

Agenda

Corporate Services Committee

15th Meeting of the Corporate Services Committee

July 23, 2019, 10:00 AM

Council Chambers

Members

Councillors J. Morgan (Chair), J. Helmer, P. Van Meerbergen, A. Kayabaga, S. Hillier,
Mayor E. Holder

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6. Confidential (Enclosed for Members only.)	
6.1 10:00 AM - Personal Matters/Identifiable Individual	
A matter pertaining to personal matters about an identifiable individual, including communications necessary for that purpose, as it relates to interviews for nomination to the London Hydro Inc. Board of Directors.	
6.2 Solicitor-Client Privileged Advice/Litigation/Potential Litigation	

A matter pertaining to advice subject to solicitor-client privilege, including communications necessary for that purpose, and advice with respect to litigation with respect to various personal injury and property damage claims against the City.

6.3 Labour Relations/Employee Negotiations/Solicitor-Client Privileged Advice

A matter pertaining to reports, advice and recommendations of officers and employees of the Corporation concerning labour relations and employee negotiations in regards to one of the Corporation's unions and advice which is subject to solicitor-client privilege, including communications necessary for that purpose and for the purpose of providing instructions and direction to officers and employees of the Corporation.

6.4 Land Disposition/Solicitor-Client Privileged Advice/Position, Plan, Procedure, Criteria or Instruction to be Applied to Any Negotiations

A matter pertaining to the proposed or pending disposition of land by the municipality, including communications necessary for that purpose; advice that is subject to solicitor-client privilege; commercial and financial information, that belongs to the municipality and has monetary value or potential monetary value and a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality.

6.5 Land Disposition/Solicitor-Client Privileged Advice/Position, Plan, Procedure, Criteria or Instruction to be Applied to Any Negotiations

A matter pertaining to the proposed or pending disposition of land by the municipality, including communications necessary for that purpose; advice that is subject to solicitor-client privilege; commercial and financial information, that belongs to the municipality and has monetary value or potential monetary value and a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality.

6.6 Personal Matters/Identifiable Individual/Solicitor-Client Privileged Advice

A matter pertaining to an identifiable individual; employment-related matter and advice that is subject to solicitor-client privilege.

7. Adjournment

TO:	CHAIR AND MEMBERS CORPORATE SERVICES COMMITTEE MEETING OF JULY 23, 2019
FROM:	ANNA LISA BARBON, CPA, CGA MANAGING DIRECTOR, CORPORATE SERVICES & CITY TREASURER, CHIEF FINANCIAL OFFICER
SUBJECT:	2019 DEVELOPMENT CHARGES CAPITAL BUDGET ADJUSTMENTS

RECOMMENDATION

That on the recommendation of the Managing Director, Corporate Services & City Treasurer, Chief Financial Officer, Civic Administration **BE AUTHORIZED** to adjust the growth component of the capital budget to reflect the 2019 funding requirements consistent with the approved 2019 Development Charges Study, it being noted that funding requirements in 2020 and beyond identified in the 2019 Development Charges Study will be included in the 2020-2023 Multi-Year Budget.

PREVIOUS REPORTS PERTINENT TO THIS MATTER
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Strategic Priorities & Policy Committee, May 6, 2019, Agenda Item 2.3, Approval of the 2019 Development Charges By-law and [Background Study](https://pub-london.escrimetings.com/Meeting.aspx?Id=d5532146-1909-473f-b642-02be8022e361&Agenda=Merged&lang=English)
<https://pub-london.escrimetings.com/Meeting.aspx?Id=d5532146-1909-473f-b642-02be8022e361&Agenda=Merged&lang=English>

2019 – 2023 STRATEGIC PLAN

The following report supports the 2019 - 2023 Strategic Plan through the strategic area of focus of Building a Sustainable City by helping to ensure that London's growth and development is well planned and sustainable over the long-term. This has been demonstrated through the analysis of growth needs over the next 20 years that is contained in the 2019 Development Charges (DC) Study.

BACKGROUND

DCs are a critical source of revenue used to finance growth infrastructure and are the main instrument used to ensure that "growth pays for growth", a long standing policy of the City of London. The intent is to ensure that growth related infrastructure costs are funded by new development that benefits from the introduction of the new services (user-pays approach) and that these costs are not borne by existing residents and businesses through property taxes or water/sewer rates.

The 2019 DC Background Study and By-law was approved by Council on May 21, 2019, noting that the effective date of the by-law is August 4, 2019. In order to ensure alignment with the 2019 DC funding requirements and to ensure service areas have funding in place to construct planned capital works, it is recommended that the growth component of the 2019 capital budget be adjusted to reflect 2019 funding requirements identified in the approved 2019 DC Study. Funding requirements in 2020 and beyond identified in the 2019 DC Study will be included in the 2020-2023 Multi-Year Budget.

At its meeting on March 26, 2019, Municipal Council endorsed a list of 10 projects to be submitted for provincial and federal funding consideration through the Investing in Canada Infrastructure Program – Public Transit Infrastructure Stream. On June 25, 2019, the Province announced a \$103.5 million funding commitment to support the 10 projects submitted. The business cases for these projects are now undergoing federal review. Pending the outcome of the federal funding decision, it is possible that changes to Development Charges funding for these and other related projects will be required. No changes to the funding mix for these projects are currently being

proposed until final funding decisions are received and the impacts on sources of funding for the affected projects can be fully analyzed.

FINANCIAL IMPACT

The 2019 DC Study identified \$2.5 billion in capital work required to support growth over the next 20 years with an additional growth requirement in 2019 of \$37.4 million. The estimated cost and timing has been determined for each individual capital project and program based on forecasted growth across the City. A number of budget adjustments are required to the growth component of the capital budget for 2019 to establish funding to support growth capital works. There are also a few budget adjustments required to the capital budget in 2020 and beyond because certain infrastructure projects required to support growth have been advanced to 2019. These future year's budget adjustments are necessary to ensure that the capital budget is not overstated. Table 1 contains the Development Charge Source of Financing Summary. The Detailed Source of Financing is contained in Appendix A.

Table 1 – Development Charge Source of Financing Summary (\$ millions)

Expenditure / Funding Source	2019	2020-2023	2024-2028	Total
Approved Budget	132.0	727.1	364.3	1,223.4
Revised Budget	169.4	715.3	354.7	1,239.4
Capital Expense Increase / (Decrease)	37.4	(11.8)	(9.6)	16.0

SOURCE OF FINANCING				
Tax Supported				
Capital Levy / Capital Rate				
Debenture	(0.7)			(0.7)
Reserve Fund	(8.2)	4.2	0.6	(3.4)
Sub-Total Tax Supported	(8.9)	4.2	0.6	(4.1)
Non-Tax / Non-Rate Supported				
Development Charges	(27.8)	7.6	9.0	(11.2)
Other	(0.7)			(0.7)
Sub-Total Non-Tax / Non-Rate Supported	(28.5)	7.6	9.0	(11.9)
Total Source of Financing	(37.4)	11.8	9.6	(16.0)

Note: Positive values represent a decrease, negative values represent an increase.

With these adjustments the City remains below its \$26 million average annual tax supported internal debt cap over the 2019 to 2028 capital plan period. Reserve funds affected by these adjustments all carry sufficient balances to accommodate the required funding.

CONCLUSION

The 2019 DC Background Study and By-law was approved by Council on May 21, 2019. In order to establish the funding that supports growth projects in 2019, it is recommended that the capital budget be adjusted to reflect 2019 funding requirements identified in the approved 2019 Development Charges Study. Growth capital needs in 2020 and beyond identified in the approved 2019 Development Charges Study will be reflected in the 2020-2023 Multi-Year Budget.

Acknowledgement

This report was prepared with significant contribution from Marta Semeniuk, Capital Budget Officer, Financial Planning & Policy.

PREPARED BY:	PREPARED BY:
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SUBMITTED BY:	RECOMMENDED BY:
KYLE MURRAY, CPA, CA DIRECTOR, FINANCIAL PLANNING AND BUSINESS SUPPORT	ANNA LISA BARBON, CPA, CGA MANAGING DIRECTOR, CORPORATE SERVICES & CITY TREASURER, CHIEF FINANCIAL OFFICER

Appendix A: Development Charge Source of Financing Detail

C.c. Paul Yeoman, Director, Development Services
Kevin Edwards, Manager, Development Finance

APPENDIX A

Growth Capital Budget (\$000's)

	Prior Years Budget	2019 Budget	2020-2023 Forecast	2024-2028 Forecast	Total
Growth Approved Budget	420,604	131,950	727,049	364,288	1,643,891
Growth Revised Budget	420,604	169,348	715,255	354,659	1,659,866
Increase/(Decrease)	-	37,398	(11,794)	(9,629)	15,975
Sources of Financing					
Capital Levy (CL) / Capital Rate (CR)	-	-	-	-	-
Debenture (D)	-	(728)	-	-	(728)
Reserve Fund (RF)	-	(8,159)	4,159	640	(3,360)
Other (O)	-	(693)	-	-	(693)
Non-Tax / Non-rate Supported (Development Charges) (NTS / NRS)	-	(27,818)	7,635	8,989	(11,194)
Total Revenue (Increase)/Decrease	-	(37,398)	11,794	9,629	(15,975)
Net Rate Impact	-	-	-	-	-
Subject to rounding					

Growth Project Details

	Prior Years Budget	2019 Budget	2020-2023 Forecast	2024-2028 Forecast	Total
WASTEWATER					
ES2494 SS15A - Lambeth Growth Area Greenway PCP sewershed (DC14WW0005)		2,234			2,234
Source of Financing: Sanitary Sewer City Services RF		NRS			NRS
ES514519 Wastewater Internal Oversizing Subsidy (2019-2023) (DC19WW1001)		263			263
Source of Financing: Sanitary Sewer City Services RF		NRS			NRS
ES302519 Wastewater Servicing - Built Area Works (2019-2023)(DC19WW1002)		2,347			2,347
Source of Financing: Sewage Works RF, Sanitary Sewer City Services RF		RF, NRS			RF, NRS
ES514819 Wastewater Servicing - Strategic Links (2019-2023) (DC19WW1003)		666			666
Source of Financing: Sewage Works RF, Sanitary Sewer City Services RF		RF, NRS			RF, NRS
ES5133 Pottersburg / Vauxhall Transfer PSs (DC19WW0005)		5,000			5,000
Source of Financing: Sewage Works RF, Sanitary Sewer City Services RF		RF, NRS			RF, NRS
ES5142 Byron PS Upgrade (DC19WW0006)		1,050			1,050
Source of Financing: Sanitary Sewer City Services RF		NRS			NRS
ES3083 Infill & Intensification Corridors Sanitary Sewer (DC14WW2003)		(159)	(636)	(795)	(1,590)
Source of Financing: Sewage Works RF, Sanitary Sewer City Services RF		RF, NRS	RF, NRS	RF, NRS	RF, NRS
ES5146 Infill & Intensification Nodes Sanitary Sewer Servicing (DC14WW2002)		(174)	(972)	(1,214)	(2,360)
Source of Financing: Sewage Works RF, Sanitary Sewer City Services RF		RF, NRS	RF, NRS	RF, NRS	RF, NRS
Total Wastewater Budget Adjustments (Inc/(Dec))	-	11,227	(1,608)	(2,009)	7,610
STORMWATER					
ESSWM-LPH London Psychiatric Hospital (LPH) SWMF (DC14MS0011)		154			154
Source of Financing: Major Stormwater Mngmt City Services RF		NRS			NRS
ES3202 Dingman Creek Online 2 (DC14MS0003)		4,290	(4,290)		-
Source of Financing: Sewage Works RF, Major Stormwater Management City Services RF		RF, NRS	RF, NRS		RF, NRS
ES542519 Interim Works As Identified In EAs (DC19MS0063)		200			200
Source of Financing: Major Stormwater Mngmt City Services RF		NRS			NRS
ES543519 Subwatershed Impact Monitoring (DC19MS0003)		250			250
Source of Financing: Major Stormwater Mngmt City Services RF		NRS			NRS
ES552019 Community Growth Trunk Storm Sewer Works (DC19MS01000)		(106)			(106)
Source of Financing: Major Stormwater Mngmt City Services RF		NRS			NRS
ES542919 Storm Sewer Internal Oversizing Subsidy (DC19MS1001)		1,405			1,405
Source of Financing: Major Stormwater Mngmt City Services RF		NRS			NRS
ES543619 Storm Sewer - Built Area Works (DC19MS1002)		4,884			4,884
Source of Financing: Sewage Works RF, Major Stormwater Management City Services RF		RF, NRS			RF, NRS
ES543819 2019-2023 Low Impact Development (DC19MS1003)		2,710			2,710
Source of Financing: Major Stormwater Mngmt City Services RF		NRS			NRS

APPENDIX A

Growth Project Details	Prior Years Budget	2019 Budget	2020-2023 Forecast	2024-2028 Forecast	Total
STORMWATER (Cont'd)					
ES5428 Infill & Intensification Nodes Storm Sewer Servicing (DC14-MS01002)		(689)	(2,756)	(3,445)	(6,890)
Source of Financing: Sewage Works RF, Major Stormwater Management City Services RF		RF, NRS	RF, NRS	RF, NRS	RF, NRS
ES3021 Land (Expropriation Negotiations) (DC14-MS00064)		(100)	(400)	(500)	(1,000)
Source of Financing: Major Stormwater Mngmt City Services RF		NRS	NRS	NRS	NRS
Total Stormwater Budget Adjustments (Inc/(Dec))	-	12,998	(7,446)	(3,945)	1,607
WATER					
EW3709 Green Valley (New-3) - Green Valley Rd. (Hubrey Rd. Intersection) (DC14WD0037)		42			42
Source of Financing: Water City Services RF		NRS			NRS
EW3581 Pond Mills 401 crossing (New-5a) - Pond Mills Rd. (Hwy 401 crossing) (DC14WD0020a)		16			16
Source of Financing: Water City Services RF		NRS			NRS
EW381819 Watermain Internal Oversizing Subsidy (DC19WD1001)		22			22
Source of Financing: Water City Services RF		NRS			NRS
EW382319 Watermain – Built Area Works (DC19WD1002)		177			177
Source of Financing: Waterworks RF, Water City Services RF		RF, NRS			RF, NRS
EW3825 Watermain – Strategic Links (DC19WD1003)		421			421
Source of Financing: Waterworks RF, Water City Services RF		RF, NRS			RF, NRS
ID2195 Watermain Industrial (DC19WD1000)		234			234
Source of Financing: Water City Services RF		NRS			NRS
EW3592 Infill & Intensification Nodes with Water Servicing (DC14-WD01002)		(550)	(2,200)	(2,750)	(5,500)
Source of Financing: Waterworks RF, Water City Services RF		RF, NRS	RF, NRS	RF, NRS	RF, NRS
Total Water Budget Adjustments (Inc/(Dec))	-	362	(2,200)	(2,750)	(4,588)
ROADS					
TS1621-1 Veterans Memorial Parkway - Huron Street to Clarke Road (New 2 through lanes) (DC14RS0009)		254			254
Source of Financing: Debt, Roads City Services RF		D, NTS			D, NTS
TS1576 Intersection - Exeter / Wellington (DC19RS0007)		1,789			1,789
Source of Financing: Debt, Roads City Services RF		D, NTS			D, NTS
TS1328 Intersection - Hamilton / Egerton (DC14RS0051)		1,719		(250)	1,469
Source of Financing: Debt, Roads City Services RF		D, NTS		NTS	D, NTS
TS1410 Huron - Veterans Memorial Parkway easterly to Railway (2 Lane Upgrade) (DC14RS0220)		62			62
Source of Financing: Debt, Roads City Services RF		D, NTS			D, NTS
TS1490 Wilton Grove - Commerce Road to City Limits (2 Lane Upgrade) (DC14RS0221)		(337)			(337)
Source of Financing: Debt, Roads City Services RF		D, NTS			D, NTS
TS165119 Minor Road Works - Channelization (DC19RS1001)		716			716
Source of Financing: Roads City Services RF		NTS			NTS
TS1652 Minor Road Works - Misc. Works (DC14-RS00068)		(22)	(88)	(110)	(220)
Source of Financing: Roads City Services RF		NTS	NTS	NTS	NTS
TS165319 Minor Road Works - Sidewalks (DC19RS1002)		365			365
Source of Financing: Roads City Services RF		NTS			NTS
TS165419 Minor Road Works - Streetlights (DC19RS1003)		499			499
Source of Financing: Roads City Services RF		NTS			NTS
TS165519 Minor Road Works - Traffic Signals (DC19RS1004)		556			556
Source of Financing: Roads City Services RF		NTS			NTS
TS1656 Minor Road Works - Roundabouts (DC14-RS00072)		(113)	(452)	(565)	(1,130)
Source of Financing: Roads City Services RF		NTS	NTS	NTS	NTS
TS126819 Urban Intersections (DC19RS1005)		1,596			1,596
Source of Financing: Roads City Services RF		NTS			NTS
TS126419 Rural Intersections (DC19RS1006)		300			300
Source of Financing: Roads City Services RF		NTS			NTS
TS173919 Active Transportation (DC19RS1007)		1,891			1,891
Source of Financing: Debt, Roads City Services RF		D, NTS			D,NTS

