to execute on the capital plan is now in jeopardy given the reserve draws that have been required. The Covent Garden Market is requesting one-time support of \$1.8 million from the City of London to support operations in 2022 & 2023 as economic recovery from COVID-19 continues. This funding would enable the Market to proceed with the necessary capital projects as well as some building repairs and maintenance. By having the funds to complete these projects, the Market will continue to maintain its standard of service to patrons and tenants, while avoiding additional costs for preventative maintenance and repairs on older equipment that needs to be replaced, and areas of the building that require upkeep.

For full details of this request, please refer to **Appendix C**.

RBC Place London:

COVID-19 restrictions continued to hamper the recovery of the tourism and events industry in 2021 including RBC Place London. Despite the recent lifting of some public health measures, general apprehension about group events continues to negatively impact the venue's ability to recover from the pandemic. Industry experts anticipate a two to five year recovery period for the live events industry. RBC Place London anticipates 18 to 24 months for recovery with a strong regional and provincial market base and international events rebooked for late 2022 and 2023.

As part of the 2022 Annual Budget Update, RBC Place London received funding support from the City totalling \$850 thousand to proactively address their projected operational and cash flow shortfall. Despite the support received as part of the 2022 Annual Budget Update, the emergence of the Omicron variant has resulted in greater disruption to RBC Place’s planned schedule of events than was anticipated in the 2022 Budget Amendment. In order to ensure that RBC Place’s operations can be sustained through 2022, an additional \$500 thousand is required to continue to operate and maintain the facility. It should be noted that this funding support will only be provided in the event that it is required by RBC Place, based on regular financial reporting provided to Civic Administration.

For full details of this request, please refer to **Appendix D**.

Council Approved Surplus/Deficit Policy Allocation:

The Council approved Surplus/Deficit Policy provides for the allocation of reported surplus for the Property Tax Supported Budget as follows:

- a) 50% to reduce authorized debt;
- b) 25% to the Community Investment Reserve Fund to be allocated at the discretion of Council, and;
- c) 25% to the Capital Infrastructure Gap Reserve Fund to mitigate growth in the infrastructure gap.

If the recommended allocations in this report for the property tax supported surplus are approved, the remaining surplus would be \$3.3 million. As per Policy, the \$3.3 million surplus will be allocated as follows:

- a) \$1.67 million to reduce authorized debt;
- b) \$835 thousand to the Community Investment Reserve Fund, and;
- c) \$835 thousand to the Capital Infrastructure Gap Reserve Fund.

3.2 2021 Water Rate Supported Operating Budget Monitoring

The 2021 Water Rate Supported Budget surplus is \$3.7 million (Table 2) prior to the year-end contribution to the Water Budget Contingency Reserve.

Table 2 – 2021 Year-End Position (\$millions)

Category	Lost Revenues due to COVID-19 (A)	Additional Costs due to COVID-19 (B)	Financial Impacts due to COVID-19 (C) = (A+B)	COVID-19 Related Grant Funding (D)	All Other Factors (E)	Surplus/ Deficit (F) = (C)+(D) + (E)
Water	\$0.0	-\$0.1	-\$0.1	\$0.0	\$3.8	\$3.7
Recommendation b) ii) contribution to the Water Budget Contingency Reserve to achieve Contingency Target						-\$2.4
Total Water Surplus After Contribution						\$1.3

Subject to rounding

The year-end position is driven by the following:

- Additional costs of \$0.1 million to meet COVID-19 protocol requirements and the purchase of additional COVID-19 related personal protective equipment.
- All other factors resulting in a net surplus of \$3.8 million:
 - \$3.0 million surplus in revenues, primarily from residential consumption-based revenues as customers continue to spend more at home.
 - \$0.8 million surplus driven by various operational cost savings.

The Council approved Surplus/Deficit Policy provides for the allocation of reported surplus for the Water Rate Supported Budget as follows:

- d) 50% to reduce authorized debt, and;
- e) 50% to the Waterworks Reserve Fund to mitigate growth in the infrastructure gap.

As per Policy, the residual \$1.3 million surplus will be allocated as follows:

- d) Nil to reduce authorized debt (there currently is no authorized debt to which debt substitution can be applied for Water), and;
- e) \$1.3 million to the Waterworks Reserve Fund.

3.3 2021 Wastewater and Treatment Rate Supported Operating Budget Monitoring

The 2021 Wastewater and Treatment Rate Supported Budget surplus is \$2.2 million (Table 3) prior to the year-end contribution to the Wastewater and Treatment Budget Contingency Reserve.

Table 3 – 2021 Year-End Position (\$millions)

Category	Lost Revenues due to COVID-19 (A)	Additional Costs due to COVID-19 (B)	Financial Impacts due to COVID-19 (C) = (A+B)	COVID-19 Related Grant Funding (D)	All Other Factors (E)	Surplus/Deficit (F) = (C)+(D) + (E)
Wastewater and Treatment	-\$1.4	-\$0.3	-\$1.7	\$1.4	\$2.5	\$2.2
Recommendation b) iii) contribution to the Wastewater and Treatment Budget Contingency Reserve						-\$2.2
Total Wastewater and Treatment Surplus After Contribution						\$nil

Subject to rounding

The year-end position is driven by the following:

- Lost revenues of \$1.4 million due to COVID-19 are the result of the delay of the 3.5% additional Wastewater rate increase approved during the 2020-2023 Multi-Year Budget deliberations to fund the portion of the Conservation Authorities' costs shifted from the Property Tax Supported budget to the Wastewater & Treatment budget. The rate increase took effect July 1, 2021.
- Additional costs of \$0.3 million due to COVID-19 related personal protective equipment and cleaning.
- Utilization of \$1.4 million of Safe Restart Funding to cover the lost revenues due to COVID-19 noted above.
- All other factors resulting in a net surplus of \$2.5 million:
 - \$1.8 million was realized primarily from energy efficiency savings and net operational savings.
 - \$0.7 million surplus in revenues, primarily from residential consumption-based revenues as customers continue to spend more at home.

The Council approved Surplus/Deficit Policy provides for the allocation of reported surplus for the Wastewater and Treatment Rate Supported Budget as follows:

- a) 50% to reduce authorized debt, and;
- b) 50% to the Sewage Works Reserve Fund to mitigate growth in the infrastructure gap.

There will be no Surplus/Deficit allocation, as the Wastewater and Treatment Budget is in a balanced position at year-end after contributing to the Wastewater and Treatment Budget Contingency Reserve.

3.4 Safe Restart Agreement Funding and Other Related Funding

As noted above, significant financial support was provided by the Federal and Provincial governments to municipalities since the onset of the pandemic, including funding that was allocated in 2020 and utilized in 2021. This section provides a summary of the funding support utilized in 2021.

Phase II Funding: Operating and Municipal Transit

In December 2020, the Government of Ontario announced it was investing an additional \$695 million under the Safe Restart Agreement's Municipal Operating Stream to help manage the financial impacts of COVID-19 in 2021. The City of London's allocation amounted to \$4.4 million. At the same time, it was announced Phase II allocations under the Municipal Transit Program amounted to \$1.5 billion. The Phase II allocation for London from the Safe Restart Agreement – Municipal Transit Program totalled \$23.2 million. This covered eligible expenditures incurred between October 1, 2020, and March 31, 2021, and was reimbursed based on required reporting in accordance with the Province's eligibility criteria.

Phase III Funding: Municipal Transit

On March 3, 2021, it was announced the Government of Ontario was investing an additional \$650 million of funding to address COVID-19 financial impacts on transit. Of the total \$650 million envelope, the City of London's allocated share was \$18.1 million to be applied against eligible expenditures for the period between April 1, 2021, and December 31, 2021. The Province has also indicated that, at its sole discretion and on a case-by-case basis, it may grant extensions of the Phase 3 period to cover costs incurred after December 31, 2021, but prior to January 1, 2023.

2021 COVID-19 Recovery Funds

On March 4, 2021, the Government of Ontario announced an additional \$500 million investment to help municipalities further respond to 2021 operating budget pressures due to COVID-19. The City of London's share of funding received as part of this announcement was \$11.7 million. An interim report was provided to the Province in June of 2021 on 2021 estimated operating impacts and planned use of funding under the 2021 program. A final report will be required in spring of 2022.

2022 Municipal Transit Funding

On February 17th, 2022, the federal government announced it will provide a one-time top-up, totalling \$750 million, to address municipal transit operating shortfalls for 2022. Criteria for provinces to access the federal funding are as follows:

- Provinces must cost-match the federal contribution
- Provinces must speed up action on addressing barriers to housing supply in collaboration with municipalities

Further details will be provided through the City's operating monitoring reports as information is made available.

Other Related Funding

In addition to the major announcements and support mentioned above, additional grant funding was utilized/recognized through the following programs in 2021:

- Social Services Relief Fund (SSRF) – provincial funding available to assist vulnerable people with their housing needs and to help them find long-term housing solutions.

- Reaching Home Funding: Canada’s Homelessness Strategy – incremental federal funding to prevent the spread of COVID-19 in shelters and to help prevent at-risk Canadians from becoming homeless.
- Provincial Child Care and Early Years Re-investment Funding – additional funding support for the child care sector to support increased costs of operating licensed childcare centres during the ongoing COVID-19 crisis.
- Long-Term Care Prevention & Containment Funding, Wage Grants – funding available for prevention, containment and pandemic related costs, as well as other wage supports and personal support worker wage enhancements.
- Other various Wage, Service Support and Personal Protective Equipment (PPE) Grants – funding available to support COVID-19 assessment centre costs, enhanced cleaning, PPE and various wage grants.

A summary of the City’s portion of other related funding streams is detailed in the table below. In most cases, these funding streams are to be applied to specific eligible costs under the various programs and are not available to offset general municipal COVID-19 pressures.

Table 4 – Other Related Funding Utilized/Recognized in 2021

2021 Program/Funding	Amount (in millions)
Provincial Social Services Relief Funding (SSRF)	\$8.1
Reaching Home Funding: Canada’s Homelessness Strategy	\$2.4
Long-Term Care Prevention & Containment Funding, Wage Grants	\$2.9
Provincial Child Care and Early Years Re-Investment Funding	\$2.6
Other various Wage, Service Support and PPE Grants	\$3.1
Total Other Related Funding	\$19.1

Subject to rounding

4.0 Key Issues and Considerations

4.1. Future COVID-19 Projected Financial Impacts

2022 Budget

Although many public health restrictions were lifted in March of 2022, there is still significant uncertainty around the pace of economic recovery. Several services have identified areas of significant uncertainty as they relate to the potential magnitude and duration of COVID-19 financial impacts and associated recovery on the City’s 2022 Budget (Table 5). This table contains estimated financial impacts to the City of London in terms of potential lost revenues, additional costs and COVID-19 related grant funding for the 2022 Property Tax, Water, and Wastewater and Treatment Budgets. Civic Administration is continuing to actively monitor factors potentially impacting the 2022 Budget and actual experience of these estimated impacts will be driven by how the pandemic and its related disruptions evolves.

Table 5 – Summary of Factors Anticipated to Affect 2022 Budget (\$millions)

Category	2022 Lost Revenues due to COVID-19	2022 Additional Costs due to COVID-19	2022 COVID-19 Related Grant Funding	2022 COVID-19 Total Impact
Property Tax Supported Budget: Civic Service Areas	-\$7.1	-\$14.4	\$12.0	-\$9.5
Property Tax Supported Budget: Boards and Commissions	-\$5.2	-\$0.4	\$2.8	-\$2.8
Subtotal Property Tax Supported Budget	-\$12.3	-\$14.8	\$14.8	-\$12.3
Water Rate and Wastewater and Treatment Rate Supported Budgets	\$0.0	-\$0.3	\$0.0	-\$0.3
Total Property Tax, Water, and Wastewater Budget	-\$12.3	-\$15.1	\$14.8	-\$12.6

Subject to rounding

Service areas included in the table above projecting to have significant financial impacts from COVID-19 or significant uncertainty include, but are not limited to, the following:

Civic Service Areas

- Parking – Parking revenues are anticipated to be reduced due to continued decreased demand for paid parking.
- Neighbourhood & Recreation Services – If programs are not running at full capacity in 2022, this will continue to impact user fee revenues from community centres, recreation facilities and programs and special events.
- Social and Community Support – Additional costs to assist vulnerable people with their housing needs. This is offset by Reaching Home Funding and Provincial Social Services Relief Funding.
- Airport Payment In Lieu of Taxes – The payment calculation is based on two-year prior passenger count, which has been significantly reduced due to COVID-19 restrictions. This will impact the City’s budget starting in 2022. Fortunately, the Province’s 2021 Fall Economic Statement announced that the 5% cap on year-over-year increases to the payment in lieu of taxes has been temporarily suspended until passenger volumes recover to pre-COVID-19 levels. As such, it is hoped that this reduced payment will recover to pre-pandemic levels sooner than it otherwise would have had the cap remained in place.
- Various Services – Lost user fees and additional costs to support enhanced cleaning and personal protective equipment, noting that some COVID-19 grant funding, particularly to support vulnerable populations, will be eligible to be carried over and utilized prior to March 31, 2022.

Boards & Commissions

- London Transit Commission – LTC is projecting lost revenue due to continued COVID-19 impacts on ridership. It is anticipated that federal-provincial grant funding will be available to offset lost transit revenue, resulting in a net nil impact.
- RBC Place London – COVID-19 has caused the cancellation or postponement of large events and gatherings, significantly impacting the primary revenue streams of RBC Place London. It remains unclear when the demand for these events will rebound to pre-pandemic levels.
- Covent Garden Market – Anticipated ongoing loss of parking revenues.
- Middlesex-London Health Unit – Depending on the progression of the pandemic, it is anticipated that the Middlesex-London Health Unit will incur additional pandemic related costs. However, the extent of these costs are not known at this time. While provincial funding has been provided to offset COVID-19 related

costs incurred by Middlesex-London Health Unit to date, it is uncertain how long this funding support will continue.

Due to the evolving nature of the pandemic, financial impacts are difficult to forecast. As a mitigation strategy for residual COVID-19 impacts on the 2022 budget, \$12.3 million was contributed to the Operating Budget Contingency Reserve through the 2020 Year-end Operating Budget Monitoring Report. As part of the 2022 Annual Budget Update, \$850 thousand was utilized as a funding source for the RBC Place London budget amendment. The remaining available balance in the Operating Budget Contingency Reserve to offset COVID-19 pressures on the 2022 budget is currently \$11.5 million.

The City continues to monitor and evaluate the long-term impacts of COVID-19 on the City's budget, including more permanent changes to behaviours and service demands. Examples include the ability to support vulnerable populations as certain aspects of COVID-19 relief funding come to an end and monitoring long-term impacts on consumer trends (residential water consumption trends, transit ridership, demand for in-person group events, etc.). Future changes may be required to the City's budget, however, at this time the situation continues to be dynamic with more experience required to determine long-term impacts.

4.2. Other 2022 to 2023 Emerging Issues

Several services have identified potential service delivery pressures that may impact expenditures/revenues in 2022 to 2023. This section describes some of the more significant issues and the measures taken to mitigate or address these issues. Civic Administration is continuing to actively monitor all emerging issues, including items not listed below. The likelihood of each issue impacting the Multi-Year Budget is rated as high, medium or low. The definitions of the likelihood measures are as follows:

- High – the likelihood of the issue occurring over the 2022 to 2023 period is predicted to be greater than 60%
- Medium – the likelihood of the issue occurring over the 2022 to 2023 period is predicted to be between 30% and 60%
- Low – the likelihood of the issue occurring over the 2022 to 2023 period is predicted to be less than 30%

All the issues discussed below have been rated as High.

Legislative:

1. Multiple Services - Federal & Provincial Governments - The Federal and Provincial Governments have taken measures in responding to the economic and social fallout resulting from the COVID-19 pandemic. As outlined previously in this report, the City of London has received funding allocations for COVID-19 related municipal operating costs and pressures in 2021. However, significant uncertainty remains with regards to magnitude and duration of the recovery from COVID-19. Significant uncertainty also exists regarding senior government funding support for COVID-19 economic and social recovery in future years.

What we are doing to mitigate/address the issue: Civic Administration is continuously monitoring projected financial impacts from COVID-19 and will utilize the available funding to mitigate the impacts. In the event that the funding allocations do not fully offset COVID-19 impacts, further actions may be required to balance the Corporation's budget, including drawing on funds previously set aside in the Operating Budget Contingency Reserve to address future COVID-19 financial impacts. Civic Administration will also continue to ensure that our Federal and Provincial partners are aware of the need for stable, predictable funding to mitigate any longer-term impacts from the pandemic, particularly related to supporting vulnerable populations.

2. Multiple Services – Minimum Wage Increase – On November 2, 2021, the Province of Ontario announced that the minimum wage will increase to \$15.00 per hour from the previous \$14.35 per hour effective January 1, 2022. This minimum wage

increase affects a number of casual staff employed by the City of London, as well as a variety of staff and contracted services at various City agencies, boards and commissions. The total gross impact across the City and its affected agencies, boards and commissions is estimated to be in the range of \$0.5 million annually, noting however that it is anticipated that a significant portion of this additional cost can be accommodated within existing approved budgets.

What we are doing to mitigate/address the issue: Civic Administration will work with the affected agencies, boards and commissions to monitor the impact of this minimum wage increase during 2022, including further review of the costs that can be accommodated within existing budgets. Should it be necessary, a budget amendment may be considered for the 2023 Budget Update.

3. London Police Services - Provincial Funding under the Court Security and Prisoner Transportation grant program has been reviewed for the first time since 2008. As detailed in the Court Security and Prisoner Transportation Program Transfer Payment Agreement report to the Corporate Services Committee on March 28, 2022, the funding allocation for 2022 is \$0.5 million lower than the 2021 allocation and amount anticipated for planning purposes for 2022. The funding shortfall will represent a potential budget pressure for the London Police Service for 2022.

What we are doing to mitigate/address the issue: The Ontario Association of Chiefs of Police are in continuous contact with the Ministry to ensure the perspective of local police services is communicated. The funding shortfall will be monitored in relation to program expenditures throughout 2022 through the City's and London Police Service's regular budget monitoring processes.

4. Social & Community Support Services - Employment Services Transformation (EST) - The Province of Ontario is transforming employment services across Ontario. On July 2, 2019, the Government of Ontario announced that the new employment services model would first be implemented in the following 3 prototype regions: Region of Peel, Hamilton-Niagara and Muskoka-Kawarthas. Full implementation will be phased in over the next several years.

On June 11, 2021, the Ministry announced the launch of EST to 9 additional catchment areas across the province. London is one of these catchment areas. The expansions will be sequenced in several stages between now and the end of 2023.

On July 13, 2021, the City responded to the Ministry's Request for Qualification and submitted a single-applicant bid for Service System Manager - Employment Services Transformation for the London Region (London, Middlesex, Elgin and Oxford).

In September, 2021, the City was notified of qualification to participate in the call for proposal when it opens in the London Region in 2022 (date to be determined).

There are no immediate changes to day-to-day operations in Ontario Works, and no expected impact to 2022 Ontario Works program delivery funding. While the timing of the rollout is not yet known, Ontario Works program delivery funding levels will remain at 2021 levels. There could potentially be significant budgetary impacts if the City is not selected as a permanent employment services program delivery provider.

What we are doing to mitigate/address the issue: The Ontario Works Administrator is working closely with the Ministry and colleagues across the province to ensure London's input on the desired state of employment service delivery is known.

5. Social & Community Support Services - Social Assistance Transformation - On February 11, 2021, the Province of Ontario released an update of their plans for Social Assistance Transformation and Human Services Integration. This plan includes centralizing functions, employment services transformation, a human services integration and a change to the funding model and accountabilities. This transformation is expected to occur over the period of 2020 to 2024. 2020 to 2022 will be largely "learning and testing years". 2022 to 2024 will be a period of continued implementation of centralized services and municipalities delivering life stabilization to Ontario Works/Ontario Disability Support Programs. 2024 will be the roll-out of a new human

services model with municipalities providing integrated life stabilization supports to social assistance clients, people in crisis and other municipal programs.

What we are doing to mitigate/address the issue: Financial impacts related to a change in the funding model are unknown at this time as the Ministry plans to involve municipalities in the co-design of the model. The Ontario Works Administrator is working closely with the Province and colleagues across the Province to ensure London's input on the desired state of employment service delivery is known. London will actively participate in any prototype opportunities.

6. Garbage Recycling & Composting - In June of 2021 the final regulation to transition the Blue Box program from 100% municipal responsibility and 50% funding responsibility to 100% industry responsibility and funding was made and filed under the Resource Recovery and Circular Economy Act, 2016. Under the regulation, London will start the process of transition to the new framework as of July 1, 2023.

What we are doing to mitigate/address the issue: As noted in previous budget monitoring reports, estimated savings to the City will range between \$1 million and up to \$4 million by 2026. The actual amount will be based on a negotiation with Industry (Producer Responsibility Organization – PRO) and our current contractor, Miller Waste Systems. Once further information is known, adjustments to the budget will be brought forward to a future annual budget update process. Some of the savings noted above may be realized in the latter half of 2023; however as details and the mechanisms for transition are currently being developed by the Resource Productivity & Recovery Authority, details will not be known until mid to late 2022.

7. Social & Health Services - Middlesex-London Health Unit – In 2019, the Province of Ontario announced planned changes to the funding model for public health in Ontario. This included the migration of the shared funding model to a 70:30 split between province and municipalities, noting that the shift was capped at a 10% increase in the municipal share for 2020. Subsequent to the onset of the COVID-19 pandemic, it was announced that mitigation funding would be provided to fully offset the change in cost-sharing for both 2020 and 2021. It is currently unclear whether the mitigation funding will continue to be provided in 2022 and future years.

Additionally, the Middlesex-London Health Unit, like other health units, has incurred significant costs in responding to the COVID-19 pandemic. To date, the expectation has been that these costs will be fully funded by the Province. However, there is uncertainty as to whether the Province will continue reimbursing public health units for these costs in future years.

What we are doing to mitigate/address the issue: Civic Administration will continue to meet regularly with representations from the Health Unit to receive regular updates on provincial funding for public health. Opportunities for collaboration will also be explored to ensure that the Province is aware of the importance of stable, predictable funding for public health.

Cost/Revenue Driver:

1. Multiple Services – Inflationary pressures – As a result of COVID-19 and subsequent supply chain disruptions and increased demand for certain materials, many areas are experiencing inflationary pressures. Costs are rising at a fast pace, including areas such as shelter and energy, however these increases are becoming more widespread across various categories.

What we are doing to mitigate/address the issue: Civic Administration will continue to monitor these inflationary pressures and attempt to manage these pressures within budget. As per the recommendation outlined earlier in this report, Civic Administration would utilize funding contributed to the OBCR to address anticipated inflationary pressures that could impact the 2022 and 2023 budgets. Should inflationary pressures become more permanent, future budget changes may be required

2. Multiple Services – Climate Emergency – Given the council declared climate emergency, the City's Climate Emergency Action Plan's (CEAP) goal is to achieve net-

zero community greenhouse gas (GHG) emissions by 2050, which may be accelerated pending Council approval of the CEAP. The CEAP will have significant and wide-ranging financial implications that will affect future municipal budgets.

What we are doing to mitigate/address the issue: As articulated in the draft CEAP tabled at the Strategic Priorities and Policy Committee meeting on February 8, 2022, sufficient funding exists in approved budgets to implement the required actions for 2022 and 2023. Subject to the approval of the CEAP, an implementation plan, inclusive of financial impacts, will be developed for those initiatives requiring new funding to inform the development of the 2024-2027 Multi-Year Budget and future budgets processes.

New Council Direction:

1. Housing – Roadmap to 3,000 Affordable Housing Units Implementation Plan –

At the November 23, 2021 Community and Protective Services Committee meeting, the Committee received a report detailing the proposed implementation of the “Roadmap to 3,000 Affordable Units” Action Plan. This plan, intended to accelerate the creation of 3,000 affordable housing units by 2026, included significant financial impacts which were articulated in the report. A strategy for addressing the capital budget impacts associated with the plan was outlined in the report. The report also included direction for Civic Administration to “temporarily fund the 2022 operating costs of this plan from the Operating Budget Contingency Reserve, and to bring a budget amendment business case to the 2023 Annual Budget Update and 2024-2027 Multi-Year Budget that establishes a permanent funding source for the portable benefits/rent supplements and ongoing resources required to support the Roadmap implementation plan.” Total 2022 impacts are estimated to be approximately \$970,000, increasing to approximately \$1.8 million in 2023, with further incremental increases in 2024-2026. As a result, this will represent an operating budget pressure in the upcoming years.

What we are doing to mitigate/address the issue: As directed by Council, Civic Administration will fund the 2022 costs from the Operating Budget Contingency Reserve and will prepare a budget amendment business case for the 2023 Annual Budget Update and 2024-2027 Multi-Year Budget that establishes a permanent funding source for these costs.

Conclusion

The Property Tax, Water and Wastewater and Treatment Budgets continued to incur financial impacts due to COVID-19 in 2021. Federal and Provincial support has been made available since the onset of the pandemic to mitigate these pressures. Additionally, net operational savings were experienced primarily from temporary closures or reduced operations in various programs, services and facilities throughout the City due to public health restrictions. Combining the Federal and Provincial funding support with the net operational savings, the Property Tax, Water, and Wastewater and Treatment Budgets ended the year in a surplus after covering the residual deficit impacts of COVID-19.

