

Strategic Priorities and Policy Committee Report

1st Meeting of the Strategic Priorities and Policy Committee - BUDGET
December 2, 2021

PRESENT: Mayor E. Holder (Chair), Councillors M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, J. Fyfe-Millar, S. Hillier

ALSO PRESENT: M. Schulthess, K. Van Lammeren, B. Westlake-Power
Remote Attendance: L. Livingstone, A. Barbon, G. Barrett, B. Card, K. Clarke, J. Davison, J. Davies, K. Dickins, A. Dunbar, M. Galczynski, O. Katolyk, G. Kotsifas, R. Lamon, D. MacRae, J. Millson, M. Liu, K. Murray, K. Scherr, C. Smith, S. Stafford, J. Stanford, J. Taylor.
The meeting is called to order at 9:34 AM; it being noted that the following members were in remote attendance: Mayor E. Holder; Councillors M. van Holst, M. Salih, P. Van Meerbergen and S. Hillier.

1. Disclosures of Pecuniary Interest

Councillor S. Turner discloses a pecuniary interest specific to items 4.8, 4.9 and 4.10, with respect to any direct connection(s) to the London Public Library (LPL), by indicating that his wife is an LPL employee.

Councillor J. Helmer discloses a pecuniary interest specific to items 4.8 and 4.9 with respect to any direct connection(s) to the municipal golf system by indicating that his father employed by golf course owners association of which the City of London is a member.

2. Consent

None.

3. Scheduled Items

3.1 (ADDED) 2022 Annual Budget Update Presentation

Moved by: S. Lehman
Seconded by: J. Fyfe-Millar

That the overview presentation, as appended to the added agenda, by the Deputy City Manager, Finance Supports with respect to the 2022 Budget Update BE RECEIVED.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozo, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

4. Items for Direction

4.1 Review of Recommended Property Tax Operating Budget Amendments (2022-2023 totals rounded to the closest \$1,000)

That the following actions be taken with respect to the 2022 Annual Budget Update:

- a) Case #P-1 - Various Services - Budget Right Sizing - Operating

Expenditure (\$4,982,000); Tax Levy (\$6,994,000) BE APPROVED;

b) Case #P-2 - Middlesex London Health Unit - Inflationary Pressures - Operating Expenditure \$1,280,000; Tax Levy \$1,280,000 BE APPROVED;

c) Case #P-3 - RBC Place London - Funding Support - Operating Expenditure \$850,000; Tax Levy \$0 BE APPROVED;

d) Case #P-4 - Private Parking Enforcement - Increased Fines - Operating Expenditure \$0; Tax Levy (\$200,000) BE APPROVED;

e) Case #P-5 - Child Care and Ontario Works - Reduction in Required Investment - Operating Expenditure (\$2,773,000); Tax Levy (\$2,773,000) BE APPROVED; and,

f) Case #P-6 - Infrastructure Gap and Community Building Projects - Reductions - Operating Expenditure (\$1,300,000); Tax Levy (\$1,300,000) BE APPROVED.

Motion Passed

Voting Record:

Moved by: M. Hamou

Seconded by: M. Cassidy

a) Case #P-1 - Various Services - Budget Right Sizing - Operating Expenditure (\$4,982,000); Tax Levy (\$6,994,000) BE APPROVED;

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

Moved by: M. Cassidy

Seconded by: S. Lehman

b) Case #P-2 - Middlesex London Health Unit - Inflationary Pressures - Operating Expenditure \$1,280,000; Tax Levy \$1,280,000 BE APPROVED;

Yeas: (13): Mayor E. Holder, M. van Holst, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, and J. Fyfe-Millar

Nays: (2): S. Lewis, and S. Hillier

Motion Passed (13 to 2)

Moved by: J. Fyfe-Millar

Seconded by: Mayor E. Holder

c) Case #P-3 - RBC Place London - Funding Support - Operating Expenditure \$850,000; Tax Levy \$0 BE APPROVED

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

Moved by: S. Lewis
Seconded by: J. Fyfe-Millar

d) Case #P-4 - Private Parking Enforcement - Increased Fines - Operating Expenditure \$0; Tax Levy (\$200,000) BE APPROVED;

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

Moved by: M. Cassidy
Seconded by: S. Lewis

e. Case #P-5 - Child Care and Ontario Works - Reduction in Required Investment - Operating Expenditure

Case #P-5a – Child Care - Operating Expenditure (\$1,630,000); Tax Levy (\$1,630,000)

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Nays: (1): J. Helmer

Recuse: (1): P. Van Meerbergen

Motion Passed (13 to 1)

Moved by: M. Cassidy
Seconded by: S. Lewis

e. Case #P-5 - Child Care and Ontario Works - Reduction in Required Investment

Case #P-5b – Ontario Works - Operating Expenditure (\$1,143,000); Tax Levy (\$1,143,000)

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Nays: (1): J. Helmer

Motion Passed (14 to 1)

Moved by: S. Lewis
Seconded by: S. Lehman

f) Case #P-6 - Infrastructure Gap and Community Building Projects - Reductions - Operating Expenditure (\$1,300,000); Tax Levy (\$1,300,000) BE APPROVED.

Yeas: (10): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, P. Van Meerbergen, and J. Fyfe-Millar

Nays: (5): J. Helmer, A. Hopkins, S. Turner, E. Pelozza, and S. Hillier

Motion Passed (10 to 5)

Moved by: S. Lewis
Seconded by: S. Lehman

That a recess BE APPROVED.