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Growth Project Details	Prior Years Budget	2019 Budget	2020-2023 Forecast	2024-2028 Forecast	Total
ROADS (Cont'd)					
TS1636 Advance Purchase of Land (DC19RS1008)		440			440
Source of Financing: Roads City Services RF		NTS			NTS
TS137119 Road Class Oversizing / City Share (DC19RS1009)		100			100
Source of Financing: Roads City Services RF		NTS			NTS
TS180219 Strategic Links (DC19RS1010)		1,338			1,338
Source of Financing: Roads City Services RF		NTS			NTS
TS180519 Transportation Intelligent Mobility Management System (DC19RS1011)		2,356			2,356
Source of Financing: Roads City Services RF		NTS			NTS
TS1481-1, TS1481-2 & TS481-3 Wellington Rd Widening projects		(3,606)			(3,606)
Source of Financing: Capital Levy, Debt, Roads City Services RF		CL, D, NTS			CL, D, NTS
Total Roads Budget Adjustments (Inc/(Dec))	-	9,903	(540)	(925)	8,438
PARKS & RECREATION					
PK138219 Neighbourhood Parks (DC19PR0100)		(48)			(48)
Source of Financing: Capital Levy, Parks & Rec City Services RF		CL, NTS			CL, NTS
PK103319 District Parks (DC19PR0200)		70			70
Source of Financing: Capital Levy, Parks & Rec City Services RF		CL, NTS			CL, NTS
PK301919 Urban Parks (DC19PR0300)		(240)			(240)
Source of Financing: Capital Levy, Parks & Rec City Services RF		CL, NTS			CL, NTS
PK204319 Major Open Space Network (DC19PR0600)		(860)			(860)
Source of Financing: Debt, Parks & Rec City Services RF		D, NTS			D, NTS
PK218119 Sports Parks (DC19PR0700)		519			519
Source of Financing: Debt, Parks & Rec City Services RF		D, NTS			D, NTS
PK212419 Thames Valley Parkway (DC19PR0800)		1,006			1,006
Source of Financing: Capital Levy, Debt, Parks & Rec City Services RF		CL, D, NTS			CL, D, NTS
PK223019 Field Houses (DC19PR1100)		(600)			(600)
Source of Financing: Capital Levy, Parks & Rec City Services RF		CL, NTS			CL, NTS
PK276519 Woodland Parks (DC19PR0500)		(400)			(400)
Source of Financing: Capital Levy, Parks & Rec City Services RF		CL, NTS			CL, NTS
PD225319 Environmentally Significant Areas (DC19PR0900)		(200)			(200)
Source of Financing: Capital Levy, Parks & Rec City Services RF		CL, NTS			CL, NTS
Total Parks & Recreation Budget Adjustments (Inc/(Dec))	-	(753)	-	-	(753)
TRANSIT					
MU1176 Conventional Transit (Growth) (DC19TS2002)		1,155			1,155
Source of Financing: Other, Transit City Services RF		O, NTS			O, NTS
OPERATIONS CENTRES					
TS4077 Traffic Management Centre - Phase 1 (DC19OC1009)		830			830
Source of Financing: Debt, Operations Centre City Services RF		D, NTS			D, NTS
LIBRARY					
RC3467 Library 13 - Southeast (Collections) (DC14LS0003)		250			250
Source of Financing: Debt, Operations Centre City Services RF		D, NTS			D, NTS
CORPORATE GROWTH STUDIES					
ES3212 Stormwater Dingman Creek Floodplain Corridor Environmental Assessment (DC19GS0001)		500	-		500
Source of Financing: Corporate Studies City Services RF		NRS			NRS
ES320919 Stormwater Unidentified EA Addendums (DC19GS1001)		70	-		70
Source of Financing: Corporate Studies City Services RF		NRS			NRS
ES540419 Wastewater Built Area Specific Studies (DC19GS0003)		60	-		60
Source of Financing: Corporate Studies City Services RF		NRS			NRS
TS104119 Transportation Traffic Impact Studies (DC19GS1003)		50			50
Source of Financing: Corporate Studies City Services RF		NTS			NTS
TS104219 Transportation Master Plan Monitoring (DC19GS1004)		35			35
Source of Financing: Corporate Studies City Services RF		NTS			NTS

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Growth Project Details	Prior Years Budget	2019 Budget	2020-2023 Forecast	2024-2028 Forecast	Total
EW377219 Water Efficiency Program / Investigations (DC19GS0011)		270			270
Source of Financing: Waterworks RF, Corporate Studies City Services RF		RF, NRS			RF, NRS
PD2152 Planning Comprehensive Zoning By-law (DC19GS0012)		150			150
Source of Financing: Official Plan Reserve Fund, Corporate Studies City Services RF		RF, NTS			RF, NTS
PD2175 Planning Community Improvement Plans (DC19GS0013)		200			200
Source of Financing: Corporate Studies City Services RF		NTS			NTS
RC2715 Subwatershed Studies, review and implementation update (Parks & Recreation) (DC19GS0025)		40			40
Source of Financing: Corporate Studies City Services RF		NTS			NTS
Total Corporate Studies Budget Adjustments (Inc/(Dec))	-	1,375	-	-	1,375
POLICE SERVICES					
PP446519 Officer Outfitting Due to Growth (DC19PS2001)		51			51
Source of Financing: Police City Services RF		NTS			NTS
Total Growth Budget Adjustments (Inc/(Dec))	-	37,398	(11,794)	(9,629)	15,975

Summary by Entity	Prior Years Budget	2019 Budget	2020-2023 Forecast	2024-2028 Forecast	Total
Wastewater & Treatment (Wastewater & Stormwater)		24,855	(9,054)	(5,954)	9,847
Water		632	(2,200)	(2,750)	(4,318)
General		11,911	(540)	(925)	10,446
Total Budget Amendments by Entity		37,398	(11,794)	(9,629)	15,975

Acronyms

- DC - Development Charges
- EA - Environmental Assessment
- PCP - Pollution Control Plant
- PS - Pumping Station
- SWM - Stormwater Management
- SWMF - Stormwater Management Facility

TO:	CHAIR AND MEMBERS CORPORATE SERVICES COMMITTEE MEETING ON JULY 23, 2019
FROM:	ANNA LISA BARBON MANAGING DIRECTOR, CORPORATE SERVICES AND CITY TREASURER, CHIEF FINANCIAL OFFICER
SUBJECT:	2018 INVESTMENT REPORT

RECOMMENDATION

That, on the recommendation of the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer:

- a) The 2018 Investment Report, providing a summary of the performance of the City of London's investment portfolio, **BE RECEIVED** for information.
- b) The Investment Policy (attached as Appendix "B") **BE RECEIVED** for information; it being noted that Civic Administration is not recommending any revisions to the policy.
- c) Subject to completion of Civic Administration's due diligence, the City's strategy to invest in the One Investment Equity Portfolio offered by CHUMS Financing Corporation and Local Authority Services Ltd. **BE ENDORSED**.

LINK TO THE 2019-2023 STRATEGIC PLAN

Council's 2019-2023 Strategic Plan for the City of London identifies 'Leading in Public Service' as a strategic area of focus. Management of the City of London's investment portfolio in line with its stated objectives supports this area and links to the strategy of maximizing investment returns while adhering to the City's Investment Policy.

BACKGROUND

As outlined in *Ontario Regulation 438/97*, the City Treasurer is required to provide an annual investment report to Municipal Council. The report, at a minimum, shall contain the following;

- a) a statement about the performance of the portfolio of investments during the period covered by the report;
- b) a description of the estimated proportion of the total investments that are invested in its own long-term and short-term securities to the total investment of the municipality and a description of the change, if any, in that estimated proportion since the previous year's report;
- c) a statement by the treasurer as to whether or not, in their opinion, all investments are consistent with the investment policies and goals adopted by the municipality;
- d) a record of the date of each transaction in or disposal of its own securities, including a statement of the purchase and sale price of each security;
- e) such other information that Municipal Council may require or that, in the opinion of the treasurer, should be included;
- f) a statement by the treasurer as to whether any of the investments fall below the standard required for that investment during the period covered by the report; and
- g) the details of the proposed use of funds realized in the disposition of an investment for which the City sold as a result of a decline in rating below the standard required by *Ontario Regulation 438/97*.

This report meets the above requirements.

INVESTMENTS & PERFORMANCE

Portfolio Balance

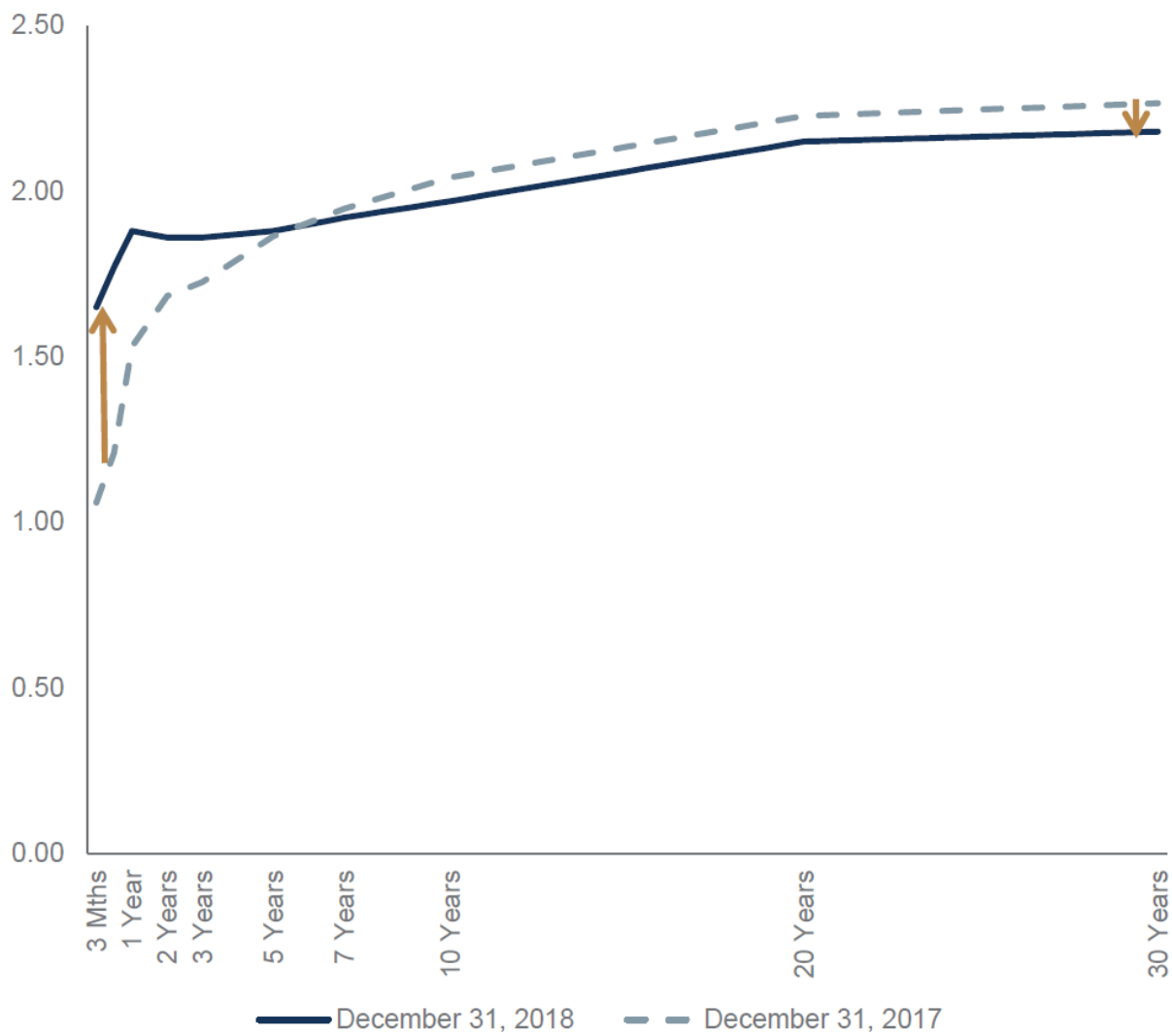
In 2018, the City of London (the “City”) maintained a monthly average investment portfolio balance of \$1,024 million (2017, \$913 million), consisting of cash and investments in securities prescribed under *Ontario Regulation 438/97*. As at December 31, 2018, the City’s investment portfolio included government bonds, corporate bonds, and guaranteed investment certificates (GICs). A summary of the City’s investment portfolio at year-end is attached as **APPENDIX “A”**. The City’s investment portfolio contains over 500 securities.

Market Summary for 2018

The Bank of Canada raised its overnight target rate three times throughout 2018, from 1.00% to 1.75%, causing a rise in short-term interest rates. Despite this increase, medium and long-term Canadian bond yields were not impacted to the same magnitude. The increase in short-term rates relative to medium and long-term rates caused the Canadian yield curve to ‘flatten’ in 2018.

The table below shows a comparison of Government of Canada benchmark yields and the relative ‘flattening’ of the yield curve over the course of 2018. Given this ‘flattening’, generally, there is minimal additional returns for a longer term maturity and higher risk.

Government of Canada Yield Curve



Source: RBC PH&N

Economic conditions are continually monitored by the City and its team of professional portfolio managers to ensure the City’s investment portfolio is adjusted to reflect changing market conditions.

Investment Strategy

As directed by the City’s Investment Policy, the City’s overall investment strategy is to invest public funds in a manner that prioritizes security and liquidity of principal over attaining higher investment returns. The City’s strategy includes building a balanced and diversified portfolio relative to short-term, medium-term and long-term investment targets.

In 2018 a detailed review of the Investment Policy was undertaken by staff. As a result of this review, the City’s investment policy term targets, listed as a percentage of the total investment portfolio, were revised and approved by Council in July, 2018 as follows:

Classification	Maturing in	Revised Target (+/- 10%)	Previous Target
Cash & Short-term	Less than one year	40%	50%
Medium-term	One to five years	30%	25%
Long-term	More than five years	30%	25%

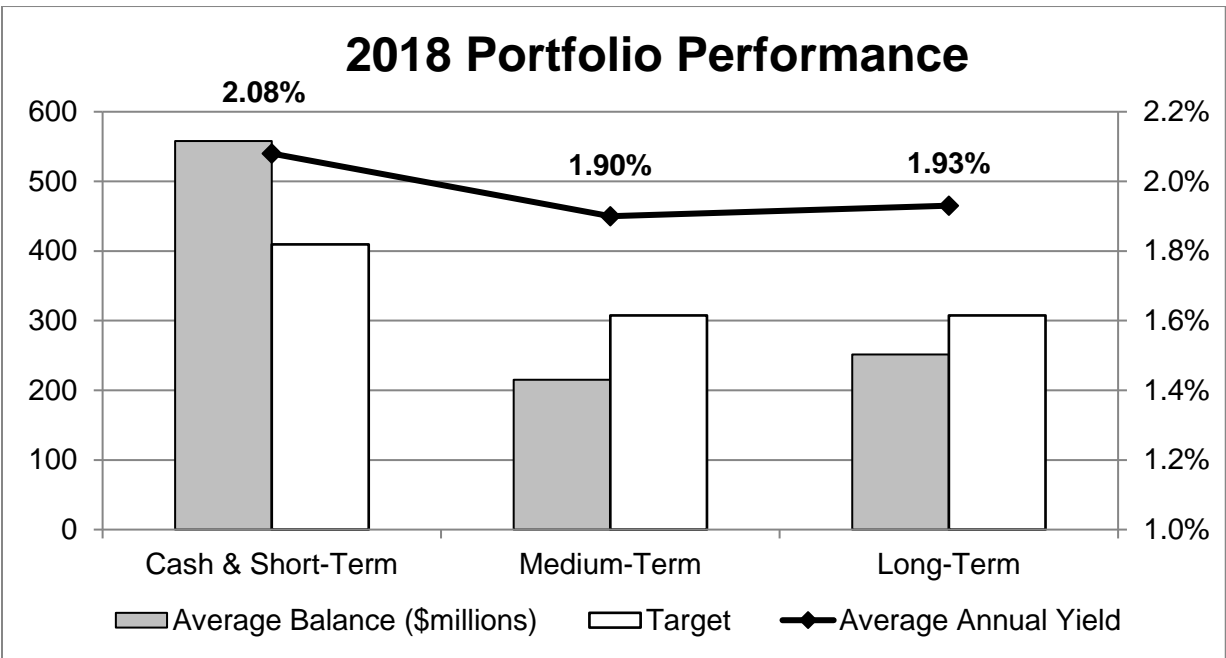
The revised targets were in response to the City’s achievement of the previous targets and growth in the City’s investment program, allowing the City to increasingly focus on medium and long-term investment management. The City’s overall strategy is to move towards the revised targets gradually, maintaining liquidity but remaining flexible to respond to market conditions, such as the ‘flattening’ yield curve. The City’s strategy is to remain in a “defensive” position and more actively pursue the targets when the risk-reward trade-off of longer-term maturities provides adequate compensation for the extra risk of longer-term bonds.

Below is a comparison of the City’s portfolio to the portfolio targets for 2018.

Classification	Maturing in	Average for 2018	Dec. 31, 2018	Target
Cash & Short-term	Less than one year	54%	49%	40%
Medium-term	One to five years	21%	25%	30%
Long-term	More than five years	25%	26%	30%

Performance of Investments

The chart below shows a breakdown of the average annual yields for 2018, as well as the investment portfolio balance in comparison to policy targets. For the purposes of this report, yield includes interest income and realized gains and losses. Yield does not include unrealized gains and losses (i.e. market value appreciation).



The City’s portfolio performance is closely tied to changes in the Bank of Canada’s overnight rate given the type of securities and assets it holds. 2018 represented a time of increasing rates, and given the City’s balance of cash and short-term investments, these changes had a greater impact on the shorter time horizon of the City’s portfolio. As many securities in the medium and long-term range were purchased during a lower rate environment, cash & short-term yields for the City’s

portfolio are higher than medium and long-term yields. As securities mature from the medium and long-term range, the new securities purchased will reflect current market conditions.