Prepared by: Rick Lamon, CPA, CMA, Manager, Accounting and Reporting and Martin Galczynski, CPA, CA, Manager, Financial Planning and Policy

Submitted by: Kyle Murray, CPA, CA, Director, Financial Planning and Business Support

Recommended by: Anna Lisa Barbon, CPA, CGA, Deputy City Manager, Finance Supports

Appendix A – 2021 Year-End Financial Summary

Property Tax Supported Budget – Civic Service Areas (\$millions)

Category	Lost Revenues due to COVID-19	Additional Costs due to COVID-19	COVID-19 Related Grant Funding	All Other Factors	Surplus / Deficit
Centennial Hall	-0.6	0.0	0.0	0.5	-0.1
Arts, Culture & Heritage Advisory & Funding	0.0	0.0	0.0	0.0	0.0
Heritage	0.0	0.0	0.0	0.0	0.0
Economic Development	0.0	0.0	0.0	-0.2	-0.2
Community Improvement/BIA	0.0	0.0	0.0	0.1	0.1
Environmental Action Programs & Reporting	0.0	0.0	0.0	0.3	0.3
Garbage Recycling & Composting	0.0	-0.1	0.0	2.5	2.4
Neighbourhood & Recreation Services	-10.5	-2.7	2.6	12.2	1.6
Parks & Urban Forestry	0.0	-0.1	0.0	0.7	0.6
Building Approvals	0.0	0.0	0.0	1.6	1.6
Planning Services	0.0	0.0	0.0	0.2	0.2
Development Services	-0.6	0.0	0.0	1.9	1.3
Animal Services	-0.2	0.0	0.0	0.1	0.0
By-law Enforcement	-1.0	-0.1	0.0	0.6	-0.5
Corporate Security & Emergency Management	0.0	-0.8	0.5	-0.1	-0.4
Fire Services	0.0	-0.3	0.0	0.3	0.0
Housing Services	0.0	0.0	0.0	1.2	1.2
Land Ambulance	0.0	0.0	0.0	0.0	0.0
Long Term Care (Dearness)	-1.1	-2.3	2.9	0.7	0.2
Social and Community Support	0.0	-11.2	10.5	6.8	6.1
Parking	-3.9	0.0	0.0	1.2	-2.7
Roadways	0.0	-0.4	0.0	5.1	4.6
Rapid Transit	0.0	0.0	0.0	-0.5	-0.5
Corporate Services	0.0	-3.1	2.8	9.0	8.6
Corporate Planning & Administration	0.0	0.0	0.0	0.6	0.6
Council Services	0.0	0.0	0.0	0.5	0.5
Public Support Services	-1.4	-0.1	0.0	1.4	-0.1
Corporate Financing	-4.3	0.0	14.0	-16.9	-7.1
Total Civic Areas Surplus/Deficit	-23.5	-21.2	33.3	30.0	18.6

Subject to rounding

Property Tax Supported Budget – Boards & Commissions (\$millions)

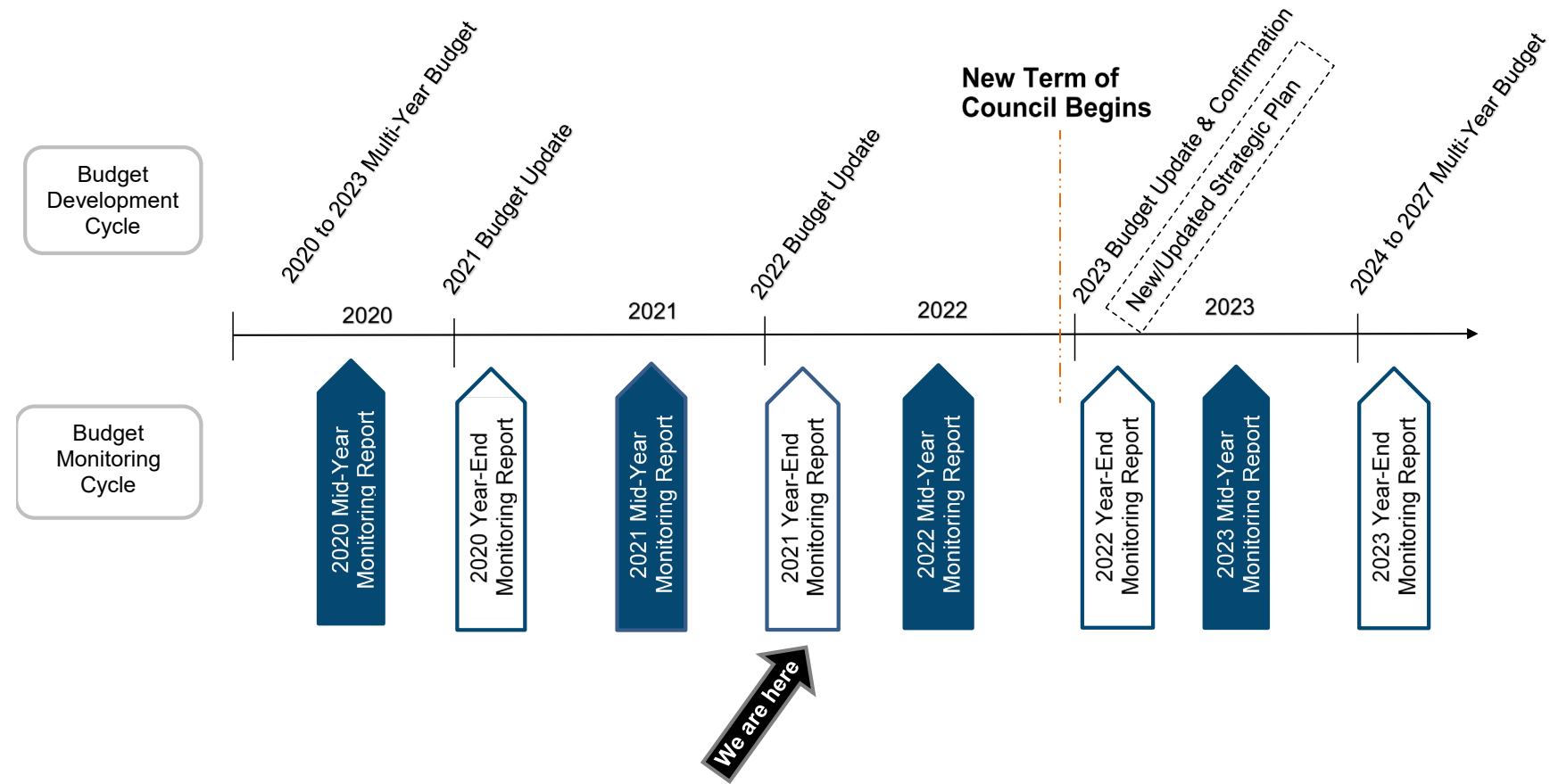
Category	Lost Revenues due to COVID-19	Additional Costs due to COVID-19	COVID-19 Related Grant Funding	All Other Factors	Surplus / Deficit
Museum London	-0.4	0.0	0.2	0.2	0.0
Eldon House	-0.1	0.0	0.0	0.0	0.0
London Public Library	-0.4	-0.1	0.0	0.5	0.0
RBC Place London	-3.8	0.0	0.0	3.8	0.0
Tourism	-0.2	0.0	0.2	0.0	0.0
Covent Garden Market	-1.1	-0.2	0.1	1.3	0.0
Conservation Authorities	-0.5	0.0	0.0	0.6	0.1
London Police Services	-0.2	-0.2	0.0	0.4	0.0
Housing Development Corporation	0.0	0.0	0.0	0.0	0.0
London & Middlesex Community Housing	-0.5	-0.2	0.0	0.9	0.2
Middlesex-London Health Unit ¹	0.0	0.0	0.0	0.0	0.0
London Transit Commission	-16.1	0.0	12.2	4.7	0.8
Total Boards & Commissions Surplus/Deficit	-23.3	-0.7	12.6	12.4	1.0

Subject to rounding

Note 1: Consistent with 2020 reporting, Middlesex-London Health Unit excludes costs and grant funding related to case/contact management and operation of vaccine clinics funded by the Ministry of Health.

Appendix B – Multi-Year Budget Cycle

The timeline below illustrates when Council will receive the various reports that form the 2020 to 2023 Multi-Year Budget governance and accountability process.



Appendix C



The Covent Garden Market plays a critical role for the downtown core and the entire London community in many ways. The Market is an enriching third space for the community in commerce but also, more importantly in civics for the community. The market is an incredibly important place in our city helping foster diversity, collaboration, and acting as a meeting ground for all of Londoners since 1845.

The Market is an important downtown destination point and anchor to surrounding businesses, especially for the local King and Talbot Streetscape. The Market also creates the vibrancy, community, and commerce required in the downtown core.

As members of council well know though, the COVID-19 pandemic has taken a major toll on the downtown core, and over the last two years the market has made tremendous efforts as an essential service to stay open and serve our community. In our efforts to do so, the Covent Garden Market has seen its capital reserves deplete to concerning levels which also impacts future capital projects. The Covent Garden Market Corporation has made numerous decisions to help mitigate the loss of revenues due to Covid-19. We have been able to reduce expenses going forward through eliminating all non-essential maintenance contracts saving \$25,000, installing door counters to eliminate the need for door staff to monitor capacity limits resulting in potential savings of \$151,000, and pushing off any non-essential repairs and capital expenses. These measures have allowed us to limit the negative cashflow impact and reduce the amount and frequency of withdraws from our reserves. Into 2024/2025, we have our debentures and parking agreements ending and should see a significant amount of positive cashflow in the year 2025 and beyond as a result. Despite the actions taken to date, 2022 will continue to be a challenging year for the Market. Current forecasts project a deficit of \$1.4 million through June 2023 with our reserves currently sitting at \$1.0 million. Based on the current trajectory, our reserves will be depleted by December 2022. This forecast is based on current parking revenue trends and does not include any capital projects being completed, nor does it allow any flexibility for unforeseen expenses which may arise. The depleted capital reserves will result in capital projects being delayed where possible until revenues increase enough that our surplus can cover the cost, such as the protective painting of the market parking garage, re-lamping of lighting at the market, and replacement of HVAC units. The roof at the market is scheduled to be replaced in 2023, it has been pushed out from 2019. This major capital cost, budgeted for \$450,000, was meant to be funded through our capital reserve fund and will require us to find a new source of funding to be completed.

Prior to the COVID-19 pandemic the Market has been able to sustain itself with its revenue streams, notably sales, rent, and parking revenue. The impacts of the pandemic though have caused a 50% parking revenue loss and major revenue loss for Vendors.

This is as a result of the closures of food establishments, dining areas, limitations on indoor gathering sizes, no special events / festivals, and social distancing requirements. Additionally, our neighbours the Budweiser Gardens closing, and office workers working from home has affected parking revenue greatly at the market. The impacted revenue streams have forced the organization to take extensive cost saving measures to mitigate the revenue losses.

The Market is an integral part of downtown and has been for over 176 years, and we want to ensure its success for many more years. The Market has made the debenture payments to the city continuously and have explored all COVID-19 funding programs offered by the Provincial and Federal governments. We have done our best to continue to operate without approaching the City for aid as demonstrated by the \$1.35 million we have transferred from our capital reserve fund throughout the pandemic to fund our existing operations. The Market has made all possible efforts to maintain operation but we find ourselves at a point where we need to ask the assistance of our partners at the City of London. We are asking for one-time support of \$1.8 million from the City of London to operate properly in 2022 & 2023 as a recovery. This funding would allow the Market to do the necessary capital projects as well as some building repairs and maintenance. By having the funds to complete these projects, the Market will continue to maintain its standard of service to patrons and tenants, while avoided additional costs for preventative maintenance and repairs on older equipment that needs to be replaced, and areas of the building that require upkeep.

The Market has played a pivotal role in the vitality of downtown London and will be even more integral to the future success of the core. Already serving thousands of residents, the construction of many new high-rise apartment buildings will mean an even greater need for the market and supporting a larger and growing vibrant community. The Market is also a fresh food destination point ensuring that food scarcity does not occur for the growing downtown population. We are asking for support from the City of London to allow us to continue to be a vibrant space for Londoners and tourists alike.

MEMO

Date: Tuesday, March 29, 2022

To: Strategic Priorities and Policy Committee, City of London

From: RBC Place London Board of Directors

Subject: RBC Place London 2022 Financial and Cash Flow Update

Background

Annually in the fall, RBC Place London provides the City of London with budget details for the upcoming year. In October 2021, RBC Place London submitted a request to the City of London for \$850,000 in operational funding for 2022, in addition to the annual capital funding. The requested funding support for 2022 was down from the \$2,500,000 required in 2021. At the time of this initial request, RBC Place London had re-opened in September 2021, with definite events contracted in the first quarter of 2022. The 2022 budget with event revenue of \$3.085 million was based on the assumption that no government restrictions would impact the hosting of live events.

As of January 2022, the Province of Ontario required all public assembly venues to close again until further notice, due to increasing COVID cases. As of February 17, 2022, RBC Place London was able to re-open with some restrictions.

Unfortunately, this unexpected closure in the 1st quarter of 2022 resulted in numerous events moving to a virtual model, and others postponed or cancelled entirely. This resulted in reduced event revenue during the 1st quarter of 2022 to 43% of budget. Increased uncertainty from event organizers and attendees is now impacting the 2nd quarter. Forecast for event revenue in Q2 is now 78.5% of budget with Q3 at 135% of budget, and Q4 at 96% of budget. In total, 2022 event revenue is forecasted to reach \$2,747,259 by the end of the year; approximately 62% of pre-covid event revenue. The revised forecast is again based on no government restrictions involved.

RBC Place London continues to monitor event revenue projections weekly, which impacts the cash flow projections. Based on the most recent forecast, and assuming no additional restrictions, a cash flow shortage is still projected at the end of the year. With a municipal election in the fall resulting in restricted powers of Council, and financial uncertainty based on unknown future government restrictions including capacity limits, the RBC Place London Board of Directors is requesting Council approve additional funding support as requested below.

Recommendation

RBC Place London seeks additional financial support from Council of up to \$500,000 as part of the 2021 Year-End Operating Budget monitoring process, should event revenue not stabilize, and grow during 2022. This “safety net” of additional funding would remain with the City Finance Department and be available for RBC Place London to access should the centre be directed to close again due to the COVID restrictions, or if events are delayed, postponed, or minimally attended due to COVID concerns, ultimately resulting in a major cash flow shortfall, as currently forecasted for RBC Place London in 2022.



2021 Year-end Budget Monitoring

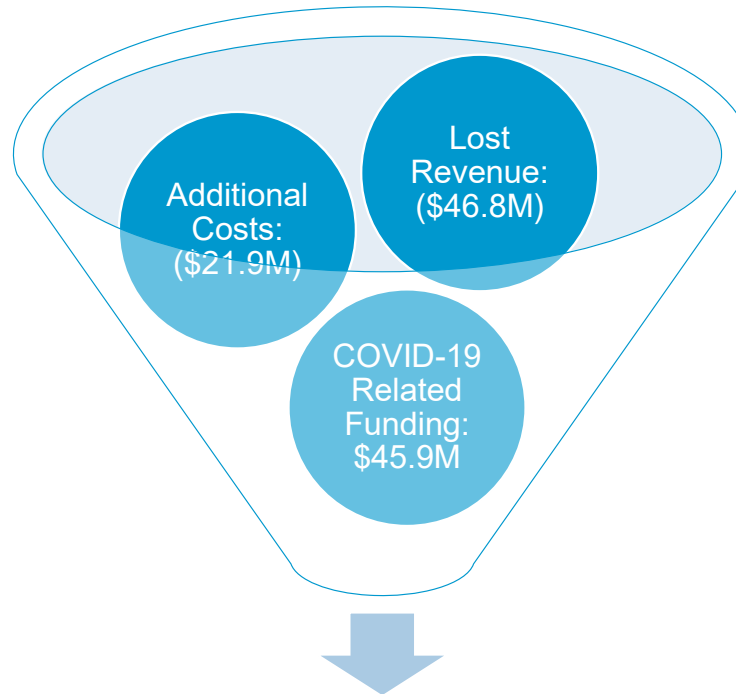
Summary

- The City incurred total 2021 COVID financial impacts (lost revenues & additional costs) of \$68.7M (2020: \$69.4M)
- Significant Federal and Provincial support was provided through various programs of \$45.9M (2020: \$47.4M)
- 2021 COVID impacts net of Federal/Provincial support = \$22.8M (\$68.7M - \$45.9M)
- Net operational savings of \$42.4M were realized primarily from temporary closures or reduced operations due to public health restrictions
- 2021 net surplus = \$19.6M (\$42.4M - \$22.8M)

Summary – continued

- The \$19.6M surplus is recommended to be allocated to:
 - \$1.8M grant to Covent Garden Market to address COVID-19 financial pressures
 - \$0.5M grant to RBC Place to address COVID-19 financial pressures (if required)
 - \$7M to the Operating Budget Contingency Reserve to guard against current significant inflationary pressures
 - \$5M to the Infrastructure Gap Reserve Fund to strategically address growth in the infrastructure gap & climate needs where appropriate
 - Additional \$2M to the Affordable Housing Reserve Fund for future affordable housing needs (\$12M total)
 - Remaining \$3.3M per Surplus/Deficit Policy: 50% to reduce authorized debt, 25% to Community Investment Reserve Fund, 25% to Infrastructure Gap Reserve Fund

2021 COVID-19 Financial Impacts Summary



2021 Net COVID-19 Impacts: (\$22.8M)

Note: All figures throughout subject to rounding and refer to Property Tax Supported Budget only.

4

2021 COVID-19 Financial Impacts – Gross Impact

Lost Revenues: (\$46.8M)

Civic Service Areas: (\$23.5M)	Boards & Commissions: (\$23.3M)
<ul style="list-style-type: none"> • Neighbourhood & Recreation Services • Parking • OLG Revenues • POA • Investment Income 	<ul style="list-style-type: none"> • London Transit • RBC Place • Covent Garden Market • LMCH

+

Additional Costs: (\$21.9M)

Civic Service Areas: (\$21.2M)	Boards & Commissions: (\$0.7M)
<ul style="list-style-type: none"> • Homeless Prevention • Child Care • Long-term Care • Corp. Security & Emergency Mgmt. • Facilities • ITS 	

=

Total COVID-19 Impacts: (\$68.7M)

Civic Service Areas: (\$44.7M)	Boards & Commissions: (\$24.0M)
--------------------------------	---------------------------------

5

2021 COVID-19 Financial Impacts – Net Impact

Total COVID-19 Impacts: (\$68.7M)

Civic Service Areas: (\$44.7M)

Boards & Commissions: (\$24.0M)

+

COVID-19 Related Grant Funding: \$45.9M

Civic Service Areas: \$33.3M

- Safe Restart (Municipal Operating)
- COVID-19 Recovery Funding
- Social Services Relief Fund
- Reaching Home
- Long-term Care

Boards & Commissions: \$12.6M

- Safe Restart (Transit)

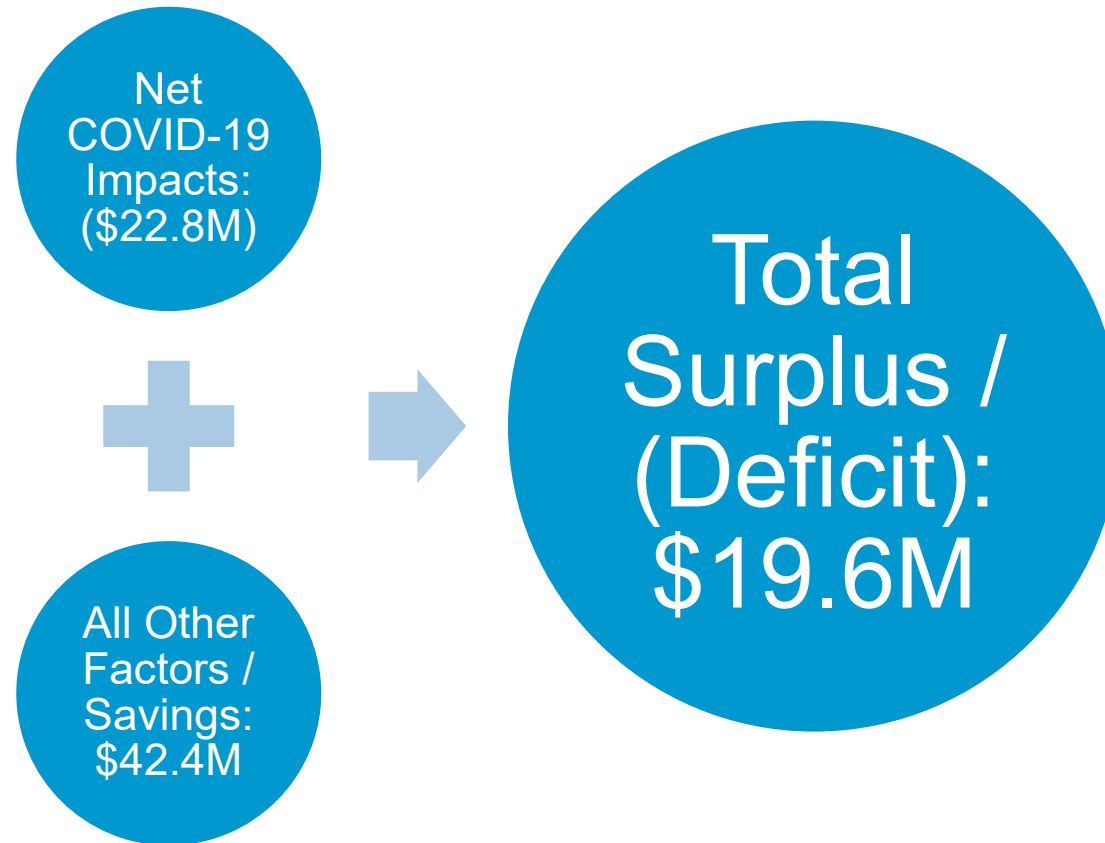
=

Net COVID-19 Impacts: (\$22.8M)

Civic Service Areas: (\$11.4M)

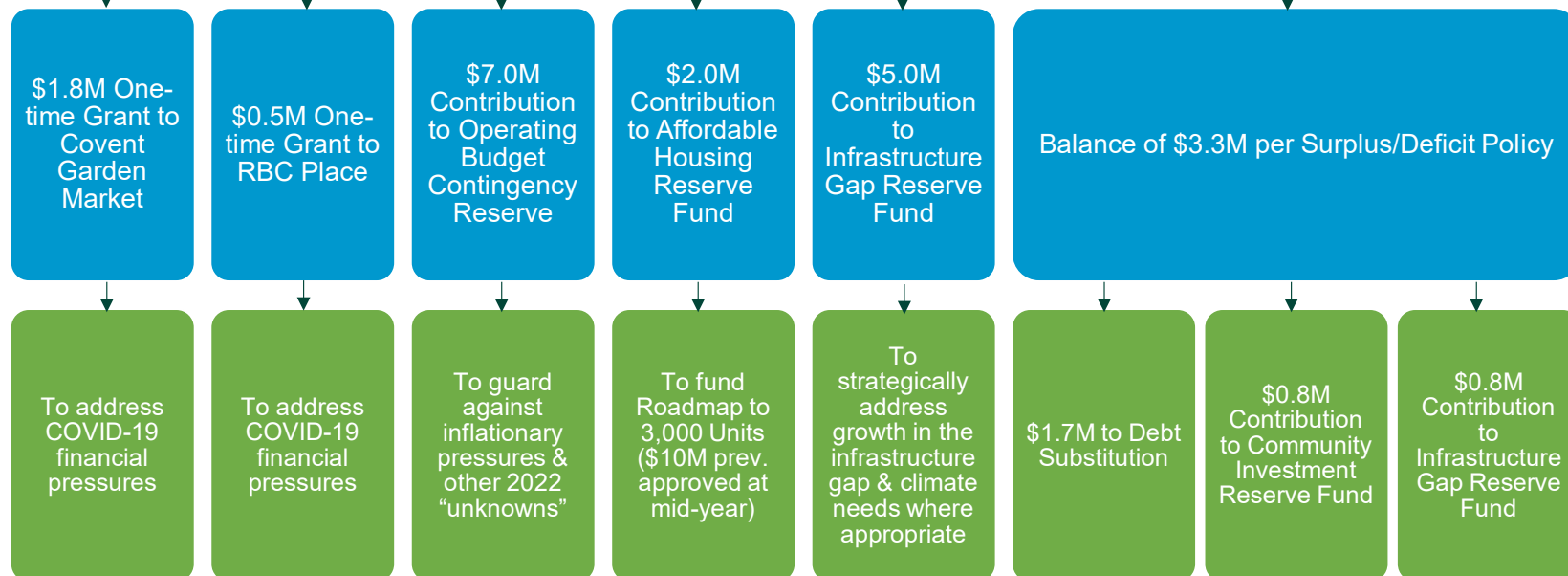
Boards & Commissions: (\$11.4M)

Pulling Together the 2021 Surplus/Deficit

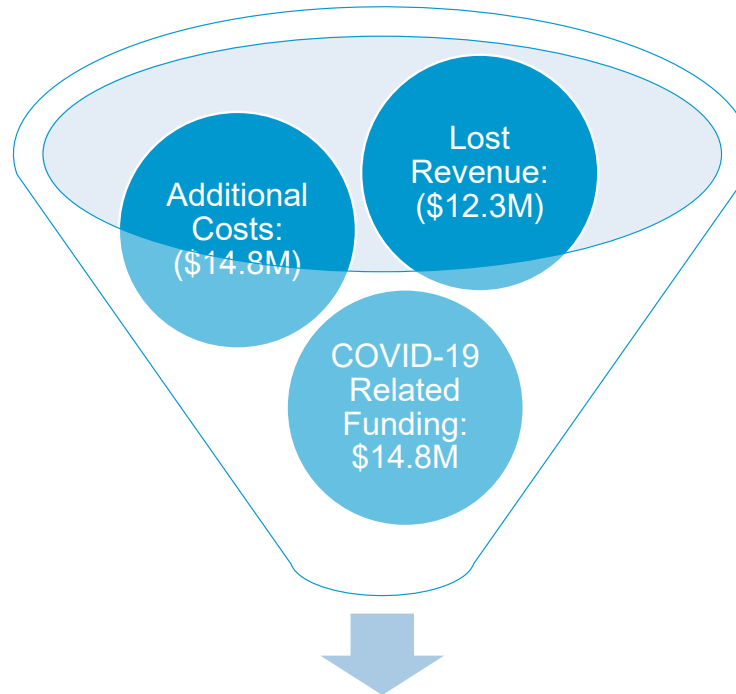


Recommended Allocation of 2021 Surplus

\$19.6M Surplus



Preliminary Projected 2022 COVID-19 Financial Impacts



Projected 2022 Net COVID-19 Impacts: (\$12.3M)

👉 \$11.5M remains unused in OBCR for future COVID-19 impacts

Water Budget 2021 Year-end Position

\$3.7M Surplus

**\$2.4M Contribution to
Water Budget
Contingency Reserve**

To achieve target balance in
reserve

**Balance of \$1.3M per
Surplus/Deficit Policy**

**\$1.3M Contribution to
Waterworks Renewal Reserve
Fund (no debt substitution
opportunities available)**

Wastewater & Treatment Budget 2021 Year-end Position

\$2.2M Surplus

\$2.2M Contribution to Wastewater
Budget Contingency Reserve

Reserve remains below target
balance



2020-2023
**MULTI-YEAR
BUDGET**
City of London

2021 Year-end Budget Monitoring

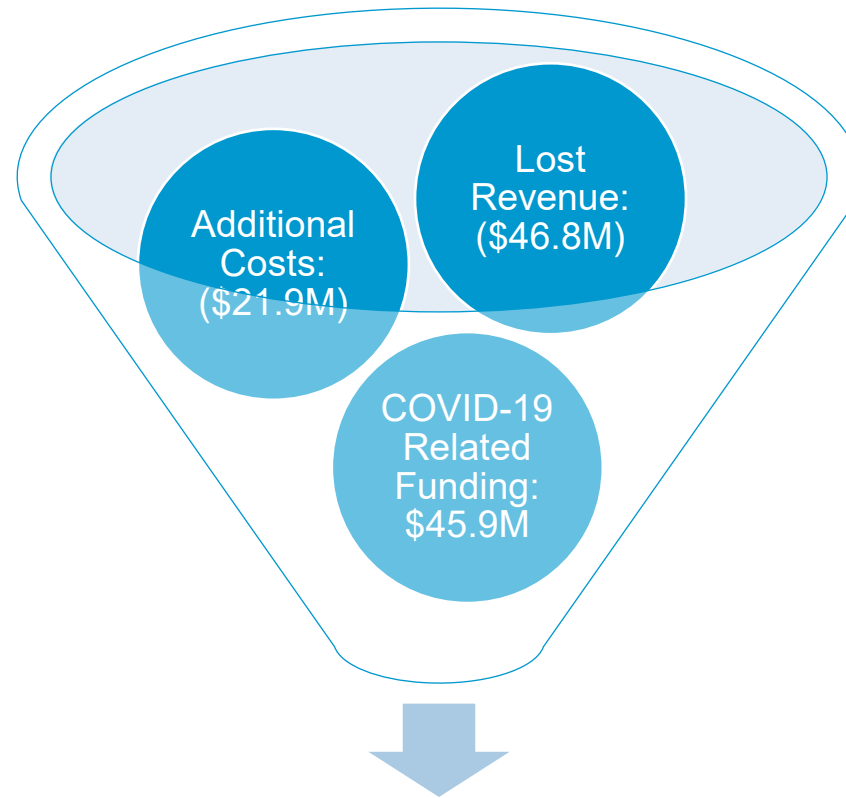
Summary

- The City incurred total 2021 COVID financial impacts (lost revenues & additional costs) of \$68.7M (2020: \$69.4M)
- Significant Federal and Provincial support was provided through various programs of \$45.9M (2020: \$47.4M)
- 2021 COVID impacts net of Federal/Provincial support = \$22.8M (\$68.7M - \$45.9M)
- Net operational savings of \$42.4M were realized primarily from temporary closures or reduced operations due to public health restrictions
- 2021 net surplus = \$19.6M (\$42.4M - \$22.8M)

Summary – continued

- The \$19.6M surplus is recommended to be allocated to:
 - \$1.8M grant to Covent Garden Market to address COVID-19 financial pressures
 - \$0.5M grant to RBC Place to address COVID-19 financial pressures (if required)
 - \$7M to the Operating Budget Contingency Reserve to guard against current significant inflationary pressures
 - \$5M to the Infrastructure Gap Reserve Fund to strategically address growth in the infrastructure gap & climate needs where appropriate
 - Additional \$2M to the Affordable Housing Reserve Fund for future affordable housing needs (\$12M total)
 - Remaining \$3.3M per Surplus/Deficit Policy: 50% to reduce authorized debt, 25% to Community Investment Reserve Fund, 25% to Infrastructure Gap Reserve Fund

2021 COVID-19 Financial Impacts Summary



2021 Net COVID-19 Impacts: (\$22.8M)

2021 COVID-19 Financial Impacts – Gross Impact

Lost Revenues: (\$46.8M)

Civic Service Areas: (\$23.5M)

- Neighbourhood & Recreation Services
- Parking
- OLG Revenues
- POA
- Investment Income

Boards & Commissions: (\$23.3M)

- London Transit
- RBC Place
- Covent Garden Market
- LMCH

+

Additional Costs: (\$21.9M)

Civic Service Areas: (\$21.2M)

- Homeless Prevention
- Child Care
- Long-term Care
- Corp. Security & Emergency Mgmt.
- Facilities
- ITS

Boards & Commissions: (\$0.7M)

=

Total COVID-19 Impacts: (\$68.7M)

Civic Service Areas: (\$44.7M)

39

Boards & Commissions: (\$24.0M)

2021 COVID-19 Financial Impacts – Net Impact

Total COVID-19 Impacts: (\$68.7M)

Civic Service Areas: (\$44.7M)

Boards & Commissions: (\$24.0M)

+

COVID-19 Related Grant Funding: \$45.9M

Civic Service Areas: \$33.3M

- Safe Restart (Municipal Operating)
- COVID-19 Recovery Funding
- Social Services Relief Fund
- Reaching Home
- Long-term Care

Boards & Commissions: \$12.6M

- Safe Restart (Transit)

