Agenda
Strategic Priorities and Policy Committee

4th Meeting of the Strategic Priorities and Policy Committee - BUDGET - Meeting to be held 9:30 AM - January 30, 2020, January 31, 2020 (if needed), February 6, 2020, February 7, 2020 (if needed), February 13 and 14, 2020 (if needed)

January 31, 2020, 9:30 AM
Council Chambers
Members


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Pages

1. Disclosures of Pecuniary Interest

2. Consent

   2.1 2020-2023 Multi-Year Budget Public Engagement Feedback Update

      (The staff report will be provided at the meeting.)

3. Scheduled Items

   3.1 Introductory Presentation

4. Items for Direction

   4.1 Culture

      a. 2020-2023 Operating Budget
      b. 2020-2023 Capital Budget
      c. 2024-2029 Capital Forecast

   4.2 Economic Prosperity

      a. 2020-2023 Operating Budget
      b. 2020-2023 Capital Budget
      c. 2024-2029 Capital Forecast

   4.3 Environmental Services

      a. 2020-2023 Operating Budget
      b. 2020-2023 Capital Budget
      c. 2024-2029 Capital Forecast
4.4 Parks, Recreation and Neighbourhood Services
   a. 2020-2023 Operating Budget
   b. 2020-2023 Capital Budget
   c. 2024-2029 Capital Forecast

4.5 Planning and Development Services
   a. 2020-2023 Operating Budget
   b. 2020-2023 Capital Budget
   c. 2024-2029 Capital Forecast

4.6 Protective Services
   a. 2020-2023 Operating Budget
   b. 2020-2023 Capital Budget
   c. 2024-2029 Capital Forecast

4.7 Social and Health Services
   a. 2020-2023 Operating Budget
   b. 2020-2023 Capital Budget
   c. 2024-2029 Capital Forecast

4.8 Transportation Services
   a. 2020-2023 Operating Budget
   b. 2020-2023 Capital Budget
   c. 2024-2029 Capital Forecast

4.9 Corporate, Operational and Council Services
   a. 2020-2023 Operating Budget
   b. 2020-2023 Capital Budget
   c. 2024-2029 Capital Forecast

4.10 Financial Management
   a. 2020-2023 Operating Budget

4.11 Business Cases for Potential Net Levy Reductions
   a. Eliminate Curbside Christmas Tree Collection (Business Case 26)
   b. London Public Library - Eliminate Planned Security Enhancements (Business Case 27)
c. London Public Library - Eliminate Planned Staffing Increase (Business Case 28)

d. London Public Library – Promissory Note Forgiveness (Business Case 29)

e. London Public Library - Wi-Fi Hotspot Lending Program (Business Case 30)

f. Multi-Residential Sector Fee Increase for Waste Collection (Business Case 31)

g. Museum London - Exhibitions and Programs Reductions (Business Case 32)

h. Reduce Road Network Improvements for Minor Streets (Business Case 33)

i. Transfer portion of Conservation Authority costs to Wastewater & Treatment Budget (Business Case 34)

4.12 Business Cases for Additional Investment - Administratively Prioritized

a. 60% Waste Diversion Action Plan (Business Case 1)

b. Affordable Housing Community Improvement Plan (Business Case 2)

c. Back to the River – Forks with Outlook (Business Case 3A)

d. Back to the River – One River Environmental Assessment Management Implementation (Business Case 3B)

e. Back to the River – SoHo Environmental Assessment (Business Case 3C)

f. City of London Infrastructure Gap (Business Case 4A)

g. Climate Emergency Declaration – Develop Action Plan (Business Case 5A)

h. Coordinated Informed Response (Business Case 6)

i. Core Area Action Plan (Business Case 7A)

j. Dearness Home Auditorium Expansion (Business Case 8)

k. Fanshawe College Innovation Village (Business Case 9)

l. HDC Funding for Affordable Housing (Business Case 10A)

m. Information Systems – Development Application Tracking Software (Business Case 11A)

n. Information Systems – Human Capital Management System (Business Case 11B)

o. LMCH Infrastructure Gap (Business Case 12)

p. Master Accommodation Plan (Business Case 13)
q. Operations Master Plan 2020 (Business Case 14)

r. Subsidized Transit Program (Business Case 15)

s. T-Block Replacement/New Storage Building (Business Case 16)