Investment Income

For the purposes of this report, investment income includes interest income and realized gains and losses. In 2018, the City earned total income of approximately \$20.4 million (\$13.4 million in 2017) from investments of which \$14.8 million (\$9.6 million in 2017) was earned from reserve fund investments and \$5.6 million (\$3.8 million in 2017) was earned from general fund investments.

The increase in investment income in 2018 compared to 2017 is primarily related to short-term interest rates moving higher in 2018.

In accordance with the *Municipal Act, 2001* (the “Act”), interest and capital gains earned on reserve fund investments are allocated to all reserve funds on a prorated basis and are used for the purpose for which the reserve fund was created. Investment income earned from the general fund is allocated to general revenues, which contributes to offsetting the amount of taxes levied.

Eligible Investments (Statement of Compliance)

The Act stipulates that a municipality may invest in securities prescribed under *Ontario Regulation 438/97*. All investments meet the eligibility requirements as prescribed by *Ontario Regulation 438/97* and were made in accordance with the investment policies and goals adopted by the City.

Investment in Own-Securities

Ontario Regulation 438/97 requires that the City report the estimated proportion of total investments that are invested in its own long-term and short-term securities to the total investments held by the municipality. In 2018, the City did not hold or purchase any of its own securities, reflecting no change in proportion of own securities to total investments from the previous year’s report.

Looking Ahead

While 2018 was a year of rate increases, 2019 tone has changed due to evolving market conditions and economic data. The market has begun to price rate cuts by the Bank of Canada which in turn is putting downward pressure on yields. The Bank of Canada has held its overnight target rate stable over the first half of 2019 and the Canadian yield curve remains relatively flat. The City’s investment strategy is to continue to focus on building up its GIC holdings in the medium time frame. This will aim to maximize returns on excess cash while building an even maturity ladder to ensure adequate liquidity is maintained. This will entail regular purchases based on monthly conditions through 2019; however, Civic Administration may pause based on available rates compared to interest earned on bank balances given the uncertain rate environment. To help balance its portfolio, Civic Administration has worked with one of its external managers, Scotia Institutional Asset Management, to merge its medium and long-term portfolio into one long-term portfolio to provide flexibility in holdings, react to market conditions while also updating its benchmark to aid in better yield performance.

Another strategy Civic Administration is pursuing and evaluating to help increase yields during this low rate environment is the addition of equity security holdings through the One Investment Equity Fund.

ONE INVESTMENT EQUITY FUND

As Civic Administration works towards diversifying its investment portfolio and looking to maximize returns, investing in equity funds as per the policy is being proposed. As per the current Investment Policy, up to five percent of the total investment portfolio may be invested in eligible pooled equity funds. In accordance with the *Municipal Act, 2001* and without adopting the prudent investor standard, the only allowable investment in equity funds is through the One Investment Program.

The One Investment Program is a professionally managed group of investment funds that is operated by Local Authority Services Ltd [LAS] (a subsidiary of the Association of Municipalities of Ontario) and the CHUMS Financing Corporation (a subsidiary of the Municipal Finance Officers’ Association of Ontario). While the program offers a wide range of funds, it is the Pooled Equity fund that the City is intending to invest in. The portfolio manager enlisted for the Pooled Equity

fund is Guardian Capital LP, an organization that has been managing institutional assets for over 50 years with over \$20 billion in assets under management. The City's current investments cover off other asset classes such as cash, GICs and bonds.

The One Investment Equity Fund's objective is to provide superior long-term investment returns through capital growth and dividend yield by investing in a diversified, conservatively managed portfolio of equity securities issued by Canadian corporations. The fund is denominated in Canadian dollars. Based on the 2018 annual report, the pooled funds' assets amounted to \$331.9 million at year-end. The top three sector weightings as at December 31, 2018 were Financials (22.3%), Industrials (22.2%) and Information Technology (13.8%).

Equity investments are higher risk than the other asset classes the City currently holds. With this higher risk, there is an expectation of higher returns, although performance is not guaranteed, including the risk of negative returns. The City has recorded its investment's position at cost and earned income. With new accounting standards coming in the future, adoption of Financial Instruments guidelines may introduce more variability in reporting performance due to recording of unrealized gains and losses. Furthermore, it should be noted that past performance is not indicative of or a guarantee of future performance. For example, the 2018 return for the One Investment Equity Fund was a decline of 1.9% (compared to the 8.9% loss reported for the TSX Index), compared to its 10-year return of 11.2% (compared to the 7.9% return for the TSX Index). First quarter return in 2019 was 11.9% (compared to TSX Index return of 13.3%).

Civic Administration's aim in adding this asset class to the portfolio is to provide diversification in its portfolio. Adding an asset class that behaves differently than the other asset classes in the portfolio can reduce risk to the overall portfolio while increasing the expected return.

Based on historical data, over the long-term, equities will outperform bonds to compensate for their higher risk. The City's equity investment position is intended to be held with a long-term view (greater than five years) with no plan to actively change the position regularly ('buy and hold'). Civic Administration plans to invest up to five percent of the City's investment portfolio (excluding cash) into the fund by the end of 2020 gradually in order to minimize risk exposure.

Currently, the agency service agreement and related enrolment documentation with LAS/CHUMS is being reviewed by Civic Administration. Given the nature of the agreement as well as LAS/CHUMS position as sole provider for this type of specific investment (in absence of adopting prudent investor standard) for the City, Civic Administration is ensuring there are no provisions or clauses within the agreements and enrolment documents to warrant a departure from this investment direction. As provided for in the Investment Policy, upon satisfactory completion of this due diligence, the City Treasurer will proceed to enter into the agreement. It is anticipated this review will be completed by the end of July 2019.

PRUDENT INVESTOR UPDATE

On March 1, 2018, amendments were made to the *Municipal Act, 2001* and *Ontario Regulation 438/97*, granting eligible municipalities' access to invest in any security in accordance with the prudent investor standard and other requirements set out in the regulation.

Amendments were also made to the prescribed list of eligible investment securities for municipalities that do not wish to invest or are not eligible to invest under the new prudent investor standard. The prescribed list of eligible securities consists primarily of government bonds, bank issued debt, and corporate bonds. The regulation also permits investment in Canadian corporate shares if the investment is made through the One Investment Program. Effective January 1, 2019, eligible municipalities have the option to continue under the updated prescribed list or move to the prudent investor standard.

Civic Administration has continued to perform due diligence and evaluation of implications and requirements of this standard over the past year including monitoring what actions other municipalities are taking. Civic Administration will report back to Council at the appropriate time with a recommendation regarding the prudent investor standard. At this time, focus will continue to be on optimizing the investment portfolio and its holdings within the current framework and the City's investment policy.

CONCLUSION

The City’s investment portfolio remains compliant with the *Municipal Act, 2001* and the City’s Investment Policy. Investments are continuing to be made to earn competitive returns while ensuring capital preservation and liquidity requirements are met.

PREPARED BY:	PREPARED BY:
RICK LAMON, CPA, CMA MANAGER, ACCOUNTING & REPORTING	MARTIN GALCZYNSKI, CPA, CA MANAGER, FINANCIAL PLANNING & POLICY
REVIEWED & CONCURRED BY:	RECOMMENDED BY:
KYLE MURRAY, CPA, CA DIRECTOR, FINANCIAL PLANNING & BUSINESS SUPPORT	ANNA LISA BARBON, CPA, CGA MANAGING DIRECTOR, CORPORATE SERVICES AND CITY TREASURER, CHIEF FINANCIAL OFFICER

APPENDIX “A”

CITY OF LONDON INVESTMENT PORTFOLIO AS AT DECEMBER 31, 2018

Product	Avg. Term to Maturity (Years)	Total Book Value (General + Reserve Fund)	General Fund Book Value	Reserve Fund Book Value	% of Portfolio
Cash & Short-Term (Maturing in less than 1 year):					
<u>Internally Managed:</u>					
Cash (Note A)	0.0	459,492,776	145,438,952	314,053,824	45.7%
Internally Managed GICs	0.6	39,513,976	15,000,000	24,513,976	3.9%
Total Cash and Short-Term		499,006,752	160,438,952	338,567,800	49.6%
Medium-Term (Maturing in 1 - 5 years):					
Internally Managed GICs and Bonds	3.0	105,507,077	-	105,507,077	10.5%
<u>Externally Managed:</u>					
RBC Dominion Securities	1.1	56,596,877	-	56,596,877	5.6%
Scotia Institutional Asset Mgmt	2.6	86,056,864	-	86,056,864	8.6%
Total Externally Managed (Medium Term)		142,653,741	-	142,653,741	14.2%
Total Medium-Term		248,160,818	-	248,160,818	24.7%
Long-Term (Maturing in more than 5 years):					
Internally Managed Bonds	6.4	6,217,482	-	6,217,482	0.6%
<u>Externally Managed:</u>					
RBC Global Asset Mgmt	5.1	131,586,309	35,325,327	96,260,982	13.1%
Scotia Institutional Asset Mgmt (Note B)	4.9	121,450,424	14,715,210	106,735,214	12.1%
Total Externally Managed (Long Term)		253,036,733	50,040,537	202,996,196	25.1%
Total Long-Term		259,254,215	50,040,537	209,213,678	25.8%
Total Internally Managed		610,731,311	160,438,952	450,292,359	60.7%
Total Externally Managed		395,690,474	50,040,537	345,649,937	39.3%
Total Portfolio		1,006,421,785	210,479,489	795,942,296	100.0%

Note A: Cash balances as per bank accounts as at December 31, 2018. Excludes Trust Fund Cash.

Note B: In general, externally managed portfolios are deemed to be long-term investments, as they generally represent invested funds that are not required in the short- to medium-term (typically > 5 years).

APPENDIX “B”

Policy Name: Investment Policy

Legislative History: Enacted June 13, 2017 (By-law No. CPOL.-39-235)

Last Review Date: July 17, 2018

Service Area Lead: Manager III, Financial Planning and Policy

1. Policy Statement

The Corporation of the City of London (the City) shall invest public funds in a manner that maximizes investment return and minimizes investment risk while meeting the daily cash requirements of the City and conforming to legislation governing the investment of public funds.

The purpose of this investment policy is to ensure integrity of the investment management process. The objective of this investment policy is to maximize investment income at minimal risk to capital. Accordingly, emphasis on investments is placed on security first, liquidity second and overall yields third.

Objectives

The primary objectives of this investment policy, in priority order, are as follows:

1.1. Adherence to statutory requirements;

All investment activities shall be governed by the Ontario Municipal Act, 2001 as amended. Investments, unless further limited by Council, shall be those eligible under Ontario Regulation 438/97 or as authorized by subsequent provincial regulations.

1.2. Preservation of capital;

Meeting this objective requires the adoption of a defensive policy to minimize the risk of incurring a capital loss and of preserving the value of the invested principal. As such, this risk shall be mitigated by investing in properly rated financial instruments in accordance with applicable legislation, by limiting the types of investments to a maximum percentage of the total portfolio and being mindful of the amount invested within individual institutions.

1.3. Maintenance of liquidity; and

The investment portfolio shall remain sufficiently liquid to meet daily operating cash flow requirements and limit temporary borrowing. The portfolio shall be structured to maintain a proportionate ratio of short, medium and long-term maturities to meet the funding requirements of the City. The term liquidity implies a high degree of marketability and a high level of price stability. Important liquidity considerations are a reliable forecast of the timing of the requirement of funds, a contingency to cover the possibility of unplanned requirement of funds and an expectation of reliable secondary marketability prior to maturity.

1.4. Competitive rate of return.

Investment yields shall be sought within the boundaries set by the three foregoing objectives and then consideration shall be given to the following guidance;

- Higher yields are best obtained by taking advantage of the interest rate curve of the capital market, which normally yields higher rates of return for longer term investments;
- Yields will also fluctuate by institution as per individual credit ratings (greater risk confirmed by a lower credit rating) and by the type of capital instrument. For

example, an instrument of a small trust company would in many cases have a slightly higher yield than a major bank;

- A lower credit rating generally makes an investment more difficult to sell on the secondary market and therefore less liquid; and
- Capital instruments that are non-callable will have a lower yield than instruments which are callable, but the call feature does not necessarily compromise marketability.

The investment portfolio is comprised of:

- Operating and Capital cash flow balances;
- Reserves;
- Reserve funds; and
- Trust Funds.

2. Definitions

- 1.1. **Asset Backed Securities:** fixed income securities (other than a government security) issued by a Special Purpose Entity, substantially all of the assets of which consist of Qualifying Assets.
- 1.2. **Basis Point (BPS):** a unit that is equal to 1/100th of 1%, and is used to denote the change in a financial instrument. The basis point is commonly used for calculating changes in interest rates, equity indexes and the yield of a fixed-income security.
- 1.3. **City Treasurer:** The individual appointed by the municipality as treasurer.
- 2.4. **Credit Risk:** is the risk to an investor that an issuer will default in the payment of interest and/or principal on a security.
- 2.5. **Diversification:** a process of investing assets among a range of security types by sector, maturity, and quality rating.
- 2.6. **Interest Rate Risk:** the risk associated with declines or rises in interest rates that cause an investment in a fixed income security to increase or decrease in value
- 2.7. **Liquidity:** a measure of an asset's convertibility to cash.
- 2.8. **Market Risk:** the risk that the value of a security will rise or decline as a result of changes in market conditions.
- 2.9. **Market Value:** current market price of a security.
- 2.10. **Maturity:** the date on which payment of a financial obligation is due. The final stated maturity is the date on which the issuer must retire a bond and pay the face value to the bondholder.
- 2.11. **One Investment Program:** a professionally managed group of investment funds composed of pooled investments that meet the eligibility criteria defined by O.Reg 438/97. The program consists of Money Market Funds, Bond Funds and Equity Funds. The ONE Fund is operated by LAS (Local Authority Services Ltd., a subsidiary of the Association of Municipalities of Ontario) and the CHUMS Financing Corporation (a subsidiary of the Municipal Finance Officers' Association of Ontario).
- 2.12. **Qualifying Assets:** financial assets, either fixed or revolving, that, by their terms converts into cash, within a finite time period, plus any rights or other assets

designed to assure the servicing or timely distribution of proceeds to security holders.

- 2.13. **Schedule I Banks:** domestic banks that are authorized under the *Bank Act* to accept deposits, which may be eligible for deposit insurance provided by the Canadian Deposit Insurance Corporation.
- 2.14. **Schedule II Banks:** are foreign bank subsidiaries authorized under the *Bank Act* to accept deposits, which may be eligible for deposit insurance provided by the Canada Deposit and Insurance Corporation. Foreign bank subsidiaries are controlled by eligible foreign institutions.
- 2.15. **Special Purpose Entity:** a trust, corporation, partnership or other entity organized for the sole purpose of issuing securities that entitle the holders to receive payments that depend primarily on the cash flow from Qualifying Assets, but does not include a registered investment company.

3. **Applicability**

This investment policy shall govern the investment activities of the City's General, Capital and Reserve Funds as well as Trust Funds. This policy applies to all investments made by the City on its own behalf and on behalf of its agencies, boards and commissions and any new funds created by the City.

4. **The Policy**

4.1 **Standard of Care**

Prudence

Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.

Delegation of Authority and Authorization

The City Treasurer shall have overall responsibility for the prudent investment of the City's investment portfolio. The City Treasurer shall have the authority to implement the investment program and establish procedures consistent with this policy. Such procedures shall include the explicit delegation of the authority needed to complete investment transactions however the City Treasurer shall remain responsible for ensuring that the investments are compliant with regulations and this policy. No person may engage in an investment transaction except as provided under the terms of this policy.

The City Treasurer shall be authorized to enter into arrangements with banks, investment dealers and brokers, and other financial institutions for the purchase, sale, redemption, issuance, transfer and safekeeping of securities in a manner that conforms to the *Municipal Act, 2001* and the City's policy manual.

Transfer of funds for investment transactions shall be authorized by two of the individuals listed below, one of whom must be City Treasurer or Deputy City Treasurer.

- i) City Treasurer
- ii) Deputy City Treasurer
- iii) Director, Financial Planning & Business Support
- iv) Director, Financial Services
- v) Manager, Financial Planning & Policy
- vi) Division Manager – Taxation & Revenue

4.2 Investment Strategy

4.2.1 Diversification

To minimize credit risk and to maintain liquidity of the investment portfolio, investment diversification shall be guided by the following:

- i) Limiting investments to avoid over-concentration in securities from a specific issuer or sector (excluding Government of Canada securities);
- ii) Limiting investment in securities to those that have higher credit ratings;
- iii) Investing in securities with varying maturities; and
- iv) Investing in securities which have an active secondary market.

4.2.2 Investment Type Limitations

Cash held in the bank (excluding trust funds), i.e. one day maturity, shall be no less than what is deemed necessary to meet daily operating and capital requirements of the City. The current guideline is approximately \$50 million in general funds and \$150 million in reserve funds. This guideline shall be evaluated on an annual basis and this policy shall be updated as necessary to reflect any changes.

The total investment in securities issued by governments (federal, provincial or municipal) and Schedule I banks shall be no less than 75% of the total investment portfolio (excluding cash held in the bank and trust funds).