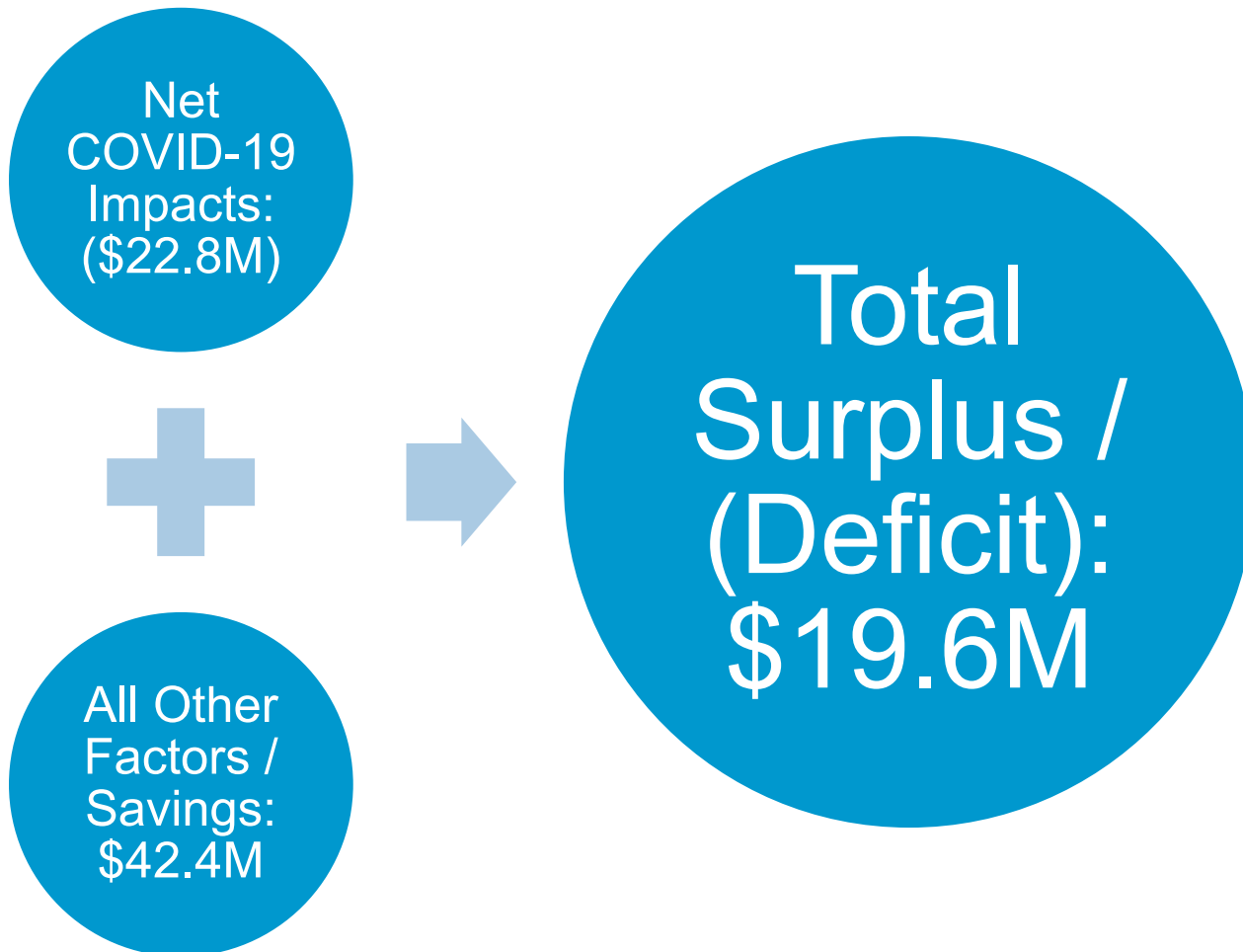
=

Net COVID-19 Impacts: (\$22.8M)

Civic Service Areas: (\$11.4M)

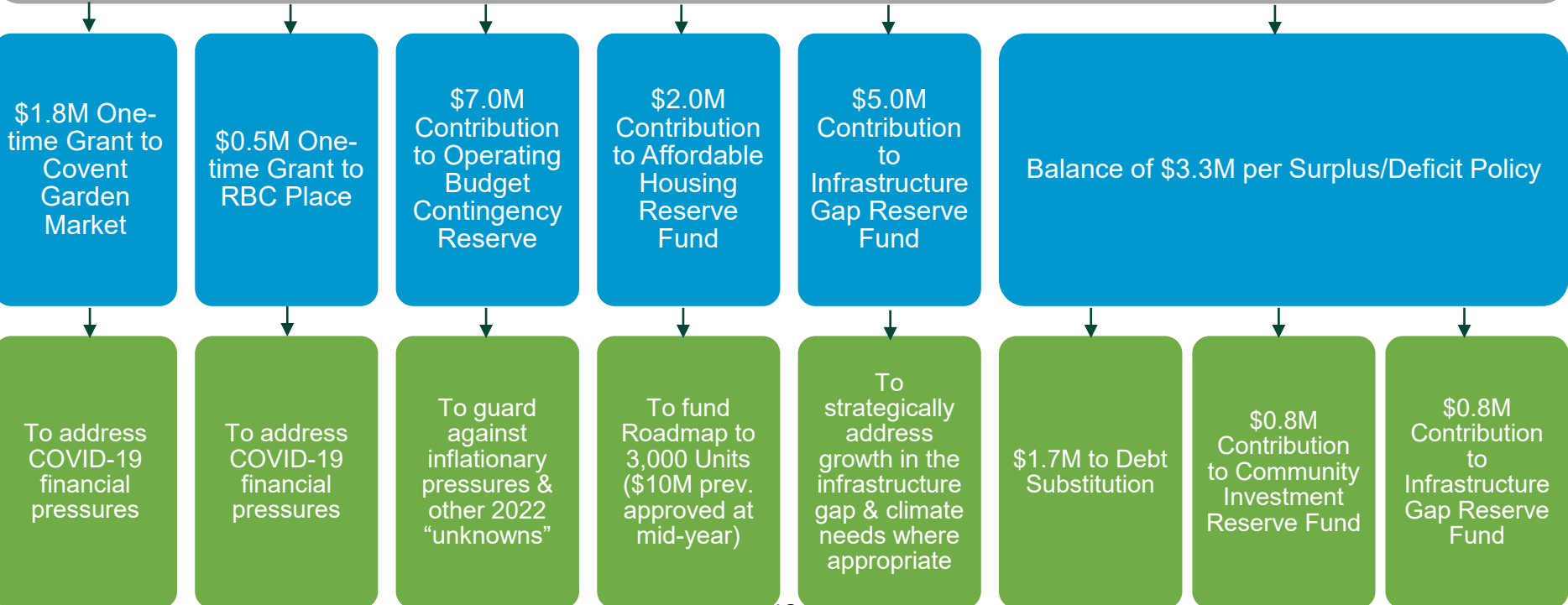
Boards & Commissions: (\$11.4M)

Pulling Together the 2021 Surplus/Deficit

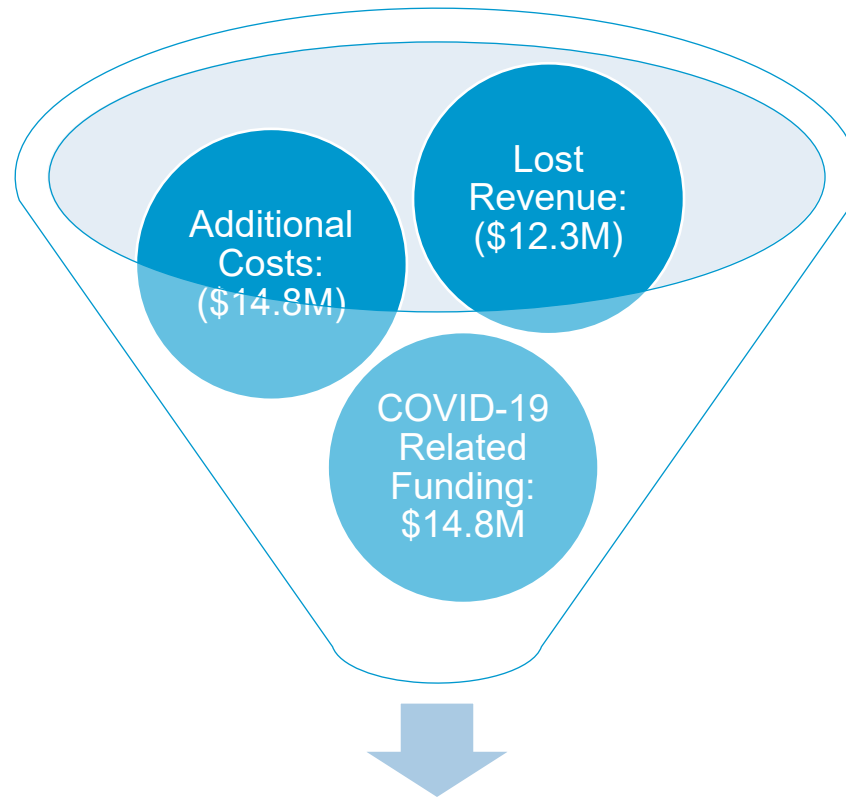


Recommended Allocation of 2021 Surplus

\$19.6M Surplus



Preliminary Projected 2022 COVID-19 Financial Impacts



Projected 2022 Net COVID-19 Impacts: (\$12.3M)



\$11.5M remains unused in OBCR for future COVID-19 impacts

\$3.7M Surplus

**\$2.4M Contribution to
Water Budget
Contingency Reserve**

To achieve target balance in
reserve

**Balance of \$1.3M per
Surplus/Deficit Policy**

**\$1.3M Contribution to
Waterworks Renewal Reserve
Fund (no debt substitution
opportunities available)**

\$2.2M Surplus



\$2.2M Contribution to Wastewater
Budget Contingency Reserve



Reserve remains below target
balance

Report to Corporate Services Committee

To: Chair and Members
Corporate Services Committee

From: Anna Lisa Barbon, Deputy City Manager, Finance Supports

Subject: 2021 Year-End Capital Budget Monitoring Report

Date: April 19, 2022

Recommendation

That, on the recommendation of the Deputy City Manager, Finance Supports, the following actions be taken with respect to the 2021 Year-End Capital Budget Monitoring Report:

- a) the 2021 Year-End Capital Budget Monitoring Report **BE RECEIVED** for information, it being noted that the life-to-date capital budget represents \$2.33 billion with \$1.58 billion committed and \$0.75 billion uncommitted; it being further noted that the City Treasurer, or designate, will undertake the housekeeping budget adjustments identified in the Report, in accordance with the Multi-Year Budget Policy adopted by amending by-law No. CPOL.-45(b)-239;
- b) the status updates of active 2018 life-to-date capital budgets (2018 and prior) having no future budget requests, attached as Appendix “B”, **BE RECEIVED** for information;
- c) the following actions be taken with respect to the completed capital projects identified in Appendix “C”, which have a total of \$12.1 million of net surplus funding:
 - i) the capital projects included in Appendix “C” **BE CLOSED**;
 - ii) the following actions be taken with respect to the funding associated with the capital projects approved for closure in c) i), above:

Rate Supported

- A) pay-as-you-go funding of \$2.3 million **BE TRANSFERRED** to capital receipts;
- B) authorized debt financing of \$1.1 million **BE RELEASED** resulting in a reduction of authorized, but unissued debt;
- C) uncommitted reserve fund drawdowns of \$1.9 million **BE RELEASED** back into the reserve funds which originally funded the projects;

Non-Rate Supported

- D) uncommitted reserve fund drawdowns of \$2.6 million **BE RELEASED** back into the reserve funds which originally funded the projects;
- E) authorized debt financing of \$3.6 million **BE RELEASED** resulting in a reduction of authorized, but unissued debt;
- F) other net non-rate supported funding sources of \$647 thousand **BE ADJUSTED** in order to facilitate project closings.

Executive Summary

This report provides a summary of the results related to the 2021 capital budget for the Property Tax Supported Budget, the Water Rate Supported Budget, and the Wastewater & Treatment Rate Supported Budget.

With respect to the impacts of the COVID-19 global pandemic, in 2021 the number of contract awards have recovered and surpassed their 2018 and 2019 pre-pandemic levels. The total awarded value of these contracts continues to out-pace levels experienced prior to the onset of COVID-19 – details are provided in section 2.1. The road to recovery with respect to capital spending has been slower but progress is also visible; 2021 capital expenditures have increased to \$240.0 million; up slightly from the \$236.6 million seen in 2020.

In late 2021 and into early 2022, as a result of the global pandemic, subsequent supply chain disruptions and increased demand for certain raw materials, many capital projects in the approved capital plan are experiencing inflationary pressures. The cost of wood, steel and many other materials has increased significantly. These projects are also experiencing an increase in labour costs. These impacts have been partially offset by an influx of funding from other levels of government. Civic Administration will continue to monitor these inflationary pressures and attempt to manage the scope of these projects to reduce the impact. Should budget changes be required, these adjustments would be included in future capital budget requests.

At the end of 2021 the City's life-to-date capital budget stood at \$2.33 billion; \$1.58 billion (68%) is committed to capital work, while \$0.75 billion (32%) remains uncommitted. During the calendar year 196 discrete contract awards worth \$225.9 million were awarded; 120 by Council and 76 by Civic Administration (Appendix "A"). These awards contributed to total capital spending of \$240.0 million by the end of 2021; a near return to 2019 pre-pandemic levels.

In addition to the update provided on the status of the City's capital budget, the capital monitoring process reviews and evaluates that status for each active capital project. This report identifies capital projects with budgets greater than three years old that have no future budget requests (Appendix "B"). These projects have a high likelihood of being closed in future iterations of this report. This report recommends closing 61 capital projects with a total budget value of \$135.8 million (Appendix "C"). If approved, the closing of completed capital projects will return a total of \$12.1 million back to their original rate and non-rate sources of financing.

This report also provides a summary of the City's debt, key capital budget financing strategies, and emerging issues that may impact the 2022 to 2023 capital budgets.

Linkage to the Corporate Strategic Plan

Council's 2019 to 2023 Strategic Plan for the City of London identifies "Leading in Public Service" as one of five strategic areas of focus. The Capital Monitoring Report supports this strategic area of focus via the strategic priority "The City of London is a leader in public service as an employer, a steward of public funds, and an innovator of service" which includes maintaining London's finances in a transparent and well-planned manner to balance equity and affordability over the long term.

Analysis

1.0 Background Information

1.1 Previous Reports Related to this Matter

Corporate Services Committee, September 20, 2021 meeting, Agenda Item # 2.2, 2021 Mid-Year Capital Budget Monitoring Report <https://pub-london.escribemeetings.com/filestream.ashx?DocumentId=85155>

Strategic Priorities and Policy Committee, April 27, 2021 meeting, Agenda Item # 4.3, 2020 Year-End Capital Budget Monitoring Report and COVID-19 Financial Impacts <https://pub-london.escribemeetings.com/filestream.ashx?DocumentId=80256>

Strategic Priorities and Policy Committee, September 22, 2020 meeting, Agenda Item # 2.2, 2020 Mid-Year Capital Budget Monitoring Report and COVID-19 Financial Impacts <https://pub-london.escribemeetings.com/filestream.ashx?DocumentId=74794>

1.2 Source of Financing Terminology Defined

Within this report the terms "rate supported" and "non-rate supported" are used when referring to the sources of financing that support the City's capital budget. Rate supported refers to property tax, and water and wastewater utility rate sources of

financing (e.g., capital levy, water rates, reserve funds, debt). Non-rate supported refers to sources of financing primarily supported by development charges and in some cases contributions from parties external to the Corporation of the City of London.

2.0 Discussion and Considerations

2.1 COVID-19 Financial Impacts

In 2021, contract awards recovered and surpassed their 2018 and 2019 pre-pandemic levels. The total awarded value of these contracts continues to out-pace levels experienced prior to the onset of COVID-19.

Table 1 – Capital awards and total awarded value at year end

Year	Contract Awards	Total Awarded Value
2018	189	\$218.3 million
2019	171	\$189.0 million
2020	163	\$229.0 million
2021	196	\$225.9 million

Subject to rounding. 2021 details available in table 3 below.

The road to recovery with respect to capital expenditures has been slower but progress is also visible via the results below, section 2.5 – Capital Cash Flow – Figure 1, where the City’s 2021 capital expenditures have increased to \$240.0 million; up slightly from the \$236.6 million seen in 2020.

In late 2021 and into early 2022, as a result of the global pandemic, subsequent supply chain disruptions and increased demand for certain raw materials, many capital projects in the approved capital plan are experiencing inflationary pressures. The cost of wood, steel and many other materials has increased significantly. These projects are also experiencing an increase in labour costs. These impacts have been partially offset by an influx of funding from other levels of government which are summarized in section 2.10 – Emerging Issues.

2.2 2021 Life-To-Date Capital Budget Activity and Revisions

After Council approves the capital budget, as the year progresses, reports are presented to Council to approve major contract awards and proceed with capital projects. Each report includes a Source of Financing (SofF). Most awards are within the approved capital budget, but some awards require budget adjustments as detailed in the SofF. Budget adjustments may also result from the application of assessment growth funding, receipt of senior government funding and other revenue sources such as insurance proceeds and private drain connections.

Other capital project awards proceed under administrative authority granted by the Procurement of Goods and Services Policy; details on these approvals are provided in an annual report from the Purchasing and Supply Division.

Table 2 summarizes 2021 life-to-date capital budget adjustments by Tax Supported, Wastewater and Treatment, and Water budgets. Appendix “A” provides details on the source of these adjustments.

Table 2 – 2021 Capital Budget Life-To-Date Revisions as of December 31, 2021 (\$Thousands)

Budget	2021 Life-to-Date Approved Budget (as of January 1, 2021)	2021 Council Budget Adjustments ¹	2021 Administrative Budget Adjustments	2021 Life-to-Date Approved Budget (as of December 31, 2021)
Tax Supported	1,430,495	4,483	2,219	1,437,197
Wastewater	632,205	4,160	158	636,523
Water	256,532	-36	57	256,553
Total	2,319,232	8,607	2,434	2,330,273

Subject to rounding.

Table Notes: (1) Small negative balance driven by the net impact of implementing budget transfers per Council direction with respect to sidewalk infrastructure.

As of December 31, 2021, there were 196 discrete contract awards worth \$225.9 million (120 were awarded by Council and 76 were awarded administratively). Table 3 summarizes 2021 year-to-date contract awards by Tax Supported, Wastewater and Treatment, and Water budgets. Appendix “A” provides details on all Council approved contract awards.

Table 3 – 2021 Capital Budget Contract Awards as of December 31, 2021 (\$Thousands)

Budget	Council Approved Contract Awards	Administration Approved Contract Awards	Total Awards
Tax Supported	84,779	34,990	119,769
Wastewater	66,538	14,503	81,041
Water	12,985	12,141	25,126
Total	164,302	61,634	225,936
Number of Contract Awards	120	76	196

Subject to rounding.

2.3 2021 Life-To-Date Capital Budget Status

A summary of the 2021 life-to-date capital budget, including the committed and uncommitted amounts, is summarized in Table 4. This information is essential for budget monitoring to ensure that spending is being managed within the approved budget.

Table 4 – 2021 Life-To-Date Capital Budget Details as of December 31, 2021 (\$Thousands)

Budget	Classification	Approved Budget ¹	Actual and Commitments ²	Uncommitted to Date ²	Percent Committed
Tax Supported	Lifecycle	440,982	318,831	122,151	72.3%
Tax Supported	Growth	663,064	359,337	303,727	54.2%
Tax Supported	Service Improvement	333,151	238,274	94,877	71.5%
Tax Supported	Sub-Total	1,437,197	916,442	520,755	63.8%
Wastewater	Lifecycle	181,151	159,333	21,819	88.0%
Wastewater	Growth	323,355	207,539	115,817	64.2%
Wastewater	Service Improvement	132,016	90,430	41,587	68.5%

Wastewater	Sub-Total	636,523	457,301	179,222	71.8%
Water	Lifecycle	161,154	137,534	23,620	85.3%
Water	Growth	86,109	67,948	18,161	78.9%
Water	Service Improvement	9,289	4,830	4,458	52.0%
Water	Sub-Total	256,553	210,313	46,240	82.0%
City	Total	2,330,273	1,584,056	746,217	
City	Percentage of Total	100.0%	68.0%	32.0%	

Subject to rounding.

Table Notes:

(1) Totals are for active projects only. Projects approved to be closed during the year are deducted from this table.

(2) Once a capital project has an approved budget, spending or commitments may not be made for several years, for example, longer term projects like multi-purpose recreation centres.

After a review of all active capital projects (excluding projects recommended to be closed as identified in Appendix “C”), it has been determined that the following projects are projected to be over budget by more than \$50 thousand upon project completion:

ES2681-2 – Mud Creek East Br Phase 2 (CN to Oxford) – Includes construction phases 1a and 1b and budget for phase 2 design and construction which is anticipated in 2022-2023. The design of Phase 2 started in July 2021. It is anticipated that more budget will be required for construction of this phase, however, the amount will not be known until design is finalized.

EW3583 – Springbank Reservoir 1 and 3 – Works to remediate Springbank Reservoirs 1 and 3 will be one project with construction on one reservoir in 2022 and the other reservoir in 2023. It is anticipated that the project will be over budget. Discussions have commenced to investigate potential funding solutions and devise a recommendation for Council.

TS1306– Adelaide Street Grade Separation – Recommendation for tender award approval for RFT 21-97 Adelaide Street North CPR Underpass Project – Irregular Result. Report to Committee (CWC, March 29, 2022). At the time of this writing final Council approval is pending at the April 12, 2022 Municipal Council meeting. Additional City financing of \$29.3 million was added to this project to cover the budget shortfall that resulted after the tender responses were received.

TS1523-1 – Bradley Ave Extension – Phase 1 – This project is experiencing active legal issues which will potentially require additional funds to remedy. Once the details of a solution have been determined, Civic Administration will bring forward the required reports at the appropriate time and committee.

Appendix “B” contains a status update for capital projects with budgets greater than three years old (2018 and prior) that have no future budget requirements/activity. Appendix “B” provides the status of specific active capital projects that would be targeted as a high likelihood for project closure, it being noted that projects recommended to be closed are contained in Appendix “C”.

2.4 Capital Budget Housekeeping Adjustments

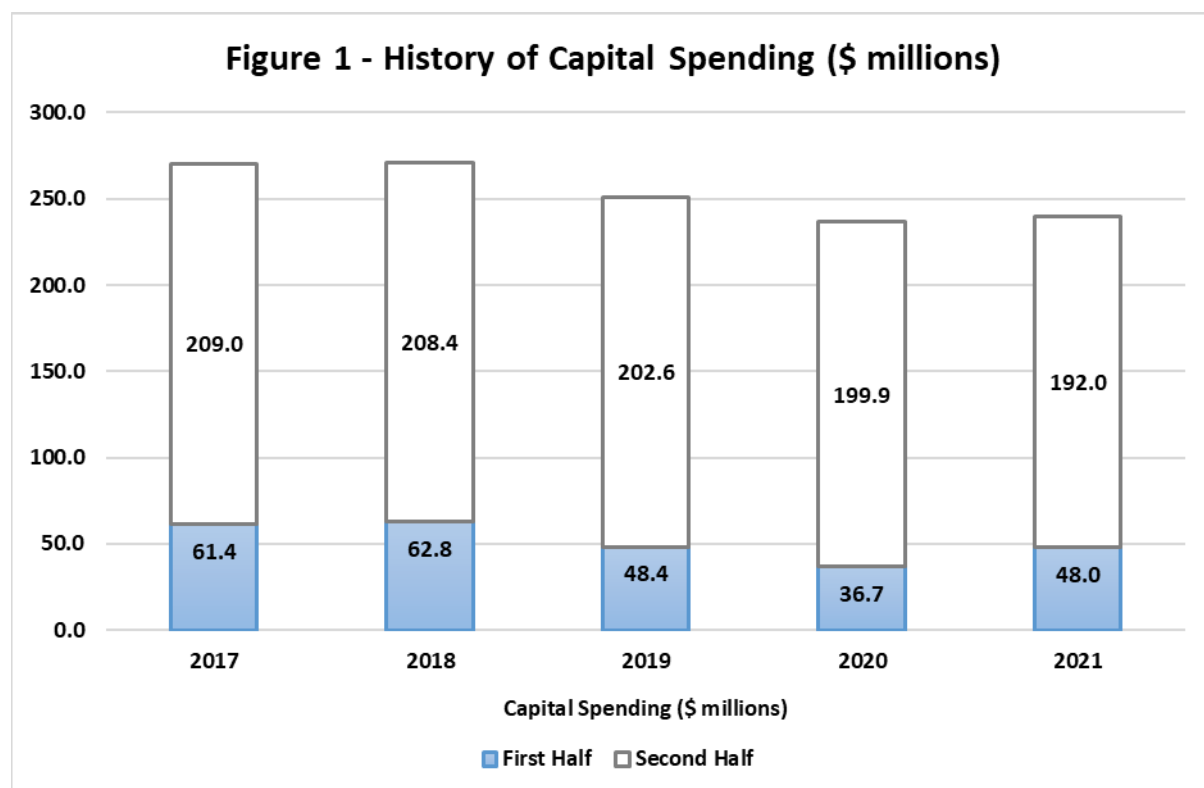
On August 10, 2021, Council approved the Council Policy Manual Review, which included the Multi-Year Budget Policy. Included in the policy is authorization for the City Treasurer or designate to make budget adjustments considered “housekeeping” in nature. These adjustments do not have a material impact on the capital plan. Reporting housekeeping budget adjustments of significance through the budget monitoring process, which occurs twice per year, allows more timely disclosure of capital budget adjustments to Council and the community, better reflects operational requirements, and keeps the capital budget in a more current state. Furthermore, this practice results in the timely release of funding to the original source of the financing (capital receipts, reserve funds, debt, etc.), making it available for future budget approvals and reducing future budget requests for additional financing.

ES5252 – KL1B Kilally Growth Area – \$704 thousand of the remaining variance of \$754 thousand can be released. The housekeeping budget adjustment completed resulted in funding being returned to the City Services Wastewater Reserve Fund. These savings are primarily attributable to favourable tender results caused by a competitive marketplace at the time of the tender award.

2.5 Capital Cash Flow

Capital spending in a given year is not the same as the capital budget for that year. Spending on capital projects can extend several years after the budget is approved by Council. Spending within a given year is therefore a layering of several capital projects approved in various years and at various stages. Total capital spending tends to be greater during the latter part of the year as construction invoices are received, approved, and paid. This information is important for the timing of debt issuances, reserve fund drawdowns and cash flow management decisions.

As of December 31, 2021, **total capital spending was \$240.0 million** compared to \$236.6 million in 2020 (Figure 1 below).



2.6 Completed (Closed) Capital Projects

Civic Administration continues to undertake reviews to close capital projects in a timely manner to ensure the life-to-date capital budget is accurately stated and savings, if any, are returned to their original funding source for future budget utilization. As a result of these reviews, this report recommends closing 61 projects with a total budget value of \$135.8 million. The completed projects that are recommended to be closed were under

budget by \$12.1 million in total. The rate and non-rate source of financing impacts of closing the completed capital projects is summarized in Table 5 and 6 below. For a detailed listing of each completed capital project refer to Appendix “C”.

Table 5 – Completed Capital Projects Rate Supported Sources of Financing to be Released (\$Thousands)

Budget	Capital Levy	Debt	Reserve Funds ¹	Total
Tax Supported	2,328.6	1,077.0	-8.0	3,397.6
Wastewater	0.0	0.0	42.2	42.2
Water	0.0	0.0	1,844.9	1,844.9
Total	2,328.6	1,077.0	1,879.1	5,284.7

Subject to rounding.

Note 1 – Small negative balance is the net effect of the tax supported reserve funds in table 7 below. An immaterial amount of extra funding was required to complete the Veterans Memorial Parkway South Extension (TS1325), resulting in the value shown.

Table 6 – Completed Capital Projects Non-Rate Supported Sources of Financing to be Released (\$Thousands)

Budget	Reserve Funds ¹	Debt ¹	Other ²	Total
Tax Supported	2,136.0	3,572.7	260.8	5,969.5
Wastewater	0.0	0.0	386.3	386.3
Water	428.6	0.0	0.0	428.6
Total	2,564.6	3,572.7	647.1	6,784.4

Subject to rounding.

Table Notes:

(1) Non-rate supported reserve funds / debt primarily supported by Development Charges.

(2) Represents non-City funding sources such as proceeds from external contributors.

In total, the capital project closing exercise, if approved, will release uncommitted rate and non-rate reserve fund drawdowns of \$4.5 million, of which, \$1.9 million relates to rate supported reserve funds and \$2.6 million relates to non-rate supported reserve funds. The details of these pending reserve fund drawdown releases are outlined in Table 7 and 8 below.

Table 7 – Completed Capital Projects Rate Supported Reserve Fund Drawdowns to be Released (\$Thousands)

Reserve Fund	Amount
Fire Facilities, Vehicle and Equipment Renewal Reserve Fund	0.4
Economic Development Reserve Fund	-8.4
Sewage Works Renewal Reserve Fund	42.2
Water Works Renewal Reserve Fund	1,844.9
Total	1,879.1

Subject to rounding.