4.13 Business Cases for Additional Investment - For Consideration

a. City of London Infrastructure Gap (Business Case 4B)

b. Climate Emergency Declaration – Implementation (Business Case 5B)

c. Core Area Action Plan (Business Case 7B)

d. HDC Funding for Affordable Housing (Business Case 10B)

e. Community Improvement Plan – Community Building Projects (Business Case 17A)

f. Community Improvement Plan – Land Acquisition (Business Case 17B)

g. LMCH Co-Investment with CMHC (Business Case 18)

h. LMCH Operating Staffing & Security (Business Case 19)

i. London Public Library - Collections (Business Case 20)

j. Regeneration of Public Housing (Business Case 21)

k. Smart City Strategy (Business Case 22)

l. Street Light Local Improvement (Business Case 23)

m. WIFI in Recreation Centres for the Public (Business Case 24)

n. Winter Maintenance Program Support (Business Case 25)

4.14 2020-2023 Multi-Year Budget Overviews

a. Reserve and Reserve Funds Overview

b. Debt Overview

4.15 Reconciliation of the Tabled Budget to the Public Sector Accounting Board Financial Statement Budget

4.16 2020-2023 Multi-Year Budget - Additional Recommendations

a. 2020-2023 Corporate Tax Levy

b. 2020 Corporate Tax Levy

c. Necessary By-laws regarding the Operating and Capital Budgets

d. 2020-2023 Tax Levy By-law for Introduction and Enactment
4.17 Water and Wastewater & Treatment Services

a. 2020-2023 Operating Budget for Water Services
b. 2020-2023 Capital Budget for Water Services
c. 2024-2029 Capital Forecast for Water Services
d. 2020-2023 Operating Budget for Wastewater & Treatment Services
e. 2020-2023 Capital Budget for Wastewater & Treatment Services
f. 2024-2029 Capital Forecast for Wastewater & Treatment Services
g. 2020-2023 Multi-Year Budget Overviews
h. Reconciliation of the Tabled Budget to Public Sector Accounting Board Financial Statement Budget

5. Deferred Matters/Additional Business

6. Adjournment
4.1a) That the net 2020-2023 Multi-Year Operating Budget for the following services within Culture BE ADOPTED:

   i. Page 60 - Centennial Hall - $764,000
   ii. Page 60 - Arts, Culture and Heritage Advisory and Funding - $9,869,000
   iii. Page 60 - Museum London excluding provincial impacts - $7,499,000
   iv. Page 60 - Museum London provincial impacts for consideration - $54,000
   v. Page 60 - Eldon House - $1,206,000
   vi. Page 60 - Heritage - $844,000
   vii. Page 60 - London Public Library - $87,341,000

4.1b) That the 2020-2023 Multi-Year Capital Budget for Culture BE ADOPTED:

   i. Page 62 – Lifecycle Renewal Capital Budget - $7,984,000
   ii. Page 62 – Growth Capital Budget - $6,186,000
   iii. Page 62 – Service Improvement Capital Budget - $0

4.1c) That the 2024-2029 Multi-Year Capital Forecast for Culture BE ADOPTED in principle:

   i. Page 62 – Lifecycle Renewal Capital Forecast - $15,331,000
   ii. Page 62 – Growth Capital Forecast - $0
   iii. Page 62 – Service Improvement Capital Forecast - $0
Economic Prosperity (amounts rounded to the nearest $1,000)