The remaining portfolio may be invested in any other securities which are deemed eligible under O.Reg 438/97 however no more than 10% of the total investment portfolio (excluding cash held in the bank and trust funds) shall be invested in eligible asset-backed securities and eligible commercial paper. Also, no more than 5% of the total investment portfolio (excluding cash held in the bank and trust funds) shall be invested in eligible pooled equity funds (i.e. One Investment Program Equity Portfolio).

These portfolio percentage limitations apply at the time an investment is made and exclude trust fund investments, which are subject to trust fund investment requirements. Investments held in a professionally managed portfolio are also excluded as diversification is subject to the judgement of the investment manager.

1.2.3 Investment Term Targets

For the purpose of this policy, a short-term investment is defined as maturing in less than one year, medium-term as maturing between one and five years and long-term as maturing in greater than five years. In general, professionally managed portfolios are deemed to be long-term investments, as it is likely that the intention of Administration is to invest funds that are not required for the next five years. For the purposes of this section, professionally managed portfolios shall be considered long-term investments, unless it is specifically known otherwise. The total investment portfolio in calculating term targets shall exclude trust funds. The term targets, listed as a percentage of the total investment portfolio, are as follows:

<u>Term</u>	<u>Target</u>
Short-term	40%
Medium-term	30%
Long-term	30%

The portfolio percentage targets shall apply at the time the investment is made. At specific times the portfolio percentages may deviate from the target for various reasons, for example the timing of maturities. The current guideline is to maintain a range of $\pm 10\%$ from each term target. Prior to any changes to the portfolio based on term targets, the City Treasurer may, at their discretion, retain the investment(s), that contravenes the portfolio targets provided that such action is not contrary to the Municipal Act, 2001.

Type limitations and term targets shall be reviewed annually by the City Treasurer and this policy shall be amended as necessary to minimize the City's exposure to changes in the financial marketplace after giving consideration to the available financial information.

Trust fund portfolio limitations are subject to the terms and conditions of the agreement to which the fund applies. Absent specific wording, compliance with the stated portfolio limitations is required, and should be considered separately from City of London funds.

4.2.4. Buy and Hold

To achieve the primary objectives of this investment policy, internally managed funds shall, for the most part, follow the buy and hold strategy. As noted above, higher yields are best obtained by taking advantage of the interest rate curve of the capital market which normally yields higher rates of return for longer term investments. By purchasing securities at varying maturity dates and holding the investments to term the interest rate risk is minimized, liquidity is maintained and capital is preserved. To be successful with the buy and hold strategy, matching cash requirements to investment terms is a key element and requires a solid cash flow forecast.

Some municipalities actively trade investments rather than holding to term. This 'active' investment strategy can produce a modest improvement in yield, but to be successful a large amount of excess cash and sophisticated investment expertise is required. Professionally managed funds charge a fee (usually basis points deducted from the yield) but it is anticipated the performance of the fund will exceed the cost of administration. Nevertheless, performance of professionally managed funds shall be regularly compared to industry benchmarks and to the result that might be achieved using the internally managed approach.

4.2.5 Performance Standards

The investment portfolio shall be managed in accordance with parameters specified within this policy. The portfolio should obtain a market average rate of return throughout budgetary and economic cycles proportionate with investment risk constraints and the cash flow needs of the City.

The performances of investments shall be measured using multiple benchmarks and performance indicators. The baseline yield for investments is the interest rate earned by the City on cash held in its bank account. Then, investment yields can be compared to Government of Canada Treasury Bills and Benchmark Bond Yields. Furthermore, prime interest rates and other applicable market rates, such as Banker's Acceptance can be used to provide useful benchmarks with consideration to limitations attributable to the Municipal Act, 2001.

4.2.6 Internal Borrowing

In developing the cash requirements for the year, sufficient cash shall be available to fund capital expenditures. The main cash elements of the operating budget are stable and predictable, e.g. tax revenue and operating expenditures

which is established in the budget process. The primary variable in forecasting cash demands is capital spending. Capital spending is supported (temporarily financed) by the General fund prior to securing long-term financing (primarily long-term debentures).

If the General fund does not have sufficient cash to support capital expenditures and operating expenditures during the year, the best option is to borrow from the Reserve Funds on a short-term basis, rather than obtaining external financing. In order for this to occur, the Reserve Funds must have sufficient cash available (i.e. not locked into long-term investments) to support the General Fund through this period. A fair rate of interest shall be applied based on the interest rate paid on funds in the City's consolidated bank account. For the most part the interest charged is going 'from one City pocket to another', but given that some reserve funds are non-rate funded, there is a requirement to pay a fair rate to the reserve funds for 'investing' in the General fund.

4.2.7 Trust Funds

Trust funds by nature must be maintained in a separate account and invested separately. The investment strategy will be dictated by the terms of the trust agreement. In the absence of specific direction, the strategy shall be in compliance with this policy.

Given the variability of capital spending, interest rates, and non-tax revenues, the investment strategy shall be reviewed, at a minimum, on an annual basis. Any changes in the investment strategy shall be reported to Council in the annual investment report and the investment policy shall be amended for the change in strategy.

4.3 Reporting

The City Treasurer shall provide an annual investment report to Council which includes, at a minimum, the requirements set forth in O. Reg. 438/97. Under the current regulations the investment report shall contain the following:

- i) a statement about the performance or the portfolio of investments of the municipality during the period covered by the report;
- ii) a description of the estimated proportion of the total investments of a municipality that are invested in its own long-term and short-term securities to the total investment of the municipality and a description of the change, if any, in that estimated proportion since the previous year's report;
- iii) a statement by the treasurer as to whether or not, in their opinion, all investments are consistent with the investment policies and goals adopted by the municipality;
- iv) a record of the date of each transaction in or disposal of its own securities, including a statement of the purchase and sale price of each security;
- v) such other information that the council may require or that in the opinion of the treasurer, should be included;
- vi) a statement by the treasurer as to whether any of the investments fall below the standard required for that investment during the period covered by the report; and
- vii) the details of the proposed use of funds realized in the disposition of an investment for which the City sold as a result of a decline in rating below the standard required by O.Reg. 438/97.

In addition to the annual report, the City Treasurer shall report to Council any investment that is made that is not, in their opinion, consistent with investment policy adopted by the City within thirty days after becoming aware of it.

Report to Corporate Services Committee

To: Chair and Members
Corporate Services Committee
From: Barry R. Card
Managing Director, Corporate Services and City Solicitor
Subject: New Council Policy - Contracting for Legal Services
Meeting on: July 23, 2019

Recommendation

That, on the recommendation of the Managing Director, Corporate Services and City Solicitor, the attached proposed by-law BE INTRODUCED at the Municipal Council meeting on July 30, 2019 to enact a new Council Policy entitled “Contracting for Legal Services”.

Previous Reports Pertinent to this Matter

None

Background

The City Solicitor’s Office is expected to provide all legal services to the Corporation, with a few exceptions. The exceptions include matters which require expertise and experience which is not available in-house and those matters that give rise to conflicts at any level. The lawyers employed by the City offer wide expertise in “municipal” matters, however, from time to time, the City becomes involved in matters outside the scope of this expertise.

Service areas have been able to engage outside legal services at will, provided that funding is available. This approach has several disadvantages: the expense to the City for legal services is increased, control over spending for legal services is reduced, total expenditures have been difficult to monitor and the results have been uneven. The factors giving rise to the practice have been addressed internally: in-house expertise has been expanded, “wait times” have been reduced and services have been made more accessible.

The City Manager, as a “Management and Organizational Support” initiative, has requested that a policy be developed to identify the circumstances under which outside legal services will be engaged by the Corporation.

Consistent with these expectations, the draft policy intends that outside legal services not be engaged without the approval of the City Solicitor, in the absence of specific Council authorization. The term “Legal Services” is defined to include any contracting with a law firm.

Conclusion

Most legal matters can be handled in-house. When, for any reason, outside legal services are requested by a service area, the appropriateness of the request should be evaluated by the City Solicitor, on the basis of the criteria set out in the policy.

Prepared and Recommended by:	Barry R. Card Managing Director, Corporate Services and City Solicitor
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July 15, 2019

Bill No. _____ 2019

By-law No. CPOL.-_____

A by-law to enact a new Council policy entitled
“Contracting for Legal Services”.

WHEREAS section 5(3) of the *Municipal Act, 2001*, S.O. 2001, C.25, as amended, provides that a municipal power shall be exercised by by-law;

AND WHEREAS section 9 of the *Municipal Act, 2001*, S.O. 2001, C.25, as amended, provides a municipality with the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority;

AND WHEREAS the Council of The Corporation of the City of London wishes to enact a new Council Policy entitled “Contracting for Legal Services”;

NOW THEREFORE the Municipal Council of The Corporation of the City of London enacts as follows:

1. The policy entitled “Contracting for Legal Services”, attached hereto as Schedule “A” is hereby adopted.
2. This by-law shall come into force and effect on the day it is passed.

PASSED in Open Council on

Ed Holder
Mayor

Catharine Saunders
City Clerk

First Reading –
Second Reading –
Third Reading –



Policy Name: Contracting for Legal Services

Legislative History: Enacted July 30, 2019 (By-law No. CPOL.-_____)

Last Review Date: July 23, 2019

Service Area Lead: Managing Director Corporate Services & City Solicitor

1. Policy Statement

The objective of this Policy is to identify the circumstances under which outside counsel may be engaged to assist with the delivery of legal services.

Contracting for legal services is intended to respect the spirit of the budget process and the City's Procurement of Goods and Services Policy, while considering the practical realities of the legal system and the environment in which the City operates.

The Policy intends that the City be able to contract for legal services with knowledgeable, skilled and motivated private sector law firms and law practitioners, in a manner that effectively and efficiently meets the City's operational requirements.

2. Applicability

This Policy applies whenever a contract for services is contemplated with a law firm, practicing lawyer or paralegal, whether or not the intention is to contract for conventional legal services.

This Policy applies to all contracts for legal services between the City and private sector law firms and law practitioners, unless the Council directs otherwise.

3. The Policy

3.1 Role of City Solicitor

- a) This Policy requires that the City Solicitor determine whether any request by a Service Area for the outsourcing of legal services should be approved.
- b) No Service Area is permitted to enter into a contract with a law firm, practicing lawyer or paralegal, without first having obtained the approval of the City Solicitor.

3.2 Decision Concerning Outsourcing Request

- a) The City Solicitor, in consultation with the Service Area that bears responsibility for payment of the expense of contracted legal services, is to decide whether such work should be outsourced.
- b) The decision to outsource must be duly justified on the basis of the following factors, as applicable:
 - capacity within the City Solicitor's Office
 - timelines and level of urgency
 - level and impact of risk to the City
 - experience and expertise requirements
 - whether funding for the expenditure has been approved

- statutory requirements
- security considerations
- conflict of interest considerations
- public interest considerations; and
- unique considerations associated with the work

3.3 Appointment and Contracting

Once the outside legal work is approved, the authority to formalize the appointment and enter into a contract with the approved firm or practitioner is exercised by the City Solicitor.

3.4 Instructing, Monitoring and Assessment of Accounts

The City Solicitor instructs the firm or practitioner and monitors the work performance in light of the requirements of the contract for legal services. Assessment may be required at the discretion of the City Solicitor.

3.5 Accountabilities

The City Solicitor is accountable to Council for contracting for legal services with private sector law firms and law practitioners.

Service Area Leads are accountable to Council for ensuring that contracting for legal services with private sector law firms and law practitioners is referred to the City Solicitor for sourcing, selection, appointment and contracting of Legal Services, in accordance with this policy.

Service Area Leads are also responsible for ensuring that all accounts for legal services are funded through an approved source.

July, 2019

TO:	CHAIR AND MEMBERS CORPORATE SERVICES COMMITTEE MEETING ON JULY 23, 2019
FROM:	ANNA LISA BARBON MANAGING DIRECTOR, CORPORATE SERVICES AND CITY TREASURER, CHIEF FINANCIAL OFFICER
SUBJECT:	DECLARE SURPLUS AND CLOSING OF ISAAC DRIVE

RECOMMENDATION

That, on the recommendation of the Managing Director, Corporate Services and City Treasurer, Chief Financial Officer, with the advice of the Manager of Realty Services, with respect to the closed public y, described as Isaac Drive north of Clayton Walk, Part 2 and 3, Reference Plan 33R-20114, containing an area of approximately 3,576 square feet (332.28 square metres), the following actions **BE TAKEN:**

- a) the subject property **BE DECLARED SURPLUS;** and
- b) the subject property **BE TRANSFERRED** to 2219008 Ontario Limited.

PREVIOUS REPORTS PERTINENT TO THIS MATTER

June 18, 2019 – Civic Works Committee – Closing of Isaac Drive

BACKGROUND

Property Background

Isaac Drive north of Clayton Walk is a “stub street” originally established by Plan 33M-524 to provide a future road link to the undeveloped lands north of the subdivision. When changing development patterns lead to the situation where a street is no longer required for public usage but can be converted to a private entrance, the City requires that the street be transferred to private ownership. As a prerequisite to the conveyance, the street must first be legally closed as a public road.

At its June 25, 2019 meeting, Municipal Council approved the resolution and passed the motion to have the Chief Surveyor initiate the process of legally stopping up and closing Isaac Drive as a public road by By-law S.-6015-187 (Bill No. 248).

Surplus Declaration and Transfer

The developer, 2219008 Ontario Limited, has plans to develop the site directly north of the closed public road into a vacant land condominium. The closed public road would serve as a private entrance. Declaring the land surplus and transferring the property to the developer would relieve the City from future maintenance and liability.

The property is surplus to the needs of the City and should therefore be declared surplus and subsequently transferred to 2219008 Ontario Limited for nominal consideration. A portion of the lands would be retained by the City for a future pathway, while the remaining westerly portion would be conveyed to the developer which is shown on the enclosed location map and property sketch.

Conclusion

The City’s typical practice is to re-convey the unneeded land back to the developer in order to have the land properly incorporated into a new plan of subdivision. The property has been recently closed by resolution and bylaw.

Declaring the land surplus and transferring the property to the developer will provide a private access to new development while releasing the City from future maintenance and liability. The City will be retaining a municipal services easement for trunk sewers and will be conveying any utility easements that may be required.

A location map, property sketch, and Reference Plan are attached for the Committee’s information.

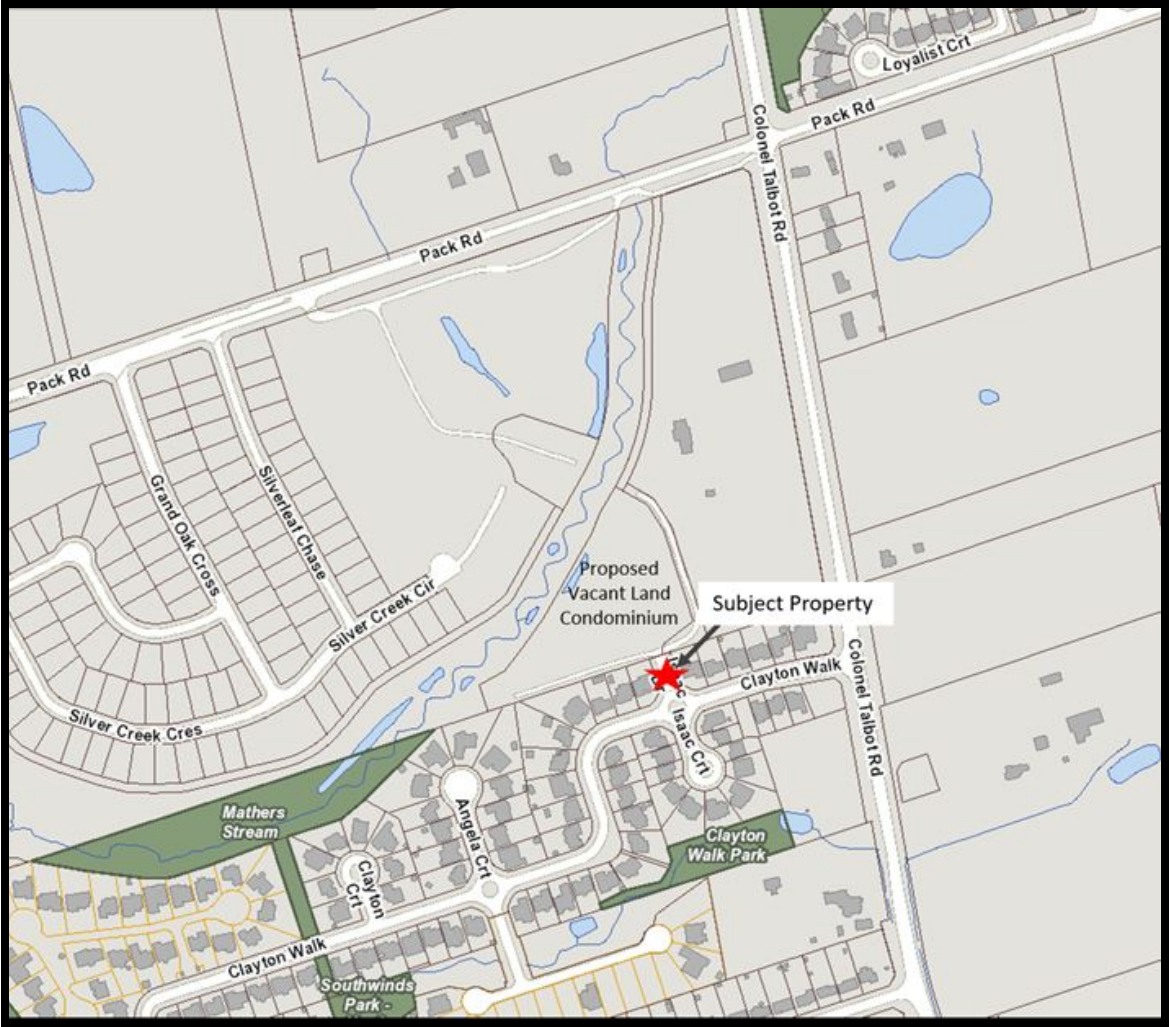
PREPARED BY:	SUBMITTED BY :
MICHAEL MCKINNEY PROPERTY APPRAISER & NEGOTIATOR	BILL WARNER MANAGER OF REALTY SERVICES
RECOMMENDED BY:	
ANNA LISA BARBON MANAGING DIRECTOR, CORPORATE SERVICES AND CITY TREASURER, CHIEF FINANCIAL OFFICER	

July 10, 2019
Attach.