Motion Passed

The Strategic Priorities and Policies Committee recessed at 11:18 AM and resumes at 11:32 AM.

4.2 2021 Middlesex-London Health Unit Funding Request

Moved by: J. Fyfe-Millar
Seconded by: M. Cassidy

That the 2021 Middlesex-London Health Unit additional funding request in the amount of \$640,233 BE RECEIVED and no action be taken with respect to the request; it being noted that the Strategic Priorities and Policy Committee received a verbal update from K. Murray, noting that the request was no longer required.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

4.3 Review of For Consideration Property Tax Operating Budget Amendments (2022-2023 totals rounded to the closest \$1,000)

That the following actions be taken with respect to the 2022 Annual Budget Update:

a) Case #P-7 - Neighbourhood Strategic Initiatives and Funding and Sports Services - Reduction to Neighbourhood and Athletic Travel Grant Programs - Operating Expenditure (\$200,000); Tax Levy (\$200,000)

i. Case #P-7a – Neighbourhood Decision Making Program - NOT SUPPORTED

ii. Case #P-7b – Neighbourhood Small Events Fund - NOT SUPPORTED

iii. Case #P-7c – Athletic Travel Grants - Operating Expenditure (\$200,000); Tax Levy (\$200,000); and,

b) Case #P-8 - Parks Planning and Design, Parks and Horticulture and Urban Forestry - Naturalization and Reduction in Tree Trimming - Operating Expenditure (\$516,000); Tax Levy (\$516,000) BE APPROVED.

Motion Passed

Voting Record:

Moved by: S. Lewis
Seconded by: J. Fyfe-Millar

That Case #P-7a BE APPROVED:

Case #P-7 - Neighbourhood Strategic Initiatives and Funding and Sports Services - Reduction to Neighbourhood and Athletic Travel Grant Programs - Operating Expenditure (\$470,000); Tax Levy (\$470,000)

i. Case #P-7a – Neighbourhood Decision Making Program - Operating Expenditure (\$250,000); Tax Levy (\$250,000)

Yeas: (3): M. Salih, P. Van Meerbergen, and J. Fyfe-Millar

Nays: (12): Mayor E. Holder, M. van Holst, S. Lewis, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Pelozza, and S. Hillier

Motion Failed (3 to 12)

Moved by: S. Lewis

Seconded by: E. Pelozza

That Case #P-7b BE APPROVED:

ii. Case #P-7b – Neighbourhood Small Events Fund - Operating Expenditure (\$20,000); Tax Levy (\$20,000)

Yeas: (5): M. van Holst, S. Lewis, S. Lehman, P. Van Meerbergen, and E. Pelozza

Nays: (10): Mayor E. Holder, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, A. Hopkins, S. Turner, J. Fyfe-Millar, and S. Hillier

Motion Failed (5 to 10)

Moved by: J. Fyfe-Millar

Seconded by: M. Hamou

That Case #P-7c BE APPROVED:

iii. Case #P-7c – Athletic Travel Grants - Operating Expenditure (\$200,000); Tax Levy (\$200,000)

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Nays: (2): M. Salih, and S. Turner

Motion Passed (13 to 2)

Moved by: J. Fyfe-Millar

Seconded by: A. Hopkins

That part b) BE APPROVED:

b. Case #P-8 - Parks Planning and Design, Parks and Horticulture and Urban Forestry - Naturalization and Reduction in Tree Trimming - Operating Expenditure (\$516,000); Tax Levy (\$516,000)

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Nays: (1): M. Salih

Motion Passed (14 to 1)

Moved by: M. van Holst
Seconded by: S. Hillier

That a recess BE APPROVED.

Motion Passed

The Strategic Priorities and Policy Committee recesses at 12:53 PM, and resumes at 1:30 PM.

4.4 Review of Recommended Property Tax Capital Budget Amendments (2022-2023 totals rounded to the closest \$1,000)

That the following actions be taken with respect to the 2022 Annual Budget Update:

a) Case #P-9 - Invasive Species Management - Capital - Capital Expenditure \$750,000; Tax Levy \$0 BE APPROVED;

b) Case #P-10 - Transportation - Capital Project Adjustments -Capital Expenditure \$9,191,000; Tax Levy \$0 BE APPROVED;

c) Case #P-11 - Long-term Disposal Capacity - Revised Costs -Capital Expenditure \$1,720,000; Tax Levy \$0 BE APPROVED; and,

d) Case #P-12 - LTC - Zero Emission Buses - Capital Expenditure\$25,960,000; Tax Levy \$0 BE APPROVED.

Voting Record:

Moved by: S. Lehman
Seconded by: A. Hopkins

That the following actions be taken with respect to the 2022 Annual Budget Update:

a) Case #P-9 - Invasive Species Management - Capital - Capital Expenditure \$750,000; Tax Levy \$0 BE APPROVED;

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

Moved by: J. Fyfe-Millar
Seconded by: S. Hillier

b) Case #P-10 - Transportation - Capital Project Adjustments -Capital Expenditure \$9,191,000; Tax Levy \$0 BE APPROVED;

i) TS-1496 – Sunningdale Road Project - Capital Expenditure \$4,791,000; Tax Levy \$0

ii) TS1629-1 – Southdale Road West - Capital Expenditure \$1,400,000; Tax Levy \$0

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

Moved by: J. Fyfe-Millar
Seconded by: S. Hillier

b) Case #P-10 - Transportation - Capital Project Adjustments -Capital Expenditure \$9,191,000; Tax Levy \$0 BE APPROVED;

iii) TS1355-1 – Wharnccliffe Road Grade Separation Project - Capital Expenditure \$3,000,000; Tax Levy \$0