4.2a) That the net 2020-2023 Multi-Year Operating Budget for the following services within Economic Prosperity BE ADOPTED:

i. Page 71 - Economic Development - $29,792,000
ii. Page 71 - Community Improvement/Business Improvement Areas - $981,000
iii. Page 71 - RBC Place London - $2,651,000
iv. Page 71 - Tourism & Sports Attraction - $8,254,000
v. Page 71 - Covent Garden Market - $0

4.2b) That the 2020-2023 Multi-Year Capital Budget for Economic Prosperity BE ADOPTED:

i. Page 72 – Lifecycle Renewal Capital Budget - $3,565,000
ii. Page 72 – Growth Capital Budget - $5,150,000
iii. Page 72 – Service Improvement Capital Budget - $23,467,000

4.2c) That the 2024-2029 Multi-Year Capital Forecast for Economic Prosperity BE ADOPTED in principle:

i. Page 72 – Lifecycle Renewal Capital Forecast - $5,092,000
ii. Page 72 – Growth Capital Forecast - $0
iii. Page 72 – Service Improvement Capital Forecast - $32,995,000
**Environmental Services** (amounts rounded to the nearest $1,000)

4.3a) That the net 2020-2023 Multi-Year Operating Budget for the following services within Environmental Services BE ADOPTED:

i. Page 81 – Kettle Creek Conservation Authority excluding provincial impacts - $2,199,000
ii. Page 81 – Kettle Creek Conservation Authority provincial impacts for consideration - $133,000
iii. Page 81 – Lower Thames Valley Conservation Authority excluding provincial impacts - $680,000
iv. Page 81 – Lower Thames Valley Conservation Authority provincial impacts for consideration - $19,000
v. Page 81 – Upper Thames River Conservation Authority excluding provincial impacts - $16,171,000
vi. Page 81 – Upper Thames River Conservation Authority provincial impacts for consideration - $451,000
vii. Page 80 – Environmental Action Programs and Reporting - $3,330,000
viii. Page 80 – Garbage Recycling and Composting - $82,011,000

4.3b) That the 2020-2023 Multi-Year Capital Budget for Environmental Services BE ADOPTED:

i. Page 82 – Lifecycle Renewal Capital Budget - $8,790,000
ii. Page 82 – Growth Capital Budget - $0
iii. Page 82 – Service Improvement Capital Budget - $51,500,000

4.3c) That the 2024-2029 Multi-Year Capital Forecast for Environmental Services BE ADOPTED in principle:

i. Page 82 – Lifecycle Renewal Capital Forecast - $9,315,000
ii. Page 82 – Growth Capital Forecast - $20,000,000
iii. Page 82 – Service Improvement Capital Forecast - $8,000,000
Parks, Recreation and Neighbourhood Services (amounts rounded to the nearest $1,000)

4.4a) That the net 2020-2023 Multi-Year Operating Budget for the following services within Parks, Recreation and Neighbourhood Services BE ADOPTED:

i. Page 90 – Neighbourhood and Recreation Services excluding provincial impacts - $95,041,000
ii. Page 90 – Neighbourhood and Recreation Services recommended provincial impacts - $1,206,000
iii. Page 90 – Neighbourhood and Recreation Services provincial impacts for consideration - $5,190,000
iv. Page 90 – Parks and Urban Forestry - $54,488,000

4.4b) That the 2020-2023 Multi-Year Capital Budget for Parks, Recreation and Neighbourhood Services BE ADOPTED:

i. Page 91 – Lifecycle Renewal Capital Budget - $39,673,000
ii. Page 91 – Growth Capital Budget - $77,738,000
iii. Page 91 – Service Improvement Capital Budget - $11,026,000

4.4c) That the 2024-2029 Multi-Year Capital Forecast for Parks, Recreation and Neighbourhood Services BE ADOPTED in principle:

i. Page 91 – Lifecycle Renewal Capital Forecast - $63,504,000
ii. Page 91 – Growth Capital Forecast - $36,766,000
iii. Page 91 – Service Improvement Capital Forecast - $13,200,000
Planning and Development Services (amounts rounded to the nearest $1,000)