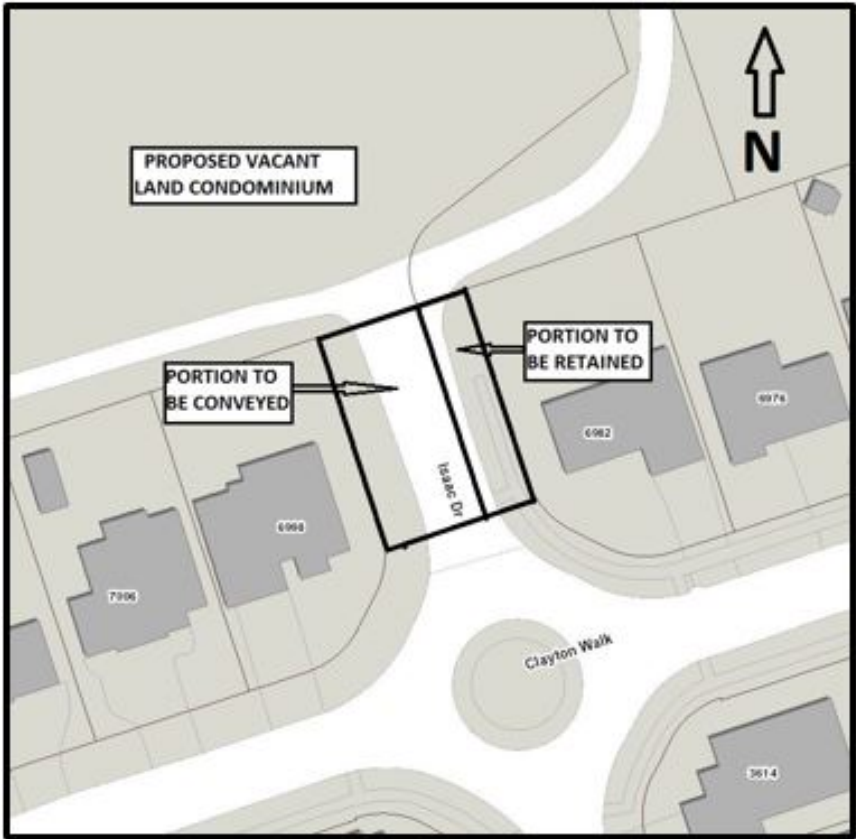
File No. P-2465 (1)

cc: Gary Irwin, Division Manager and Chief Surveyor, Geomatics
David G. Munteer, Assistant City Solicitor
Kelly Scherr, Managing Director, Environmental & Engineering Services and City Engineer

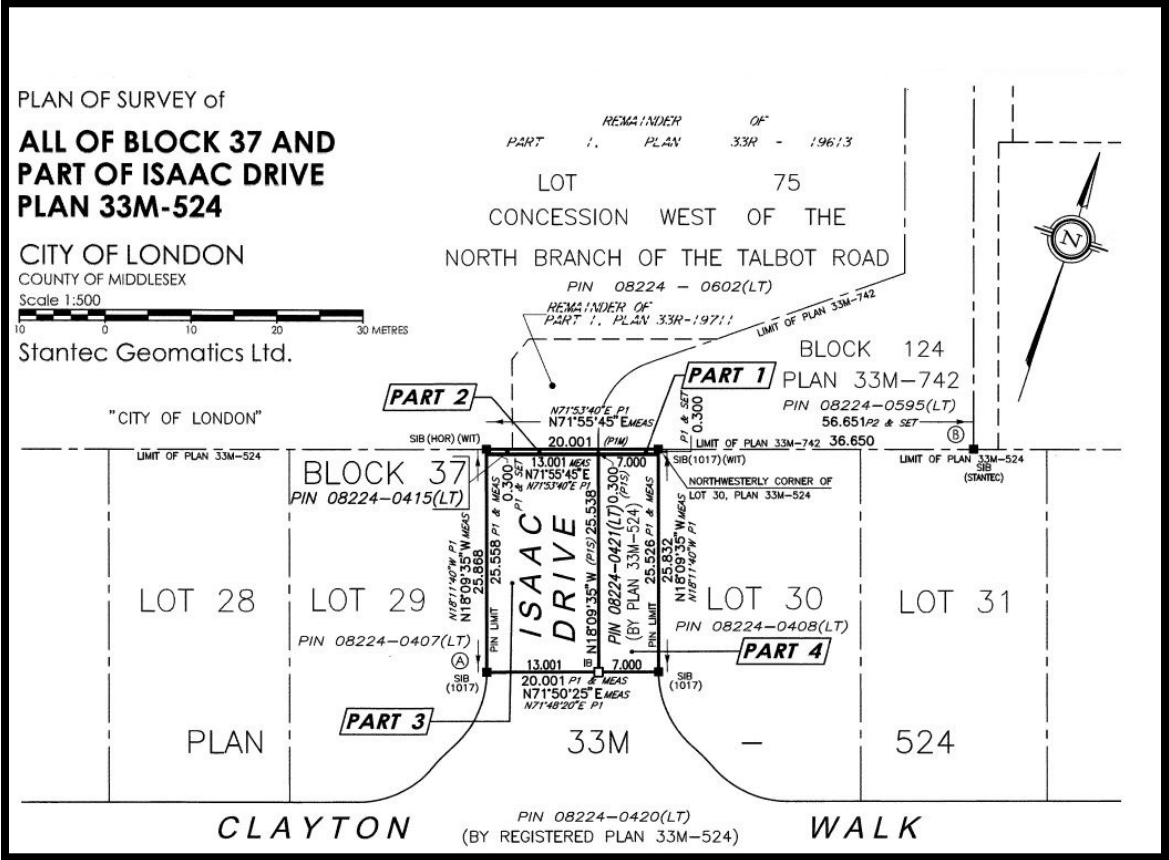
Location Map



Property Sketch



Reference Plan 33R-20114



Notes:
Parts 2 and 3 to be transferred to 2219008 Ontario Limited. City's combined services easement retained over Part 2 and 3. City retaining Parts 1 and 4 to accommodate a public pathway link.

TO:	CHAIR AND MEMBERS CORPORATE SERVICES COMMITTEE MEETING ON JULY 23, 2019
FROM:	CATHY SAUNDERS, CITY CLERK
SUBJECT	CITY OF LONDON DAYS AT THE BUDWEISER GARDENS – CANADA’S WALK OF FAME - CANCELLATION

RECOMMENDATION

That, on the recommendation of the City Clerk, the City of London Day at the Budweiser Gardens for Canada’s Walk of Fame Hometown Star recognition ceremony for Tessa Virtue and Scott Moir, originally approved by the Municipal Council to be held on August 7, 2019, be cancelled at the request of Canada’s Walk of Fame.

PREVIOUS REPORTS PERTINENT TO THIS MATTER
--

- Corporate Services Committee – May 28, 2019

BACKGROUND

Municipal Council, at its session held on June 11, 2019, resolved:

“That, on the recommendation of the City Clerk, the request from Canada Walk of Fame to hold the Hometown Star recognition ceremony for Tessa Virtue and Scott Moir on August 7, 2019, BE APPROVED as a City of London Day at the Budweiser Gardens; it being noted that two days remain for 2019, with no other requests pending.”

Subsequent to the above-noted approval, we have been advised by Canada’s Walk of Fame that they have released their reservation for Budweiser Gardens on Wednesday, August 7, 2019, due to budget constraints, as explained in the correspondence attached.

The policy for City events at the Budweiser Gardens is attached as Appendix “A” for information purposes.

RECOMMENDED BY:
CATHY SAUNDERS CITY CLERK

Attachments

/ab

From: [Ashley Edmonds](#)
To: [Bush, Anastasia](#)
Subject: [EXTERNAL] Withdrawal from Budweiser Gardens Request
Date: Tuesday, July 09, 2019 10:30:55 AM

Hello Anastasia,

As requested, here is a formal withdrawal of our need for the Budweiser Gardens space request from the city. We appreciate the efforts to get access to this space with no venue charges, however the need for a space that large are no longer necessary with new budget restraints.

Thank you,

Ashley

ASHLEY EDMONDS | EVENT & PROGRAMS MANAGER

office 416.367.9255 x 258 **mobile** 289.924.0942

CANADA'S WALK OF FAME

18 GLOUCESTER LANE, 3RD FLOOR | TORONTO, ON | M4Y 1L5

canadaswalkoffame.com



City of London Days at Budweiser Gardens Policy

Please refer to the "City of London Days at Budweiser Gardens" Council Policy on page 2 for related guidelines. Requests may be mailed to: City Clerk, PO Box 5035, London, ON, N6A 4L9 or emailed to csaunder@london.ca . Phone enquiries should be directed to the City Clerk's Office at (519) 661-2500 Ext. 4937.

Note: Adobe Reader can only save a blank copy of this form. Please print your completed form for your records.

Organization information

Organization Name	Charitable registration number (if applicable)	Request Date (YYYYMMDD)
Canada's Walk of Fame	889896924RR0001	2019-05-09

Contact information

Contact name	Title	
Ashley Edmonds	Event and Programs Manager	
Address		
18 Gloucester Lane, 3rd Floor		
Telephone number	/ extension	E-mail address
416-367-9255 ext 258		ashley@canadaswalkoffame.com

Event details

Text field - single line	Date of event (YYYYMMDD)
Tessa Virtue & Scott Moir Hometown Star Ceremony	2019-08-07

Event description (maximum 1,000 characters, attach additional details if needed)
This is a ceremony to celebrate Tessa Virtue and Scott Moir's recent induction into Canada's Walk of Fame. They were inducted on December 1st at our 20th Anniversary Awards Show. The Hometown Star is a national extension of the walk that celebrates our inductees and where they came from. Tessa Virtue, a London native would like to celebrate and have her plaque ceremony at Budweiser Gardens. It is important to host this event in a location that is both free and open to the public.

We will have both local musicians and VIP headline performances take place at the ceremony, as well as celebrity guests host and speak while we unveil the plaque. Tessa and Scott will both be on stage for photos and later on an opportunity for local and national media to cover the event.

We hope to have over 1000+ public come to this ceremony and make it a special momentous occasion for the city to celebrate.

Event eligibility

- ☐ City of London sponsored event
- ☐ Not-for-profit sporting event of provincial or national significance
- ☐ Major community-wide, not-for-profit civic event
- ☒ Major community-wide, not-for-profit charity event

Confirmations

- ☒ This event has not previously used the facility in accordance with normal rental or use arrangements
- ☒ Budweiser Gardens has confirmed that this date is available



APPENDIX A

City of London Days at the Budweiser Gardens Policy

Policy Name: City of London Days at the Budweiser Gardens Policy

Legislative History: Adopted June 13, 2017 (By-law No. CPOL.-27-223); Amended July 24, 2018 (By-law No. CPOL.-27(a)-397)

Last Review Date: February 28, 2019

Service Area Lead: City Clerk

1. Policy Statement

- 1.1 This policy establishes the general guidelines for utilization of up to five (5) City of London Days at the Budweiser Gardens for community-sponsored events on a “rent-free basis” provided the City or event sponsor pay for all direct and out-of-pocket expense incurred by the London Civic Centre Corporation.

2. Definitions

- 2.1 Not applicable.

3. Applicability

- 3.1 This policy applies to event(s) which meet the eligibility criteria set out in this policy.

4. The Policy

4.1 Eligible Events

The following types of events will be eligible:

- a) City of London-sponsored events such as opening ceremonies for sporting events and major community celebrations, which have not previously used the facility in accordance with normal rental or use arrangements.
- b) Not-for-profit sporting events which are of a provincial or national significance, including championships for high schools, colleges or universities located within the City of London, and which have not previously used the facility in accordance with normal rental or use arrangements.
- c) Major not-for-profit civic events which are celebrations or charity events of a local, community-wide nature and have a direct benefit to the London community, and which have not previously used the facility in accordance with normal rental or use arrangements.

4.2 Maximum Event Days

- a) The City is limited to five event days each year.
- b) No group can have more than one event day per year.
- c) No group can have more than two event days over a five-year consecutive period, with the exception of the annual United Way Harvest Lunch and Campaign Kick-Off, unless an exemption is approved by the Municipal Council due to unique circumstances.

4.3 Event Dates

The City of London shall provide sixty (60) days prior notice to Budweiser Gardens for use of the facility for a community-sponsored event, and the date of the event may not conflict or compete with events previously arranged or booked by Budweiser Gardens.

4.4 Requirements of User Groups

- a) The user group will be responsible for all direct and out-of-pocket expenses which are incurred.
- b) The user group will be responsible for entering into an agreement with the Budweiser Gardens for use of the facility and all obligations arising from that agreement.
- c) The user group will be responsible for all advertising, sponsorship and ticketing for the event subject to any conditions set out by the Budweiser Gardens.

4.5 City Contact

The City Clerk will be the primary contact for user groups and will be delegated responsibility to administer this policy.

4.6 Event Approval

City Council approval is required for all City of London Days at Budweiser Gardens events.



300 Dufferin Avenue
P.O. Box 5035
London, ON
N6A 4L9

July 15, 2019

Chair and Members
Corporate Services Committee

RE: Report from the Federation of Canadian Municipalities Annual Conference and Trade Show – Quebec City, QC, May 30-June 2, 2019

OVERVIEW

The Board of Directors of the Federation of Canadian Municipalities (FCM) met from May 30-June 2, 2019 in Quebec City, Quebec. FCM is the national voice of local government, with over 2,000 member municipalities representing more than 90 per cent of Canadians. FCM is a member-first organization, advocating for municipal priorities at the federal level and delivering capacity-building tools and programs. FCM's priorities are driven by an elected Board of Directors whose 73 members represent cities and communities of all sizes and regions. The board also empowers and oversees various committees and forums. I had the privilege of being re-elected to the Board of Directors and will continue to serve London in this capacity over the next year. Thank you all for your support!

BOARD SUMMARY

FCM's 2019 Annual Conference and Trade Show (May 30-June 2) brought together a record-breaking 2,094 FCM delegates—and more than 3,700 participants overall—to share insights, network with colleagues, and learn new tools to strengthen their communities.

Our conference showcased how local governments are building better lives for Canadians. We explored how—with the right tools—municipalities can achieve even more. And we learned more about FCM's strategy to secure new tools through this fall's federal election.

We hosted 20 parliamentarians and all four major federal political leaders: Prime Minister Justin Trudeau, Conservative Leader Andrew Scheer, NDP Leader Jagmeet Singh and Green Party Leader Elizabeth May. With just four months to go until Election 2019, we delivered a clear message: if you want to build better lives, you need to empower Canadians' local leaders.

Local leaders gained new tools and insight through 35 workshops, plenaries and study tours—on themes as diverse as fiscal tools, energy development, housing affordability, technology in the North, rural economic strategies, plastic waste and regional media tactics.

Delegates adopted seven policy resolutions calling for federal action—on airport infrastructure, gender-based violence, disaster mitigation, the national broadband strategy, housing affordability, rural economic development, and zero-emission municipal vehicles.

FCM's Annual General Meeting culminated in the election of board members and table officers—led by new FCM President Bill Karsten. These are the municipal leaders from across Canada who will drive FCM's priorities into Election 2019 and over the next 12 months.

FCM's trade show featured a record-breaking 177 industry leaders from across Canada—eager to help municipal leaders discover new tools and approaches to build better lives for our residents.

FCM took our message to a national audience through traditional and social media. We tracked 478 print media stories and 589 broadcast hits. And nearly 50,000 Canadians tuned in to watch our political keynote addresses, broadcast live on Facebook.

THE ROAD TO FEDERAL ELECTION 2019

Last year, I was appointed by the FCM President to serve as Vice-Chair of the FCM Elections Readiness Working Group. The appointment was timely, as Federal Election 2019 is just four short months away. My colleagues at FCM and I continue to work diligently to prepare to seize on the opportunities this election will present to the municipal sector. Board members reviewed progress on the building blocks of FCM’s pre-election campaign, which includes the development of tangible initiatives, tools and resources. FCM’s outreach to all national parties continues to intensify. Election strategies relate to the following streams:

- Government relations;
 - Municipal policy platform development;
 - Communications and media; and,
 - Member/stakeholder engagement.
- FCM’s outreach to all national parties continues to intensify.

Over the coming weeks, FCM’s election strategy will evolve quickly and our member municipalities will play an important role in ensuring municipal issues are at the forefront of the 2019 Federal Election. Grassroots engagement at the local level was what led to the significant gains we made in 2015, and the progress since then in budget 2019.

I will continue to keep Council updated on this work.