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Nays: (1): J. Helmer

Motion Passed (14 to 1)

Moved by: M. Hamou
Seconded by: J. Fyfe-Millar

c) Case #P-11 - Long-term Disposal Capacity - Revised Costs -Capital Expenditure \$1,720,000; Tax Levy \$0 BE APPROVED; and,

d) Case #P-12 - LTC - Zero Emission Buses - Capital Expenditure\$25,960,000; Tax Levy \$0 BE APPROVED.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

4.5 Reserves and Reserve Funds Overview

Moved by: J. Morgan
Seconded by: S. Lehman

That the Reserves and Reserve Funds Overview BE RECEIVED for information; it being noted projections are subject to annual review and adjustment.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

4.6 Debt Overview

Moved by: J. Fyfe-Millar
Seconded by: J. Helmer

That the Debt Overview BE RECEIVED for information.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

4.7 Reconciliation of the Draft Property Tax Budget to the Public Sector Accounting Board Budget

Moved by: M. Hamou
Seconded by: S. Hillier

That the reconciliation of the draft Property Tax Budget to the Public Sector Accounting Board financial statement budget BE RECEIVED for information.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelosa, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

4.8 Operating Budget

Moved by: S. Lewis
Seconded by: S. Lehman

That in accordance with section 291(4)(c) of the Municipal Act 2001, as amended, the following actions be taken with respect to the operating budget (Appendix A):

- a) the amended 2022 operating budget BE READOPTED in the gross expenditure amounts as follows:
 - i. the amended 2022 operating budget for London Public Library BE APPROVED in the gross expenditure amount of \$21,741,937 and the tax levy amount of \$21,741,937;
 - ii. the amended 2022 operating budget for Children's Services BE APPROVED in the gross expenditure amount of \$58,666,453 and the tax levy amount of \$7,145,081;
 - iii. the amended 2022 operating budget for Golf BE APPROVED in the gross expenditure amount of \$3,740,834 and the tax levy amount of \$57,062;
 - iv. the amended 2022 operating budget, excluding London Public Library, Children's Services, and Golf BE APPROVED in the gross expenditure amount of \$989,370,443 and the tax levy amount of \$672,905,283 after recognizing \$9,430,132 of increased taxation from assessment growth;

it being noted that the amended total 2022 operating budget being readopted is the gross expenditure amount of \$1,073,519,667 and the tax levy amount of \$701,849,363 after recognizing \$9,430,132 of increased taxation from assessment growth;

- b) the amended 2023 operating budget BE READOPTED as follows:
 - i. the amended 2023 operating budget for London Public Library BE APPROVED in the gross expenditure amount of \$22,128,694 and the tax levy amount of \$22,128,694;
 - ii. the amended 2023 operating budget for Children's Services BE APPROVED in the gross expenditure amount of \$60,815,173 and the tax levy amount of \$8,835,703;
 - iii. the amended 2023 operating budget for Golf BE APPROVED in the gross expenditure amount of \$3,787,965 and the tax levy amount of \$75,564;
 - iv. the amended 2023 operating budget, excluding London Public Library, Children's Services, and Golf BE APPROVED in the gross

expenditure amount of \$1,012,085,786 and the tax levy amount of \$698,023,097;

it being noted that the amended total 2023 operating budget being readopted is in the gross expenditure amount of \$1,098,817,618 and the tax levy amount of \$729,063,058.

Motion Passed

Voting Record:

Moved by: S. Lewis

Seconded by: S. Lehman

Motion to approve part a) i)

That in accordance with section 291(4)(c) of the Municipal Act 2001, as amended, the following actions be taken with respect to the operating budget (Appendix A):

a) the amended 2022 operating budget BE READOPTED in the gross expenditure amounts as follows:

i. the amended 2022 operating budget for London Public Library BE APPROVED in the gross expenditure amount of \$21,741,937 and the tax levy amount of \$21,741,937;

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, E. Peloza, J. Fyfe-Millar, and S. Hillier

Nays: (1): P. Van Meerbergen

Recuse: (1): S. Turner

Motion Passed (13 to 1)

Moved by: S. Lewis

Seconded by: S. Lehman

Motion to approve a) ii)

ii. the amended 2022 operating budget for Children's Services BE APPROVED in the gross expenditure amount of \$58,666,453 and the tax levy amount of \$7,145,081;

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Peloza, J. Fyfe-Millar, and S. Hillier

Recuse: (1): P. Van Meerbergen

Motion Passed (14 to 0)

Moved by: S. Lewis

Seconded by: S. Lehman

Motion to approve a) iii)

iii. the amended 2022 operating budget for Golf BE APPROVED in the gross expenditure amount of \$3,740,834 and the tax levy amount of \$57,062;

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Pelosa, J. Fyfe-Millar, and S. Hillier

Nays: (1): P. Van Meerbergen

Recuse: (1): J. Helmer

Motion Passed (13 to 1)

Moved by: S. Lewis

Seconded by: S. Lehman

Motion to approve a) iv):

iv. the amended 2022 operating budget, excluding London Public Library, Children's Services, and Golf BE APPROVED in the gross expenditure amount of \$989,370,443 and the tax levy amount of \$672,905,283 after recognizing \$9,430,132 of increased taxation from assessment growth;

it being noted that the amended total 2022 operating budget being readopted is the gross expenditure amount of \$1,073,519,667 and the tax levy amount of \$701,849,363 after recognizing \$9,430,132 of increased taxation from assessment growth