4.5a) That the net 2020-2023 Multi-Year Operating Budget for the following services within Planning and Development Services BE ADOPTED:

i. Page 99 – Building Approvals - $(1,821,000)
ii. Page 99 – Planning Services - $18,311,000
iii. Page 99 – Development Services - $20,277,000

4.5b) That the 2020-2023 Multi-Year Capital Budget for Planning and Development Services BE ADOPTED:

i. Page 100 – Lifecycle Renewal Capital Budget - $880,000
ii. Page 100 – Growth Capital Budget - $8,344,000
iii. Page 100 – Service Improvement Capital Budget - $552,000

4.5c) That the 2024-2029 Multi-Year Capital Forecast for Planning and Development Services BE ADOPTED in principle:

i. Page 100 – Lifecycle Renewal Capital Forecast - $1,320,000
ii. Page 100 – Growth Capital Forecast - $1,918,000
iii. Page 100 – Service Improvement Capital Forecast - $600,000
4.6a) That the net 2020-2023 Multi-Year Operating Budget for the following services within Protective Services BE ADOPTED:

i. Page 108 – Animal Services - $7,819,000
ii. Page 108 – By-Law Enforcement and Property Standards - $6,974,000
iii. Page 108 – Corporate Security and Emergency Management - $10,997,000
iv. Page 108 – Fire Services - $269,934,000
v. Page 108 – London Police Services excluding provincial impacts - $474,150,000
vi. Page 108 – London Police Services provincial impacts for consideration - $2,554,000

4.6b) That the 2020-2023 Multi-Year Capital Budget for Protective Services BE ADOPTED:

i. Page 110 – Lifecycle Renewal Capital Budget - $37,173,000
ii. Page 110 – Growth Capital Budget - $46,389,000
iii. Page 110 – Service Improvement Capital Budget - $8,411,000

4.6c) That the 2024-2029 Multi-Year Capital Forecast for Protective Services BE ADOPTED in principle:

i. Page 110 – Lifecycle Renewal Capital Forecast - $63,848,000
ii. Page 110 – Growth Capital Forecast - $40,258,000
iii. Page 110 – Service Improvement Capital Forecast - $6,696,000
Social and Health Services (amounts rounded to the nearest $1,000)

4.7a) That the net 2020-2023 Multi-Year Operating Budget for the following services within Social and Health Services BE ADOPTED:

i. Page 121 – Housing Services - $47,721,000
ii. Page 121 – Housing Development Corporation - $9,689,000
iii. Page 121 – London and Middlesex Community Housing - $47,923,000
iv. Page 121 – Long Term Care - $21,494,000
v. Page 121 – Land Ambulance - $101,860,000
vi. Page 122 – Middlesex-London Health Unit excluding provincial impacts - $24,380,000
vii. Page 122 – Middlesex- London Health Unit recommended provincial impacts - $2,438,000
viii. Page 122 – Social and Community Support Services excluding provincial impacts - $65,672,000
ix. Page 122 – Social and Community Support Services provincial impacts for consideration - $6,249,000

4.7b) That the 2020-2023 Multi-Year Capital Budget for Social and Health Services BE ADOPTED:

i. Page 123 – Lifecycle Renewal Capital Budget - $11,217,000
ii. Page 123 – Growth Capital Budget - $0
iii. Page 123 – Service Improvement Capital Budget - $3,750,000

4.7c) That the 2024-2029 Multi-Year Capital Forecast for Social and Health Services BE ADOPTED in principle:

i. Page 123 – Lifecycle Renewal Capital Forecast - $17,636,000
ii. Page 123 – Growth Capital Forecast - $0
iii. Page 123 – Service Improvement Capital Forecast - $5,000,000
Transportation Services (amounts rounded to the nearest $1,000)