Table 8 – Completed Capital Projects Non-Rate Supported Reserve Fund Drawdowns to be Released (\$Thousands)

Reserve Fund	Amount
City Services Reserve Fund Roads	2,136.0
City Services Reserve Fund Water	428.6
Total	2,564.6

Subject to rounding.

2.7 Capital Budget Financing Strategies – Capital Levy

The overarching capital financing strategy for capital levy, also referred to as pay-as-you-go financing, is to first apply this funding source to lifecycle renewal capital budgets as the purpose of projects in this classification is to maintain existing infrastructure. Administrative targets have been established, consistent with the overarching strategy and Council approved Capital Budget and Financing Policy, as follows:

Table 9 – Lifecycle Renewal Capital Budget Funding Targets

Source of Financing	Target ¹	2021	2022
Capital levy (pay-as-you-go) is the primary source	40% - 90% Capital Levy (pay-as-you-go)	63.7%	60%
Reserve funds can be used if they are eligible	10% - 40% Reserve Funds	36.0%	40%
Avoiding the use of debt financing for lifecycle renewal projects	0% Debt by 2022	0.4% ²	0%

Table Notes:

(1) Targets apply to the rate supported component only. Non-rate funding (e.g., Federal gas tax, one-time senior government funding) fluctuates based on project mix and program guidelines, beyond the control of Civic Administration.

(2) The 2020 to 2023 Multi-Year Budget includes minimal lifecycle renewal debt financing in 2021 before officially meeting the target in 2022.

2.8 Capital Budget Financing Strategies – Reserve Funds

Obligatory reserve funds are primarily used as a source of financing for growth projects. Discretionary reserve funds are primarily used as a source of financing for lifecycle renewal and service improvement projects where appropriate reserve funds and sufficient balances exist.

Obligatory and discretionary reserve funds are categorized as follows:

OBLIGATORY

- 1) **City Services Development Charges (DC)** – dictated by the DC by-law
- 2) **Parkland** – cash-in-lieu of parkland dedication through the Parkland Conveyance and Levy By-law (CP-9) according to the Planning Act (Section 51.1)
- 3) **Canada Community-Building Fund** – previously known as Federal Gas Tax, funds received under the Municipal Funding Agreement for Transfer of Canada Community-Building Fund Revenues

DISCRETIONARY

- 1) **Capital Asset Renewal and Replacement** – to support renewal and replacement of existing assets
- 2) **Capital Asset Growth** – to support Development Charges incentive programs and Industrial Land Development Strategy

- 3) **Specific Projects and New Initiatives** – to support specific planned projects (e.g., economic development, affordable housing, community improvement grants and loans)
- 4) **Contingencies/Stabilization and Risk Management** – to provide contingency funding for specific risk areas

Obligatory and discretionary reserve funds are controlled by municipal by-laws and the City's Reserve and Reserve Fund Policy.

Reserves and Reserve Funds – Noteworthy Developments

Civic Administration presented the Reserve Rationalization Report at the September 25, 2018, Corporate Services Committee meeting (agenda item #2.2) and the Capital Asset Renewal and Replacement Reserve Funds Rationalization Report at the September 8, 2020, Corporate Services Committee meeting (agenda item #2.1). These reports aligned a significant portion of the City's reserve and reserve fund portfolio with key Council approved financial management policies (examples include Reserve and Reserve Fund Policy, Capital Budget and Financing Policy, and Corporate Asset Management Policy). Additionally, through these reports transparency and accountability has been enhanced, target balances have been established, and administrative efficiencies realized. The recommendations of these reports have been implemented.

Civic Administration will continue similar rationalization exercises focusing on the City's special projects and new initiatives, capital asset growth, and contingency, stabilization and risk management reserves and reserve funds categories. These reports will be brought forward to Council upon completion, noting that Civic Administration's tentative plans are to complete these reports before the end of 2023.

2.9 Capital Budget Financing Strategies – Debt

A summary of the projected debt levels for 2021 is detailed in Table 10 below.

Table 10 – 2021 Debt Level as of December 31, 2021 (\$Thousands)

Category	Dec 31, 2020	Issued in 2021	Retired in 2021	Dec 31, 2021 ¹	Authorized 2021	Total Potential
Property Taxes	139,657	14,062	29,913	123,807	131,461	255,268
Wastewater	33,008	-	8,346	24,662	884	25,546
Water	549	-	337	213	-	213
Rate Supported Reserve Funds	5,786	-	2,034	3,752	-	3,752
Joint Water Boards – City's Share	9,967	-	2,446	7,522	2,335	9,856
City Services Reserve Funds	90,127	8,938	12,706	86,359	103,734	190,093
Total	279,095	23,000	55,781	246,314	238,414	484,728

Subject to rounding.

Table Note:

(1) Outstanding debt level is subject to completion of 2021 financial statement audit.

The City's Debt Management Policy was last amended by Council on August 10, 2021 (amending by-law No. CPOL.-48(a)-242). The policy establishes strategies for the management of the City's debt program. These strategies are outlined in tables 11 and 12 below.

Table 11 – Debt Management Strategies to Limit and Reduce Authorized Debt

Strategy	Target	Where Are We? / Results
Avoid the use of debt financing for lifecycle renewal projects	0% debt by 2022 for the rate supported budget	2021 results: 0.4% debt, on pace to achieve 0% debt target in 2022
Limiting debt financing by way of an internal debt cap	Average of \$36 million over 10-year capital plan for property tax supported initiatives	2021 results: forecasted 10-year average of \$33.8 million in debt financing at year end.
Reducing authorized debt as prescribed by the Surplus/Deficit and Assessment Growth Policies	No specified targets, policies direct 50% of any operating surplus and 50% of excess assessment growth funding be applied to reduce authorized debt	2021 results: 2020 year-end surplus diverted to help offset operating impacts of the COVID-19 pandemic on a one-time basis. Subject to approval of 2021 Year-End Operating Report, 2021 year-end surplus of \$1.67 million will be applied. 2021 excess assessment growth of \$34 thousand applied.
Applying surplus from the capital financing budget	No specified target, subject to available surplus	2021 results: \$4.7 million in 2021 Year-End Capital Budget Monitoring Report.

Table 12 – Debt Management Strategies to Minimize Debt Servicing Costs

Strategy	Target	Where Are We? / Results
Setting targets for debt servicing costs by budget	Debt servicing costs as a percentage of revenue: Property Tax less than 8%, Wastewater less than 10%, and Water equal to 0%	2021 results: Property Tax 5.2%, Wastewater 8.4%, Water 0.4% ¹
Maintaining a strong credit rating	Aaa (Stable)	2021 result: Aaa (Stable)

Table Note:

(1) Debt servicing costs as a percentage of revenue in the Water budget is temporarily over the established target because of prior year debt issuances, noting that the Water capital budget has not included rate supported debt financing since 2010.

2.10 Emerging Issues

This section of the report provides information on emerging issues that may impact the capital budget in 2022 and beyond. Within this section, each emerging issue is assigned a likelihood, which estimates the issues probability of impacting the 2022 to 2023 period. These likelihoods are categorized as high, medium, and low, and are defined as follows:

- High – likelihood of the issue impacting the 2022 to 2023 period is predicted to be greater than 60%.
- Medium – likelihood of the issue impacting the 2022 to 2023 period is predicted to be between 30% and 60%.
- Low – likelihood of the issue impacting the 2022 to 2023 period is predicted to be less than 30%.

PROPERTY TAX

Inflationary Pressures

As a result of COVID-19 and subsequent supply chain disruptions and increased demand for certain raw materials, many projects in the approved capital plan are experiencing inflationary pressures. The cost of wood, steel and many other materials has increased significantly. These projects are also experiencing an increase in labour costs. Civic Administration will continue to monitor these inflationary pressures and attempt to manage the scope of these projects and the City's overall capital plan to reduce the impact. Should budget changes be required, these adjustments would be included in future capital budgets.

Likelihood of Impact on 2022 to 2023 Budget - High

Infrastructure Funding

Investing in Canada Infrastructure Program (ICIP) - Public Transit Stream

The City of London was approved for ten transit related projects under this program for a total project cost of \$375 million, with \$103.1 million from the Government of Ontario, \$123.8 million from the Government of Canada and the balance of funding, approximately \$148 million, coming from municipal and other sources. Construction on some Public Transit Stream funded projects started in 2020, with most projects continuing or starting construction in 2021.

Additionally, at the January 11, 2022 Civic Works Committee meeting, Civic Administration tabled a report (which was subsequently approved by Council) outlining seven additional projects totaling \$40 million that were submitted through the recently opened Intake 3 of the Public Transit Stream of ICIP. Funding to support the City's share of these projects, if approved, is included in the approved capital plan.

Investing in Canada Infrastructure Program (ICIP) - Community, Culture and Recreation Infrastructure Stream

This stream supports community infrastructure priorities. The City of London was approved for two projects under this stream.

1. Labatt Park - \$2.0 million. This project includes the installation of accessible washrooms, repair and replacement of bleachers, and replacement of sport lighting. Construction is scheduled to start September 30, 2022, with completion scheduled by April 30, 2023.
2. Carling Heights Optimist Community Centre (CHOCC) - \$1.9 million. This project includes a teaching kitchen space, installation of an elevator, and other building renewal components. Construction is scheduled to start March 31, 2023, with completion scheduled by March 31, 2024.

Investing in Canada Infrastructure Program (ICIP) - COVID-19 Community Resilience Stream

The COVID-19 Resilience Infrastructure Stream is to help with social and economic recovery from COVID-19. In October 2020, the Government of Ontario announced that London's allocation under this program was \$5.5 million and subsequently approved two categories of projects under this stream. All projects are under construction.

1. Active Transportation - \$3.75 million. This project includes new cycling facilities, boulevard bicycle path improvements and downtown sidewalk improvements.
2. Recreation Facilities - \$1.75 million. This project includes HVAC rehabilitation at the Carling and Stronach arenas and the Boyle Community Centre.

Green and Inclusive Community Buildings Program (GICB)

In December 2020, the federal government recognized that municipal and community buildings play a role in Canada's climate response and allocated \$1.5 billion for retrofits, repairs or upgrades of existing buildings and the construction of new public buildings.

The GICB program opened in April 2021 and in July and August 2021, Civic

Administration submitted three applications under this program.

1. Southeast Community Centre and Library (New) - \$25 million requested
2. Nichols Arena Deep Energy Retrofit - \$2.4 million requested
3. Kinsmen Arena Deep Energy Retrofit - \$2.2 million requested

Applications under \$3 million are to be considered on a continuing basis, while applications over \$3 million will be considered through a competitive evaluation based on eligibility criteria. London is waiting for approval on these applications.

Canada Community Revitalization Fund (CCRF)

On June 24, 2021, the Federal Government announced the Canada Community Revitalization Fund (CCRF), a national investment of \$500 million to help communities build and improve community infrastructure projects to mitigate the effects of the COVID-19 pandemic. The guidelines focused on downtown or downtown-type areas of the city.

Civic Administration submitted seven applications. Two applications were not approved, three were forwarded to the Tourism Relief Fund (see below) and the last two, the village green in Hyde Park and the parkette between RBC Place and King Street, remain outstanding.

Tourism Relief Fund (TRF)

The Tourism Relief Fund (TRF), a national investment of \$500 million over two years, supports tourism businesses and organizations to adapt their operations to meet public health requirements while investing in products and services to facilitate their future growth. One application was submitted combining three applications previously submitted to the CCRF program; wayfinding signage and kiosks in the core area, street closure activation infrastructure, and expansion of traffic box wraps in the core. Civic Administration is awaiting a final notification on this application.

Likelihood of Impact on 2022 to 2023 Budget - High

Zero-Emission Bus Implementation Plan and Funding

On February 10, 2021, the Federal Government announced \$14.9 billion over the next eight years to support public transportation projects across Canada. On August 10, 2021, the Minister of Infrastructure and Communities announced a \$2.75 billion Zero Emission Transit Fund, a five year national program to help communities to support the purchase of 5,000 zero emission public transit and school buses and associated infrastructure.

The Zero Emission Transit Fund will support both Planning and Design Projects including studies, modelling and feasibility analysis, and Capital Projects including buses, charging and refueling infrastructure. Infrastructure Canada will provide direct funding contributions to support planning and capital projects and will also work with the Canada Infrastructure Bank which will provide flexible financing solutions through a \$1.5 billion Zero Emission Bus initiative.

On August 25, 2021, the London Transit Commission received preliminary information from the Canadian Urban Transit Research and Innovation Consortium (CUTRIC) on the Zero-Emission Bus (ZEB) Implementation Strategy they are conducting for London. The approach recommends ten 40' battery electric buses and related charging infrastructure including three high-powered overhead charging units (installed at facility or on-road) and four low-powered plug-in charging units (installed at facility). A business case was submitted and approved as part of the 2022 Budget Update for \$26.0 million, including required facilities work to upgrade the grid connection, install the required charging equipment, and retrofit facilities to accommodate the zero-emission buses. This business case was developed on the assumption that up to 50% of the costs of the initiative will be pursued through the Zero Emission Transit Fund. The implementation strategy is anticipated to provide further details upon its completion in Spring 2022.

LTC Administration will continue to monitor this program and work with Civic Administration to complete any forms or expressions of interest required to ensure that London is able to receive a share of this funding.

LTC administration was also directed to continue discussions with CUTRIC regarding London's participation in a ZEB turnkey joint procurement initiative which will assist transit agencies and operators in leveraging the economies of scale associated with ZEBs and charging/fueling infrastructure.

Likelihood of Impact on 2022 to 2023 Budget - High

Corporate Asset Management Plan

On August 27, 2019 Municipal Council approved the 2019 Corporate Asset Management Plan (AMP), an update to the 2014 AMP, which is compliant with O.Reg 588/17 for directly owned City assets. On July 26, 2021, the Corporate AMP 2021 Review was released which showed that the City of London owns and maintains assets with a replacement value of approximately \$22.2 billion (including Water and Wastewater) and that the City manages its infrastructure to keep it in generally 'Good' condition. Projected spending on lifecycle assets will be more than \$1.8 billion over ten years resulting in an infrastructure investment gap of roughly \$666.9 million over the cumulative 10-year period of 2021 to 2030.

To address the infrastructure gap, Municipal Council approved additional funding for the Capital Infrastructure Gap Reserve Fund through the 2020 to 2023 Multi-Year Budget. The City will also address the gap through different financial strategies including pursuing funding from external sources, incorporating reinvestment rate concepts through assessment growth business cases, and, continuing to utilize one-time funding where available.

Likelihood of Impact on 2022 to 2023 Budget – High

Affordable Housing – “Roadmap to 3,000 Unit” Plan

On December 7, 2021, Municipal Council approved the “Roadmap to 3,000 Affordable Units” (Roadmap), a plan to achieve the Council endorsed target of 3,000 units by 2026. The Roadmap proposes a variety of tools, plans, investments, and approaches. Municipal Council directed Civic Administration to immediately advance action plans related to implementation and approved municipal sources of financing to implement the Roadmap, noting that a variety of funding sources, particularly various City reserves and reserve funds, were utilized to fund the capital portion of the plan. The approval of this plan may constrain funding availability for other significant initiatives in future years.

Likelihood of Impact on 2022 to 2023 Budget – Medium

Climate Emergency Action Plan

On April 24, 2019, Municipal Council declared a climate emergency. On November 26, 2019, Council approved a series of actions to be completed to address the climate emergency, including the development of a Climate Emergency Action Plan (CEAP) and the creation and implementation of a Climate Emergency Evaluation Tool (now referred to as the Climate Lens Process). Several progress updates were provided in 2020 and 2021 leading up to the February 8, 2022 Strategic Priorities and Policy Committee Draft Climate Emergency Action Plan report. As outlined in that report, many actions listed within the CEAP Workplans in 2022 and 2023 can be implemented within existing budgets and by utilizing existing City resources. However, investment in climate action over the full term of the CEAP (to 2050) by the City, businesses and residents is anticipated to be **significant**; some investments are anticipated to align with, augment and sometimes replace planned future spending. It is anticipated that many CEAP investments may result in opportunities for net operating savings.

Subject to approval of the recommendations in the Draft Climate Emergency Action Plan report, Civic Administration will develop a detailed Climate Change Investment and

Implementation Plan for all the CEAP initiatives requiring additional funding. Determining the scope, timing and pace of CEAP investments will be critical to support development of the City's 2023-2027 Strategic Plan and 2024-2027 Multi-Year Budget, as well as future strategic plans and multi-year budgets. The investment required to support all initiatives in the CEAP cannot be borne entirely by the City of London. Support from federal and provincial partners will be critical to ensuring the successful implementation of many initiatives.

Likelihood of Impact on 2022 to 2023 Budget - Low

Excess Soils

Ministry (MECP) Regulation (406/19) has a new framework for the excavation, removal and transport of "excess soils" between two or more sites. This new framework will apply to some roads projects that generate "excess soil." There is uncertainty to the extent of this impact, but the City should anticipate potential pressures on the some capital plans.

Likelihood of Impact on 2022 to 2023 Budget - Low

WASTEWATER & WATER

Corporate Asset Management Plan 2021 Update (Water; Wastewater)

The Corporate Asset Management Plan outlines the City's plans for the management of its \$22.2 billion worth of infrastructure. According to the update completed in 2021, the City of London owns and maintains approximately \$15.9 billion worth of water and wastewater assets representing 71% of all City owned assets. The plan identified a 10-year cumulative infrastructure gap for the City's stormwater and wastewater systems of \$11.9 million. The City's water system currently does not have a 10-year infrastructure gap.

Based on this update and given the present asset information, the projected investment suggested in the 20-year plan is appropriate. Staff will continue to monitor the infrastructure gaps and will adjust if necessary. Staff will continue to monitor the wastewater infrastructure gap including undertaking study work to provide higher quality information to better quantify the Wastewater Treatment Infrastructure gap moving forward.

Likelihood of Impact on 2022 to 2023 Budget - High

Increase in Capital Project Costs (Water; Wastewater)

The construction industry is currently experiencing many challenges, two of which include supply chain disruptions and the escalation of commodity prices. Other factors include changes with new requirements, legislation, and market factors, which may have a significant impact on capital project costs, and potentially lead to claims from contractors in existing contracts. Additionally, contracts are expected to take longer to deliver, which will have a corresponding impact on consulting fees.

With knowledge and experience from current projects, risk exposure is evaluated on every project during the design phase to minimize financial pressures and schedule impacts. It should however be noted that market conditions will have an impact on project costs to some extent, and it is anticipated there will be continued inflationary pressures in the short term. Civic Administration is monitoring industry trends and will ensure measures are in place to mitigate risks, construction cost escalation and industry-wide supply chain issues.

Likelihood of Impact on 2022 to 2023 Budget - Medium

Excess Soils (Water; Wastewater)

Ministry (MECP) Regulation (406/19) has a new framework for the excavation, removal and transport of "excess soils" between two or more sites. This new framework will apply to most construction projects that generate "excess soil." There is some

uncertainty to what extent the costs of our capital projects will be impacted. As a result, the City should anticipate potential pressures on the Water/Wastewater capital plans.

City staff are currently attempting to manage the financial impact of the Regulation by reviewing current processes, amending construction contracts, developing partnerships and evaluating strategic considerations. It is anticipated that as the industry adapts to the requirements of the Regulation, the anticipated or actual costs to specific projects will be better defined during the planning and design process. In addition, City staff are working with the engineering consulting community to promote the reuse of soils during capital projects.

Likelihood of Impact on 2022 to 2023 Budget - Medium

Climate Emergency Action Plan (Flood Proofing and Protection) (Wastewater)

Flood proofing of several of the City's wastewater treatment plants and flood control dykes have been identified in the previous 2015 to 2019 corporate strategic plan. It was anticipated that funding would be available as part of the Federal/Provincial infrastructure program. The City of London was successful in securing \$19.8 million in federal funding to support the Adelaide and Greenway Wastewater Treatment Plant Flood Protection Project.

There are still several remaining wastewater infrastructure projects that require federal/provincial funding. If the federal/provincial program is canceled, a strategy for addressing this need will need to be established as part of the budget update process. This would leave the future phases of several major infrastructure projects incomplete and inoperative. One specific example is the pumping station required for the Vauxhall/Pottersburg interconnection. City staff are monitoring the situation with other levels of government and advocating on behalf of these funding programs while also looking for other grant programs to help offset future costs.

Likelihood of Impact on 2022 to 2023 Budget - Low

Canada-Ontario Lake Erie Action Plan (Wastewater)

The Great Lakes Water Quality Agreement requires the United States and Canada to reduce phosphorus levels that contribute to algal blooms in Lake Erie by 40% based on levels measured in 2008. The Thames River Watershed has been identified as a priority watershed. The final Canada-Ontario Lake Erie Action Plan was issued by the Federal government in February 2018.

The plan includes a series of specific actions to be undertaken by the City of London that were endorsed by Council in Q4-2017. The timing and funding of these actions is directly linked with the availability of federal and provincial funding. The City currently has two funding agreements related to this: a transfer payment agreement was received from the Ministry of Environment and Parks (MECP) for funding to reduce pollution from construction runoff through citizen and industry engagement. The funding allocation for this program is \$20,000. MECP also provided the City with a funding agreement for improving monitoring and public reporting of sewage overflows and bypasses, and the funding allocation for this program \$638,643. Staff will continue to monitor the availability of funding and will submit other applications for this work at every opportunity.

Likelihood of Impact on 2022 to 2023 Budget - Low

Conclusion

Key items included in the 2021 Year-End Capital Budget Monitoring Report include the following:

The 2021 life-to-date capital budget:

- \$1.58 billion (68.0%) of the \$2.33 billion 2021 life-to-date capital budget is committed, leaving \$0.75 billion (32.0%) of approved capital funding uncommitted.

- A status update for active 2018 life-to-date capital budgets (2018 and prior) that have no future budget requests is provided in Appendix “B”.

A total of 61 completed capital projects with a total budget value of \$135.8 million and surplus of \$12.1 million are recommended to be closed with surplus funding returned to the original source of financing (Appendix “C”).

Emerging issues were identified that may impact the capital budget in the 2022 to 2023 period. Civic Administration will continue to monitor these issues and report back to Council and the community in a timely manner.

Prepared by: Jason Davies, CPA, CMA, Manager III, Financial Planning and Policy

Submitted by: Kyle Murray, CPA, CA, Director, Financial Planning and Business Support

Recommended by: Anna Lisa Barbon, CPA, CGA, Deputy City Manager, Finance Supports

Cc: Alan Dunbar – Manager III, Financial Planning and Policy
Ian Collins – Director, Financial Services
John Millson – Senior Financial Business Administrator
Meng Liu – Senior Financial Business Administrator

Attachments:

Appendix A - 2021 Capital Budget Activity (Life-To-Date December 31, 2021)

Table 1 - 2021 Council Awards Details

Source of Financing Number	Date of Committee Award	Service Program	Description	Awarded Amount	Budget Adjustments
21001	2021-01-19	Transportation Services	Appointment of Consulting Engineer - Oxford Street West & Gideon Drive Intersection Improvements	177,541	177,541
21002	2021-01-18	Transportation Services	Property Purchase - Southdale Road West and Wickerson Road Improvements Project	178,894	0
21003	2021-01-18	Transportation Services	Property Purchase - Dingman Drive Road Improvements Project	144,050	0
21004	2021-01-19	Corporate, Operational and Council Services	RFP20-72 Supply and Delivery of Medium Duty Crew Cab Trucks	263,361	0
21004	2021-01-19	Wastewater and Treatment	RFP20-72 Supply and Delivery of Medium Duty Crew Cab Trucks	325,786	0
21005	2021-01-19	Wastewater and Treatment	Appointment of Consulting Engineer - Springbank Dam Decommissioning	334,096	0
21006	2021-01-19	Water	RFP20-60 Large Diameter Watermain Inspection	1,059,877	0
21007	2021-01-19	Environmental Services	Appointment of Consulting Engineer - W12A Landfill Site Proposed Expansion	62,074	0
21008	2021-01-18	Transportation Services	Property Purchase - Southdale Road West Improvements Project	252,185	0
21009	2021-02-09	Transportation Services	Appointment of Consulting Engineer - Cycling Projects	245,743	0
21010	2021-02-09	Wastewater and Treatment	Appointment of Consulting Engineer - Carling Creek Stormwater Servicing Master Plan	172,314	0
21011	2021-02-09	Wastewater and Treatment	Appointment of Consulting Engineer - Metamora Stormwater Outfall Replacement	166,316	0
21012	2021-02-09	Wastewater and Treatment	Consulting Contract Increase - Mud Creek Channel Reconstruction	358,572	0
21013	2021-02-08	Transportation Services	Property Purchase - Dingman Drive Road Improvements Project	149,216	0
21014	2021-03-01	Protective Services	Single Source SS21-08 Infrastructure Managed Services and Core Upgrade for Emergency Communications System	754,042	0
21015	2021-02-09	Corporate, Operational and Council Services	RFP20-61 Supply and Delivery of Combination Sewer Cleaning Truck	372,628	0
21015	2021-02-09	Wastewater and Treatment	RFP20-61 Supply and Delivery of Combination Sewer Cleaning Truck	227,636	0
21016	2021-02-09	Transportation Services	T21-01 Downtown Loop and Municipal Infrastructure Improvements	6,057,099	644,315
21016	2021-02-09	Wastewater and Treatment	T21-01 Downtown Loop and Municipal Infrastructure Improvements	2,226,840	0
21016	2021-02-09	Water	T21-01 Downtown Loop and Municipal Infrastructure Improvements	890,564	0
21017	2021-02-09	Transportation Services	Appointment of Consulting Engineer - Cycling Projects	261,706	0
21021	2021-03-02	Wastewater and Treatment	Appointment of Consulting Engineer - Greenway and Adelaide Wastewater Treatment Plants	309,903	123,961
21022	2021-03-02	Water	RFT20-23 Watermain Cleaning and Relining Program	986,485	0
21023	2021-03-02	Protective Services	Upgrade the Computer Aided Dispatch System and Migrate to OnCall Analytics	286,978	0
21025	2021-03-01	Transportation Services	Property Purchase - Southdale Road West Improvements Project	154,868	0
21026	2021-03-02	Transportation Services	Appointment of Consulting Engineer - Dingman Drive Improvements	499,057	0
21027	2021-03-02	Environmental Services	Appointment of Consulting Engineer - New Landfill Gas Flaring Station	224,919	0
21029	2021-03-01	Transportation Services	Property Purchase - Wellington Gateway Project	504,998	0
21031	2021-03-30	Wastewater and Treatment	RFT21-11 Infrastructure Renewal Program - Burlington Street and Paymaster Avenue	2,379,441	0
21031	2021-03-30	Water	RFT21-11 Infrastructure Renewal Program - Burlington Street and Paymaster Avenue	1,586,295	0
21032	2021-03-30	Transportation Services	RFT21-12 Infrastructure Renewal Program - Contract 10 - Brydges Street, Swinyard Street, Muir Street	1,520,224	0
21032	2021-03-30	Wastewater and Treatment	RFT21-12 Infrastructure Renewal Program - Contract 10 - Brydges Street, Swinyard Street, Muir Street	2,768,150	0
21032	2021-03-30	Water	RFT21-12 Infrastructure Renewal Program - Contract 10 - Brydges Street, Swinyard Street, Muir Street	1,842,966	0
21033	2021-03-30	Wastewater and Treatment	Appointment of Consulting Engineer - Infrastructure Renewal Program - Talbot Street	188,983	0
21033	2021-03-30	Water	Appointment of Consulting Engineer - Infrastructure Renewal Program - Talbot Street	125,989	0
21034	2021-03-30	Parks, Recreation and Neighbourhood Services	RFT21-16 Infrastructure Renewal Program - English Street and Lorne Avenue Reconstruction	5,399	0
21034	2021-03-30	Transportation Services	RFT21-16 Infrastructure Renewal Program - English Street and Lorne Avenue Reconstruction	708,116	0
21034	2021-03-30	Wastewater and Treatment	RFT21-16 Infrastructure Renewal Program - English Street and Lorne Avenue Reconstruction	2,432,395	91,750
21034	2021-03-30	Water	RFT21-16 Infrastructure Renewal Program - English Street and Lorne Avenue Reconstruction	1,088,259	0
21035	2021-03-30	Social and Health Services	Single Source SS21-12 Architect to Act as Prime Consultant for Dearness Home Auditorium Expansion	214,714	0
21036	2021-04-20	Economic Prosperity	RFT21-07 Innovation Parks Assumption Works	2,718,771	0
21036	2021-04-20	Wastewater and Treatment	RFT21-07 Innovation Parks Assumption Works	575,333	0
21038	2021-03-30	Parks, Recreation and Neighbourhood Services	Invasive Species Management Update and Funding Plan	375,000	375,000
21039	2021-03-29	Transportation Services	Property Purchase - Wonderland Road Improvements	490,429	0

Appendix A - 2021 Capital Budget Activity (Life-To-Date December 31, 2021)