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Pelosa, J. Fyfe-Millar, and S. Hillier

Nays: (1): P. Van Meerbergen

Motion Passed (14 to 1)

Moved by: S. Lewis

Seconded by: S. Lehman

Motion to approve b) i):

b) the amended 2023 operating budget BE READOPTED as follows:

i. the amended 2023 operating budget for London Public Library BE APPROVED in the gross expenditure amount of \$22,128,694 and the tax levy amount of \$22,128,694;

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, E. Pelosa, J. Fyfe-Millar, and S. Hillier

Nays: (1): P. Van Meerbergen

Recuse: (1): S. Turner

Motion Passed (13 to 1)

Moved by: S. Lewis

Seconded by: S. Lehman

Motion to approve b) ii):

ii. the amended 2023 operating budget for Children's Services BE APPROVED in the gross expenditure amount of \$60,815,173 and the tax levy amount of \$8,835,703;

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Recuse: (1): P. Van Meerbergen

Motion Passed (14 to 0)

Moved by: S. Lewis
Seconded by: S. Lehman

Motion to approve b) iii):

iii. the amended 2023 operating budget for Golf BE APPROVED in the gross expenditure amount of \$3,787,965 and the tax levy amount of \$75,564;

Yeas: (13): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Nays: (1): P. Van Meerbergen

Recuse: (1): J. Helmer

Motion Passed (13 to 1)

Moved by: S. Lewis
Seconded by: S. Lehman

Motion to approve b) iv):

iv. the amended 2023 operating budget, excluding London Public Library, Children's Services, and Golf BE APPROVED in the gross expenditure amount of \$1,012,085,786 and the tax levy amount of \$698,023,097;

it being noted that the amended total 2023 operating budget being readopted is in the gross expenditure amount of \$1,098,817,618 and the tax levy amount of \$729,063,058

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Nays: (1): P. Van Meerbergen

Motion Passed (14 to 1)

4.9 Capital Budget

Moved by: J. Fyfe-Millar
Seconded by: M. Hamou

That, in accordance with section 291(4)(c) of the Municipal Act 2001, as amended, the following actions be taken with respect to the capital budget (Appendix B), excluding Library Services and Golf:

a. The amended 2022 capital budget BE READOPTED in the amount of \$311,174,000.

b. The amended 2023 capital budget BE READOPTED in the amount of \$407,389,000.

- c. The amended 2024-2029 capital forecast BE APPROVED in principle the amount of \$1,585,802,000.
- d. That the following actions be taken with respect to the Library Services capital budget:
 - i. The amended 2022 capital budget BE READOPTED in the amount of \$745,000.
 - ii. The amended 2023 capital budget BE READOPTED in the amount of \$745,000.
 - iii. The amended 2024-2029 capital forecast BE APPROVED in principle the amount of \$7,425,000.
- e. That the following actions be taken with respect to the Golf capital budget:
 - i. The amended 2022 capital budget BE READOPTED in the amount of \$150,000.
 - ii. The amended 2023 capital budget BE READOPTED in the amount of \$150,000.
 - iii. The amended 2024-2029 capital forecast BE APPROVED in principle the amount of \$900,000.

Motion Passed

Voting Record:

Moved by: J. Fyfe-Millar
 Seconded by: M. Hamou

Motion to approve parts a), b) and c):

That, in accordance with section 291(4)(c) of the Municipal Act 2001, as amended, the following actions be taken with respect to the capital budget (Appendix B), excluding Library Services and Golf:

- a. the amended 2022 capital budget BE READOPTED in the amount of \$311,174,000;
- b. the amended 2023 capital budget BE READOPTED in the amount of \$407,389,000;
- c. the amended 2024-2029 capital forecast BE APPROVED in principle the amount of \$1,585,802,000;

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

Moved by: J. Fyfe-Millar
 Seconded by: M. Hamou

Motion to approve part d):

- d. That the following actions be taken with respect to the Library Services capital budget:
 - i. The amended 2022 capital budget BE READOPTED in the amount of \$745,000.
 - ii. The amended 2023 capital budget BE READOPTED in the amount of \$745,000.
 - iii. The amended 2024-2029 capital forecast BE APPROVED in principle the amount of \$7,425,000.

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Recuse: (1): S. Turner

Motion Passed (14 to 0)

Moved by: J. Fyfe-Millar
Seconded by: M. Hamou

Motion to approve part e):

e. That the following actions be taken with respect to the Golf capital budget:

i. The amended 2022 capital budget BE READOPTED in the amount of \$150,000.

ii. The amended 2023 capital budget BE READOPTED in the amount of \$150,000.

iii. The amended 2024-2029 capital forecast BE APPROVED in principle the amount of \$900,000.