4.8a) That the net 2020-2023 Multi-Year Operating Budget for the following services within Transportation Services BE ADOPTED:

i. Page 131 – Parking - $(15,051,000)
ii. Page 131 – London Transit Commission excluding provincial impacts - $136,505,000
iii. Page 131 – London Transit Commission provincial impacts for consideration - $21,926,000
iv. Page 131 – Roadways - $183,961,000
v. Page 131 – Rapid Transit - $0

4.8b) That the 2020-2023 Multi-Year Capital Budget for Transportation Services BE ADOPTED:

i. Page 133 – Lifecycle Renewal Capital Budget - $219,206,000
ii. Page 133 – Growth Capital Budget - $506,826,000
iii. Page 133 – Service Improvement Capital Budget - $18,295,000

4.8c) That the 2024-2029 Multi-Year Capital Forecast for Transportation Services BE ADOPTED in principle:

i. Page 133 – Lifecycle Renewal Capital Forecast - $342,678,000
ii. Page 133 – Growth Capital Forecast - $543,499,000
iii. Page 133 – Service Improvement Capital Forecast - $7,800,000
Corporate, Operational and Council Services (amounts rounded to the nearest $1,000)

4.9a) That the net 2020-2023 Multi-Year Operating Budget for the following services within Corporate, Operational and Council Services BE ADOPTED:

i.        Page 142 – Corporate Services - $238,396,000
ii.       Page 142 – Corporate Planning and Administration - $8,623,000
iii.      Page 142 – Council Services - $15,812,000
iv.       Page 142 – Public Support Services - $9,860,000

4.9b) That the 2020-2023 Multi-Year Capital Budget for Corporate, Operational and Council Services BE ADOPTED:

i.        Page 143 – Lifecycle Renewal Capital Budget - $51,726,000
ii.       Page 143 – Growth Capital Budget - $0
iii.      Page 143 – Service Improvement Capital Budget - $5,135,000

4.9c) That the 2024-2029 Multi-Year Capital Forecast for Corporate, Operational and Council Services BE ADOPTED in principle:

i.        Page 143 – Lifecycle Renewal Capital Forecast - $79,180,000
ii.       Page 143 – Growth Capital Forecast - $0
iii.      Page 143 – Service Improvement Capital Forecast - $3,000,000
4.10a) That the net 2020-2023 Multi-Year Operating Budget for the following within Financial Management BE ADOPTED:

i. Page 149 – Capital Levy - $199,716,000
ii. Page 149 – Debt Servicing - $139,244,000
iii. Page 149 – Contributions to Capital Reserve Funds - $110,033,000
iv. Page 149 – Contingencies - $72,534,000
v. Page 149 – Other Corporate Revenue and Expenditures - $(59,806,000)
vi. Page 149 – Finance - $26,041,000
Business Cases for Reductions (amounts rounded to the nearest $1,000)

4.11) That the following 2020-2023 Multi-Year Budget business cases for potential net levy reductions BE CONSIDERED:

i. Business Case 26 – Eliminate Curbside Christmas Tree Collection - 2020-2023 Total Investment ($120,000); Net Levy ($120,000)

ii. Business Case 27 - London Public Library - Eliminate Planned Security Enhancements – 2020-2023 Total Investment ($107,000); Net Levy ($107,000)

iii. Business Case 28 - London Public Library - Eliminate Planned Staffing Increase – 2020-2023 Total Investment ($42,000); Net Levy ($42,000)

iv. Business Case 29 - London Public Library – Promissory Note Forgiveness - 2020-2023 Total Investment ($912,000); Net Levy ($717,000)

v. Business Case 30 - London Public Library - Wi-Fi Hotspot Lending Program – 2020-2023 Total Investment ($188,000); Net Levy ($188,000)

vi. Business Case 31 - Multi-Residential Sector Fee Increase for Waste Collection – 2020-2023 Total Investment $0; Net Levy ($900,000)