Respectfully submitted by:



Josh Morgan
Councillor, Ward 7
Member FCM Board of Directors

Attached: FCM 2019 Report

MAY 30 - JUNE 2, 2019 • QUEBEC CITY, QC

Annual Conference and Trade Show

BUILDING BETTER LIVES

REPORT FROM FCM'S 2019 ANNUAL
CONFERENCE AND TRADE SHOW



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Elections: Table Officers	7
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Reporting to your local council	10





PRESIDENT'S MESSAGE

Dear FCM members,

What a conference! More than 3,700 participants from across the country gathered in Quebec City for FCM's 2019 Annual Conference and Trade Show. We shattered all attendance records—making AC2019 our largest conference ever.

Together, we showcased how local governments are building better lives for Canadians, and how—with the right tools—we can achieve even more. Through dozens of workshops and study tours, we explored many pressing local issues, from new fiscal tools to responsible energy development. Our sold-out trade show was a hub of activity, connecting delegates with 177 industry experts and innovators.

Once again this year, we hosted all four major federal party leaders—including the Prime Minister. And our message to them was clear: if you're serious about building better lives, you need to empower the governments closest to Canadians.

Delegates also got down to the business of shaping the municipal agenda for the coming year. We passed seven resolutions to guide our federal advocacy on everything from housing affordability to rural economic development. We elected a strong Board of Directors for 2019-2020, as well as a new FCM Third Vice-President: Saskatoon Councillor Darren Hill. I'd like to thank outgoing President Vicki-May Hamm again for her extraordinary leadership over the past year. And as I begin my own term as FCM President. I am honoured to serve each and every one of you.

This conference set the tone for a big year ahead. We're just four months away from a pivotal federal election. Election 2019 is our opportunity to modernize how governments work together to serve Canadians. It's our opportunity to make empowered local leaders the new normal. Together, we need to seize it.

Municipalities are Canada's builders. We understand the challenges Canadians face, and we deliver solutions that work. So let's continue our momentum coming out of AC2019, and let's deliver a strong and united election message: putting the right tools in local hands builds better lives.

Sincerely,

Bill Karsten

Councillor, Halifax Regional Municipality
FCM President



ENGAGING: POLITICAL LEADERS

Just four months from a vital election, we hosted all four major federal leaders—for policy meetings and keynote addresses. Each shared their vision for building on our federal-municipal partnership. And our own message was clear: *to build better lives for Canadians, you'll need to empower the governments closest to their daily hopes and challenges.*



Prime Minister Justin Trudeau

"Municipalities are essential for the well-being of this country, and I will continue to be your partner in the future you want to build for your citizens."

[!\[\]\(339a16584d5da0f0a3ca4e9ec17bf6a1_img.jpg\) Watch the keynote address.](#)



Conservative Leader Andrew Scheer

"The municipal level of government is the closest level to Canadians, and Canadians expect all of us to work together and get the job done."

[!\[\]\(6059a5aa8b4ca7bb793408023d6c6e42_img.jpg\) Watch the keynote address.](#)



NDP Leader Jagmeet Singh

"You've been constrained for too long by an inadequate system... I sincerely believe that we need a stronger partnership between the federal government and municipalities."

[!\[\]\(e3275251d0893157c3584e20c81dc3ba_img.jpg\) Watch the keynote address.](#)



Green Party Leader Elizabeth May

"We will continue to advance your agenda for predictable, long-term, stable funding for infrastructure, public transit, sewer and wastewater upgrades, housing...all the programs that Canadians rely on."

[!\[\]\(eabd9f9ababee93effadc3b380fe65fd_img.jpg\) Watch the keynote address.](#)



LEARNING: PANELS AND WORKSHOPS

Through more than 20 workshops and panels, delegates engaged with colleagues and industry experts on ways to build better lives. We explored everything from fiscal tools and housing affordability to technology in the North, plastic waste and regional media tactics.



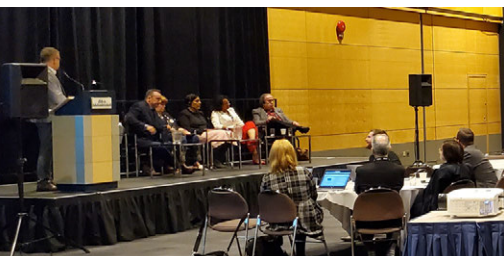
This year's **President's Forum** explored the federal election's politics, players and promises to come. Conference emcee Catherine Clark moderated a wide-ranging discussion with political commentators Marie Grégoire, Paul Wells and Althia Raj.



Our **Rural Plenary** focussed on building vibrant local economies. Led off by Rural Economic Development Minister Bernadette Jordan, panellists explored challenges of attracting businesses, retaining workers, and strengthening infrastructure with limited tools. [► Read more](#)



The Walrus Talks: Our closing plenary featured a municipal-focus edition of the of this dynamic conversation series featuring some of Canada's most compelling speakers. Our theme: *well-being*. A natural choice to close out a conference on Building Better Lives.



Powering Canada: This packed Sunday-morning breakfast session profiled some of the ways local governments can participate in responsible energy development—to build stronger communities throughout Canada's energy-producing regions.

Want to revisit a workshop? You can download many of our speakers' presentations through the FCM Conference smartphone app. To install the app, search for "FCM2019" on the App Store (iPhone) or Play Store (Android). Then look through workshop descriptions under Program.



GUIDING POLICY: RESOLUTIONS

Saturday's Resolutions Plenary was a key venue for FCM delegates to bring their diverse voices to the table. At this conference, we united behind seven policy resolutions—each intended to drive FCM's advocacy on local issues of national significance.

Expand the Airports Capital Assistance Program

RESOLVED, That FCM urge the federal government to extend eligibility for ACAP to all small airports, including those providing commercial passenger service to fewer than 1,000 passengers per year, and to increase funding available for the program.

SPONSORED BY: UNION DES MUNICIPALITÉS DU QUÉBEC

► [Read full resolution](#)

Gender-based Violence

RESOLVED, That FCM endorse in principle the federal government's national strategy to address gender-based violence; and be it further.

RESOLVED, That FCM advocate with the federal government for municipalities to be consulted on how the strategy and the funding is implemented.

SPONSORED BY: CITY OF EDMONTON, AB

► [Read full resolution](#)

Federal Climate Change Adaptation Funding and Support for Regional Disaster Mitigation and Flood Planning

RESOLVED, That FCM call on the Government of Canada to provide predictable, flexible, long-term infrastructure funding to help municipalities reduce disaster risk and adapt to climate change, with funding levels based on the latest assessments of the impact of climate change and the cost of adapting municipal infrastructure; and be it further

RESOLVED, That FCM call on the Government of Canada to ensure that future investments in disaster mitigation and climate change adaptation support a regional approach where costs and benefits are shared between all orders of government; and be it further

RESOLVED, That FCM call on the Government of Canada to provide support for municipalities or regional bodies to undertake regional climate risk assessments and disaster risk reduction plans, including watershed-level flood mitigation plans.

SPONSORED BY: GATINEAU, QC

► [Read full resolution](#)



Municipal Engagement in the Canadian Broadband Strategy

RESOLVED, That FCM urge the federal government to engage municipalities in the development of the Canadian broadband strategy and in the design and eligibility criteria of the new federal broadband fund; and be it further

RESOLVED, That FCM encourage the federal government to include considerations for evolving speed targets in the Canadian broadband strategy; and be it further

RESOLVED, That FCM encourage the Government of Canada to engage with municipalities so that projects that have demonstrated engagement with local governments and that consider local needs are prioritized.

SPONSORED BY: ASSOCIATION OF YUKON COMMUNITIES

► [Read full resolution](#)

Prioritizing Housing Affordability

RESOLVED, That the federal government assess and publicly report on the impact of budget 2019 measures designed to improve housing affordability for renters and owners; and be it further

RESOLVED, That the federal government work with municipalities through FCM to determine the most effective federal role in improving housing affordability for renters and owners at the local level.

SPONSORED BY: CITY OF VICTORIA, B.C.

► [Read full resolution](#)

Rural Economic Development

RESOLVED, That FCM call on the federal government to strategically leverage existing programs, policies and institutions to further rural economic development, such as regional economic development offices; and be it further

RESOLVED, That the Minister of Rural Economic Development engage local governments through FCM to develop economic growth approaches that recognize the diverse needs and solutions in rural communities across Canada.

SPONSORED BY: PARKLAND COUNTY, AB

► [Read full resolution](#)

Zero Emission Buses and Municipal Fleet Vehicles

RESOLVED, That the Government of Canada support local governments to purchase or lease zero-emission fleet vehicles, and associated charging or refueling infrastructure, including through grants, financing and bulk procurement; and be it further

RESOLVED, That the Government of Canada support local governments to purchase or lease zero-emission transit buses, and associated charging or refueling infrastructure, including through grants, financing and bulk procurement.

SPONSORED BY: PARKLAND COUNTY, AB

► [Read full resolution](#)



Innovative social media

This conference featured strong engagement on Facebook and Twitter: Our conference hashtag **#FCM2019** was used 5,760 times, generating 42.6 million impressions on Twitter. Nearly 50,000 people watched our Facebook Live video streams featuring keynotes from four national political leaders.



Major media coverage

From May 28–June 3, FCM and our conference appeared in at least **478 print media stories**, driving some **127 million impressions**. And that's on top of **589 television and radio hits** across the country. It's another big boost for the national profile of the local order of government.

CONNECTING: FCM TRADE SHOW

Local leaders understand people's everyday challenges—and we're always looking for cost-effective tools to respond and build better lives. And with the municipal supplies market valued at nearly \$100 billion, local governments are influential and discerning buyers.

A record-breaking 177 industry innovators joined us this year in Quebec City. Their interactive exhibits offered services, products and ideas to help FCM members tackle challenges related to the environment, communications, finance, public works and more.



ELECTIONS: TABLE OFFICERS

Sunday's Annual General meeting saw delegates confirm FCM's 2019-20 Table Officers—the team at the helm of board of directors, who will lead us into Federal Election 2019, and for the next 12 months. Outgoing FCM President Vicki-May Hamm passes the torch to Bill Karsten—and Darren Hill joins the team as our freshly-elected Third Vice President.



Left to right: FCM's 2019-20 Table Officers Vicki-May Hamm, Bill Karsten, Garth Frizzell, Joanne Vanderheyden, Darren Hill, and FCM CEO Brock Carlton.

President: Bill Karsten

Councillor, Halifax Regional Municipality, NS

Councillor Karsten has served various districts on Halifax Regional Council since 2004—where he is a member of several boards and committees. He joined FCM's Board of Directors in 2011.

1st Vice-President: Garth Frizzell

Councillor, City of Prince George, BC

Councillor Frizzell has served on city council since 2008—where he chairs the finance and audit committee and is alternate director for the Regional District of Fraser-Fort George. He joined FCM's Board of Directors in 2009.

2nd Vice-President: Joanne Vanderheyden

Mayor, Municipality of Strathroy-Caradoc, ON

Mayor Vanderheyden was first elected as a councillor in 1994, going on to serve as Warden of Middlesex County and then Deputy Mayor and Mayor of Strathroy-Caradoc. She joined FCM's Board of Directors in 2014.

3rd Vice-President: Darren Hill

Councillor, City of Saskatoon, SK

Councillor Hill has served on Saskatoon city council since 2006, where he sits on a wide range of boards and committees. He joined FCM's Board of Directors in 2009.

Past President: Vicki-May Hamm

Mayor, City of Magog, QC

Mayor Hamm has served as mayor of Magog since 2009—the first woman ever elected to that role. She is a member of all City commissions and committees. She was elected to FCM's Board of Directors in 2017.



ELECTIONS: BOARD OF DIRECTORS

At Sunday's Annual General Meeting, delegates voted to fill available positions on FCM's Board of Directors. Representing communities of all sizes, and led by our Table Officers and Executive Committee, this is the group that grounds FCM's priorities in local realities across the country. *Members of the Executive Committee show an (E) beside their name.*

Newfoundland and Labrador

Tony Keats, President, Municipalities Newfoundland and Labrador (E)
Dave Aker, Mayor, City of Mount Pearl
Sterling Willis, Councillor, Town of Paradise

Prince Edward Island

Bruce MacDougall, President, Federation of PEI Municipalities
Mitchell Tweel, Councillor, Charlottetown

Nova Scotia

Waye Mason, President, Nova Scotia Federation of Municipalities
Russell Walker, Councillor, Halifax Regional Municipality
Tom Taggart, Councillor, Municipality of the County of Colchester
Timothy Habinski, Warden, Municipality of the County of Annapolis

New Brunswick

Luc Desjardins, président, Association francophone des municipalités du Nouveau-Brunswick
Adam Lordon, President, Cities of New Brunswick Association
Wayne Sturgeon, President, Union of the Municipalities of New Brunswick

Quebec

Normand, Dyotte, Representative, Union des municipalités du Québec
Jacques Demers, President, Fédération québécoise des municipalités
Michelle Morin-Doyle, Deputy Mayor, Quebec City (E)
Christine Gosselin, Councillor, City of Montréal
Peter McQueen, Councillor, City of Montréal
Alex Norris, Councillor, City of Montréal
Edgar Rouleau, Mayor, Cité de Dorval
Scott Pearce, Mayor, Canton de Gore
Daniel Champagne, Councillor, City of Gatineau
Marc Bouchard, Councillor, City of Saguenay
Sandra Desmeules, Councillor, City of Laval
Benoit L'Ecuyer, Councillor, City of Longueuil

Ontario

Jamie McGarvey, President, Association of Municipalities of Ontario
John Klinck, Representative of the Chairs of Regional Governments
Chris Fonseca, Councillor, Region of Peel
Mike Colle, Councillor, City of Toronto
Ana Bailao, Councillor, City of Toronto
Wayne Emmerson, Chairman, Regional Municipality of York
Tim Tierney, Councillor, City of Ottawa (E)
Godwin Chan, Councillor, Town of Richmond Hill
Kathy Jeffery, Councillor, Town of Collingwood
Rory Nisan, Councillor, The Regional Municipality of Halton
George Bridge, Councillor, County of Wellington
Jeff Lehman, Mayor, City of Barrie

#FCM2019 by the numbers

>3700	conference attendees
2094	registered delegates
177	trade show exhibits
31	workshops & study tours
20	parliamentarians
13	provinces & territories represented
7	resolutions adopted
1	<u>united municipal message</u>



Rural priorities featured

Led off by Rural Economic Development Minister Bernadette Jordan, our Rural Plenary convened a panel on “building vibrant rural economies.” Our Rural Town Hall invited parliamentarians to compare their approaches to supporting rural growth. Delegates also joined in workshops with rural components—from forestry solutions to energy development. ► **Read more**



2019-20 Board of Directors (cont'd)

Ontario (cont'd)

Steffen Walma, Councillor, County of Simcoe
Cheryl Antoski, Councillor, City of Brantford
Josh Morgan, Councillor, City of London
Gurpreet Singh Dhillon, regional councillor, City of Brampton

Manitoba

Ralph Groening, President, Association of Manitoba Municipalities
Jeff Browaty, Councillor, City of Winnipeg
Laurent Tétrault, Councillor, Rural Municipality of La Broquerie
Marvin Plett, Councillor, City of Winkler
Doug Dobrowolski, Councillor, Rural Municipality of Macdonald

Saskatchewan

Gordon Barnhart, President, Saskatchewan Urban Municipalities Association
Ray Orb, President, Saskatchewan Association of Rural Municipalities (E)
Sheryl Spence, Mayor, City of Warman
Randy Goulden, Councillor, City of Yorkton (E)

Alberta

Barry Morishita, President, Alberta Urban Municipalities Association (E)
Al Kemmere, President, Rural Municipalities of Alberta (E)
Bev Esslinger, Councillor, City of Edmonton
Joe Magliocca, Councillor, City of Calgary
AnnLisa Jensen, Councillor, Parkland County
Krista Balsom, Councillor, Regional Municipality of Wood Buffalo
Taneen Rudyk, Councillor, Town of Vegreville

British Columbia

Arjun Singh, President, Union of British Columbia Municipalities
Rebecca, Bligh, Councillor, City of Vancouver
James Wang, Councillor, City of Burnaby
Edwin Grieve, Director, Comox Valley Regional District
Rhona Martin, Chair, Columbia-Shuswap Regional District
Val van den Broek, Mayor, City of Langley
Leah Main, Director, Regional District of Central Kootenay (E)
Gord Klassen, Councillor, City of Fort St. John

Nunavut

Madeleine Redfern, President, Nunavut Association of Municipalities

Yukon

Tara Wheeler, President, Association of Yukon Communities

Northwest Territories

Lynn Napier-Buckley, President, Northwest Territories Association of Communities (E)

Big City Mayors' Caucus Representative

Don Iveson, Mayor, City of Edmonton (E)



Big-City Mayors' Caucus

The day before our conference's official opening ceremonies, FCM's Big City Mayors' Caucus gathered on-site to discuss federal election strategies. That included meeting throughout the day with elected officials and senior staff from the three largest federal parties.

► [Read more](#)



Our host: Quebec City

We could not have staged such a successful conference without our gracious hosts: **Quebec City Mayor Régis Labeaume**, and **Deputy Mayor Michelle Morin-Doyle**. Many of us valued the study tours that showcased local solutions—from exploring a biomethanation plant project, to seeing how city libraries are becoming vibrant community hubs, to touring the port to witness its evolving role in the global supply chain.



REPORTING TO YOUR LOCAL COUNCIL

If you attended this year's conference, your council colleagues will want to hear about workshops you attended, connections you made, and ideas you're bringing home to build better lives. The following points can also help convey the incredible scope of the event.