Yeas: (14): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Recuse: (1): J. Helmer

Motion Passed (14 to 0)

4.10 By-laws Regarding Tax Levy, Operating and Capital Budgets

Moved by: S. Hillier
Seconded by: J. Helmer

That the Civic Administration BE DIRECTED to bring forward any necessary by-laws regarding the tax levy, the operating and capital budgets for introduction at Municipal Council.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

4.11 Review of Water Budget Amendments (2022-2023 totals rounded to the closest \$1,000)

Moved by: S. Hillier
Seconded by: J. Fyfe-Millar

That the following actions be taken with respect to the 2022 Annual Water Budget Update:

a) Case #W-1 - Schedule Changes for Water Lifecycle Renewal Projects - Operating Expenditure \$0; Operating Revenue \$0; Capital Expenditure \$0 BE APPROVED; and,

b) Case #W-2 - Schedule Changes for Water Growth Projects - Operating Expenditure \$0; Operating Revenue \$0; Capital Expenditure \$0 BE APPROVED.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

4.12 Water Reserves/Reserve Funds Overview

Moved by: S. Lehman
Seconded by: P. Van Meerbergen

That the Water Reserves/Reserve Funds Overview for the 2020 to 2023 Multi-Year Budget BE RECEIVED for information.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

4.13 Reconciliation of the Draft Water Budget to the Public Sector Accounting Board Budget

Moved by: M. Cassidy
Seconded by: A. Hopkins

That the reconciliation of the draft Water Budget to the Public Sector Accounting Board financial statement budget BE RECEIVED for information.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

4.14 Water Services

Moved by: M. Cassidy
Seconded by: J. Fyfe-Millar

That, in accordance with section 291(4)(c) of the Municipal Act 2001, as amended, the following actions be taken with respect to the 2022 to 2023 operating budgets and 2022 to 2023 capital budgets and associated forecasts for Water Services:

a) the amended 2022 operating budget for Water Services BE READOPTED in the gross expenditure amount of \$90,530,000 and gross revenue amount of \$90,530,000;

b) the amended 2023 operating budget for Water Services BE READOPTED in the gross expenditure amount of \$93,695,000 and gross revenue amount of \$93,695,000;

c) the amended 2022 capital budget for Water Services BE READOPTED in the amount of \$34,654,000;

d) the amended 2023 capital budget for Water Services BE READOPTED in the amount of \$84,508,000; and,

e) the amended 2024 to 2029 capital forecast for Water Services BE APPROVED in principle in the amount of \$278,507,000;

it being noted that all rates and charges related to the provision of Water Services were increased by 2.5% effective January 1, 2020 as approved by Council on November 26, 2019, increased by 2.5% effective January 1, 2021 and will be increased by 2.5% effective January 1 each year for 2022 to 2023 as approved by Council on October 27, 2020.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

4.15 Review of Wastewater and Treatment Budget Amendments (2022-2023 totals rounded to the closest \$1,000)

Moved by: J. Helmer

Seconded by: M. Hamou

That the following actions be taken with respect to the 2022 Annual Wastewater and Treatment Budget Update:

a) Case #WWT-1 - Reduce Energy Budget at Greenway Wastewater Treatment Plant and Create Dedicated Program for Sewage By-pass and Overflow Elimination - Operating Expenditure \$0; Operating Revenue \$0; Capital Expenditure\$1,417,000 BE APPROVED.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

4.16 Wastewater and Treatment Reserves/Reserve Funds Overview

Moved by: P. Van Meerbergen

Seconded by: S. Hillier

That the Wastewater and Treatment Reserves/Reserve Funds Overview for the 2020 to 2023 Multi-Year Budget BE RECEIVED for information.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

4.17 Reconciliation of the Draft Wastewater and Treatment Budget to the Public Sector Accounting Board Budget

Moved by: M. Cassidy

Seconded by: J. Fyfe-Millar

That the reconciliation of the draft Wastewater and Treatment Budget to the Public Sector Accounting Board financial statement budget BE RECEIVED for information.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Pelozza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

4.18 Wastewater and Treatment Services

Moved by: S. Turner
Seconded by: S. Hillier

That in accordance with section 291(4)(c) of the Municipal Act 2001, as amended, the following actions be taken with respect to the 2022 to 2023 operating budgets and 2022 to 2023 capital budgets and associated forecasts for Wastewater and Treatment Services:

- a) the amended 2022 operating budget for Wastewater and Treatment Services BE READOPTED in the gross expenditure amount of \$113,668,000 and gross revenue amount of \$113,668,000;
- b) the amended 2023 operating budget for Wastewater and Treatment Services BE READOPTED in the gross expenditure amount of \$117,544,000 and gross revenue amount of \$117,544,000;
- c) the amended 2022 capital budget for Wastewater and Treatment Services BE READOPTED in the amount of \$98,873,000;
- d) the amended 2023 capital budget for Wastewater and Treatment Services BE READOPTED in the amount of \$96,168,000; and,
- e) the amended 2024 to 2029 capital forecast for Wastewater and Treatment Services BE APPROVED in principle in the amount of \$606,551,000;

it being noted that all rates and charges relating to the provision of Wastewater and Treatment Services were increased by 2.5% effective January 1, 2020 as approved by Council on November 26, 2019, increased by 2.5% effective January 1, 2021, and 2.7% effective July 1, 2021, and 2.5% effective January 1 each year of 2022 and 2023 as approved by Council on October 27, 2020.

Yeas: (15): Mayor E. Holder, M. van Holst, S. Lewis, M. Salih, J. Helmer, M. Cassidy, M. Hamou, J. Morgan, S. Lehman, A. Hopkins, P. Van Meerbergen, S. Turner, E. Peloza, J. Fyfe-Millar, and S. Hillier

Motion Passed (15 to 0)

5. Deferred Matters/Additional Business

None.

6. Adjournment

Moved by: S. Turner
Seconded by: J. Helmer

That the meeting BE ADJOURNED.

Motion Passed

The meeting adjourned at 3:17 PM.