Table 1 - 2021 Council Awards Details

Source of Financing Number	Date of Committee Award	Service Program	Description	Awarded Amount	Budget Adjustments
21043	2021-03-30	Environmental Services	Updated Environmental Assessment Consulting Costs - W12A Landfill Site	210,495	0
21051	2021-05-11	Transportation Services	Supply and Delivery of Intersection Detection Systems	583,997	0
21052	2021-04-20	Wastewater and Treatment	Appointment of Consulting Engineer - Infrastructure Renewal Program - Regent Street and Maitland Street	60,461	0
21052	2021-04-20	Water	Appointment of Consulting Engineer - Infrastructure Renewal Program - Regent Street and Maitland Street	295,190	0
21053	2021-04-20	Wastewater and Treatment	Greenway Wastewater Treatment Plan UV Disinfection Equipment	1,385,299	0
21054	2021-04-20	Wastewater and Treatment	RFT21-23 Infrastructure Renewal Program and Mornington Stormwater Management Pond Expansion	3,770,801	0
21054	2021-04-20	Water	RFT21-23 Infrastructure Renewal Program and Mornington Stormwater Management Pond Expansion	780,079	0
21055	2021-04-19	Economic Prosperity	Property Purchase - Innovation Industrial Park	356,615	0
21056	2021-04-26	Parks, Recreation and Neighbourhood Services	Subdivision Special Provisions - W3 Subdivision	94,671	0
21056	2021-04-26	Wastewater and Treatment	Subdivision Special Provisions - W3 Subdivision	229,575	0
21059	2021-04-26	Wastewater and Treatment	Subdivision Special Provisions - Colonel Talbot Developments Inc.	257,953	0
21061	2021-05-11	Wastewater and Treatment	Appointment of Consulting Engineer - Infrastructure Renewal Program - Sackville Street and Watson Street	388,101	0
21061	2021-05-11	Water	Appointment of Consulting Engineer - Infrastructure Renewal Program - Sackville Street and Watson Street	112,502	0
21062	2021-05-11	Wastewater and Treatment	RFT21-19 Dingman Creek Pumping Station	22,774,945	5,828,200
21065	2021-05-11	Transportation Services	Appointment of Consultant - Sarnia Road/Philip Aziz and Western Road Environmental Assessment	315,436	0
21066	2021-05-11	Corporate, Operational and Council Services	RFP21-30 Supply and Delivery of Hydraulic Drum Brush Chippers	355,799	0
21066	2021-05-11	Parks, Recreation and Neighbourhood Services	RFP21-30 Supply and Delivery of Hydraulic Drum Brush Chippers	32,970	0
21067	2021-05-10	Transportation Services	Property Purchase - Southdale Road West and Wickerson Road Improvements Project	169,408	0
21068	2021-05-10	Transportation Services	Property Purchase - Southdale Road West and Wickerson Road Improvements Project	170,799	0
21070	2021-05-11	Wastewater and Treatment	Wilton Grove Sanitary Sewer Replacement	318,896	0
21073	2021-06-01	Wastewater and Treatment	Appointment of Consulting Engineer - Infrastructure Renewal Program - Assignment A, C, D, F	938,240	0
21073	2021-06-01	Water	Appointment of Consulting Engineer - Infrastructure Renewal Program - Assignment A, C, D, F	625,490	0
21074	2021-06-01	Wastewater and Treatment	Purchase of Rotary Drum Thickener for Greenway Wastewater Treatment Plant	190,352	0
21075	2021-06-01	Wastewater and Treatment	Emergency Repair of Dewatering Centrifuge for Greenway Wastewater Treatment Plant	152,640	0
21078	2021-05-31	Transportation Services	Property Purchase - Downtown Loop and Municipal Infrastructure Improvements	409,760	127,690
21079	2021-05-31	Transportation Services	Property Purchase - Downtown Loop and Municipal Infrastructure Improvements	723,790	723,790
21080	2021-06-01	Transportation Services	Appointment of Consulting Engineer - White Oaks Road 2-Lane Upgrades	253,961	0
21082	2021-05-31	Wastewater and Treatment	Subdivision Special Provisions - Landea Creekview	380,104	0
21082	2021-05-31	Water	Subdivision Special Provisions - Landea Creekview	27,256	0
21083	2021-06-01	Transportation Services	RFT21-63 Hyde Park Road and Sunningdale Road West Roundabout	3,786,142	0
21083	2021-06-01	Water	RFT21-63 Hyde Park Road and Sunningdale Road West Roundabout	147,659	0
21087	2021-06-22	Wastewater and Treatment	Appointment of Consulting Engineer - Mud Creek Phase 2	574,128	0
21088	2021-06-22	Water	Appointment of Consulting Engineer - Hyde Park Pumping Station	132,752	0
21089	2021-06-22	Water	Large Diameter Watermain Inspection	593,126	0
21090	2021-06-21	Wastewater and Treatment	Subdivision Special Provisions - Summerside Subdivision	79,947	0
21091	2021-06-21	Wastewater and Treatment	Subdivision Special Provisions - Parker Jackson Subdivision	979,249	0
21091	2021-06-21	Water	Subdivision Special Provisions - Parker Jackson Subdivision	66,999	0
21091	2021-06-21	Transportation Services	Subdivision Special Provisions - Parker Jackson Subdivision	432,333	0
21094	2021-06-21	Transportation Services	Subdivision Special Provisions - Sunningdale Crossing Subdivision	176,627	0
21095	2021-06-21	Transportation Services	Property Purchase - Wellington Gateway Project	726,057	0
21096	2021-06-21	Transportation Services	Property Purchase - Wellington Gateway Project	521,889	0
21097	2021-06-21	Transportation Services	Property Purchase - Southdale Road West and Wickerson Road Improvements Project	161,832	0

Appendix A - 2021 Capital Budget Activity (Life-To-Date December 31, 2021)

Table 1 - 2021 Council Awards Details

Source of Financing Number	Date of Committee Award	Service Program	Description	Awarded Amount	Budget Adjustments
21098	2021-06-21	Wastewater and Treatment	Subdivision Special Provisions - Sunningdale Court Subdivision	617,066	177,024
21098	2021-06-21	Parks, Recreation and Neighbourhood Services	Subdivision Special Provisions - Sunningdale Court Subdivision	379,137	0
21101	2021-06-22	Parks, Recreation and Neighbourhood Services	Single Source - South-West Optimist District Park	190,158	0
21103	2021-06-22	Wastewater and Treatment	Appointment of Consulting Engineer - Infrastructure Renewal Program - Victoria Street and Quebec Street	523,358	0
21103	2021-06-22	Water	Appointment of Consulting Engineer - Infrastructure Renewal Program - Victoria Street and Quebec Street	247,559	0
21103	2021-06-22	Transportation Services	Appointment of Consulting Engineer - Infrastructure Renewal Program - Victoria Street and Quebec Street	167,494	0
21104	2021-06-22	Transportation Services	RFT21-54 At-Grade Rail Crossing Improvements	498,511	0
21105	2021-06-22	Wastewater and Treatment	Appointment of Consulting Engineer - Dingman Creek Subwatershed	710,823	0
21107	2021-06-21	Transportation Services	Property Purchase - Wellington Gateway Project	522,154	0
21108	2021-06-22	Corporate, Operational and Council Services	RFP21-33 Supply and Delivery of CNG Front Loading Waste Disposal Trucks	826,261	0
21109	2021-06-22	Transportation Services	Single Source - Additional Ravo Street Sweeper	215,307	0
21110	2021-06-22	Wastewater and Treatment	RFT21-68 Mud Creek Flood Reduction and Channel Rehabilitation	3,619,149	0
21116	2021-07-26	Wastewater and Treatment	Subdivision Special Provisions - Thames Village Subdivision Phase 2 and 3	121,180	0
21116	2021-07-26	Transportation Services	Subdivision Special Provisions - Thames Village Subdivision Phase 2 and 3	74,673	0
21118	2021-07-27	Water	Emergency Purchase of a MagnaDrive Adjustable Speed Drive	96,043	0
21119	2021-07-26	Transportation Services	Settlement Agreement - Fanshawe Park Rd and Richmond St Intersection Improvements	169,907	0
21123	2021-08-31	Environmental Services	South London Air Monitoring Network	309,341	0
21124	2021-07-26	Economic Prosperity	Property Acquisition, Industrial Land	4,424,929	0
21125	2021-07-26	Parks, Recreation and Neighbourhood Services	Property Acquisition, Parks Planning & Operations	2,044,179	2,044,179
21137	2021-08-30	Transportation Services	Property Acquisition, Sunningdale Road Improvements	285,406	0
21138	2021-08-30	Transportation Services	Property Acquisition, Sunningdale Road Improvements	384,879	0
21139	2021-08-31	Parks, Recreation and Neighbourhood Services	Purchase of Tow-Behind Forestry Stump Cutter	51,491	0
21140	2021-08-31	Wastewater and Treatment	McNay Drain Rehabilitation	394,305	0
21141	2021-08-31	Wastewater and Treatment	West London Dyke Reapplication of Anti-Graffiti Coating	222,971	0
21142	2021-08-31	Wastewater and Treatment	RFP21-52 Culvert Inventory and Condition Assessment	121,636	0
21143	2021-08-31	Wastewater and Treatment	Stormwater Management Facility Build-out Sediment Study	278,415	0
21144	2021-08-31	Wastewater and Treatment	Hyde Park EA SWM Works	306,331	0
21145	2021-08-31	Wastewater and Treatment	Wastewater Treatment Plant Condition Assessment	296,287	0
21147	2021-08-30	Transportation Services	Property Acquisition, Wellington Gateway Project	550,151	0
21148	2021-08-30	Transportation Services	Property Acquisition, Wellington Gateway Project	552,186	0
21149	2021-08-30	Wastewater and Treatment	Property Acquisition, Stanton Drain Remediation Project	574,629	0
21151	2021-08-31	Wastewater and Treatment	RFT21-88 Dingman Creek Southwinds Natural Channel Reconstruction	4,015,991	637,744
21151	2021-08-31	Parks, Recreation and Neighbourhood Services	RFT21-88 Dingman Creek Southwinds Natural Channel Reconstruction	200,000	0
21153	2021-08-31	Protective Services	London Fire Department Emergency Apparatus Procurement	914,156	684,156
21154	2021-08-31	Protective Services	London Fire Department Single Source Apparatus Procurement	857,232	773,000
21156	2021-08-30	Transportation Services	Settlement Agreement - Western Road Widening	358,195	0
21160	2021-09-24	Transportation Services	Kensington Bridge - Environmental Assessment	257,330	0
21163	2021-09-21	Wastewater and Treatment	West London Dyke Norman Bradford Bridge Concrete Repairs	49,862	0
21163	2021-09-21	Parks, Recreation and Neighbourhood Services	West London Dyke Norman Bradford Bridge Concrete Repairs	39,954	0
21163	2021-09-21	Transportation Services	West London Dyke Norman Bradford Bridge Concrete Repairs	89,817	0
21164	2021-09-21	Transportation Services	Property Acquisition, Wellington Gateway Project	680,571	0
21169	2021-10-12	Transportation Services	Property Acquisition, Bradley Avenue Extension	497,905	0
21170	2021-10-12	Transportation Services	Property Acquisition, Downtown Loop	547,992	547,992
21171	2021-10-18	Water	Subdivision Special Provisions, Wagner Phase 1	23,003	0
21171	2021-10-18	Transportation Services	Subdivision Special Provisions, Wagner Phase 1	372,838	0
21172	2021-11-02	Wastewater and Treatment	RFP21-56 Supply and Installation of Cured-in-place-pipe Sewer Lines	4,415,366	0

Appendix A - 2021 Capital Budget Activity (Life-To-Date December 31, 2021)

Table 1 - 2021 Council Awards Details

Source of Financing Number	Date of Committee Award	Service Program	Description	Awarded Amount	Budget Adjustments
21173	2021-11-02	Water	Trunk Watermain and Pumping Station Growth Study	239,230	0
21174	2021-11-02	Wastewater and Treatment	Meadowlilly Road Area Environmental Assessment	77,759	0
21174	2021-11-02	Planning and Development Services	Meadowlilly Road Area Environmental Assessment	128,886	0
21176	2021-11-01	Economic Prosperity	Property Acquisition, Innovation Industrial Park	260,725	0
21177	2021-11-01	Transportation Services	Property Acquisition, Bradley Avenue Extension	260,424	0
21178	2021-11-01	Transportation Services	Property Acquisition, Wellington Gateway Project	700,265	0
21179	2021-11-02	Economic Prosperity	RFP21-07 Innovation Park Phase 5	236,654	0
21180	2021-11-02	Environmental Services	RFP21-38 Supply and Delivery of CNG Waste Collection Trucks	2,346,088	0
21181	2021-11-02	Transportation Services	Property Acquisition, Wellington Gateway Project	519,883	0
21182	2021-11-01	Planning and Development Services	RFP21-57 ReThink Zoning Consulting	686,849	0
21185	2021-12-14	Transportation Services	Settlement Agreement, Fanshawe Park Rd and Richmond St Intersection	64,933	0
21187	2021-12-14	Transportation Services	Highbury Avenue South Rehabilitation	289,179	0
21188	2021-11-23	Wastewater and Treatment	T21-98 Downtown Loop Phase 2	5,123,380	0
21188	2021-11-23	Water	T21-98 Downtown Loop Phase 2	2,017,690	0
21188	2021-11-23	Transportation Services	T21-98 Downtown Loop Phase 2	11,867,880	1,201,807
21189	2021-11-22	Wastewater and Treatment	Subdivision Special Provisions - Summerside Subdivision	123,041	0
21190	2021-11-23	Culture Services	RFT21-112 People and the City Monument Restoration	552,808	126,454
21191	2021-11-23	Social and Health Services	Request for Funding from Vision SoHo Alliance	11,200,000	0
21192	2021-11-22	Transportation Services	Settlement Agreement, Adelaide Street Grade Separation	381,651	0
21193	2021-11-23	Corporate, Operational and Council Services	RFT21-37 Supply and Delivery of CNG Waste Collection Trucks	2,906,000	0
21193	2021-11-23	Environmental Services	RFT21-37 Supply and Delivery of CNG Waste Collection Trucks	7,987,621	0
21194	2021-12-14	Transportation Services	Supply and Delivery of Transit Signal Priority	1,822,904	0
Total				164,302,515	14,284,603

Appendix A - 2021 Capital Budget Activity (Life-To-Date December 31, 2021)

Table 2 - 2021 Council Approved Budget Adjustments Details

Budget	Description	Budget Adjustment
Property Tax	2021 Assessment Growth	225,737
Property Tax	Adjustments resulting from various Council approved reports	-3,168,259
Wastewater and Treatment	Adjustments resulting from various Council approved reports	-2,698,555
Water	Adjustments resulting from various Council approved reports	-35,503
Total		-5,676,580

Appendix A - 2021 Capital Budget Activity (Life-To-Date December 31, 2021)

Table 3 - Council Approved Awards and Budget Adjustments Summary

Budget	Awarded Amount	Budget Adjustments
Property Tax Budget	84,779,497	7,425,924
Wastewater and Treatment Budget	66,538,005	6,858,679
Water Budget	12,985,013	0
Subtotal Council Awards and Budget Adjustments	164,302,515	14,284,603

Table 4 - Administrative Awards and Budget Adjustments Summary

Budget	Awarded Amount	Budget Adjustments
Property Tax Budget	34,990,205	240,108
Wastewater and Treatment Budget	14,502,699	24,348
Water Budget	12,141,306	0
Subtotal Administrative Awards and Budget Adjustments¹	61,634,210	264,456

Notes:

1) Civic Administration source of financing awards are in accordance with the Procurement of Goods and Services Policy and are reported annually through that process.

Table 5 - Combined Council Approved and Administrative Awards and Budget Adjustments Summary

Budget	Awarded Amount	Budget Adjustments
Property Tax Budget	119,769,702	7,666,032
Wastewater and Treatment Budget	81,040,704	6,883,027
Water Budget	25,126,319	0
Total Council Approved and Administrative Awards and Budget Adjustments	225,936,725	14,549,059

Appendix B - Summary of 2018 Life-To-Date Capital Budgets Having No Future Budget Requests

Project	Project Description	Classification	Service Program	2018 LTD Budget	Committed	Uncommitted	Expected Completion Date	Explanation
ES2334	Sewer Separation & Infrastructure Renewal Planning - CWWF	Life Cycle Renewal	Environmental Services	2,689,769	2,545,849	143,920	Q2 2022	Design work on Talbot St. complete. Variance at year-end is due to full contingency not being required. Project to remain open until PO can be closed.
ES2436	Weeping Tile Disconnection	Service Improvement	Environmental Services	1,151,936	19,015	1,132,921	Q4 2022	This funding will be used to subsidize work to disconnect weeping tiles from the sanitary sewer system. Neighborhoods will be targeted based on historical evidence of flooding, and chosen based on resident participation. Targeted Weeping Tile Disconnection Program is underway, 2022 will target Augusta Cres. Augusta is an application based program, more streets will be targeted in the future so project is staying open until the service area determines appropriate candidates.
ES2476	Elliot-Laidlaw Remediation	Life Cycle Renewal	Environmental Services	200,000	0	200,000	Q4 2023	Project needs to be assessed with Dingman Creek Stage 2 Lands EA that is currently underway and scheduled for completion in Q2 2024.
ES2681	Mud Creek East BR Stormwater	Growth	Environmental Services	9,259,800	9,301,918	-42,118	Q4 2023	Current construction to be complete in 2022 with a subsequent warranty period. Phase 1 project split into two sub-phases for construction. Phase 1A construction completed in 2021 with end of warranty in 2022. Phase 1B under construction with end of construction in 2022 and end of warranty in 2023. Variance will not be negative once some of the open PO's are closed.
ES3020-HP6	SWM Facility - Hyde Park No. 6	Growth	Environmental Services	2,416,700	1,256,496	1,160,204	Q4 2024	ES3030-HP6 and ES3020-HP5 will be used for the Hyde Park EA Addendum design/construction works. The design assignment was issued on two RFPs, Assignment 'A' and Assignment 'B'. Stantec was awarded Assignment 'A' and Matrix Solutions will be the consultant for Assignment 'B' pending Council award on March 22, 2022. Both projects are expected to be constructed in 2023 with end of warranty in Q4 2024.
ES3020-PD2	SWM Facility - Pincombe Drain No. 2	Growth	Environmental Services	2,456,700	0	2,456,700	Q4 2022	Money to be retained for anticipated construction claims by the Developer. Timing for claim submission is dependent on the owner's timing. Partial or all of the funds will be used.
ES3020-RVBTC	SWM Facility - River Bend	Growth	Environmental Services	13,906,700	10,451,213	3,455,487	Q4 2024	Decommissioning of the temporary basin is required after 70% subdivision build out. Waiting for build out, we cannot predict when this will occur. It is anticipated that the entire amount will be required.
ES3021	Land (Expropriation Negotiations)	Growth	Environmental Services	900,000	577,868	322,132	Q2 2022	2014-2019 DC Land Acquisition Account. Uncommitted funds to be used for upcoming SWM GMIS Land needs in the Hyde Park Area.
ES3042	Flood Protection Measures at Vauxhall PCP CWWF	Service Improvement	Environmental Services	4,883,000	4,883,000	0	Q4 2023	Outstanding issues to be resolved, need to keep project open to fund potential solutions at Vauxhall PCP. Once known, keeping all the expenditures together in one project would be beneficial.
ES3045	Horton Sanitary Sewer Upgrades	Life Cycle Renewal	Environmental Services	480,000	221,332	258,668	Q4 2024	Further evaluation is required to determine if works can be included in the Horton/Wharnclyffe Road Intersection Improvements project.
ES3068	Springbank Dam Replace Gates and Erosion Control	Service Improvement	Environmental Services	10,645,358	7,527,414	3,117,944	Q4 2022	Design of decommissioning of Springbank Dam is underway. Projected completion date updated to reflect expected construction timing due to permitting and environmental mitigation.

Appendix B - Summary of 2018 Life-To-Date Capital Budgets Having No Future Budget Requests

Project	Project Description	Classification	Service Program	2018 LTD Budget	Committed	Uncommitted	Expected Completion Date	Explanation
ES3083	Infill and Intensification Corridors	Growth	Environmental Services	1,450,122	1,440,634	9,488	Q4 2022	ES3083 was a previous annual program to fund infill and intensification across significant roads. As part of the new DC study update, a new annual account ES5148 was set up to replace ES3083 to serve a similar purpose; please retain unspent funds.
ES3087	Huron Industrial Park Service	Service Improvement	Environmental Services	1,122,673	1,030,064	92,609	Q3 2023	Awaiting completion of SWMF design, then undertake detailed design and tendering for internal servicing of blocks.
ES3097	Vauxhall - Pottersburg	Service Improvement	Environmental Services	6,000,000	5,995,467	4,533	Q1 2022	Work complete, outstanding holdbacks still to be released.
ES3201	Dingman #1 Remediation SWM Flood Control Facility	Growth	Environmental Services	7,455,000	1,231,662	6,223,338	2026	Corridor project is planned following the completion of the Dingman Creek Stage 2 EA, which is anticipated to be completed in Q4 2022. This project is expected to include detailed design and construction administration for recommended works from the stage 2 EA
ES3203	Hyde Park - Stanton Drain	Growth	Environmental Services	287,500	0	287,500	Q4 2023	This project was initiated in Q3 2021 to meet the ultimate drainage configuration of the Hyde Park Addendum EA completed in 2020 and following execution of land negotiations.
ES3209	Stormwater Unidentified Municipal Class Environmental Assessment Addendums	Growth	Environmental Services	200,000	98,681	101,319	2026	2014 DC study includes annual program to cover costs of unanticipated EA's, project to remain open.
ES5145	Sanitary Sewer Internal Oversizing Subsidy	Growth	Environmental Services	446,625	160,810	285,815	Beyond	Account funds are used to pay developer claims all through the years related to sanitary sewer oversizing. There's no end date to the project account. Claims can be made any time by the developer. Account needs to remain open since there are 5 files with open claims that are developer led works (Summerside Phase 13B, West Five - 1080 Westdel Bourne, West Five Phase 3, Summerside and Richardson PH 1A).
ES5252	KL1B Kilally Growth Area Adelaide PCP Sewershed	Growth	Environmental Services	1,198,600	443,813	754,787	Q4 2022	Waiting for developer to make a final claim. There is a small remaining claim left to complete the seasonal surface works for this trunk which should be no more than \$50,000.
ES5253	RB1B Riverbend Growth Area	Growth	Environmental Services	1,267,966	1,129,063	138,903	2025	We will need this project account to pay for a future extension of R1B1 to the south side of Oxford St. as part of a 2024 roundabout project
ES5264	Wonderland Pumping Station Upgrade	Growth	Environmental Services	5,000,000	5,000,003	-3	Q2 2024	Construction expected to be complete Q2 2023.
ES5425	Interim Works as Identified in Environmental Assessment	Growth	Environmental Services	1,200,000	654,263	545,737	2026	This Growth DC account must be retained to allow for decommissioning of interim SWM facility associated with Riverbend Tributary C. This is all development/market driven. Until the subdivision reaches the 70% buildout then we cannot decommission the temporary facility.
ES5427	Pre-assumption Monitoring	Growth	Environmental Services	1,000,000	792,879	207,121	Q2 2024	Future projects needs are anticipated to be required by updated Ministry monitoring requirements anticipated to be released in 2022.
ES5428	Infill and Intensification Nodes Storm Sewer Servicing	Growth	Environmental Services	2,756,580	2,550,725	205,855	Q3 2022	Development Charges Project. Funding used on storm sewers for York Street Phase 2. Deficiency work and warranty still outstanding.

Appendix B - Summary of 2018 Life-To-Date Capital Budgets Having No Future Budget Requests

Project	Project Description	Classification	Service Program	2018 LTD Budget	Committed	Uncommitted	Expected Completion Date	Explanation
ES5429	Storm Sewer Internal Oversizing Subsidy	Growth	Environmental Services	5,920,674	4,761,535	1,159,139	2026	Annual DC program for Developer Claims on Oversized Storm Sewer construction.
ES5520	Community Growth Trunk Storm Sewer Works	Growth	Environmental Services	3,030,480	267,894	2,762,586	2026	Annual DC program for Developer Claims on Trunk Storm Sewer construction.
ES6066	Dingman Pumping Station Header	Life Cycle Renewal	Environmental Services	500,000	431,558	68,442	Q4 2022	Construction to be completed Q2 2023.
ES6074	Pottersburg WWTP CSO and Inlet	Life Cycle Renewal	Environmental Services	1,821,504	1,733,644	87,860	Q4 2023	Pump station project ongoing. Remaining budget will be leveraged for those works as required.
ESSWM-DCNLP9	SWM Facility - Dingman Creek North Lambeth No. P9	Growth	Environmental Services	7,226,927	5,973,482	1,253,445	Q2 2022	This project and the associated warranty period is complete. Final invoice to be received before the PO and project can be closed. Remaining variance was due to a competitive bid process.
ESSWM-HP5	SWM Facility - Hyde Park No. 5	Growth	Environmental Services	6,517,700	676,246	5,841,454	Q4 2024	ES3030-HP6 and ES3020-HP5 will be used for the Hyde Park EA Addendum design/construction works. The design assignment was issued in two RFPs, Assignment 'A' and Assignment 'B'. Stantec was awarded Assignment 'A' and Matrix Solutions will be the consultant for Assignment 'B' pending Council award on March 22, 2022. Both projects are expected to be constructed in 2023 with end of warranty in Q4 2024.
ESSWM-MM2	SWM Facility - Murray Marr No. 2	Growth	Environmental Services	4,400,000	0	4,400,000	Q4 2023	Facility need to be assessed during Dingman Creek Stage 2 EA. The Stage 2 EA is anticipated to be completed in Q4 2022.
ESSWM-MM4	SWM Facility - Murray Marr No. 4	Growth	Environmental Services	2,100,000	358,278	1,741,722	Q4 2023	Facility need to be assessed during Dingman Creek Stage 2 EA. The Stage 2 EA is anticipated to be completed in Q4 2022. Unused funds are anticipated to be used for future SWM facility construction following the completion of the Dingman Stage 2 EA.
ESSWM-OV1	SWM Facility - Old Victoria No. 1	Growth	Environmental Services	3,085,061	2,681,437	403,624	Q4 2022	Favorable tender prices lower than anticipated. Project cannot be closed at this time, as there may be outstanding development financing claims.
ESSWM-PDR	SWM Facility - Pincombe Drain Remediation	Growth	Environmental Services	4,300,000	0	4,300,000	Q4 2025	Growth project. DC GMIS scheduled for 2021 with 2 year warranty. Project was delayed by the Dingman Stage 1 EA completed in September 2020. Just in time process and development application to dictate the timing of the project.
ESSWM-PKR	SWM Facility - Parker	Growth	Environmental Services	6,055,000	4,599,116	1,455,884	Q4 2022	Land claim for SWM block may still be outstanding.
ESSWM-SC2	SWM Facility - Stoney Creek No. 2	Growth	Environmental Services	1,599,000	957,889	641,111	Q4 2022	Additional inspection services, close out documents and warranty work to be completed. The land acquisition budget amount is to remain. Payment to the Developer for the SWM block will not be processed/paid until 25% of the building permits in the subdivision have been issued.
EW3527	Asset Maintenance Management	Service Improvement	Environmental Services	1,700,000	1,382,195	317,805	Q4 2022	After CMMS go live there will be some additional enhancement anticipated to complete to increase usability.
EW3535	Infrastructure Renewal Program	Life Cycle Renewal	Environmental Services	509,000	489,952	19,048	Q2 2022	Minor deficiency work and warranty period.
EW3541	EMPS - SCADA Upgrade	Life Cycle Renewal	Environmental Services	900,000	161,884	738,116	Q4 2022	SCADA equipment replacement and software upgrades have been delayed by Covid-19. Work scheduled with OCWA in conjunction with partnering municipalities' needs and Regional Water Supply.