- ▶ FCM's 2019 Annual Conference and Trade Show (May 30–June 2) brought together **a record-breaking 2,094 FCM delegates**—and more than 3,700 participants overall—to share insights, network with colleagues, and learn new tools to strengthen their communities.
- ▶ **Our conference showcased how local governments are building better lives for Canadians.** We explored how—with the right tools—municipalities can achieve even more. And we learned more about FCM's strategy to secure new tools through this fall's federal election.
- ▶ **We hosted 20 parliamentarians and all four major federal political leaders:** Prime Minister Justin Trudeau, Conservative Leader Andrew Scheer, NDP Leader Jagmeet Singh and Green Party Leader Elizabeth May. With just four months to go until Election 2019, we delivered a clear message: if you want to build better lives, you need to empower Canadians' local leaders.
- ▶ **Local leaders gained new tools and insight through 35 workshops, plenaries and study tours**—on themes as diverse as fiscal tools, energy development, housing affordability, technology in the North, rural economic strategies, plastic waste and regional media tactics.
- ▶ **Delegates adopted seven policy resolutions calling for federal action**—on airport infrastructure, gender-based violence, disaster mitigation, the national broadband strategy, housing affordability, rural economic development, and zero-emission municipal vehicles.
- ▶ **FCM's Annual General Meeting culminated in the election of board members and table officers**—led by new FCM President Bill Karsten. These are the municipal leaders from across Canada who will drive FCM's priorities into Election 2019 and over the next 12 months.
- ▶ **FCM's trade show featured a record-breaking 177 industry leaders from across Canada**—eager to help municipal leaders discover new tools and approaches to build better lives for our residents.
- ▶ **FCM took our message to a national audience through traditional and social media.** We tracked 478 print media stories and 589 broadcast hits. And nearly 50,000 Canadians tuned in to watch our political keynote addresses, broadcast live on Facebook.







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OF CANADIAN
MUNICIPALITIES

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CANADIENNE DE
MUNICIPALITÉS

AGENDA FOR TAX ADJUSTMENT APPLICATIONS

The enclosed Agenda is regarding Tax Adjustment Applications made to the City of London or by the City of London under Sections 357, 358 and 359 of the *Ontario Municipal Act, 2001*.

Section 357

Under Section 357 the municipality may cancel, reduce, or refund all or part of the taxes levied in the year in respect of which the application is made. Applications under Section 357 may include:

- A change in tax class as a result of a change event;
- land that has vacant or excess;
- land that has become exempt from taxation;
- a building on the land that has been razed, demolished or otherwise, or damaged by fire, demolition, or otherwise;
- the applicant is unable to pay taxes because of sickness or extreme poverty;
- a mobile unit was removed;
- an overcharge due to a clerical or factual error; or
- repairs or renovations to non-residential properties preventing the normal use of the land for at least three months.

Section 358

Under Section 358 the municipality may cancel, reduce, or refund all or part of the taxes levied on the land in one or both of the two years preceding the year in which the application is made. Applications under Section 358 are made for any overcharge caused by an error in the preparation of the assessment roll that is clerical or factual in nature, but not an error in judgment in assessing the property.

Section 359

Under Section 359 the municipality may increase taxes levied to the extent of any undercharge caused by a gross or manifest error that is clerical or factual in nature, but not an error in judgment in assessing the property.

Council Meeting

As per *Ontario Municipal Act* Sections 357.(5), 358.(9) and 359.(3), Council is required to hold a meeting to address Tax Adjustment Applications.

Notices

All property owners who have applications included on this agenda have been asked in writing to contact Taxation Division staff if they have any disagreement with the recommendation listed. If any property owner appears at a Corporate Services Committee meeting and has not notified Taxation Division staff of their disagreement with the listed recommendation then it is recommended that their particular application be deferred to the next Corporate Services Committee meeting and that Taxation Division staff be directed to meet with the applicant to review and clarify their concerns and that the application be rescheduled to the next Corporate Services Committee meeting.

A G E N D A
TAX ADJUSTMENT APPLICATIONS
(sorted by property street, then street number)

Corporate Services Committee
Tuesday, July 23, 2019, commencing at 12:45 PM
Council Chambers, City Hall

PROPERTY:		TAX YEAR: 2019
ROLL NUMBER:	3936.010.720.70210.0000	APPLICATION No.: 2019-1
ASSESSED PERSON(S):	The Corporation of the City of London	
APPLICANT(S):	The Corporation of the City of London	
APPEAL REASON:	Section 357, Became Exempt - 357(1)(c)	
DECISION:	Cancel 365 days of 2019 realty taxes on an assessment of \$18,225 CT–Commercial Full Taxable.	
TAX REDUCTION:	\$ 647.73	

PROPERTY:	2469 Aviation Lane	TAX YEAR: 2019
ROLL NUMBER:	3936.090.309.09059.0000	APPLICATION No.: 2019-30
ASSESSED PERSON(S):	1058471 ONTARIO INC	
APPLICANT(S):	1058471 ONTARIO INC	
APPEAL REASON:	Section 357, Became Exempt - 357(1)(c)	
DECISION:	Cancel 292 days of 2019 realty taxes on an assessment of \$471,175 IT–Industrial Full Taxable.	
TAX REDUCTION:	\$13,396.87	

PROPERTY:	478 Central Ave	TAX YEAR: 2017
ROLL NUMBER:	3936.020.130.04500.0000	APPLICATION No.: 2017-168
ASSESSED PERSON(S):	MCC PROPERTIES CORP.	
APPLICANT(S):	Enrico Benigni, Director	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	No Recommendation	
TAX REDUCTION:	Zero	

PROPERTY:	478 Central Ave	TAX YEAR: 2018
ROLL NUMBER:	3936.020.130.04500.0000	APPLICATION No.: 2018-76
ASSESSED PERSON(S):	MCC PROPERTIES CORP.	
APPLICANT(S):	Enrico Benigni, Director	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	No Recommendation	
TAX REDUCTION:	Zero	

PROPERTY: 0 CLAYTON WALK TAX YEAR: 2019
ROLL NUMBER: 3936.080.070.08518.0000 APPLICATION No.: 2019-12
ASSESSED PERSON(S): The Corporation of the City of London
APPLICANT(S): The Corporation of the City of London
APPEAL REASON: Section 357, Became Exempt - 357(1)(c)
DECISION: Cancel 314 days of 2019 realty taxes on an assessment of \$16,417 RT–Residential Full Taxable.
TAX REDUCTION: \$ 189.28

PROPERTY: 509-511 Commissioners RD W TAX YEAR: 2018
ROLL NUMBER: 3936.070.250.16700.0000 APPLICATION No.: 2018-78
ASSESSED PERSON(S): SKYLINE RETAIL REAL ESTATE HOLDINGS INC
APPLICANT(S): Mirian Mamaril-Padilla - RioCan Management Inc.
APPEAL REASON: Section 357, Repairs or renovations preventing normal use greater than 3 months 357(1)(g)
DECISION: No Recommendation
TAX REDUCTION: Zero

PROPERTY: 1750 Crumlin Rd TAX YEAR: 2016
ROLL NUMBER: 3936.090.309.09007.0000 APPLICATION No.: 2016-227
ASSESSED PERSON(S): UNITED AIRLINES
APPLICANT(S): The Corporation of the City of London
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 153 days of 2016 realty taxes on an assessment of \$44,200 CT–Commercial Full Taxable.
TAX REDUCTION: \$ 681.90

PROPERTY: 1750 Crumlin Rd TAX YEAR: 2017
ROLL NUMBER: 3936.090.309.09007.0000 APPLICATION No.: 2017-173
ASSESSED PERSON(S): UNITED AIRLINES
APPLICANT(S): The Corporation of the City of London
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 365 days of 2017 realty taxes on an assessment of \$27,000 CT–Commercial Full Taxable.
TAX REDUCTION: \$ 997.33

PROPERTY: 1750 Crumlin Rd TAX YEAR: 2018
ROLL NUMBER: 3936.090.309.09007.0000 APPLICATION No.: 2018-85
ASSESSED PERSON(S): UNITED AIRLINES
APPLICANT(S): The Corporation of the City of London
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 365 days of 2018 realty taxes on an assessment of \$27,000 CT–Commercial Full Taxable.
TAX REDUCTION: \$ 977.12

PROPERTY: 234 Dundas TAX YEAR: 2017
ROLL NUMBER: 3936.020.010.04800.0000 APPLICATION No.: 2017-175
ASSESSED PERSON(S): DAVID STAMBLER
APPLICANT(S): DAVID STAMBLER
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: No Recommendation
TAX REDUCTION: Zero

PROPERTY: 234 Dundas TAX YEAR: 2018
ROLL NUMBER: 3936.020.010.04800.0000 APPLICATION No.: 2018-90
ASSESSED PERSON(S): DAVID STAMBLER
APPLICANT(S): DAVID STAMBLER
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: No Recommendation
TAX REDUCTION: Zero

PROPERTY: 234 Dundas TAX YEAR: 2019
ROLL NUMBER: 3936.020.010.04800.0000 APPLICATION No.: 2019-27
ASSESSED PERSON(S): DAVID STAMBLER
APPLICANT(S): DAVID STAMBLER
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 365 days of 2019 realty taxes on an assessment of \$194,261 CT–Commercial Full Taxable. Cancel Business Improvement Area (BIA) adjustment of \$439.03. Add 365 days of 2019 realty taxes on an assessment of \$222,359 RT–Residential Full Taxable.
TAX REDUCTION: \$4,363.17

PROPERTY:	371 Dundas St	TAX YEAR: 2017
ROLL NUMBER:	3936.050.010.03400.0000	APPLICATION No.: 2017-169
ASSESSED PERSON(S):	FURTNEY FUNERAL HOMES LIMITED	
APPLICANT(S):	David Pizzey	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	Cancel 365 days of 2017 realty taxes on an assessment of \$539,250 XT–Commercial (New Construction) Full Taxable. Cancel Business Improvement Area (BIA) adjustment of \$1,340.04.	
TAX REDUCTION:	\$19,910.82	
<hr/>		
PROPERTY:	371 Dundas St	TAX YEAR: 2018
ROLL NUMBER:	3936.050.010.03400.0000	APPLICATION No.: 2018-79
ASSESSED PERSON(S):	FURTNEY FUNERAL HOMES LIMITED	
APPLICANT(S):	David Pizzey	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	Cancel 365 days of 2018 realty taxes on an assessment of \$1,078,500 XT–Commercial (New Construction) Full Taxable. Cancel Business Improvement Area (BIA) adjustment of \$2,593.79.	
TAX REDUCTION:	\$38,928.25	
<hr/>		
PROPERTY:	1041 Dundas St	TAX YEAR: 2016
ROLL NUMBER:	3936.040.010.00800.0000	APPLICATION No.: 2016-228
ASSESSED PERSON(S):	LONDON AFFORDABLE HOUSING FOUNDATION	
APPLICANT(S):	LONDON AFFORDABLE HOUSING FOUNDATION c/o Cohen Highley LLP, Attn: Laura Glithero	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	Cancel 366 days of 2016 realty taxes on an assessment of \$47,000 CX–Commercial Vacant Land.	
TAX REDUCTION:	\$1,214.17	
<hr/>		
PROPERTY:	1043 Dundas St	TAX YEAR: 2016
ROLL NUMBER:	3936.040.010.00900.0000	APPLICATION No.: 2016-229
ASSESSED PERSON(S):	LONDON AFFORDABLE HOUSING FOUNDATION	
APPLICANT(S):	LONDON AFFORDABLE HOUSING FOUNDATION c/o Cohen Highley LLP, Attn: Laura Glithero	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	Cancel 366 days of 2016 realty taxes on an assessment of \$47,000 CX–Commercial Vacant Land.	
TAX REDUCTION:	\$1,214.17	

PROPERTY: 1045 Dundas St TAX YEAR: 2016
ROLL NUMBER: 3936.040.010.01000.0000 APPLICATION No.: 2016-230
ASSESSED PERSON(S): LONDON AFFORDABLE HOUSING FOUNDATION
APPLICANT(S): LONDON AFFORDABLE HOUSING FOUNDATION c/o Cohen Highley LLP, Attn: Laura Glithero
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 366 days of 2016 realty taxes on an assessment of \$47,000 CX–Commercial Vacant Land.
TAX REDUCTION: \$1,214.17

PROPERTY: 1047 Dundas St TAX YEAR: 2016
ROLL NUMBER: 3936.040.010.01100.0000 APPLICATION No.: 2016-231
ASSESSED PERSON(S): LONDON AFFORDABLE HOUSING FOUNDATION
APPLICANT(S): LONDON AFFORDABLE HOUSING FOUNDATION c/o Cohen Highley LLP, Attn: Laura Glithero
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 366 days of 2016 realty taxes on an assessment of \$47,000 CX–Commercial Vacant Land.
TAX REDUCTION: \$1,214.17

PROPERTY: 1039-1047 Dundas St TAX YEAR: 2017
ROLL NUMBER: 3936.040.010.00710.0000 APPLICATION No.: 2017-172
ASSESSED PERSON(S): LONDON AFFORDABLE HOUSING
APPLICANT(S): LONDON AFFORDABLE HOUSING c/o Cohen Highley LLP
Attn: Laura Glithero
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 365 days of 2017 realty taxes on an assessment of \$151,500 CT–Commercial Full Taxable.
TAX REDUCTION: \$3,917.30

PROPERTY: 1039-1047 Dundas St TAX YEAR: 2018
ROLL NUMBER: 3936.040.010.00710.0000 APPLICATION No.: 2018-83
ASSESSED PERSON(S): LONDON AFFORDABLE HOUSING
APPLICANT(S): LONDON AFFORDABLE HOUSING c/o Cohen Highley LLP
Attn: Laura Glithero
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 365 days of 2018 realty taxes on an assessment of \$166,000 CT–Commercial Full Taxable.
TAX REDUCTION: \$4,205.26

PROPERTY: 1039-1047 Dundas St TAX YEAR: 2019
ROLL NUMBER: 3936.040.010.00710.0000 APPLICATION No.: 2019-8
ASSESSED PERSON(S): LONDON AFFORDABLE HOUSING
APPLICANT(S): LONDON AFFORDABLE HOUSING c/o Cohen Highley LLP
Attn: Laura Glithero
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: No Recommendation
TAX REDUCTION: Zero

PROPERTY: 1525 Dyer Dr TAX YEAR: 2018
ROLL NUMBER: 3936.090.460.02312.0000 APPLICATION No.: 2018-74
ASSESSED PERSON(S): OLD OAK PROPERTIES INC
APPLICANT(S): Matt Cunningham - DuCharme, McMillen & Associates, Inc
APPEAL REASON: Section 357, Ceases to be liable for tax at rate it was taxed - 357(1)(a)
DECISION: Cancel 34 days of 2018 realty taxes on an assessment of \$15,537,297 MT–Multi-Residential Full Taxable. Add 34 days of 2018 realty taxes on an assessment of \$16,294,205 RT–Residential Full Taxable.
TAX REDUCTION: \$12,647.90

PROPERTY: 26 Forbes St TAX YEAR: 2018
ROLL NUMBER: 3936.070.060.05159.0000 APPLICATION No.: 2018-75
ASSESSED PERSON(S): HORIZONS CHRISTIAN
APPLICANT(S): Amanada Myers on behalf of Christian Horizons
APPEAL REASON: Section 357, Became Exempt - 357(1)(c)
DECISION: Cancel 105 days of 2018 realty taxes on an assessment of \$229,918 RT–Residential Full Taxable.
TAX REDUCTION: \$ 893.45

PROPERTY: 1335 Hamilton Rd TAX YEAR: 2018
ROLL NUMBER: 3936.040.630.39600.0000 APPLICATION No.: 2018-81
ASSESSED PERSON(S): MC CLEAVE EDWARD WILSON
MC CLEAVE ALISON JANE
APPLICANT(S): Ed McCleave
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 365 days of 2018 realty taxes on an assessment of \$185,374 RT–Residential Full Taxable.
TAX REDUCTION: \$2,504.07

PROPERTY: 1335 Hamilton Rd TAX YEAR: 2019
ROLL NUMBER: 3936.040.630.39600.0000 APPLICATION No.: 2019-6
ASSESSED PERSON(S): MC CLEAVE EDWARD WILSON
MC CLEAVE ALISON JANE
APPLICANT(S): Ed McCleave
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 365 days of 2019 realty taxes on an assessment of \$185,687
RT–Residential Full Taxable.
TAX REDUCTION: \$2,488.62

PROPERTY: 943-945 Hamilton Rd TAX YEAR: 2018
ROLL NUMBER: 3936.040.500.03415.0000 APPLICATION No.: 2018-77
ASSESSED PERSON(S): BASLAUGH PETER WOODSIDE
APPLICANT(S): Mirian Mamaril-Padilla - RioCan Management Inc
APPEAL REASON: Section 357, Repairs or renovations preventing normal use greater than
3 months 357(1)(g)
DECISION: Cancel 123 days of 2018 realty taxes on an assessment of \$84,454
CT–Commercial Full Taxable.
TAX REDUCTION: \$1,029.96

PROPERTY: 632 Hickorystick Key TAX YEAR: 2018
ROLL NUMBER: 3936.090.450.43404.0000 APPLICATION No.: 2018-89
ASSESSED PERSON(S): REID MATTHEW DONALD
LUDWAR CORREY PAUL
APPLICANT(S): Correy Ludwar
APPEAL REASON: Section 357, Gross or manifest error, factual or clerical - 357(1)(f)
DECISION: No Recommendation
TAX REDUCTION: Zero