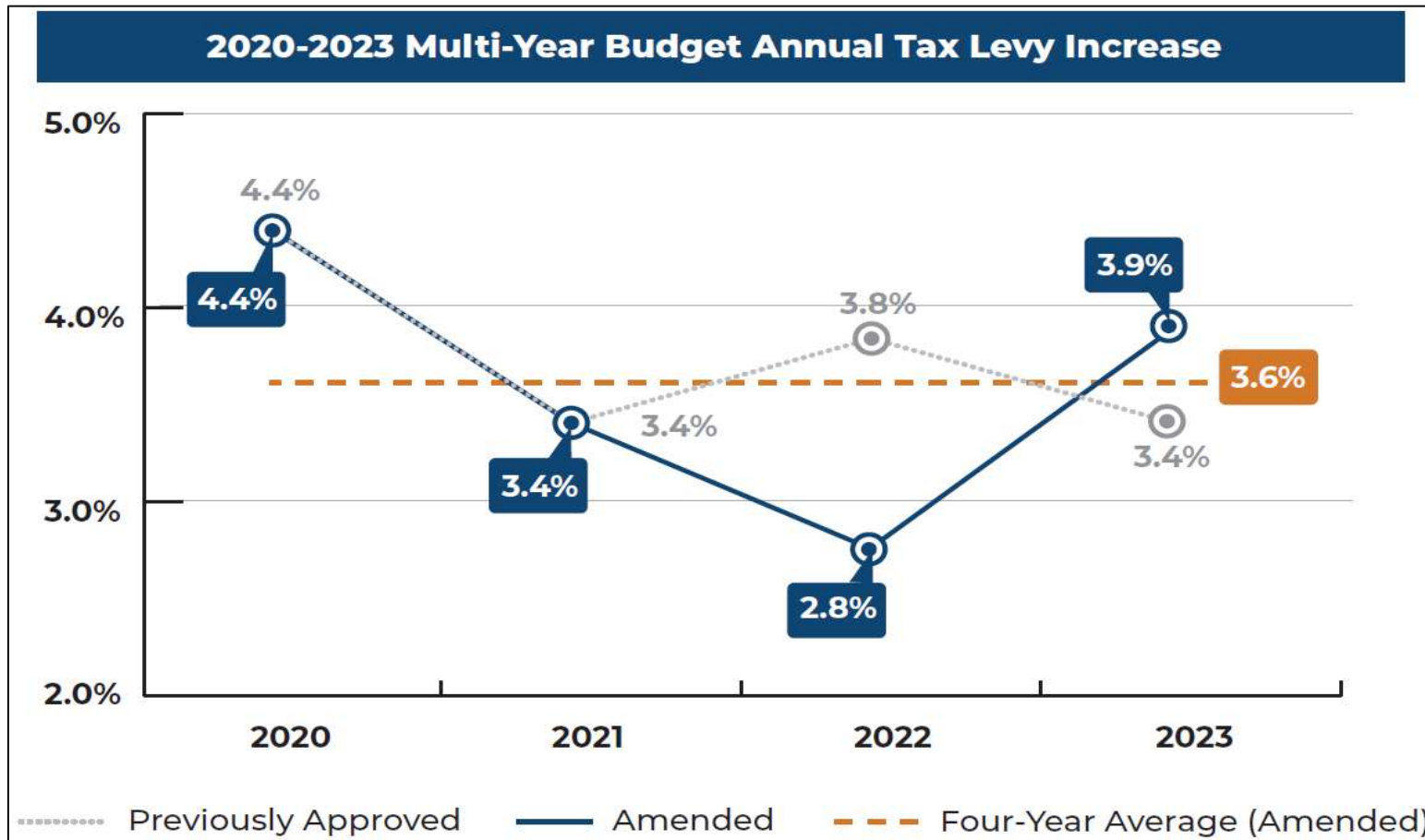


2022 Budget Deliberations

Introduction

December 2, 2021

Summary of the Proposed 2022 Property Tax Supported Budget Update – As Tabled



Average annual property owner impact: reduced from \$113 to \$109

(Average residential property with an assessed value of \$241,000 in 2019, excludes Education tax portion.)

Suggested Process for 2022 Budget Deliberations

Step 1:

Review “Recommended” Property Tax Supported Operating Budget Amendments

Step 2:

Review “For Consideration” Property Tax Supported Operating Budget Amendments

Step 3:

Review Property Tax Supported Capital Budget Amendments

Step 4:

Review Water Budget Amendments

Step 5:

Review Wastewater & Treatment Budget Amendments

Step 1: Recommended 2022 Operating Budget Amendments (\$000's)

#	Description	Tax Levy Impact		
		2022	2023	2024 & Beyond
P-1	Reductions due to zero-based reviews and other budget right-sizing	(\$3,712)	(\$3,282)	(\$3,282)
P-2	Middlesex-London Health Unit - Additional operating costs due to inflationary pressures	\$640	\$640	\$640
P-3	RBC Place London funding support	\$0	\$0	\$0
P-4	Private Parking Enforcement Program – Increased fines	(\$100)	(\$100)	(\$100)
P-5	Reduction in required Child Care and Ontario Works investments	(\$2,773)	\$0	\$0
P-6	Reduction to previously approved Business Cases - Infrastructure Gap and Community Building Projects	(\$650)	(\$650)	(\$650)

Step 2: 2022 Operating Budget Amendments For Consideration (\$000's)

#	Description	Tax Levy Impact		
		2022	2023	2024 & Beyond
P-7	Reduction to Neighbourhood and Athletic Grant Programs	(\$235)	(\$235)	(\$235)
P-8	Parks Naturalization and Reduction in Tree Trimming	(\$258)	(\$258)	(\$258)

Step 3: Recommended 2022 Capital Budget Amendments (\$000's)

#	Description	Capital Budget Impact		
		2022	2023	2024-2029 Total
P-9	Continuation of the City's Invasive Plant Species Management Strategy	\$375	\$375	\$375
P-10	Transportation - Realignment and Adjustment of Growth Capital Project Budgets	\$4,074	\$5,117	\$4,241
P-11	Development of Long Term Waste Disposal Capacity	\$1,720	\$0	\$8,610
P-12	Zero-Emission Bus Implementation Strategy	\$25,960	\$0	\$0

NOTE: These capital budget amendments do not have a tax levy impact in this Multi-Year Budget.