vii. Business Case 32 - Museum London - Exhibitions and Programs Reductions - 2020-2023 Total Investment ($236,000); Net Levy ($236,000)

viii. Business Case 33 - Reduce Road Network Improvements for Minor Streets – 2020-2023 Total Investment ($3,200,000); Net Levy ($3,200,000)

ix. Business Case 34 - Transfer portion of Conservation Authority costs to Wastewater & Treatment Budget – 2020-2023 Total Investment ($11,544,000); Net Levy ($11,554,000)
Business Cases for Additional Investments (amounts rounded to the nearest $1,000)

4.12) That the following 2020-2023 Multi-Year Budget business cases for additional investment that Civic Administration has prioritized BE APPROVED:

i. Business Case 1 – 60% Waste Diversion Action Plan – 2020-2023 Total: Investment $17,600,000; Net Levy $17,600,000

ii. Business Case 2 – Affordable Housing Community Improvement Plan – 2020-2023 Total: Investment $4,772,000; Net Levy $772,000

iii. Business Case 3A – Back to the River – Forks with Outlook – 2020-2023 Total: Investment $12,403,000; Net Levy $0

iv. Business Case 3B – Back to the River – One River Environmental Assessment Management Implementation – 2020-2023 Total: Investment $1,250,000; Net Levy $0

v. Business Case 3C – Back to the River – SoHo Environmental Assessment – 2020-2023 Total: Investment $500,000; Net Levy $0

vi. Business Case 4A – City of London Infrastructure Gap – 2020-2023 Total: Investment $3,000,000; Net Levy $3,000,000

vii. Business Case 5A – Climate Emergency Declaration – Develop Action Plan – 2020-2023 Total: Investment $50,000; Net Levy $0

viii. Business Case 6 – Coordinated Informed Response – 2020-2023 Total: Investment $6,703,000; Net Levy $6,703,000

ix. Business Case 7A – Core Area Action Plan – 2020-2023 Total: Investment $16,385,000; Net Levy $9,320,000

x. Business Case 8 – Dearness Home Auditorium Expansion - 2020-2023 Total: Investment $2,456,000; Net Levy $518,000

xi. Business Case 9 – Fanshawe College Innovation Village – 2020-2023 Total: Investment $16,385,000; Net Levy $9,320,000

xii. Business Case 10A – HDC Funding for Affordable Housing - 2020-2023 Total: Investment $850,000; Net Levy $850,000


xv. Business Case 12 – LMCH Infrastructure Gap – 2020-2023 Total: Investment $15,518,000; Net Levy $5,000,000

xvi. Business Case 13 – Master Accommodation Plan – 2020-2023 Total: Investment $13,000,000; Net Levy $0


xviii. Business Case 15 – Subsidized Transit Program – 2020-2023 Total: Investment $3,608,000; Net Levy $964,000

xix. Business Case 16 – T-Block Replacement/New Storage Building – 2020-2023 Total: Investment $901,000; Net Levy $0
Business Cases for Additional Investment (amounts rounded to the nearest $1,000)

4.13) That the following 2020-2023 Multi-Year Budget business cases for additional investment for Council’s consideration BE CONSIDERED:

i. Business Case 4B – City of London Infrastructure Gap – 2020-2023 Total: Investment $17,563,000; Net Levy $17,563,000

ii. Business Case 5B – Climate Emergency Declaration – Implementation – 2020-2023 Total: Investment $1,295,000; Net Levy $1,044,000

iii. Business Case 7B – Core Area Action Plan – 2020-2023 Total: Investment $9,775,000; Net Levy $9,625,000

iv. Business Case 10B – HDC Funding for Affordable Housing – 2020-2023 Total: Investment $2,800,000; Net Levy $2,800,000

v. Business Case 17A – Community Improvement Plan – Community Building Projects – 2020-2023 Total: Investment $160,000; Net Levy $160,000