Appendix B - Summary of 2018 Life-To-Date Capital Budgets Having No Future Budget Requests

Project	Project Description	Classification	Service Program	2018 LTD Budget	Committed	Uncommitted	Expected Completion Date	Explanation
EW3547	Trunk Watermain Cathodic	Life Cycle Renewal	Environmental Services	295,000	334,621	-39,621	Q3 2022	Curb and gutter, and sidewalk deficiencies.
EW3592	Infill and Intensification Nodes Water Servicing	Growth	Environmental Services	2,198,080	600,548	1,597,532	Beyond	Growth funded annual program to support development along major development nodes and corridors. The timing of expenditures is based on the development approval process and the construction plans of individual developers. With the Core Area Servicing Studies now complete, this program will be used to fund those identified projects.
EW3614	SE Pumping Station Reservoir	Growth	Environmental Services	55,728,118	55,506,073	222,045	Q3 2023	Initial delays due to Covid-19. Construction and contract administration were awarded in Q1 2022. Construction to be completed by Q3 2022 and then warranty period begins. The remaining funding to be used for Inlet Valve component at SERPS.
EW3619	White Oak Pumping Station	Service Improvement	Environmental Services	700,000	96,280	603,720	Q3 2022	Inspection services are complete now that demolition is complete. Project moving to next phase for Bulk Water Station design. At this point we are uncertain of the overall impacts of Covid with cost increases. There will be some environmental site remediation required along with some other work required by site planning given its proximity to the 401. Please retain all funds at this point.
EW3628	Expansion of Southeast Pressure Zone	Growth	Environmental Services	2,700,000	2,339,088	360,912	Q4 2022	Construction work to date is complete. May be some additional work remaining depending on outcome of the South and West Servicing Study.
EW3652-2	Wickerson High Level Watermain	Growth	Environmental Services	1,361,030	391,905	969,125	2025	Remaining portion of project is coordinated with Transportation project to make improvements to Wickerson Road from Southdale Road. Construction of this Transportation project has been delayed to 2023.
EW3818	Watermain Internal Oversizing Subsidy	Growth	Environmental Services	785,562	611,809	173,753	Beyond	Water main oversizing is a growth funded annual program to support the oversizing of water mains within new subdivisions. The work is designed and constructed by the developer and claimed back from the City through the provisions outlined in a subdivision agreement. The timing of expenditures is based on the development approval process and the construction plans of individual developers.
GG1034	Development Charges Consulting	Growth	Planning and Development Services	850,000	673,864	176,136	Q4 2024	Funding for DC process consultant for area rating and other "clean-up" matters.
GG1730ART	Salvage Heritage Artifacts	Service Improvement	Culture Services	200,000	168,906	31,094	Q4 2024	Funding for the on-going redevelopment and rehabilitation of the South Street Hospital lands. Currently in discussions with Phase 2 proponent.
GG1730HB	Retention of Heritage Buildings	Service Improvement	Economic Prosperity	500,000	481,503	18,497	Q4 2022	Special project set up for the retention of the Old Victoria Hospital Lands located at 370 South St funds are to be used for maintaining building and site until it is sold.
GG1730PHB	Decommissioning of South Street	Service Improvement	Corporate, Operational and Council Services	2,380,000	2,322,546	57,454	Q4 2022	Special project set up for the retention of the Old Victoria Hospital Lands located at 370 South St funds are to be used for maintaining building and site until it is sold.
GGINFRA	Infrastructure ITS	Life Cycle Renewal	Corporate, Operational and Council Services	110,224	0	110,224	Q4 2024	This project will deliver server enclosures essential to the City of London computing environment. Project is early in the initiation phase. Project is on-track and on budget.

Appendix B - Summary of 2018 Life-To-Date Capital Budgets Having No Future Budget Requests

Project	Project Description	Classification	Service Program	2018 LTD Budget	Committed	Uncommitted	Expected Completion Date	Explanation
ID1110	Trafalgar Industrial Park	Service Improvement	Economic Prosperity	4,062,233	3,847,656	214,577	Q4 2023	Park is fully assumed for operational costs. Some lots remain to be sold, so the possibility of future capital expenses remains until all lots are sold.
ID1150FCS	Forest City South Industrial	Service Improvement	Economic Prosperity	250,000	230,584	19,416	Q4 2022	External works capital project on Wilton Grove Road is ongoing in 2022. Awaiting contractor to complete deficiencies. Review status at end 2022.
ID1150INVP5	Innovation Industrial Park Phase 5	Service Improvement	Economic Prosperity	331,832	331,832	0	2025	Ongoing ILDS. Review status in 2025. Projects come about based on need and development of parcels.
ID1167	Forest City Industrial Park	Service Improvement	Economic Prosperity	4,202,798	3,427,100	775,698	Q2 2024	Park is fully assumed for operational costs. Some lots remain to be sold so the possibility of future capital expenses remains until all lots are sold.
ID1170	Huron Industrial Park	Service Improvement	Economic Prosperity	6,012,553	5,410,635	601,918	Q4 2023	Ongoing ILDS. Review status in 2023. Projects come about based on need and development of parcels.
ID2058	Innovation Park - SWR Oversizing	Growth	Environmental Services	8,265,000	8,265,001	-1	Q4 2023	Contractor completed work to bring Innovation Park to assumption level. Awaiting of completion of warranty prior to closure of PO.
ID2058-3A	Innovation Park - Sewer	Growth	Environmental Services	315,000	315,001	-1	Q4 2023	Contractor completed work to bring Innovation Park to assumption level. Awaiting of completion of warranty prior to closure of PO.
ID2095HURC1	Huron Industrial Park Area C1	Growth	Environmental Services	20,000	6,941	13,059	Q4 2023	Construction administration for Huron Industrial Lands SWMF.
ID2095HURC2	Huron Industrial Park Area C2	Growth	Environmental Services	20,000	6,942	13,058	Q4 2023	Construction administration for Huron Industrial Lands SWMF.
ID2095HURC3	Huron Industrial Park Area C3	Growth	Environmental Services	15,000	3,002	11,998	Q4 2023	Construction administration for Huron Industrial Lands SWMF.
ID2095HURC4	Huron Industrial Park Area C4	Growth	Environmental Services	45,000	24,948	20,052	Q4 2023	Construction administration for Huron Industrial Lands SWMF.
ID2095OXF	Oxford Business Park Servicing	Growth	Environmental Services	325,872	193,289	132,583	Q1 2023	Awaiting potential claim related to onsite treatment device as part of development. Review status in Q1 2023
ME1208	Fuel Switching Project	Service Improvement	Corporate, Operational and Council Services	1,382,625	716,366	666,259	Q1 2023	Facility Modifications at EROC for CNG fuel switching business case. Additional modifications required much sooner in order to accommodate the organic collection program beginning fall 2022.
MU1200	Fleet Radio Replacement	Life Cycle Renewal	Transportation Services	625,000	0	625,000	Q4 2023	The project was previously on hold pending review of legislation regarding the current exemption for transit authorities to use hand held communication devices. To date this legislation has not changed, however, the current radios have exceeded their useful life and are in need of replacement. COVID has impacted the priority to complete the project but will be included LTC's 2022 capital budget plan.
MU1210	Fare Processing Equipment	Life Cycle Renewal	Transportation Services	1,495,000	0	1,495,000	Q4 2023	The need to replace current fare boxes, that are at the end of their useful life, along with the ability to further integrate fare processing capabilities remains significant. LTC had deferred the commencement of the project in order to fully implement the smart card program. Hardware impacts from the vendor, along with the onset of COVID and its completing priorities has further added to the delays. The project will be included in LTC's 2022 capital budget plan.
PD1015	South Street Campus Redevelopment	Service Improvement	Planning and Development Services	155,000	144,229	10,771	Q4 2024	Funding for the on-going redevelopment and rehabilitation of the South Street Hospital lands. Currently in discussions with Phase 2 proponent.
PD1076	TVP - North Branch	Service Improvement	Parks, Recreation and Neighbourhood Services	3,303,752	3,303,755	-3	Q4 2022	Projects funded by OMCC were supposed to be complete in Dec 2020. PO still open on project so unable to close at this time.

Appendix B - Summary of 2018 Life-To-Date Capital Budgets Having No Future Budget Requests

Project	Project Description	Classification	Service Program	2018 LTD Budget	Committed	Uncommitted	Expected Completion Date	Explanation
PD1102	Review of Environmental Management Guidelines	Service Improvement	Planning and Development Services	50,000	0	50,000	Q4 2023	To be used for 2023 EMG Update
PD1143	Enhance Highbury Avenue	Service Improvement	Parks, Recreation and Neighbourhood Services	37,500	0	37,500	Q4 2022	The draft update to the tree planting strategy went to TFAC at the end of December. Once finalized, these projects will commence over the next year or two.
PD1145	Placemaking Design Guidelines	Service Improvement	Planning and Development Services	100,000	76,612	23,388	Q4 2022	Funding for consulting support for Urban Design Guidelines. Schedule delayed.
PD1146	Development Management Tracking System Upgrade	Life Cycle Renewal	Planning and Development Services	180,000	88,887	91,113	Q4 2022	First stage of work is completed. Further work anticipated.
PD1213	Archaeological Master Plan	Life Cycle Renewal	Planning and Development Services	75,000	70,941	4,059	Q4 2022	Additional work will be required. Keep commitment open.
PD1215	Back To The River	Service Improvement	Parks, Recreation and Neighbourhood Services	950,000	844,668	105,332	Q2 2023	Surplus fees from B2R EA. Will be used for Harris Park Master Plan consultant contract. Limited staff resources has delayed start.
PD1382-15	New Neighbourhood Parks	Growth	Parks, Recreation and Neighbourhood Services	260,000	227,077	32,923	Q3 2022	Victoria on River (waiting for subdivision capital claim). Work is complete.
PD138216	New Neighbourhood Parks	Growth	Parks, Recreation and Neighbourhood Services	220,000	80,249	139,751	Q4 2023	Had been waiting for developer. Construction started fall 2021 and will be completed spring 2022.
PD138218	New Neighbourhood Parks	Growth	Parks, Recreation and Neighbourhood Services	150,000	28,887	121,113	Q4 2022	Had been waiting for developer. Richardson N.P. (\$120k) - construction started fall 2021 and will be completed spring 2022. Remaining funds set aside to work with community group/NCFS at Black Acres Park (2022)
PD2082	Meadowilly Area Planning Study	Growth	Planning and Development Services	520,000	520,001	-1	Q2 2023	Work is underway throughout 2022. Keep commitment open.
PD2124-12	New Thames Valley Parkway	Growth	Parks, Recreation and Neighbourhood Services	50,000	0	50,000	Q3 2022	Capital Claim for Victoria on River - TVP complete, but claim not submitted yet.
PD2124-13	New Thames Valley Parkway	Growth	Parks, Recreation and Neighbourhood Services	500,000	26,492	473,508	Q4 2022	\$400k for Hamilton Road underpass on south branch (waiting for land acquisition/developer east of Hamilton) - structural assessment of Hamilton Road Bridge underway. Remaining funds is for TVP capital claim at development on North Branch (Edge Valley)
PD2124-15	New Thames Valley Parkway	Growth	Parks, Recreation and Neighbourhood Services	1,175,000	273,564	901,436	2026	\$100k for interim TVP between Highbury and Clarke (land acquisitions), \$210k for TVP Main Branch implementation following EA, \$150k for Hamilton Road Underpass (land acquisitions), \$150k for Riverbend, \$290k for OVHL TVP Construction - design progressing (construct 2022).
PD2181-15	New Sportspark	Growth	Parks, Recreation and Neighbourhood Services	150,000	156,637	-6,637	Q4 2022	Riverbend Fieldhouse (Realty finalized acquisition in 2021). Facilities awarded contract for fieldhouse upgrade - to occur spring 2022. Correct deficit using funds from PD218117
PD218116	New Sportspark	Growth	Parks, Recreation and Neighbourhood Services	600,000	600,941	-941	Q2 2022	Close Account when POs are closed. PO will be closed after year end monitoring

Appendix B - Summary of 2018 Life-To-Date Capital Budgets Having No Future Budget Requests

Project	Project Description	Classification	Service Program	2018 LTD Budget	Committed	Uncommitted	Expected Completion Date	Explanation
PD218117	New Sportspark	Growth	Parks, Recreation and Neighbourhood Services	800,000	559,076	240,924	Q4 2024	\$200k for S/W Sport fields - waiting for land acquisitions (partial acquisition occurred 2021). Remaining funds to support soccer field at Foxfield.
PD2230-15	New Fieldhouses	Growth	Parks, Recreation and Neighbourhood Services	58,438	150,000	-91,562	Q4 2022	Work tendered and to be complete in 2022.
PD223016	New Fieldhouses	Growth	Parks, Recreation and Neighbourhood Services	600,000	600,000	0	Q2 2022	Fieldhouse at Kilally Sport Fields
PD225317	New Environmentally Significant Areas	Growth	Planning and Development Services	80,000	0	80,000	Q4 2024	Future capital claim associated with Warbler Woods ESA and City led trail development in Warbler Woods ESA following land acquisition.
PD2400	Park Farm Trust Fund	Life Cycle Renewal	Planning and Development Services	91,287	80,386	10,901	Beyond	On-going account to support heritage stewardship.
PD3019-15	New Urban Parks	Growth	Parks, Recreation and Neighbourhood Services	350,000	123,145	226,855	Q3 2022	Funding for urban park at Victoria on River. Work complete - waiting for capital claim.
PD301917	New Urban Parks	Growth	Parks, Recreation and Neighbourhood Services	160,000	0	160,000	Q3 2022	Funding for urban park at Warbler Woods. Work complete - waiting for capital claim.
PD301918	New Urban Parks	Growth	Parks, Recreation and Neighbourhood Services	600,000	305,280	294,720	Q4 2024	Remaining funds for Hydro Lands/Carrae Park area as per One River EA projects. Lands acquisition required to progress project (Realty progressing).
PD3023	5-Year Official Plan Review	Life Cycle Renewal	Planning and Development Services	650,000	511,085	138,915	Q4 2023	Project to undertake a review of the Official Plan and any resulting zoning amendments.
RC2428	Enhanced CGAC Aquatic Fund	Life Cycle Renewal	Parks, Recreation and Neighbourhood Services	43,575	45,791	-2,216	Q2 2022	Accessible parking spaces at Canada Games Aquatic Centre.
RC2608	Glen Cairn Arena Decommission and Renovate to Community Space	Service Improvement	Parks, Recreation and Neighbourhood Services	683,400	0	683,400	Q4 2022	The arena will be demolished but waiting until a community information session to occur to determine the fate of the outdoor pool. Pricing for full demo being acquired. Delays are due to Covid and inability to engage the public with existing protocols.
RC2612	Silverwoods Arena Decommission and Renovate to Community Space	Service Improvement	Parks, Recreation and Neighbourhood Services	2,226,200	0	2,226,200	Q4 2024	The arena will be re-purposed but waiting until a community engagement meeting occurs to determine the activity focus of the re-furnished building. Delays are due to Covid and inability to engage the public with existing protocols.
RC2755	South West Multi-Purpose Recreation Centre	Growth	Parks, Recreation and Neighbourhood Services	54,588,465	54,275,983	312,482	Q4 2022	Construction completed end of Q3 of 2018 but deficiencies expected to be completed in 2022. Savings will remain in this account until the status of RC2756 is known.
SW6023	Community Environment Depots	Service Improvement	Environmental Services	1,500,000	70,072	1,429,928	Q2 2023	Re-configuration of Clarke Road EnviroDepot expected to be complete by Q2 2023.
SW6035	Landfill Gas Utilization	Service Improvement	Environmental Services	4,000,000	78,921	3,921,079	Beyond	Council has directed staff to evaluate and pursue development of Renewable Natural Gas (RNG) from the landfill gas that is currently captured and flared at the W12A landfill. Beneficial landfill gas utilization (i.e. currently expected to be RNG production) is also an important component of the Climate Emergency Action Plan (CEAP). This work was at the initiation stage at the start of the pandemic, and as such staff were directed to focus on essential services only. Now that pandemic restrictions appear to be lifting work on this project will commence again.
TS1031	Long Term Corridor Protection	Growth	Transportation Services	500,000	500,262	-262	Q4 2023	Annual program - various studies

Appendix B - Summary of 2018 Life-To-Date Capital Budgets Having No Future Budget Requests

Project	Project Description	Classification	Service Program	2018 LTD Budget	Committed	Uncommitted	Expected Completion Date	Explanation
TS1038	Transportation Development	Growth	Transportation Services	250,000	255,017	-5,017	Q3 2022	2019 Development Charges work complete PO was closed recently. Project Manager unsure if there is additional close out work remaining, more may be known by the 2022 MY Monitoring Report.
TS1039	Transportation Master Plan	Growth	Transportation Services	100,000	0	100,000	Q4 2024	TMP Study being initiated.
TS1041	Transportation Impact Studies	Growth	Transportation Services	300,000	149,444	150,556	Q4 2023	Annual program, project needs to be left open to fund potential future impact studies that may be required.
TS1135	Dundas Flexible Street	Service Improvement	Transportation Services	30,053,669	28,522,145	1,531,524	Q4 2022	Construction is complete and we are dealing with some outstanding deficiencies with the contractor.
TS126417	Rural Intersection	Growth	Transportation Services	508,470	171,211	337,259	Q4 2022	Annual Program - Intersections - Further investigation into the need for this funding will inform the 2022 MY Monitoring process. Project might be able to be closed at that time.
TS1346	Corporate Asset Management Development	Life Cycle Renewal	Corporate, Operational and Council Services	1,863,895	850,256	1,013,639	2025	The CAM project includes a total of seven (7) work units, a contract was executed for the first six (6) units over the past years. The final work unit number 7 is significant and includes implementation of all five asset management modules across the remaining 9 service areas included in the scope of the CAM project estimated at a cost of approx. \$1 million. Unit 6 restarted on June 2021 and scheduled to be completed by Q4 2022 while the final unit 7 of the project is scheduled to start by 2023 and completion date by 2025 to align with the new regulation (O.Reg 588/17) due date.
TS1350	Corporate Asset Management Software	Life Cycle Renewal	Corporate, Operational and Council Services	360,000	156,336	203,664	Q4 2024	Phased implementation of Assetic software is well underway for transportation and Park & Recreation services. This will be followed by full implementation across the City providing CAM the ability to optimize the City Capital budget across all the service areas. The most recent example of the use of Assetic's system was in the City's 2019 Asset Management Plan & 2021 CAM plan annual update. The CAM projected long term condition profiles to optimize service level outcomes and capital expenditures. Assetic's decision making module (Predictor) was used for the City's Core Assets (Water, Wastewater, and Transportation), the majority of Facilities (Recreation and Corporate Facilities) and other service areas such as Fleet and Fire Department.
TS1371	Road Class Oversizing	Growth	Transportation Services	500,000	67,554	432,446	Q4 2022	Project done, funds can be released when DC claims have been submitted.
TS1475-2	Fanshawe Road East Widening Phase 2	Growth	Transportation Services	13,360,000	13,126,616	233,384	Q2 2022	Project is complete but cannot be closed until holdback has been released.
TS1484	Sarnia Road Widening	Growth	Transportation Services	10,209,820	10,199,837	9,983	Q2 2022	Project is complete but cannot be closed until holdback has been released.
TS1487	Wonderland Road Two Land Upgrade	Growth	Transportation Services	10,395,000	9,234,940	1,160,060	Q2 2022	Minor deficiencies and settlement work.

Appendix B - Summary of 2018 Life-To-Date Capital Budgets Having No Future Budget Requests

Project	Project Description	Classification	Service Program	2018 LTD Budget	Committed	Uncommitted	Expected Completion Date	Explanation
TS1523-1	Bradley Avenue Extension Phase 1	Growth	Transportation Services	12,264,375	7,608,293	4,656,082	Q4 2023	Active legal issues ongoing. Current uncommitted balance should remain as legal issues are expected to require additional funds.
TS1633	Advanced Land Acquisition	Growth	Transportation Services	1,640,000	56,090	1,583,910	Q4 2022	To be used for future land purchases associated with the DC study.
TS1651	Minor Roadworks - Channelization	Growth	Transportation Services	3,477,525	3,135,454	342,071	Q4 2022	Funds will be used for additional channelization road works.
TS1652	Minor Roadworks - Miscellaneous Works	Growth	Transportation Services	89,100	8,904	80,196	Q4 2023	Funding for development driven improvements as needed.
TS1653	Minor Roadworks - Sidewalks	Growth	Transportation Services	925,847	464,608	461,239	Q4 2022	Activities continuing into 2022.
TS1654	Minor Roadworks - Streetlights	Growth	Transportation Services	1,767,171	1,091,262	675,909	Q4 2023	Various project over MYB period from 2021 to 2023 - funding will be utilized.
TS1655	Minor Roadworks - Traffic Signals	Growth	Transportation Services	1,546,880	544,429	1,002,451	Q4 2023	Various project over MYB period from 2021 to 2023 - funding will be utilized.
TS1656	Minor Roadworks - Roundabouts	Growth	Transportation Services	450,000	416,831	33,169	Q4 2022	Warranty extends into late 2022.
TS173918	Cycling Facilities	Growth	Transportation Services	642,800	518,605	124,195	Q4 2022	Project to remain open to fund future cycling growth projects.
TS1766	Bradley Avenue Extension	Life Cycle Renewal	Transportation Services	500,000	518,317	-18,317	Q4 2023	Active legal issues ongoing. Maintain POs.
TS2170	Bradley Avenue From Old Victoria	Growth	Transportation Services	2,350,000	805,058	1,544,942	2025	Possible work to cover Development Charges roadworks associated with a future Innovation Park Phase 5 on Bradley Ave.
TS4165	Urban Intersection	Growth	Transportation Services	1,616,000	1,578,072	37,928	Q4 2023	Additional construction scheduled for 2021/22.
TS4209	Improved Parking Technology	Service Improvement	Transportation Services	300,000	307,874	-7,874	Q4 2022	Delay due to Covid 19 - Management Re-evaluating priorities.
TS5036	Downtown Transportation Alliance	Service Improvement	Transportation Services	150,000	86,721	63,279	Q4 2022	There is PTIF funding associated with this business unit, keeping open until all PTIF matters are concluded.
TS5037	Bike Parking Infrastructure	Service Improvement	Transportation Services	50,000	53,754	-3,754	Q4 2022	There is PTIF funding associated with this business unit, keeping open until all PTIF matters are concluded.
TS6025	Bike Share Program	Service Improvement	Transportation Services	822,500	6,278	816,222	Q3 2023	Bikeshare Business Case (Feasibility Study) and e-Scooter is underway. Project will be re-examined after the Feasibility Study is complete. Funding for this project is from TS6020 (or EV6020).

Appendix C – Completed Capital Projects (as of December 31, 2021)

Table 1 - Tax Supported Budget Completed Capital Projects

Project	Classification	Approved Budget	Actual	Surplus / (Deficit)	Comments (For Variance Greater Than \$50,000)	Tax Supported Capital Levy	Tax Supported Debt	Tax Supported Reserve Fund	Non-Tax Supported Reserve Fund	Non-Tax Supported Debt	Non-Tax Supported Other
CS184120 Museum London Repairs	Lifecycle Renewal	240,362	240,362	0							
CS618620 Centennial Hall Upgrades	Lifecycle Renewal	2,559	2,559	0							
FS115220 Emergency Fire Vehicle	Lifecycle Renewal	52,000	51,637	363				363			
GG1053 Archaeological Study on City & WFA Owned Lands	Service Improvement	100,000	77,463	22,537		22,537					
GG154820 Normal School Maintenance	Lifecycle Renewal	15,851	15,851	0							
GG1670 Public Art Restoration	Lifecycle Renewal	252,875	252,875	0							
IT301020B Amanda Upgrade	Lifecycle Renewal	7,510	7,510	0							
IT3010A QRadar Siem Appliance Upgrade	Lifecycle Renewal	932,922	932,922	0							
IT301820B POA Virtual Courts Security	Lifecycle Renewal	8,487	8,487	0							
IT301821A Cyber Ark Upgrade	Lifecycle Renewal	58,962	58,962	0							
IT3022A Call Detail Recording Software	Lifecycle Renewal	26,025	26,025	0							
IT302521A Storage Area Network (SAN) Hardware Replacement	Lifecycle Renewal	3,642	3,642	0							
ME201802 Vehicle and Equipment Replacement - Non-TCA	Lifecycle Renewal	64,003	64,003	0							
MU104421 Bus Purchase Replacement	Lifecycle Renewal	10,081,000	10,081,000	0							
PD232419 Municipally Owned Heritage Buildings	Lifecycle Renewal	405,746	405,746	0							
PK102320C Kiwanis Park - Playground, Tree Planting and Signage	Lifecycle Renewal	1,002	1,002	0							
PK102320E Tennis and Pickleball Court Upgrades	Lifecycle Renewal	5,361	5,361	0							
PK102320F Elsie Perrin Williams Estate Lighting	Lifecycle Renewal	20,000	20,000	0							
PK103319A OVHL New District Park	Growth	83,465	83,465	0							
PK103319C Southwest District Park	Growth	232,458	232,458	0							
PK204319B Corlon Sunninglea Major Open Space	Growth	174,530	174,530	0							
PK204319D Marsman Stoney Creek	Growth	22,054	22,054	0							
PK213520A Kiwanis Park Natural Playground	Lifecycle Renewal	43,675	43,675	0							
PK275520 Woodland Property Acquisition	Service Improvement	408,284	408,284	0							
PP115218 Emergency Fire Vehicle	Lifecycle Renewal	731,076	731,076	0							
RC220118 Recreation Facilities	Lifecycle Renewal	3,147,335	3,147,335	0							
RC2602 Farquharson Arena	Service Improvement	2,311,088	0	2,311,088	Facility contract extended for 10 years, funding need to be re-evaluated and future request submitted if needed.	2,311,088					
RC274917 Park Facilities Major Upgrades	Lifecycle Renewal	173,291	173,291	0							
SW601416 W12A Ancillary	Lifecycle Renewal	147,384	147,384	0							
SW601417 W12A Ancillary	Lifecycle Renewal	393,846	393,846	0							
SW601418 W12A Ancillary	Lifecycle Renewal	57,310	57,310	0							
TS1050 Additional Street Sweeper	Service Improvement	215,307	218,448	-3,141		-3,141					
TS1215 Blackfriars Bridge	Lifecycle Renewal	2,700,000	2,699,713	287		287					
TS1325 Veterans Memorial South Extension	Service Improvement	1,148,811	1,157,168	-8,357				-8,357			

Appendix C – Completed Capital Projects (as of December 31, 2021)

Table 1 - Tax Supported Budget Completed Capital Projects

Project	Classification	Approved Budget	Actual	Surplus / (Deficit)	Comments (For Variance Greater Than \$50,000)	Tax Supported Capital Levy	Tax Supported Debt	Tax Supported Reserve Fund	Non-Tax Supported Reserve Fund	Non-Tax Supported Debt	Non-Tax Supported Other
TS1349-2 Sarnia Rd Improvements Hyde Park to Wonderland Rd	Growth	7,910,000	6,735,680	1,174,320	Variance due to less property acquisition required than anticipated and favourable tendering.		200,243		974,077		
TS1477-2 Hyde Park Rd Widening - PH 2 CP Rail Crossing to Fanshawe	Growth	15,575,802	14,267,698	1,308,104	Variance due to favourable tendering and actual costs lower than tender.		146,215		1,161,889		
TS1489 Western Widening Platts Lane to Oxford	Growth	27,792,018	23,228,018	4,564,000	CPR work and construction costs lower than anticipated. Oxford/Wharncliffe intersection scope not undertaken due to future transit considerations . "Non-Tax Supported Other" being released represents the unneeded portion of CPR's contribution to the project.		730,492			3,572,694	260,814
TS301417 Road Network Improvements (Local and Rural)	Lifecycle Renewal	5,660,032	5,660,032	0							
TS331021 Road Surface Treatment	Lifecycle Renewal	514,334	514,334	0							
TS618619 Centennial Hall Upgrades	Lifecycle Renewal	68,774	68,774	0							
TS621720 Facility Energy Management	Lifecycle Renewal	87,407	87,407	0							
UF123520 Street Tree Planting	Lifecycle Renewal	411,000	411,000	0							
UF123521 Street Tree Planting	Lifecycle Renewal	411,000	413,128	-2,128		-2,128					
UF276821 Woodland Features	Lifecycle Renewal	50,000	50,000	0							
Total		82,748,588	73,381,515	9,367,073		2,328,643	1,076,950	-7,994	2,135,966	3,572,694	260,814

Appendix C – Completed Capital Projects (as of December 31, 2021)

Table 2 - Wastewater and Treatment Budget Completed Capital Projects

Project	Classification	Approved Budget	Actual	Surplus / (Deficit)	Comments (For Variance Greater Than \$50,000)	Rate Supported Capital Levy	Rate Supported Debt	Rate Supported Reserve Fund	Non-Rate Supported Reserve Fund	Non-Rate Supported Debt	Non-Rate Supported Other
ES182520 Sewer Video Inspection	Lifecycle Renewal	593,367	593,367	0							
ES2331 Sewer Separation Program Acceleration CWWF	Service Improvement	10,496,281	10,060,468	435,813	Variance due to favourable construction outcomes and release of contingency.			49,553			386,260
ES2464-15 Combined Sewer Separation Replacement	Lifecycle Renewal	1,796,124	1,796,124	0							
ES246417 Combined Sewer Separation	Lifecycle Renewal	5,349,667	5,349,667	0							
ES304018 Minor Surface Flooding	Service Improvement	506,596	506,596	0							
ES304019 Minor Surface Flooding	Service Improvement	168,505	168,505	0							
ES515019 Pumping Station Improvements	Lifecycle Renewal	546,195	546,195	0							
ES5432 Treatment Plants Technology Upgrades (SCADA and Security) CWWF	Lifecycle Renewal	1,500,000	1,507,400	-7,400				-7,400			
Total		20,956,735	20,528,322	428,413		0	0	42,153	0	0	386,260

Appendix C – Completed Capital Projects (as of December 31, 2021)

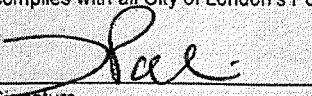
Table 3 - Water Budget Completed Capital Projects

Project	Classification	Approved Budget	Actual	Surplus / (Deficit)	Comments (For Variance Greater Than \$50,000)	Rate Supported Capital Levy	Rate Supported Debt	Rate Supported Reserve Fund	Non-Rate Supported Reserve Fund	Non-Rate Supported Debt	Non-Rate Supported Other
EW162720 Residential Meter Replacement	Lifecycle Renewal	1,200,000	104,203	1,095,797	Funding not required as meters in reserve were utilized in place of a tender call in 2020.			1,095,797			
EW2310 Western Road Watermain Replacement Oxford St to Sarnia Rd	Growth	2,079,419	1,691,599	387,820	Variance due to change of scope.			349,027	38,793		
EW3537 Dundas Redevelopment	Lifecycle Renewal	2,088,069	2,088,071	-2				-2			
EW3551 Hyde Park- Sarnia Road High Level Watermain - Phase II	Growth	2,068,660	1,678,872	389,788	Variance due to favourable pricing at the time of tender due to competitive bid environment.				389,788		
EW3624 Burbook Watermain Upgrade	Lifecycle Renewal	4,700,000	4,335,605	364,395	Variance due to competitive tender pricing and unspent contingency.			364,395			
EW3743 Watermain Extensions	Service Improvement	1,178,859	1,178,859	0							
EW3765-15 Main Replacement Engineering	Lifecycle Renewal	6,572,992	6,537,298	35,694				35,694			
EW376517 Water Infrastructure Lifecycle Renewal	Lifecycle Renewal	8,815,794	8,815,794	0							
EW378716 Main Replacement with Major Roadworks	Lifecycle Renewal	3,417,076	3,417,076	0							
Total		32,120,869	29,847,377	2,273,492		0	0	1,844,911	428,581	0	0

Proclamation Request Form

Requests for the issuance of proclamations are governed by Council Policy (excerpted below). Requests must be received at least six (6) weeks in advance of the requested issuance date and may be emailed to the City Clerk at ClerksApprovalRequests@london.ca or mailed to City Hall, P.O. Box 5035 LONDON, ON, N6A 4L9.