Step 4: Recommended 2022 Water Budget Amendments (\$000's)

#	Description	Capital Budget Impact		
		2022	2023	2024-2029 Total
W-1	Schedule Changes for Water Lifecycle Renewal Projects	(\$1,206)	\$1,206	\$0
W-2	Schedule Changes for Water Growth Projects	(\$7,614)	\$7,614	\$0

These amendments do not impact the previously approved Water rate increases (2.5% increase effective January 1, 2022 and 2.5% increase effective January 1, 2023)

Step 5: Recommended 2022 Wastewater & Treatment Budget Amendments (\$000's)

#	Description	Operating Budget Impact		
		2022	2023	2024 & Beyond
WWT-1 (Part A)	Reduce Energy Budget at Greenway Wastewater Treatment Plant	(\$700)	(\$717)	

#	Description	Capital Budget Impact		
		2022	2023	2024-2029 Total
WWT-1 (Part B)	Create Dedicated Program for Sewage Bypass and Overflow Elimination	\$700	\$717	\$4,679

These amendments do not impact the previously approved Wastewater rate increases (2.5% increase effective January 1, 2022 and 2.5% increase effective January 1, 2023)

Process for Budget Deliberations

- Property Tax Supported Budget:
 - Review Budget Amendments #P-1 to #P-12
 - Review related “2021 Middlesex-London Health Unit Funding Request” report to committee
 - “Housekeeping” recommendations:
 - Reserves & Reserve Funds Overview
 - Debt Overview
 - Reconciliation of Tabled Budget to PSAB Budget
 - Readopt 2022 tax levy & 2023 forecasted tax levy
 - Readopt capital budgets for 2022-23 & approve amended capital forecast
 - Approve direction to bring forward necessary by-laws
- Water and Wastewater & Treatment Budgets:
 - Review Budget Amendments #W-1, #W-2, #WWT-1
 - Housekeeping recommendations:
 - Reserves & Reserve Funds Overview
 - Reconciliation of Tabled Budget to PSAB Budget
 - Re-adopt 2022-23 operating & capital budgets and approve amended capital forecast



Public Engagement Activities (Completed & Scheduled as of Nov. 25th)

- Implemented social media campaign
- Utilized digital advertising & advertising in The Londoner newspaper
- Distributed budget handout through Ontario Works cheque mail-outs
- All budget materials posted on london.ca/budget & GetInvolved.London.ca; copies in City Clerks Office and at all library branches
- Completed 3 virtual budget information sessions
- Public Participation Meeting – November 29th
- Support for virtual Councillors' ward meetings
- Provided materials to support Councillors' engagement activities as requested
- Presentations to Environmental & Ecological Planning Advisory Committee (EEPAC), Urban League



2020-2023 MULTI-YEAR BUDGET

City of London



LondonCanada



#Cityoflondonont



@CityofLdnOnt #LdnBudget



budget@london.ca



getinvolved.london.ca

Report to Strategic Priorities and Policy Committee

To: Chair and Members
Strategic Priorities and Policy Committee

From: Anna Lisa Barbon, CPA, CGA, Deputy City Manager, Finance Supports

Subject: 2021 Middlesex-London Health Unit Funding Request

Date: December 2, 2021

Recommendation

That, on the recommendation of the Deputy City Manager, Finance Supports, the following actions be taken:

- a) The funding request letter (Appendix "A") dated November 5, 2021, from the Middlesex-London Health Unit regarding 2021 required funding from the City of London **BE RECEIVED**.
- b) The funding request pertaining to the Health Unit's 2021 budget in the amount of \$640,233 **BE APPROVED**, it being noted that this pressure was incorporated in the City's projected 2021 property tax supported budget year-end position and that budget impacts for 2022 and 2023 are being separately addressed as part of the 2022 Annual Budget Update.

Executive Summary

The Middlesex-London Health Unit (MLHU) has submitted a funding request of \$640,233 related to their 2021 budget. MLHU's approved 2021 budget included inflationary increases, new premises cost increases and additional program costs bringing the City of London's (City) contribution of its total budget greater than what was approved as part of the City's 2021 Annual Budget Update. The funding request represents the City's incremental share of the total MLHU budget.

Linkage to the Corporate Strategic Plan

Council's 2019 to 2023 Strategic Plan for the City of London identifies 'Leading in Public Service' as a strategic area of focus. The City of London's Multi-Year Budget development and monitoring is a strategy to maintain London's finances in a transparent and well-planned manner to balance equity and affordability over the long term. As unanticipated external factors arise, Civic Administration ensures appropriate governance practices and approval processes are followed should the funding requirement not align with the budget or monitoring cycles of the City.