vi. Business Case 17B – Community Improvement Plan – Land Acquisition – 2020-2023 Total: Investment $400,000; Net Levy $400,000

vii. Business Case 18 – LMCH Co-Investment with CMHC – 2020-2023 Total: Investment $20,229,000; Net Levy $7,777,000

viii. Business Case 19 – LMCH Operating Staffing & Security – 2020-2023 Total: Investment $6,941,000; Net Levy $5,675,000

ix. Business Case 20 – London Public Library - Collections – 2020-2023 Total: Investment $600,000; Net Levy $600,000

x. Business Case 21 – Regeneration of Public Housing – 2020-2023 Total: Investment $5,250,000; Net Levy $5,250,000

xi. Business Case 22 – Smart City Strategy – 2020-2023 Total: Investment $466,000; Net Levy $466,000

xii. Business Case 23 – Street Light Local Improvement – 2020-2023 Total: Investment $832,000; Net Levy $512,000

xiii. Business Case 24 – WIFI in Recreation Centres for the Public – 2020-2023 Total: Investment $155,000; Net Levy $0

4.14) That the following 2020-2023 Multi-Year Budget overviews BE RECEIVED for information:

i. Reserve and Reserve Funds Overview (Page 150)
ii. Debt Overview (Page 158)
4.15) That the reconciliation of the tabled budget to the Public Sector Accounting Board financial statement budget BE RECEIVED for information (Page 215)
4.16) That the following actions be taken with respect to the 2020-2023 Multi-Year Budget:

i. The 2020-2023 corporate tax levy BE ADOPTED in the amount of $TBD, which represents an approximate average annual increase of TBD% from rates; and 2020-2023 gross expenditures equal to $TBD

ii. The 2020 corporate tax levy BE ADOPTED in the amount of $TBD after recognizing $TBD of increased taxation from assessment growth; and 2020 gross expenditures equal to $TBD

iii. That Civic Administration BE DIRECTED to bring forward any necessary by-laws regarding the operating and capital budgets for introduction at Municipal Council

iv. That the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer and the City Clerk BE INSTRUCTED to prepare the 2020-2023 Tax Levy By-law for introduction and enactment by the Municipal Council at the appropriate time.
4.17a-f) That the following actions be taken with respect to the 2020-2023 Operating Budgets and 2020-2023 Capital Budgets and associated forecasts for Water and Wastewater & Treatment Services:

i. The 2020-2023 Operating Budget for Water Services BE ADOPTED as submitted (page 34 - $356,452,000);

ii. The 2020-2023 Capital Budget for Water Services BE ADOPTED as submitted (page 38 - $200,773,000);

iii. The 2024-2029 Capital Forecast for Water Services BE ADOPTED in principle (page 38 - $278,507,000);

it being noted that all rates and charges related to the provision of Water Services were increased by 2.5% effective January 1, 2020 as approved by Council on November 26, 2019.

iv. The 2020-2023 Operating Budget for Wastewater & Treatment Services BE ADOPTED as submitted (page 44 - $436,096,000);

v. The 2020-2023 Capital Budget for Wastewater & Treatment Services BE ADOPTED as submitted (page 45 - $364,721,000);

vi. The 2024-2029 Capital Forecast for Wastewater & Treatment Services BE ADOPTED in principle (page 49 - $571,640,000);

it being noted that all rates and charges related to the provision of Wastewater & Treatment Services were increased by 2.5% effective January 1, 2020 as approved by Council on November 26, 2019.

4.17g) That the following 2020-2023 Multi-Year Budget overviews BE RECEIVED for information:

i. Reserves/Reserve Funds Overview (Page 57)

ii. Debt Overview (Page 63)

4.17h) That the reconciliations of the tabled budgets to the Public Sector Accounting Board financial statement budget BE RECEIVED for information (Water - Page 84 and Wastewater & Treatment - Page 88)