Request details

Name of Organization	APRAXIA KIDS
Date Proclamation Required	MAY 14, 2022
Proclamation Name	APRAXIA AWARENESS DAY 2022
Proclamation Type (day, week or month)	MAY 14
Category (public awareness campaigns), (charitable fundraising campaigns), (arts and cultural celebrations)	PUBLIC AWARENESS / ADVOCACY
Requester Name	TIFFANY PAOLIN
Requester Telephone Number	[REDACTED]
Requester Email Address	[REDACTED]
Requester Address	London, ON N6M 1M3
Provide details of your Organization's Connection to London	Community members living with or supporting individuals with Apraxia
Required Supporting Documents	<ul style="list-style-type: none"> • Detail information on the Organization • Detail information on the Event • Confirmation of authorization from the Organization to submit the request
<p>The undersigned confirms that I am the Official Representative of the Organization requesting the Proclamation and that by signing this Application, I acknowledge and agree that my organization complies with all City of London's Policies and By-laws.</p>	
 Signature	March 25, 2022 Date
<p>NOTICE OF COLLECTION OF PERSONAL INFORMATION</p> <p>Personal information collected on this form is collected under the authority of the <i>Municipal Act, 2001, S.O. 2001, c. 25</i> and may also be used for purposes related to the Issuance of Proclamations Policy and Proclamation Request Form. Questions about this collection should be addressed to the City Clerk, 3rd floor, City Hall, 300 Dufferin Ave., London, ON N6A 4L9. Tel: 519-661-2489, ext. 4937.</p>	

Thursday, March 24th, 2022

Dear Mayor Ed Holder,

I am writing to respectfully request that you proclaim May 14th as Apraxia Awareness Day in London, ON.

Childhood apraxia of speech (CAS) is a very misunderstood and very challenging speech disorder that affects nearly 1-in-1,000 children. Without intensive and appropriate speech therapy, children with CAS will not learn to speak.

Going into its seventh year internationally, Apraxia Awareness Day aims to unite these children and their friends and family with community members to be an unstoppable, united force advocating and raising awareness about CAS on May 14th.

Children with CAS, their families and the Speech Language Pathologists working with them all need your help. By issuing this proclamation you will not only be showing that you support all of your constituents, but you will also help raise awareness for the most severe speech disorder.

I am a volunteer with Apraxia Kids, the leading non-profit dedicated to CAS and I would be happy to share more about CAS with you. Please feel free to contact me with any questions and to confirm that you will proclaim May 14th as Apraxia Awareness Day here in London, ON.

We hope you will issue a proclamation to help us further the cause of raising awareness so we can better advocate for these children on their journey of learning to use their own voice. For your convenience, a sample proclamation is attached.

With warmest regards,

Tiffany Paolin (Mother of an Apraxia Warrior in London!) for:

Michelle Adach
Illumination & Proclamation Coordinator
Apraxia Kids Canada
canadianapraxiaawareness@gmail.com
416-845-8110



ABOUT APRAXIA KIDS

Apraxia Kids is the leading non-profit that strengthens the support systems in the lives of children with apraxia of speech. Since our inception in 2000, Apraxia Kids has provided support to tens of thousands of families and professionals.

OUR VISION

A world where every child with apraxia of speech reaches their highest communication potential through accurate diagnosis and appropriate timely treatment. Every child deserves a voice

OUR MISSION

Apraxia Kids is the leading non-profit that strengthens the support systems in the lives of children with apraxia of speech by educating professionals and families; facilitating community engagement and outreach; and investing in the future through advocacy and research.

OUR IMPACT

Apraxia Kids is the leading organization in apraxia education and support for both families and speech-language professionals worldwide. We need to work across all regions to build awareness of our organization so that every family impacted by childhood apraxia of speech is supported.

MAY IS APRAXIA AWARENESS MONTH!

If you've been looking for an opportunity to raise awareness of childhood apraxia of speech in your community, here is your chance! File a proclamation for your state, county, or city!

A proclamation is a public or official announcement issued by your local government. 2022 marks the 10 year anniversary of the first proclamation that declared May 14th Apraxia Awareness Day. You can help us celebrate 10 years of Apraxia Awareness Day by filing a proclamation today!

2022 SAMPLE PROCLAMATION FOR APRAXIA AWARENESS DAY

WHEREAS, childhood apraxia of speech is a challenging speech disorder that affects nearly 1-in-1,000 children.

WHEREAS, children with childhood apraxia of speech will not learn to speak without frequent, intensive and appropriate speech therapy.

WHEREAS, a lack of appropriate speech therapy intervention may impact not only communication but also individual outcomes in education, independence, mental wellness, and employment.

WHEREAS, public awareness about childhood apraxia of speech in [MUNICIPALITY] is essential for families of children with childhood apraxia of speech and the professionals who support them to best advocate for needed services for children learning to use their own voice.

WHEREAS, our highest respect goes to children with childhood apraxia of speech and to their families for their effort, determination and resilience in the face of obstacles.


THEREFORE, I, [NAME], [TITLE], do hereby proclaim May 14th, 2022 as Apraxia Awareness Day in [MUNICIPALITY].

Apraxia Kids is the leading nonprofit that strengthens the support systems in the lives of children with apraxia of speech. Please visit www.apraxia-kids.org for more information.

Proclamation Request Form

Requests for the issuance of proclamations are governed by Council Policy (excerpted below). Requests must be received at least six (6) weeks in advance of the requested issuance date and may be emailed to the City Clerk at ClerksApprovalRequests@london.ca or mailed to City Hall, P.O. Box 5035 LONDON, ON, N6A 4L9.

Request details

Name of Organization Stand With Asians Coalition
Date Proclamation Required May 10, 2022
Proclamation Name Day of Action Against Anti-Asian Racism
Proclamation Type (day, week or month) Day
Category (public awareness campaigns), (charitable fundraising campaigns), (arts and cultural celebrations) Public awareness campaigns
Requester Name Candy Zheng
Requester Telephone Number
Requester Email Address Admin@swacoalition.org
Requester Address SWAC, PMB#559, 105-7655 Edmonds St, Burnaby, BC, V3N0C3
Provide details of your Organization's Connection to London We bring allies together to raise awareness and to combat anti-Asian racism. We must condemn all forms of hate in public spaces as it creates unsafe conditions for members of the Asian, Black, Indigenous, People of Colour, and Racialized Communities. Stand with Asians Coalition is working to unite municipalities across the country in acknowledging the impact of anti-Asian racism towards developing more effective policy initiatives & systemic change to protect all Canadians.
Required Supporting Documents <ul style="list-style-type: none">• Detail information on the Organization• Detail information on the Event• Confirmation of authorization from the Organization to submit the request
The undersigned confirms that I am the Official Representative of the Organization requesting the Proclamation and that by signing this Application, I acknowledge and agree that my organization complies with all City of London's Policies and By-laws Signature  Date Mar 27, 2022
NOTICE OF COLLECTION OF PERSONAL INFORMATION Personal information collected on this form is collected under the authority of the <i>Municipal Act, 2001</i> , <i>S.O. 2001, c. 25</i> and may also be used for purposes related to the Issuance of Proclamations Policy and Proclamation Request Form. Questions about this collection should be addressed to the City Clerk, 3rd floor, City Hall, 300 Dufferin Ave., London, ON N6A 4L9. Tel: 519-661-2489, ext. 4937, email: csauder@london.ca

From: Admin
Sent: Monday, March 28, 2022 11:55 AM
To: Clerk's Approval Requests <ClerksApprovalRequests@london.ca>
Cc: David Sheng
Subject: [EXTERNAL] Proclamation request

Hi,

I am writing today to request your council to proclaim May 10, 2022, as the “**Day of Action Against Anti-Asian Racism**” - a nationwide movement that was initiated by a group of grassroots activists in Burnaby, BC.

[Stand With Asians Coalition \(SWAC\)](#) is a Canadian registered non-profit organization and a community of people in Canada who are concerned about the surge of anti-Asian racism in our cities. According to Statistics Canada Police-reported hate crimes against East and South East Asians has increased 301% in 2020*

Stand With Asians Coalition brings allies together to raise awareness and to combat anti-Asian racism. We must condemn all forms of hate in public spaces as it creates unsafe conditions for members of the Asian, Black, Indigenous, People of Colour, and Racialized Communities.

SWAC is organizing a virtual [National Day of Action Against Anti-Asian Racism E Rally](#) on Zoom on May 10, 2022 at 5 PM PT/ 8 PM ET. More details will follow.

I am writing to request your council to make a city-wide proclamation by March 31, 2022 to support this important initiative. Please see attached application form, a sample wording of the proclamation and a one-pager about our organization.

City of Vancouver has issued their 2022 proclamation (see attached)

City of Ottawa and City of Toronto issued in 2021 as well and we will be receiving their proclamations for this year in a week or two.(see attached)

After the release of your proclamation, we ask that you kindly email an electronic copy to admin@swacoalition.org so that we can post it on social media. Should you have any questions about this request, please contact me at admin@swacoalition.org. Thank you for your consideration of this matter.

**<https://www150.statcan.gc.ca/n1/pub/85-002-x/2021001/article/00013-eng.htm>*

Police-reported crime statistics in Canada, 2020

Police-reported hate crime during the COVID-19 pandemic

Candy Zheng

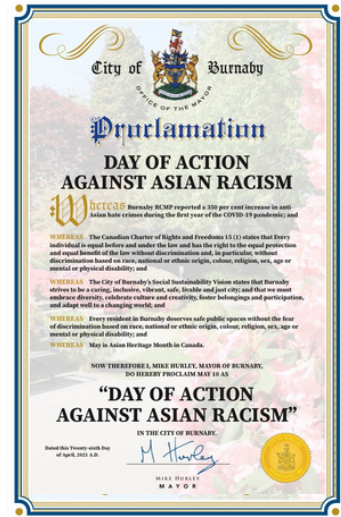
Member of Stand with Asians Coalition

STAND WITH ASIANS COALITION



What is the Stand with Asians Coalition (SWAC)?

Stand with Asians Coalition (SWAC) is a grassroots movement with the goal of raising the awareness of the rise of anti-Asian racism and hate crimes. SWAC is centered around a Facebook group of more than 2500 members. SWAC secured a City of Burnaby Proclamation to declare May 10, 2021 as the National Day of Action Against Anti-Asian Racism. The same proclamation was made by over 40 cities across Canada, impacting and representing nearly 9 million Canadians.



Since proclaiming May 10 as the National Day of Action Against Anti-Asian Racism in 2021, SWAC has helped organize anti-racism solidarity rallies in Richmond and Surrey. After the horrific discovery of the 215 First Nations Children's remains in Kamloops in June 2021, SWAC partnered with the City of Burnaby and set up a shoe memorial in Metrotown Library to commemorate the victims and individuals who were impacted by Canada's residential school system, both directly and through intergenerational distress.



SWAC's Plans for 2022

SWAC aims to unite municipalities across the country in proclaiming May 10, 2022, as the National Day of Action Against Anti-Asian Racism. In addition, SWAC plans to host events (socially distanced in-person, or via Zoom depending on COVID-19 regulations) throughout the year. Information on future events can be found at swacoalition.org or our Facebook page.

Join Us

We are always looking for help and support at SWAC. You can support us simply by joining our Facebook group to stay updated on our upcoming events, or by volunteering to be a proclamation ambassador for your community.

WHEREAS, The Canadian Charter of Rights and Freedoms gives everyone equal rights “without discrimination and, in particular without discrimination based on race, national or ethnic origin, colour, religion, sex, age or mental or physical disability”

AND WHEREAS, in 21st Century Canadian society, racism and acts of hatred have no place in any of our provinces, territories, regions, towns and cities and Canadians must come together to call all acts of racism and hatred; yet there has been a dramatic surge in incidents of racism across Canada, particularly instances of anti-Asian racism across Canada*

AND WHEREAS, According to Statistics Canada Police-reported hate crimes against East and South East Asians has increased 301% in 2020*

AND WHEREAS, **Stand With Asians Coalition** (SWAC) brings allies together, across our country to raise awareness and to combat anti-Asian racism by calling out racism where it occurs each and every time,

AND WHEREAS, aiming to maintain our values as inclusive and racially diverse Canadians, we support the Stand With Asians Coalition to build a stronger, more inclusive society where everyone can feel safe, happy and healthy;

We therefore join SWAC to declare May 10, 2022, to be Day of Action Against Anti-Asian Racism

*<https://www150.statcan.gc.ca/n1/pub/85-002-x/2021001/article/00013-eng.htm>

Police-reported crime statistics in Canada, 2020

Police-reported hate crime during the COVID-19 pandemic



Office of the Mayor
CITY OF VANCOUVER
BRITISH COLUMBIA

Proclamation

"DAY OF ACTION AGAINST ANTI-ASIAN RACISM"

WHEREAS The Canadian Charter of Rights and Freedoms gives everyone equal rights "without discrimination and, in particular without discrimination based on race, national or ethnic origin, colour, religion, sex, age or mental or physical disability";

AND WHEREAS In 21st Century Canadian society, racism and acts of hatred have no place in any of our provinces, territories, regions, towns and cities and Canadians must come together to call all acts of racism and hatred; yet there has been a dramatic surge in incidents of racism across Canada, particularly instances of anti-Asian racism across Canada;

AND WHEREAS According to Statistics Canada Police-reported hate crimes against East and South East Asians has increased 301% in 2020;

AND WHEREAS Stand With Asians Coalition (SWAC) brings allies together, across our country to raise awareness and to combat anti-Asian racism by calling out racism where it occurs each and every time;

AND WHEREAS Aiming to maintain our values as inclusive and racially diverse Canadians, we support the Stand With Asians Coalition to build a stronger, more inclusive society where everyone can feel safe, happy and healthy;

NOW, THEREFORE, I, Kennedy Stewart, Mayor of the City of Vancouver, DO HEREBY PROCLAIM May 10th, 2022 as

"DAY OF ACTION AGAINST ANTI-ASIAN RACISM"

in the City of Vancouver.

Kennedy Stewart
MAYOR





**DAY OF ACTION AGAINST
ANTI-ASIAN RACISM**

May 10th, 2021

WHEREAS, anti-Asian racism and hatred have always existed and become heightened and weaponized within cities around the world during times of crisis; and

WHEREAS, anti-Asian hate crimes in Ottawa have increased 600% between 2019 and 2020 with most cases going unreported; and

WHEREAS, intimidation, threats, harassment, and assaults against Asian residents create a culture of fear and violence in Ottawa; and

WHEREAS, Asian residents of Ottawa deserve to be safe and welcome in the city they call home; and

WHEREAS, the City of Ottawa recognizes the responsibility of all community members in creating a safe, inclusive, and welcoming city by acknowledging and confronting racism when and where it occurs; and

WHEREAS, the City of Ottawa is committed to preventing, countering, and mitigating hatred and stands in solidarity against the racism experienced by its Asian residents; and

WHEREAS, the City of Ottawa condemns all forms of racism and is working to increase public awareness of racism and to provide tools for anti-racism education;

THEREFORE, I, Jim Watson, Mayor of the City of Ottawa, do hereby proclaim **May 10th, 2021 a Day of Action Against Anti-Asian Racism** in Ottawa.

**JOURNÉE D'ACTION CONTRE
LE RACISME ANTI-ASIATIQUE**

Le 10 mai 2021

ATTENDU QUE le racisme et la haine à l'endroit des Asiatiques existent depuis toujours et que ces sentiments sont exacerbés et instrumentalisés dans les villes du monde entier en période de crise; et

ATTENDU QUE le nombre de crimes haineux à l'encontre des Asiatiques à Ottawa a augmenté de 600 % entre 2019 et 2020, la plupart des cas n'ayant pas été signalés; et

ATTENDU QUE l'intimidation, les menaces, le harcèlement et les agressions ciblant des résidents asiatiques créent une culture de la peur et de la violence à Ottawa; et

ATTENDU QUE les résidents asiatiques d'Ottawa méritent d'être en sécurité et de se sentir chez eux dans la ville qu'ils considèrent comme la leur; et

ATTENDU QUE la Ville d'Ottawa tient à souligner que tous les membres de la collectivité ont un rôle à jouer dans la création d'une ville sécuritaire, inclusive et accueillante en reconnaissant le racisme et en s'y attaquant à l'endroit et au moment où ils en sont témoins; et

ATTENDU QUE la Ville d'Ottawa est bien résolue à prévenir, à combattre et à réduire la haine, qu'elle ne cédera rien et demeurera solidaire des résidents asiatiques victimes de racisme; et

ATTENDU QUE la Ville d'Ottawa condamne toute forme de racisme et s'attache à sensibiliser le public au racisme et à fournir des outils pour l'éducation contre le racisme;

PAR CONSÉQUENT, je, Jim Watson, maire de la Ville d'Ottawa, proclame par la présente **le 10 mai 2021 Journée d'action contre le racisme anti-asiatique** à Ottawa.

**Jim Watson
Mayor / Maire**



Proclamation

Day of Action Against Anti-Asian Racism

May 10, 2021

WHEREAS this day is dedicated to recognizing Toronto's Asian community and raising awareness of the racism being experienced by Asian-Canadians.

Over the past year, we have seen an increase of racism and violence against Asian communities and residents in our city. Together, we must speak out and take a firm stand against any form of racism and discrimination that our residents experience.

Our Asian community is made up of valued residents who should always feel safe in our city. The City of Toronto will continue its work to address and end anti-Asian racism, and to empower individuals and communities to stand up against hatred, intolerance and discrimination.

Toronto City Council has condemned recent anti-Asian racism and restated its commitment to being proactive in preventing such acts to ensure an inclusive and welcoming city for all Toronto residents.

The City of Toronto acknowledges the valued contributions that Toronto's diverse heritage makes to strengthen our society and contribute to our city's motto "*Diversity Our Strength*". Diversity strengthens us socially, politically, culturally and economically. Toronto has become a model city where all nationalities and ethnicities are respected and accepted.

NOW THEREFORE, I, Mayor John Tory, on behalf of Toronto City Council, do hereby proclaim **May 10, 2021 as "Day of Action Against Anti-Asian Racism"** in the City of Toronto.




John Tory
Mayor of Toronto



Proclamation Request Form

Requests for the issuance of proclamations are governed by Council Policy (excerpted below). Requests must be received at least six (6) weeks in advance of the requested issuance date and may be emailed to the City Clerk at ClerksApprovalRequests@london.ca or mailed to City Hall, P.O. Box 5035 LONDON, ON, N6A 4L9.

Request details

Name of Organization Forest City Film Festival
Date Proclamation Required October 16 to 23
Proclamation Name Southwestern Ontario Film Week
Proclamation Type (day), (week), (month) week
Category (public awareness campaigns), (charitable fundraising campaigns), (arts and cultural celebrations) Arts and Cultural Celebrations
Requester Name Dorothy Downs
Requester Telephone Number
Requester Email Address
Requester Address
Required Supporting Documents <ul style="list-style-type: none"> Detail information on the Organization Detail information on the Event Confirmation of authorization from the Organization to submit the request
The undersigned confirms that I am the Official Representative of the Organization requesting the Proclamation and that by signing this Application, I acknowledge and agree that my organization complies with all City of London's Policies and By-laws. <div style="display: flex; justify-content: space-between; margin-top: 20px;"> <div style="text-align: center;">  _____ Signature </div> <div style="text-align: center;"> March 21, 2022 _____ Date </div> </div>
NOTICE OF COLLECTION OF PERSONAL INFORMATION Personal information collected on this form is collected under the authority of the <i>Municipal Act, 2001, S.O. 2001, c. 25</i> and may also be used for purposes related to the Issuance of Proclamations Policy and Proclamation Request Form. Questions about this collection should be addressed to the City Clerk, 3rd floor, City Hall, 300 Dufferin Ave., London, ON N6A 4L9. Tel: 519-661-2489, ext. 4937,

Hello,

Please find attached the proclamation request for October 16-23, 2022 for Southwestern Ontario Film Week. Also attached is our festival report from 2022 giving you an idea of how our event went last year.

We feel that this proclamation will be a benefit to the region both from an economic and artistic standpoint.

Please tell me if there is a deadline and format for providing the information. I've included some here in case this is helpful but I am happy to provide this in a PDF too if that would be better for you.

EVENT BACKGROUND INFORMATION

London Ontario's Forest City Film Festival (FCFF) celebrates the art of cinema through a regional lens with a focus on national and global films and filmmakers connected to Southwestern Ontario. We honour successes, showcase new, compelling artists and inspire future ones.

FCFF is a charitable organization dedicated to celebrating and advancing the art of film and regional filmmakers. Film tells our stories, builds community and boosts awareness of the talent London has to offer the industry and community, and inspires future filmmakers. This region has been overlooked by the industry, and our festival is determined to bring the voice to the national cinematic conversation.

Forest City Film Festival's goals are to:

- Build Pride in Regional Audiences
By honoring successes in the film industry and showing excellent films connected to the region.
- Build Capacity of Film Industry in Region
Through the Ontario Screen Creatives Conference we offer educational and networking opportunities with the larger industry.
- Inspire Future Filmmakers
By working through the Forest City Youth Film Festival we will provide education, inspiration and opportunity to the youth of Southwestern Ontario.

We exist to:

- Give access to London audiences to see and celebrate the creative talented people who have been influenced by our region and express themselves through film.
- Encourage growth in the film industry in the area by giving opportunities to regional film talent to screen their films for their people and by giving them exceptional professional development opportunities.
- Put people with similar purpose together to help make good things happen in film.
- To help bridge gaps in communities and help encourage distinct voices in the industry to develop our connections to diverse communities and experiences of our region.
- Make the film festival experience memorable and special for both the filmmaker and audience.

Brief History of FCFF

The Forest City Film Festival has been focused on showcasing films with a connection to London since 2015. Over the course of our five festivals, FCFF has been able to triple in size and impact. This growth includes greater inclusion of local filmmakers through an increase in film viewings, the expansion of the festival's length and capacity to include

more viewers, as well as a development of industry support through workshops, competitions and networking.

In 2020 and 2021, the festival prioritized accessibility. As COVID-19 proved to be a challenging year for events, FCFF adapted to ensure the festival could continue to exist in our greatest capacity. This required an online presence through live-streamed screenings, Q and A's, and access to films at viewers' discretion.

Forest City Film Festival has been able to hit a number of milestones in just six years thanks to our rapid growth. These milestones include the additions of a Flashback Friday screenings to focus on iconic films connected to our region, Music Video screenings to highlight the connections between the film and music industry, the new and growing Ontario Screen Creator's Conference helping to bring the industry to London, the Youth Film Festival to celebrate and nurture the creative talents of highschool aged kids, Indigenous programming to honour and learn about Indigenous cultures of our region and beyond. FCFF has grown from a 3-day event to 14 days, with 24 films in our first year, to 95 films in our last year, and the audience has grown from 1,200 to 6,000 in our sixth year.

We are continually working to expand our scope and connection to London. Our audience continues to grow, whether it is filmmakers with connections to the region, individuals from the industry, local film enthusiasts, or Londoner's that want to get involved in the community and experience our local talent. It is clear that London has embraced the film industry, and we have captured the attention of Ontario and will continue to build Ontario. It has been expressed by filmmakers in the past that it is their favourite film festival, and they believe it will be one of Canada's in the future.

Please let me know if there is anything else that you need from me to put in front of the committee or city council.

Thank you
Dorothy Downs

FOREST CITY: FILM FESTIVAL

2021 ANNUAL REPORT



MESSAGE

from the Executive Director



As we began to emerge from the COVID-19 pandemic, the Forest City Film Festival decided to take the plunge and run a full slate of films and programs in-person and virtually over the course of 12 days this year. As a festival, we are so proud to have pushed forward through the challenging times. It was a long, tough haul to put on an event, but we did not give up. As other festivals scaled back or remained fully digital, FCFE was determined to open up and bring our audience back to the theatre. It was a bold act of certainty at an unpredictable time, but it paid off.

Not only did we execute a successful event, but we have seen progress and support for film in our region and industry grow. This year the City of London gave the official proclamation that October 16 - 24 would be known as Southwestern Ontario Film Week, and the new London Film Office threw its support behind the festival. We knew then that FCFE's continued tenacity as a festival was paying off. Between the support of our community and the changes in the world around us, we are eager to see what's next.

I am filled with gratitude for our incredible team of staff and volunteers (totaling nearly 100 people) that made it happen. I feel very happy that we made the decision to move forward despite the hard work and challenges that it entailed. Most of all, I feel excited for what the future holds for this festival.

Thank you to our sponsors who supported us when times were tough. Your community-mindedness has made it possible to continue this great cultural event for our region. Thank you to the intrepid filmmakers who submitted their films, attended industry events, and continue to create.

Thank you to our loyal and growing audience. It made 2021 a year we will never forget.



*Dorothy Downs - Executive Director
Forest City Film Festival*



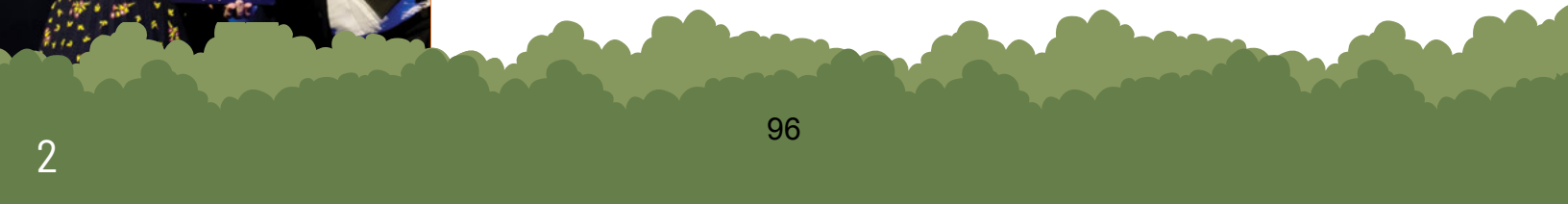
Vision: We are building SWO's film culture by championing and profiling films and filmmakers connected to the region and bringing leaders in the industry to acknowledge and celebrate us.

Mission: London Ontario's Forest City Film Festival celebrates the art of cinema through a regional lens with a focus on national and global films and filmmakers connected to Southwestern Ontario. We honour successes, showcase new, compelling artists and inspire future ones.

We endeavor to be a festival that film lovers want to attend, and filmmakers want to be recognized by.



The Forest City Film Festival (FCFF) is a charitable organization dedicated to celebrating and advancing the art of film in Southwestern Ontario. FCFF has been granted charitable status by the Canada Revenue Agency (#786771891RR001).