Analysis

1.0 Background Information

1.1 Previous Reports Related to this Matter

Strategic Priorities and Policy Committee, meeting on November 9, 2021, Agenda Item 3.1, Tabling of the 2022 Budget Update
<https://pub-london.escribemeetings.com/filestream.ashx?DocumentId=86842>

Corporate Services Committee, meeting on September 20, 2021, Agenda Item 2.1, 2021 Mid-Year Operating Budget Monitoring Report
<https://pub-london.escribemeetings.com/filestream.ashx?DocumentId=85151>

Middlesex-London Health Unit Finance & Facilities Committee, meeting on February 11, 2021, Agenda Item 4.1, 2021 Proposed Budget
https://www.healthunit.com/uploads/04-21ffc_budget_2021_finalfinal.pdf

Middlesex-London Health Unit Finance & Facilities Committee, meeting on November 5, 2020, Agenda Item 4.1, 2021 Budget – PBMA Proposals
<https://www.healthunit.com/uploads/2020-11-05-report-27-20-ffc.pdf>

2.0 Discussion and Considerations

The Health Protection and Promotion Act, R.S.O 1990 outlines the obligations of municipalities to fund the expenses of public health units:

- 72** (1) The obligated municipalities in a health unit shall pay,
- (a) the expenses incurred by or on behalf of the board of health of the health unit in the performance of its functions and duties under this or any other Act; and
 - (b) the expenses incurred by or on behalf of the medical officer of health of the board of health in the performance of his or her functions and duties under this or any other Act. 1997, c. 30, Sched. D, s. 8.
- (2) In discharging their obligations under subsection (1), the obligated municipalities in a health unit shall ensure that the amount paid is sufficient to enable the board of health,
- (a) to provide or ensure the provision of health programs and services in accordance with sections 5, 6 and 7, the regulations and the public health standards; and
 - (b) to comply in all other respects with this Act and the regulations. 1997, c. 30, Sched. D, s. 8; 2017, c. 25, Sched. 3, s. 1 (2).

The MLHU's 2021 budget was approved at its Board of Health meeting on February 18, 2021. This approval of the MLHU budget for 2021 was subsequent to the City of London's 2021 Annual Budget Update, which was approved on January 12, 2021.

The 2021 MLHU budget identified a number of increases including inflationary pressures (approx. \$520,000), incremental premises costs (approximately \$191,000) and Program Budgeting and Marginal Analysis investments net of disinvestments (approximately \$51,000). The total increase to the MLHU 2021 budget was identified as \$762,182.

This report is regarding the submitted letter (Appendix "A") requesting the City's share of \$640,233 for the 2021 budget year. As part of the 2022 Annual Budget Update, the City of London's share of \$640,233 has been requested for the remaining years of the Multi-Year-Budget (2022 and 2023) through 2022 Budget Amendment #P-2.

3.0 Financial Impact/Considerations

The City of London's share of the MLHU budget was approved as \$6,095,059 for the 2021 budget year. With the identified increases, the City of London's share becomes \$6,735,292, with the difference of \$640,233 representing the 2021 additional funding request.

As the City of London's 2021 budget has been finalized and all tax billings have been completed, Civic Administration recommends that this request be funded through the 2021 projected operating budget surplus. This budgetary pressure was anticipated and reflected in the projected year-end position outlined in the 2021 Mid-Year Operating Budget Monitoring Report presented to the Corporate Services Committee on September 20, 2021.

4.0 Key Issues and Considerations

The City of London's monthly appropriation payments to the MLHU have continued to be based on the 2021 approved budget of \$6,095,059. To provide this additional payment pertaining to the 2021 budget, Civic Administration requires Council's approval for the additional payment.

Conclusion

Civic Administration requires Council approval to process payment of the MLHU funding request pertaining to the 2021 budget year. The increase is due to an increase in the City's share of the MLHU budget given the MLHU's later budget approval relative to the City's 2021 Budget Update.

Prepared by: Martin Galczynski, CPA, CA, Manager, Financial Planning and Policy

Submitted by: Kyle Murray, CPA, CA, Director, Financial Planning and Business Support

Recommended by: Anna Lisa Barbon, CPA, CGA, Deputy City Manager, Finance Supports

Attachments:
Appendix A – MLHU Letter

Cc:

Rick Lamon – Manager, Accounting & Reporting
Meng Liu – Senior Financial Business Administrator

Appendix A – MLHU Request Letter



November 5, 2021

Attention:
Strategic Priorities and Policy Committee
City of London
300 Dufferin Avenue
London, ON N6B 1Z2

To the Members of the Strategic Priorities and Policy Committee,

In follow up to the MLHU request for amendment to the 2021 funding from the City of London, I have provided you with the approved 2021 Budget and associated Board of Health motion. As per the budget document, the City of London funding for 2021 for MLHU was requested at \$6,735,292; however, the City of London has confirmed to date a plan to provide \$6,095,059 in 2021, a difference of \$640,233.

This letter represents a formal request to the City of London for the remaining funding, in the amount of \$640,233, as budgeted by MLHU in 2021.

I would be pleased to answer any questions.

Thank you,

Emily Williams

Emily Williams (she/her) BScN, RN, MBA
Chief Executive Officer (Interim)
Director, Healthy Organization
Middlesex-London Health Unit
355 Wellington Street, Suite 110
London, ON N6A 3N7
tel: 519-663-5317 ext. 2396

Copy to:
M. Cassidy Chair, MLHU Board of Health
M. Reid, Chair, MLHU Finance & Facilities Committee
D. Jansseune, Assistant Director, Finance MLHU

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