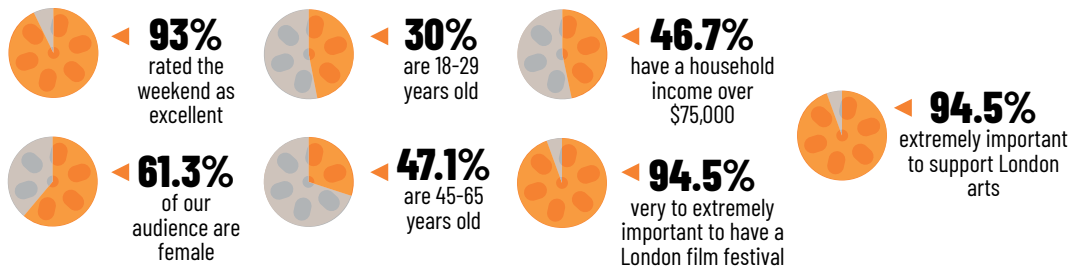




2021 Festival Highlights

2021 has been a year like no other, but the Forest City Film Festival adapted to continue with its sixth uninterrupted festival. FFFF previewed a Behind the Scenes talk with Stratford Ontario's Colm Feore on the Sunday before the festival kicked off, and introduced our Fresh Feature films during preview night, which highlighted first feature films from regional directors. The festival was ready to jump into full swing with the Opening Night feature Trigger Point, an action film starring Colm Feore who joined us for a fascinating Q&A alongside director Brad Turner.

The 6 days of in-person events continued with back-to-back screenings across three venues that featured 92 films all connected to Southwestern Ontario. Every screening had filmmaker Q&As to give our audience a chance to talk to the filmmakers. Throughout the festival week, we also had two fantastic Indigenous programs curated by Oneida Judith Schuyler with great Q&As hosted by Mohawk Janet Rogers. The Youth Film Festival showcased 25 films and 4 pitches of highschool aged filmmakers from 9 boards across the region. Music video night was a spectacular show at 100 Kellogg Lane that had live performances woven into the in-person screening and after-show with live music that brought the house down. Our keen audiences were engaged throughout our films and events, which was illustrated by their questions at Q&A sessions throughout the festival and their votes for the Old Oak Audience Choice Award, which was announced on November 1st. Additionally, the filmmakers had numerous opportunities to learn and network over the course of 3 days and 13 events at the newly rebranded Ontario Screen Creators Conference. The Behind the Scenes series featured Colm Feore, Emma Donoghue and David Shore! The OSCC was a fantastic success despite the impact of COVID on the audience size. The 2021 Forest City Film Festival was an exciting and engaging week of celebrating regionally connected film and filmmakers!



Our Year Six Audience: 6105 attendees!

For the 6 days of in-person events it was thrilling to see our audiences come back to the theatre. Restrictions were lifted days before our event began and our audiences understandably came back with caution this year. Audience members weren't quite ready to shift out their stay-at-home mindset and attend events in-person. Over the 6 days of screenings at the Wolf Performance Hall and TAP, FFFF had 1,065 tickets sold. The following 6 days of digital on-demand had approximately 4,500 views. The OSCC had 540 industry members attend and enjoy the networking and professional development opportunities.



Our Team

Our 9 board members, 10 staff and 80 volunteers worked behind the scenes to support FCFF this year!










Founder and Executive Director: Dorothy Downs

Board Members:

Norman DeBono (Chair)
 Romy Goulem
 Rene Zwinkels
 John Brennan
 Kelly Peckham

Nancy Branscombe
 Megan Fowler
 Mark Vogelsang
 Monica Ulici

2021 STAFF

 Evan Rowell <i>Digital Marketing Manager</i>	 Jackson Adams <i>Admin Assistant</i>	 Nick Scott <i>Youth Film Festival Manager</i>
 Nandita Dutta <i>Marketing and Intern Supervisor</i>	 Julissa Bonilla <i>OSCC Marketing and Event Assistant</i>	 Lydia McClory <i>Event Coordinator and Marketing Assistant</i>
 Derrick Beckford <i>Production Manager</i>	 Chelsea Preston <i>Development Manager</i>	 Carson Haight <i>OSCC Producer</i>

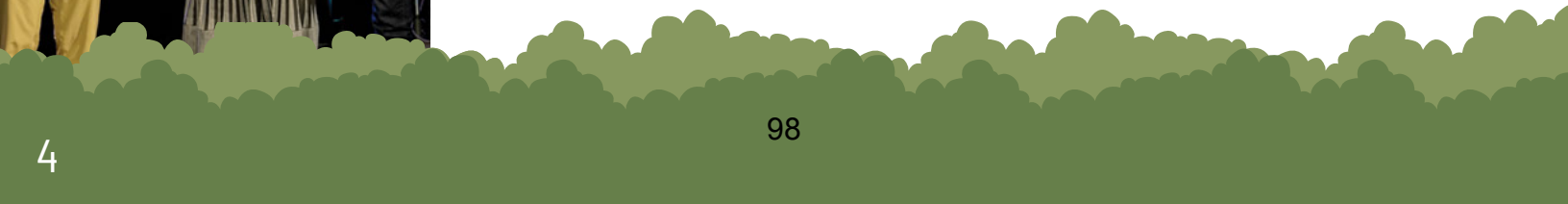
Marketing Interns:

Taylor Westbury, Asleysha Ramasamy, Harsh Patankar, Gallus McIntyre, Iulia Costache, Seoyeon Bae, Craig Meerkamper, Sana Al-Louzi, Dylan Murphy

Assisted by:

Marketing Committee - 6 members
 Production Team - 15 members
 Narrative Selection Committee - 17 members
 Documentary Selection Committee - 17 members
 Music Video Committee - 3 members
 Youth Film Festival Committee - 11 members
 Youth Film Selection Committee - 13 members

Ontario Screen Creators
 Conference Committee - 6 members
 Screenwriting Selection Committee - 6 members
 Film Judging Panels - 11 members
 OSCC Experts - 36 experts
 Tech interns - 12 members





In 2021 we gave our “Industry Sessions” a major rebrand and developed them into the Ontario Screen Creators Conference with the mission to nurture independent filmmakers in Ontario. By creating connections and bringing industry insights to filmmakers in a friendly and accessible way, we are working to be the next logical step in a filmmaker’s career.

ONTARIO SCREEN CREATORS CONFERENCE

Our goals are to:

1. Make London the preferred destination for filmmakers by creating an environment that is friendly, supportive and much more economical than other options.
2. Build strong, collaborative relationships with filmmakers so that they return to the area for their future productions and are eager to participate in OSCC events here as well.
3. Focus on professional development for filmmakers as another way to both push the quality of films being produced here and also to establish ourselves as a community “hub” valued by filmmakers interested in elevating their work and finding success as working professionals.

In 2021:

- 3 Behind the Scenes talks, 5 panels, 3 seminars and 2 networking opportunities
- The largest feature film pitch in Canada with Project Pitch at \$60,000
- Engaged with 24 industry experts representing organizations such as Ontario Creates, Telefilm William F. White International, Canada Media Fund, CHAOS, LEDC and IO Industries.
- In total 15% of our experts were local, 85% came from Toronto, Vancouver and New York and 42% of experts were female
- 540 people participated in our seminars and sessions at the OSCC 2021



Thank you for such a truly wonderful festival experience. I felt so welcomed, so valued, and so heard, and as a young filmmaker who is still developing my voice, the experience was one I will never forget. You are truly making magic happen with FCFF and I’m so happy I got to be a part of it this year.

- Filmmaker

FOREST CITY YOUTH FILM FESTIVAL

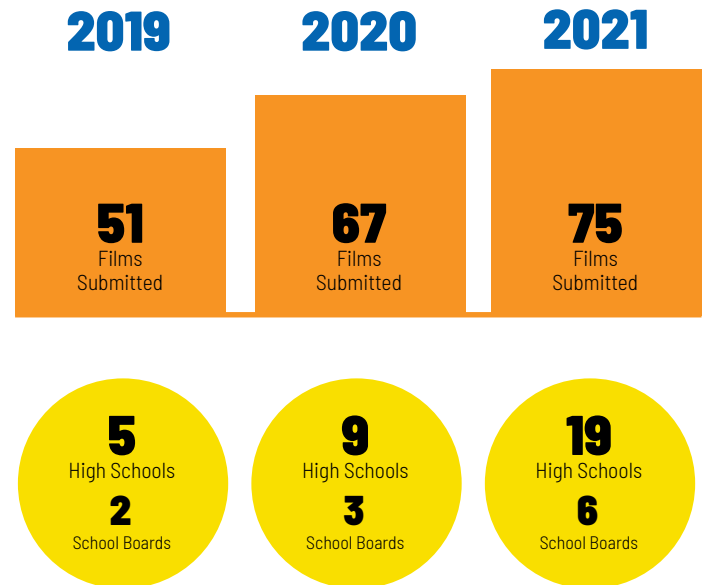
A great place to learn, create and grow, the Forest City Youth Film Festival works to nurture the development of young aspiring filmmakers.

We celebrate, inspire, and promote the future storytellers of Southwestern Ontario in a culminating Fall event. While promoting an exceptional interdisciplinary opportunity, we will help this region to become renowned for our film talent.

One word best describes this year's Forest City Youth Film Festival: growth.

In 2021:

- FCYFF doubled the participation of school boards and high schools across Southwestern Ontario with a total of 19 high schools and 6 school boards.
- The competition received its highest number of submissions since its inception with 75 films from youth.
- Out of the 75 films submitted, there were 29 film finalists in competition that were judged by 7 experts.
- FCYFF held a successful in-person screening & awards show for over 160 filmmakers and fans during a pandemic, which resulted in 165 in-person attendees, and 446 live-stream views on Youtube.
- \$5000 in prize money awarded to youth filmmakers.
- The festival stretched out across the region, with submissions and winners coming from London, Woodstock, Burlington, Renfrew, Kitchener, Cambridge, Oakville, and Owen Sound.
- 10 filmmaking seminars, including our first two in French.



The Festival has provided my son with incredible opportunities for development as a filmmaker. I don't know that he would have even considered a career in film if the Festival did not exist. Being part of a community with a vibrant film festival showed him that possibilities for careers in the arts exist - even right here in London, Ontario. For my son, the realization that all of his areas of artistic interest - visual art, creative writing, music - could be combined in filmmaking was life-changing. His success this year in the FC Youth Film Festival has validated his choice to pursue a degree in filmmaking and a career in the film industry.

- Filmmaker Parent



Economic Impact:

Ontario Climate:

A total of 343 film and television projects were produced in Ontario in 2019. Between them, these 343 Ontario-produced projects contributed \$2.1 billion to the economy, resulting in approximately \$6.3 million production dollars left in Ontario per production. Forest City Film Festival is helping to get London on the map within the film world so that we can start to participate in this vibrant industry that is responsible for 37,000 full-time direct and spin-off jobs across Ontario.

Impact on London:

The presence of the Forest City Film Festival in London for over 6 years has created an environment for film lovers and filmmakers to enjoy and celebrate film in our region. It has also encouraged collaboration, networking and education, which has led to a growing community of filmmakers bringing projects to this city.

The Forest City Film Festival continues to work to push the film industry forward in London. This year, the Ontario Screen Creators Conference exemplified our commitment to expanding educational, networking and support for filmmakers in London. After years of advocating by FCFF, just this year, the London Film office was established with a 3 year commitment of support from the city. After only 6 months, the London Film Office has landed more than \$2 million in film production through 15 film and TV productions.

Kapil Lakhotia, chief executive of the London Economic Development Corp. says "The film office is gaining momentum. These successes validate the importance of creative industries in our economy, It has economic impact. We are developing an industry cluster in our region."



It feels like a big city event. When you look at the sponsor list, you instantly feel like wow, there is community buy-in here. It's refreshing to see!

- Audience Member



MEDIA



The London
Free Press



!★@#
exclaim!



Global
NEWS

ROGERS.

NEWSTALK

1290

C J B K

theGazette

Media:

05/11/2021 - LFP (London Free Press)

Getting to the next level: Film festival offers leg up to screenwriters

06/11/2021 - LFP

Forest City Film Festival seeks to woo filmmakers to London with \$60K prize

06/11/2021 - LFP

Sense of Direction (mention)

08/24/2021 - Playback Magazine

London film festival opens \$60K pitch event nationwide

09/16/202 - CTV

Forest City Film Festival ready to hit the big screen again

09/17/2021 - LFP

Showtime! Forest City Film Festival set to welcome back live audiences

09/19/2021 - CBC London

Meet 2 young London filmmakers competing at the city's film festival

09/24/2021 - Interrobang

Forest City Film Festival returns for in-person screenings

10/05/2021 - Exclaim Magazine

Lido Pimienta, Status/Non-Status, Austra Selected for London's Forest City Film Festival Music Video Showcase

10/19/2021 - 519 Magazine

October is a Busy Month For Southwestern Ontario Filmmakers at FCFE

10/20/2021 - Two Row Times

Indigenous created works featured in Forest City Film Festival, on Now

10/20/2021 - LFP

LFP LIVE: Behind the documentaries at Forest City Film Festival

10/20/2021 - Global News

Forest City Film Festival returns for an in-person feature presentation

10/20/2021 - LFP

Forest City Film Festival shines spotlight on regional Indigenous filmmakers

10/20/2021 - CTV

London Hollywood drops in on first night of FCFE

10/20/2021 - Two Row Times

Upcoming lacrosse documentary featuring Indigenous greats reaches London Film Festival

10/20/2021 - Gameday London

Sport is on the screen at annual film festival

10/22/2021 - Western Gazette

Forest City Film Festival to highlight Indigenous programming

10/22/2021 - LFP

Forest City Film Festival bringing together musicians, filmmakers

10/23/2021 - Global News

Forest City Film Festival brings back 'Music Video' category

10/23/2021 - The Street Journal

Forest City Film Festival Brings Back 'Music Video' Category

10/23/2021 - CBC Windsor

Indigenous folktales come to life with horror short made on Walpole Island

10/25/2021 - LFP

Docudrama about Steven Truscott's Wife Wins big at Forest City Film Festival.

10/26/2021 - CBC

London Meet the Londoner helping musicians of colour make music videos

11/12/2021 - PLAYBACK

Audit wins Canada's largest pitch prize

TV:

05/21/2021 - Whats up London, Rogers TV

Forest City Film Festival is offering screenwriting workshops featuring veteran filmmakers.

06/21/2021 - Whats up London, Rogers TV

The \$60,000 Feature Film Pitch, Forest City Film Festival

09/16/2021 - CTV

Forest City Film Festival returns as hybrid

10/16/2021 - CTV

Forest City Film Festival ready to hit the big screen

10/20/2021 - CTV

Evening news Clip

Radio:

9/15/2021 - 106.9

London's Forest City Film Fes4itl is on

10/17/21 - Newstalk 1290 CJBK

One Dish One Mic & The Forest City Film Festival - Judith Schuyler & Janet Rogers

10/18/21 - CBC

General interview and OSCC

10/22/2021 - CBC

Indigenous films featured at Forest City Film Fest

10/22/21 - AM900

Interview with Evan

10/25/21 - CBC

ISO Project

10/26/2021 - Global News 980 CFPL

Colm Feore and the 2021 Forest City Film Festival

10/22/2021 - CBC

The Gig is Up

10/20/2021 - London's pretty Cool Podcast

Interview with Dorothy

10/19/2021 - CBC

When Shadows Dance at Night

10/22/2021 - Element FM - Moment of Truth w

David Moses

Judith Kanatahawi Schuyler & Janet Rogers

CoolFM

Interview with Gemma (Filmmaker)

Top Follower Locations

- London, Ontario
- Toronto, Ontario
- St. Thomas, Ontario
- Hamilton, Ontario
- Sarnia, Ontario
- Windsor, Ontario
- Vancouver, British Columbia
- Kitchener, Ontario
- Los Angeles, California
- Stratford, Ontario

Online:



3,307 followers

10% growth in followers since 2020



1,678 followers

29% growth in followers since 2020



817 followers

17% growth in followers since 2020



484 followers

142% growth in followers since 2020



269 subscribers

209% growth in followers since 2020



2,451 subscribers

32% growth in subscribers since 2020

Combined Impressions:

1,093,446



Film Information

Film Facts:

- 92 Outstanding Films
- 31 Short Films
- 15 Feature Length Films
- 21 Documentaries
- 6 Animations
- 15 Music Videos
- 19 Experimental films
- 11 Indigenous films
- Plus another 25 films and 4 pitches in the Youth Film Festival Screening

2021 Forest City Film Festival Winners:

Best Short Film: Paris, Ontario – Arnaud Weissenburger

Best Narrative Feature: Marlene – Wendy Hill-Tout

Best Documentary Short: Stitched Glass – Ian Daffern, Omar Majeed

Best Documentary Feature: Dead Man’s Switch: A Crypto Mystery – Sheona McDonald

Best Short Animation: The Lost Seahorse – Kirsten Brass

Winning Screenplay: Both Sides Now – Tyler Dowe

Old Oak Audience Choice Award: The Gig is Up – Shannon Walsh

Best Music Video: Eso Que Tu Haces – Lido Pimienta, Paz Ramirez, Trevor Blumas

Project Pitch Winner: Audit – Geordie Sabbagh, Olga Ziman Sabbagh



TIFF experience in my own backyard. - Audience member

I am awed by the incredible array of films in this festival and how the film community was brought together. Kudos to Dorothy, the team and the volunteers for pulling this off, it is a huge feat and must have been a staggering amount of work.

- Filmmaker

Meeting other panelists and audience members was great. Three members came up to me to discuss future projects and we are now in communication.

-Expert Panelist



FCFF truly cares about the future of their filmmakers and connecting them with seasoned professionals and various networking opportunities. I'm grateful I had the opportunity to participate with my short.

- Filmmaker

I was given a chance to get my ideas out there which I have never had the opportunity to do. I also got to meet a lot of people through it.

- Student Filmmaker

I felt lucky to have the opportunity to watch such nice films and share thoughts with people. What I liked the most was the behind scene talks of the movie directors because they gave me more ideas to deeply understand the message of the movie.

- Audience member

The programming lineup and the music video night was great.

- Audience member

Met with my fellow music video directors, a few that had seen my work in the past and would like to collaborate now.

- Music Video Director

"You are making London a more desirable place to live in."

"Great films we would not see otherwise."

"It was great! I learned a lot and made connections."



THANKS

With Special Thanks to Our Sponsors

Presenting Partner

XRM MEDIA

Star Level



Director Level



Producer Level



Community Partners



Media Partners



Friends of the Festival



Proclamation Request Form

Requests for the issuance of proclamations are governed by Council Policy (excerpted below). Requests must be received at least six (6) weeks in advance of the requested issuance date and may be emailed to the City Clerk at ClerksApprovalRequests@london.ca or mailed to City Hall, P.O. Box 5035 LONDON, ON, N6A 4L9.

Request details

Name of Organization	Operation Smile Canada
Date Proclamation Required	June 19th, 2022
Proclamation Name	Longest Day of SMILES®
Proclamation Type (day, week or month)	Day
Category (public awareness campaigns), (charitable fundraising campaigns), (arts and cultural celebrations)	Charitable Fundraising Campaign
Requester Name	Candy Keillor
Requester Telephone Number	647-696-0600 x 130
Requester Email Address	candy.keillor@operationsmile.org
Requester Address	204-375 University Avenue Toronto ON M5G 2J5
Provide details of your Organization's Connection to London	Operation Smile Canada is a global medical charity providing free, life-changing surgeries and medical care to children born with cleft conditions. London ON is home to many medical volunteers who make our work possible 😊
Required Supporting Documents	<ul style="list-style-type: none"> • Detail information on the Organization • Detail information on the Event • Confirmation of authorization from the Organization to submit the request
<p>The undersigned confirms that I am the Official Representative of the Organization requesting the Proclamation and that by signing this Application, I acknowledge and agree that my organization complies with all City of London's Policies and By-laws.</p>	
<p><u>Candy Keillor</u> Signature</p>	<p><u>April 1st, 2022</u> Date</p>
<p>NOTICE OF COLLECTION OF PERSONAL INFORMATION</p> <p>Personal information collected on this form is collected under the authority of the <i>Municipal Act, 2001, S.O. 2001, c. 25</i> and may also be used for purposes related to the Issuance of Proclamations Policy and Proclamation Request Form. Questions about this collection should be addressed to the City Clerk, 3rd floor, City Hall, 300 Dufferin Ave., London, ON N6A 4L9. Tel: 519-661-2489, ext. 4937.</p>	

From: Candy Keillor
Sent: Friday, April 1, 2022 6:32 PM
To: Clerk's Approval Requests <ClerksApprovalRequests@london.ca>
Subject: [EXTERNAL] Invitation to Mayor Ed Holder Proclaim June 19th, 2022 The Longest Day of SMILES®

Good Evening,

My name is Candy Keillor, I am the Community Engagement Specialist for Operation Smile Canada, and I am reaching out to invite Mayor Ed Holder to Proclaim June 19th, 2022 The Longest Day of SMILES® in the City of London ON.

London ON is a community that has a strong affinity to supporting Operation Smile Canada with their time, talent and treasure.

In fact, London ON is home to many student programs that support our mission and to beloved medical volunteers who make the work we do possible.

Attached are the proclamation request form and sample proclamation copy to facilitate our request.

Should you require anything further to process our request please feel free to contact me.

We look forward to celebrating the Longest Day of SMILES® with the City of London once again.

Have a wonderful weekend. 😊

Candy Keillor (she/her) Community Engagement Specialist
Operation Smile Canada
375 University Ave., Suite 204 ● Toronto, ON ● M5G 2J5
Office: 647.696.0600 Toll Free: 1.844.376.4530, ext 130
Direct: 437.836.2210
www.operationsmile.ca



Dear Mayor Ed Holder,

In these unprecedented times, Operation Smile Canada recognizes the importance of engaging community members in ways that enable them to use their passion and creativity to encourage positive change.

As one of the 25 communities that participated last year, Operation Smile Canada is once again inviting you as the Mayor of London to proclaim June 19th, 2022, as the Longest Day of SMILES® in your community.

The Longest Day of SMILES® encourages community ambassadors to raise awareness and funds to help a child born with a cleft condition smile and change their life with free, safe, cleft surgery and comprehensive care. From sun-up to sun-down, from coast to coast to coast, Canadians are dedicating June 19th, 2022, and the time leading up to it, to helping children SMILE.

Operation Smile Canada is a volunteer-delivered global medical charity that exists to ensure everyone has access to safe, effective surgery that they need wherever they live in the world. Surgery that will change a child's life forever... help families, communities, countries, regions and yes, the world.

By proclaiming June 19th, 2022, as the Longest Day of SMILES® in London and challenging other mayors to do the same, you can provide waiting children with exceptional cleft care and a hopeful future with a new smile.

Our Community Engagement & Fundraising team is happy to support you and your community should you choose to participate with us.

To confirm your participation or to request more info, please email Candy Keillor, Community Engagement Specialist candy.keillor@operationsmile.org

To learn more about the transformational impact of Operation Smile Canada, visit: operationsmile.ca

We look forward to collaborating with you and your team to make this the best Longest Day of SMILES® yet! Together we can make a difference one smile at a time!

Keep Smiling,



Candy Keillor (she/her)
Community Engagement Specialist



**ANNOUNCES JUNE 19th, 2022 AS
THE LONGEST DAY OF SMILES®**

Whereas Operation Smile Canada is a global medical charity providing free, life-changing surgeries and medical care to children born with cleft conditions around the world; and

Whereas Every 3 minutes, a child is born with a cleft condition, and lack of access to safe, effective surgery means that easily treatable conditions like cleft lip and cleft palate can become fatal. Operation Smile Canada believes every child born with a cleft condition deserves exceptional surgical care; and

Whereas The Longest Day of SMILES® will unite Canadians from coast to coast to coast as they raise awareness and funds to support this important cause. To learn more visit www.longestdayofsmiles.ca; and

Whereas On June 19th, 2022, the community of xxx is encouraged to celebrate the Longest day of SMILES® by sharing #longestdayofsmiles on social media; and

Therefore I, xxx, Mayor of xxx, do hereby proclaim June 19th, 2022, as The Longest Day of SMILES® and commend its thoughtful observance to all citizens of our municipality.

Dated on this day, ... day of ..., 20...

Representative's Name

Proclamation Request Form

Requests for the issuance of proclamations are governed by Council Policy (excerpted below). Requests must be received at least six (6) weeks in advance of the requested issuance date and may be emailed to the City Clerk at ClerksApprovalRequests@london.ca or mailed to City Hall, P.O. Box 5035 LONDON, ON, N6A 4L9.

Request details

Name of Organization	Anxiety Canada (Charitable #864353727RR0001)
Date Proclamation Required	10 June 2022
Proclamation Name	Action Anxiety Day
Proclamation Type (day, week or month)	Day
Category (public awareness campaigns), (charitable fundraising campaigns), (arts and cultural celebrations)	Public Awareness Campaign and Charitable fundraising campaign
Requester Name	Rebecca Naidoo for Anxiety Canada
Requester Telephone Number	6042274533
Requester Email Address	rnaidoo@anxietycanada.com
Requester Address	811-402 West Pender Street, Vancouver, BC V6B 1T6
Provide details of your Organization's Connection to London	Anxiety Canada is a national Canadian non-profit providing free anxiety management resources for all Canadians. This important awareness day with the support from the City of London will help promote these invaluable and evidence-based resources to Londoners.
Required Supporting Documents	<ul style="list-style-type: none">• Detail information on the Organization• Detail information on the Event• Confirmation of authorization from the Organization to submit the request
The undersigned confirms that I am the Official Representative of the Organization requesting the Proclamation and that by signing this Application, I acknowledge and agree that my organization complies with all City of London's Policies and By-laws	
Signature <i>Rnaidoo</i>	Date 7 April 2022
NOTICE OF COLLECTION OF PERSONAL INFORMATION	
Personal information collected on this form is collected under the authority of the <i>Municipal Act, 2001, S.O. 2001, c. 25</i> and may also be used for purposes related to the Issuance of Proclamations Policy and Proclamation Request Form. Questions about this collection should be addressed to the City Clerk, 3rd floor, City Hall, 300 Dufferin Ave., London, ON N6A 4L9. Tel: 519-661-2489, ext. 4937, email: csaunder@london.ca	

From: Rebecca Naidoo
Sent: Thursday, March 31, 2022 7:45 PM
To: Clerk's Approval Requests <ClerksApprovalRequests@london.ca>
Subject: [EXTERNAL] City of London Proclamation and City Hall Lighting

Hello City of London,

On behalf Judith Law, CEO of Anxiety Canada, will you please consider our request for proclamation by Mayor Holder and the illumination of City Hall in blue or orange on June 10th for the second annual World Anxiety Day, to be known as **Action Anxiety Day?**

There is currently no awareness day associated solely with anxiety and anxiety disorders. As a registered charity and non-profit organization established more than twenty years ago to raise awareness about anxiety, and to support access to proven resources and treatment, Anxiety Canada has taken the lead to create an anxiety awareness day. On June 10, each year we will celebrate World Anxiety Day, to be known as Action Anxiety Day, an annual awareness and education day.

Leading up to it, Anxiety Canada will create a movement for citizens, government agencies, private companies, organizations, and academic institutions to raise awareness about anxiety disorders, eliminate stigma and be informed about anxiety management and anxiety treatment.

Action Anxiety Day is a day when we raise awareness, educate and advocate about anxiety and anxiety disorders. We'll also unite and raise funds to develop more affordable treatment options for children, teens, and adults to live life the way they want. It will be a day to celebrate brave individuals who take action by telling their stories, wearing Action Anxiety Day colours (blue and orange) and using social media tools to engage with each other. It is a day to break the stigma of anxiety disorders.

A dedicated [Action Anxiety Day webpage](#) on the Anxiety Canada website includes the option to sign the proclamation supporting Action Anxiety Day and download a toolbox of resources that organisations and individuals can use to raise awareness of the day and anxiety.

Proclamation Clauses:

WHEREAS, June 10, 2022 has been declared the first World Anxiety Day, to be known as Action Anxiety Day – an annual awareness and education day created in Vancouver, British Columbia, Canada by Anxiety Canada; and

WHEREAS, prior to the COVID-19 pandemic, at least 18 % of Canadians and up to 5.8% of the world population were affected by anxiety disorders, with women being impacted nearly twice as much as men; and

WHEREAS, anxiety disorders interfere with an individual's everyday activities that may include participation in work, school, and making social connections; and

WHEREAS, stigma and access to affordable treatment can be major barriers to individuals living life the way they want; and

WHEREAS sharing evidence-based resources and engaging communities about anxiety and anxiety disorders can reduce stigma and improve the well-being of communities;

NOW KNOW YE THAT We do by these presents proclaim and declare that June 10, 2022, shall be known as "Action Anxiety Day"

Lighting Colours:

Blue (r 0 g 199 b 255 #00c7ff) and Orange (r 250 g 91 b 54 #fa5b36). If it is not possible to illuminate with two colours, either colour will be okay.

On behalf of Anxiety Canada and all Canadians impacted by anxiety and anxiety disorders, thank you for considering our request.

Rebecca Naidoo
Program Manager
[MindShift CBT Groups](#)