PROPERTY: 632 Hickorystick Key TAX YEAR: 2018
ROLL NUMBER: 3936.090.450.43404.0000 APPLICATION No.: 2018-89b
ASSESSED PERSON(S): REID MATTHEW DONALD
LUDWAR CORREY PAUL
APPLICANT(S): Correy Ludwar
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 201 days of 2018 realty taxes on an assessment of \$136,082
RT–Residential Full Taxable.
TAX REDUCTION: \$1,012.28

PROPERTY: 216 Horton St E TAX YEAR: 2018
ROLL NUMBER: 3936.060.120.00800.0000 APPLICATION No.: 2018-14
ASSESSED PERSON(S): BOYS' & GIRLS' CLUB OF LONDON FOUNDATION
APPLICANT(S): Chris Harvey
APPEAL REASON: Section 357, Became Exempt - 357(1)(c)
DECISION: Cancel 256 days of 2018 realty taxes on an assessment of \$145,350 CT–Commercial Full Taxable. Cancel 256 days of 2018 realty taxes on an assessment of \$37,150 RT–Residential Full Taxable.
TAX REDUCTION: \$4,041.31

PROPERTY: 536 Huron St TAX YEAR: 2018
ROLL NUMBER: 3936.020.360.06610.0000 APPLICATION No.: 2018-48
ASSESSED PERSON(S): LONDON JEWISH COMMUNITY VILLAGE
APPLICANT(S): London Jewish Community Village c/o Tammie Ashton
APPEAL REASON: Section 357, Became Exempt - 357(1)(c)
DECISION: No Recommendation
TAX REDUCTION: Zero

PROPERTY: 1182 Huron St TAX YEAR: 2019
ROLL NUMBER: 3936.030.720.11303.0000 APPLICATION No.: 2019-34
ASSESSED PERSON(S): KHOSHABA, ODESHO
JAKOU, SUSAN
APPLICANT(S): JAKOU, SUSAN
APPEAL REASON: Section 357, Became vacant or excess land - 357(1)(b)
DECISION: No Recommendation
TAX REDUCTION: Zero

PROPERTY: 2480 Huron St TAX YEAR: 2019
ROLL NUMBER: 3936.030.330.00052.0000 APPLICATION No.: 2019-3
ASSESSED PERSON(S): STRATEGIC SHIPPING
APPLICANT(S): The Corporation of the City of London
APPEAL REASON: Section 357, Ceases to be liable for tax at rate it was taxed - 357(1)(a)
DECISION: Cancel 334 days of 2019 realty taxes on an assessment of \$179,000 XT–Commercial (New Construction) Full Taxable.
TAX REDUCTION: \$5,395.66

PROPERTY:	593 Maitland St	TAX YEAR: 2019
ROLL NUMBER:	3936.020.100.06900.0000	APPLICATION No.: 2019-19
ASSESSED PERSON(S):	KARIM BARDAI	
APPLICANT(S):	Karim Bardai	
APPEAL REASON:	Section 357, Ceases to be liable for tax at rate it was taxed - 357(1)(a)	
DECISION:	Cancel 363 days of 2019 realty taxes on an assessment of \$64,041 CT–Commercial Full Taxable. Add 363 days of 2019 realty taxes on an assessment of \$67,134 RT–Residential Full Taxable.	
TAX REDUCTION:	\$1,368.80	
PROPERTY:	98 Meridene Cres W	TAX YEAR: 2016
ROLL NUMBER:	3936.020.420.08300.0000	APPLICATION No.: 2016-232
ASSESSED PERSON(S):	JEFFREY WILLIAM ROGERS ANDREA DENISE ROGERS	
APPLICANT(S):	JEFFREY WILLIAM ROGERS ANDREA DENISE ROGERS	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	No Recommendation	
TAX REDUCTION:	Zero	
PROPERTY:	98 Meridene Cres W	TAX YEAR: 2017
ROLL NUMBER:	3936.020.420.08300.0000	APPLICATION No.: 2017-170
ASSESSED PERSON(S):	JEFFREY WILLIAM ROGERS ANDREA DENISE ROGERS	
APPLICANT(S):	JEFFREY WILLIAM ROGERS ANDREA DENISE ROGERS	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	Cancel 365 days of 2017 realty taxes on an assessment of \$55,681 RT–Residential Full Taxable.	
TAX REDUCTION:	\$ 757.51	
PROPERTY:	98 Meridene Cres W	TAX YEAR: 2018
ROLL NUMBER:	3936.020.420.08300.0000	APPLICATION No.: 2018-80
ASSESSED PERSON(S):	JEFFREY WILLIAM ROGERS ANDREA DENISE ROGERS	
APPLICANT(S):	JEFFREY WILLIAM ROGERS ANDREA DENISE ROGERS	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	Cancel 365 days of 2018 realty taxes on an assessment of \$56,454 RT–Residential Full Taxable.	
TAX REDUCTION:	\$ 762.59	

PROPERTY: 98 Meridene Cres W TAX YEAR: 2019
ROLL NUMBER: 3936.020.420.08300.0000 APPLICATION No.: 2019-5
ASSESSED PERSON(S): JEFFREY WILLIAM ROGERS
ANDREA DENISE ROGERS
APPLICANT(S): JEFFREY WILLIAM ROGERS
ANDREA DENISE ROGERS
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: No Recommendation
TAX REDUCTION: Zero

PROPERTY: 1729 Milestone Rd TAX YEAR: 2017
ROLL NUMBER: 3936.090.450.51840.0000 APPLICATION No.: 2017-174
ASSESSED PERSON(S): PEARCE RANDALL JOHN
BANTOCK JANET LOUISE
APPLICANT(S): Janet Bantock
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 365 days of 2017 realty taxes on an assessment of \$2,813 RT–
Residential Full Taxable.
TAX REDUCTION: \$ 38.27

PROPERTY: 1729 Milestone Rd TAX YEAR: 2018
ROLL NUMBER: 3936.090.450.51840.0000 APPLICATION No.: 2018-86
ASSESSED PERSON(S): PEARCE RANDALL JOHN
BANTOCK JANET LOUISE
APPLICANT(S): Janet Bantock
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 365 days of 2018 realty taxes on an assessment of \$2,875 RT–
Residential Full Taxable.
TAX REDUCTION: \$ 38.84

PROPERTY: 1729 Milestone Rd TAX YEAR: 2019
ROLL NUMBER: 3936.090.450.51840.0000 APPLICATION No.: 2019-20
ASSESSED PERSON(S): PEARCE RANDALL JOHN
BANTOCK JANET LOUISE
APPLICANT(S): Janet Bantock
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: No Recommendation
TAX REDUCTION: Zero

PROPERTY: 15 Old Oak Lane TAX YEAR: 2019
ROLL NUMBER: 3936.070.340.64912.0000 APPLICATION No.: 2019-25
ASSESSED PERSON(S): Jalal Daher
Anji Abdul-Rahman Daouk

APPLICANT(S): Angie Daouk
APPEAL REASON: Section 357, Repairs or renovations preventing normal use greater than 3 months 357(1)(g)
DECISION: No Recommendation
TAX REDUCTION: Zero

PROPERTY: 1002-1004 Oxford St E TAX YEAR: 2019
ROLL NUMBER: 3936.030.460.04900.0000 APPLICATION No.: 2019-21
ASSESSED PERSON(S): THAKATILL KUNJIPALU VILSON
VARGHESE ELIZABETH EDATTUKAREN
APPLICANT(S): KUNJIPALU VILSON THAKATILL
APPEAL REASON: Section 357, Damaged and substantially unusable - 357(1)(d)(ii)
DECISION: Cancel 258 days of 2019 realty taxes on an assessment of \$38,115 CT–Commercial Full Taxable. Cancel 258 days of 2019 realty taxes on an assessment of \$49,989 RT–Residential Full Taxable.
TAX REDUCTION: \$1,431.10

PROPERTY: 0 Pack Rd TAX YEAR: 2019
ROLL NUMBER: 3936.080.070.08519.0000 APPLICATION No.: 2019-11
ASSESSED PERSON(S): The Corporation of the City of London
APPLICANT(S): The Corporation of the City of London
APPEAL REASON: Section 357, Became Exempt - 357(1)(c)
DECISION: Cancel 314 days of 2019 realty taxes on an assessment of \$217,248 RT–Residential Full Taxable.
TAX REDUCTION: \$2,504.78

PROPERTY: 0 Pack Rd TAX YEAR: 2019
ROLL NUMBER: 3936.080.070.08517.0000 APPLICATION No.: 2019-13
ASSESSED PERSON(S): The Corporation of the City of London
APPLICANT(S): The Corporation of the City of London
APPEAL REASON: Section 357, Became Exempt - 357(1)(c)
DECISION: Cancel 314 days of 2019 realty taxes on an assessment of \$22,118 RT–Residential Full Taxable.
TAX REDUCTION: \$ 255.01

PROPERTY:	0 Pack Rd	TAX YEAR: 2019
ROLL NUMBER:	3936.080.070.08514.0000	APPLICATION No.: 2019-15
ASSESSED PERSON(S):	The Corporation of the City of London	
APPLICANT(S):	The Corporation of the City of London	
APPEAL REASON:	Section 357, Became Exempt - 357(1)(c)	
DECISION:	Cancel 314 days of 2019 realty taxes on an assessment of \$51,117 RT–Residential Full Taxable.	
TAX REDUCTION:	\$ 589.36	
PROPERTY:	507 Pall Mall St	TAX YEAR: 2018
ROLL NUMBER:	3936.020.130.00900.0000	APPLICATION No.: 2018-84
ASSESSED PERSON(S):	VINCENT KIMBERLY ELLEN	
APPLICANT(S):	Kimberly Vincent	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	Cancel 365 days of 2018 realty taxes on an assessment of \$65,263 CT–Commercial Full Taxable. Add 365 days of 2018 realty taxes on an assessment of \$79,022 RT–Residential Full Taxable.	
TAX REDUCTION:	\$1,294.40	
PROPERTY:	507 Pall Mall St	TAX YEAR: 2019
ROLL NUMBER:	3936.020.130.00900.0000	APPLICATION No.: 2019-18
ASSESSED PERSON(S):	VINCENT KIMBERLY ELLEN	
APPLICANT(S):	Kimberly Vincent	
APPEAL REASON:	Section 357, Ceases to be liable for tax at rate it was taxed - 357(1)(a)	
DECISION:	Cancel 365 days of 2019 realty taxes on an assessment of \$75,531 CT–Commercial Full Taxable. Add 365 days of 2019 realty taxes on an assessment of \$80,411 RT–Residential Full Taxable.	
TAX REDUCTION:	\$1,606.77	
PROPERTY:	1099 Progress Dr	TAX YEAR: 2019
ROLL NUMBER:	3936.050.660.37038.0000	APPLICATION No.: 2019-28
ASSESSED PERSON(S):	1934581 ONTARIO INC	
APPLICANT(S):	1934581 ONTARIO INC C/O Gary Vieira	
APPEAL REASON:	Section 357, Ceases to be liable for tax at rate it was taxed - 357(1)(a)	
DECISION:	No Recommendation	
TAX REDUCTION:	Zero	

PROPERTY:	427 Regal Dr	TAX YEAR: 2019
ROLL NUMBER:	3936.030.730.14600.0000	APPLICATION No.: 2019-9
ASSESSED PERSON(S):	STEWART MARGARET ANNE STEWART GORDON JOHN	
APPLICANT(S):	Margaret A. Stewart Gordon J. Stewart	
APPEAL REASON:	Section 357, Ceases to be liable for tax at rate it was taxed - 357(1)(a)	
DECISION:	Cancel 365 days of 2019 realty taxes on an assessment of \$27,512 RT–Residential Full Taxable.	
TAX REDUCTION:	\$ 368.72	
PROPERTY:	1231-1233 Richmond St	TAX YEAR: 2019
ROLL NUMBER:	3936.010.590.00100.0000	APPLICATION No.: 2019-35
ASSESSED PERSON(S):	2057458 ONTARTO INC TRUSTEE	
APPLICANT(S):	Yeoman & Company Parlegal Professional c/o Cory Yeoman	
APPEAL REASON:	Section 357, Ceases to be liable for tax at rate it was taxed - 357(1)(a)	
DECISION:	Cancel 282 days of 2019 realty taxes on an assessment of \$16,991,000 MT–Multi-Residential Full Taxable. Add 282 days of 2019 realty taxes on an assessment of \$17,418,136 RT–Residential Full Taxable.	
TAX REDUCTION:	\$111,538.04	
PROPERTY:	1330 Sandbar St	TAX YEAR: 2019
ROLL NUMBER:	3936.090.460.28470.0000	APPLICATION No.: 2019-17
ASSESSED PERSON(S):	The Corporation of the City of London	
APPLICANT(S):	The Corporation of the City of London	
APPEAL REASON:	Section 357, Became Exempt - 357(1)(c)	
DECISION:	Cancel 309 days of 2019 realty taxes on an assessment of \$87,489 RT–Residential Full Taxable.	
TAX REDUCTION:	\$ 992.65	
PROPERTY:	7275 Silver Creek Cres	TAX YEAR: 2019
ROLL NUMBER:	3936.080.070.08516.0000	APPLICATION No.: 2019-14
ASSESSED PERSON(S):	The Corporation of the City of London	
APPLICANT(S):	The Corporation of the City of London	
APPEAL REASON:	Section 357, Became Exempt - 357(1)(c)	
DECISION:	Cancel 314 days of 2019 realty taxes on an assessment of \$223,146 RT–Residential Full Taxable.	
TAX REDUCTION:	\$2,572.79	

PROPERTY:	7391 Silver Creek Cres	TAX YEAR: 2019
ROLL NUMBER:	3936.080.070.08513.0000	APPLICATION No.: 2019-16
ASSESSED PERSON(S):	The Corporation of the City of London	
APPLICANT(S):	The Corporation of the City of London	
APPEAL REASON:	Section 357, Became Exempt - 357(1)(c)	
DECISION:	Cancel 314 days of 2019 realty taxes on an assessment of \$206,434 RT–Residential Full Taxable.	
TAX REDUCTION:	\$2,380.10	
PROPERTY:	766 South Wenige Dr	TAX YEAR: 2018
ROLL NUMBER:	3936.090.450.10142.0000	APPLICATION No.: 2018-88
ASSESSED PERSON(S):	BOWEN REAL ESTATE HOLDINGS LTD	
APPLICANT(S):	Lori Whitemore	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	No Recommendation	
TAX REDUCTION:	Zero	
PROPERTY:	766 South Wenige Dr	TAX YEAR: 2019
ROLL NUMBER:	3936.090.450.10142.0000	APPLICATION No.: 2019-23
ASSESSED PERSON(S):	BOWEN REAL ESTATE HOLDINGS LTD	
APPLICANT(S):	Lori Whitemore	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	No Recommendation	
TAX REDUCTION:	Zero	
PROPERTY:	518 Southdale Rd E	TAX YEAR: 2016
ROLL NUMBER:	3936.060.560.13500.0000	APPLICATION No.: 2016-226
ASSESSED PERSON(S):	NIXON HEALTHCARE LTD	
APPLICANT(S):	Altus Group	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	Cancel 366 days of 2016 realty taxes on an assessment of \$87,000 RT–Residential Full Taxable.	
TAX REDUCTION:	\$1,185.47	

PROPERTY: 518 Southdale Rd E TAX YEAR: 2017
ROLL NUMBER: 3936.060.560.13500.0000 APPLICATION No.: 2017-165
ASSESSED PERSON(S): NIXON HEALTHCARE LTD
APPLICANT(S): Altus Group
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 365 days of 2017 realty taxes on an assessment of \$92,500
RT–Residential Full Taxable.
TAX REDUCTION: \$1,258.42

PROPERTY: 518 Southdale Rd E TAX YEAR: 2018
ROLL NUMBER: 3936.060.560.13500.0000 APPLICATION No.: 2018-58
ASSESSED PERSON(S): NIXON HEALTHCARE LTD
APPLICANT(S): Altus Group
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 365 days of 2018 realty taxes on an assessment of \$98,000
RT–Residential Full Taxable.
TAX REDUCTION: \$1,323.80

PROPERTY: 526 Southdale Rd E TAX YEAR: 2016
ROLL NUMBER: 3936.060.560.13400.0000 APPLICATION No.: 2016-225
ASSESSED PERSON(S): NIXON HEALTHCARE LTD
APPLICANT(S): Altus Group
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 366 days of 2016 realty taxes on an assessment of \$87,000
RT–Residential Full Taxable.
TAX REDUCTION: \$1,185.47

PROPERTY: 526 Southdale Rd E TAX YEAR: 2017
ROLL NUMBER: 3936.060.560.13400.0000 APPLICATION No.: 2017-164
ASSESSED PERSON(S): NIXON HEALTHCARE LTD
APPLICANT(S): Altus Group
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 365 days of 2017 realty taxes on an assessment of \$92,500
RT–Residential Full Taxable.
TAX REDUCTION: \$1,258.42

PROPERTY: 526 Southdale Rd E TAX YEAR: 2018
ROLL NUMBER: 3936.060.560.13400.0000 APPLICATION No.: 2018-57
ASSESSED PERSON(S): NIXON HEALTHCARE LTD
APPLICANT(S): Altus Group
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 365 days of 2018 realty taxes on an assessment of \$98,000
RT–Residential Full Taxable.
TAX REDUCTION: \$1,323.80

PROPERTY: 138 Thompson Rd TAX YEAR: 2018
ROLL NUMBER: 3936.050.330.03800.0000 APPLICATION No.: 2018-66
ASSESSED PERSON(S): HILLSIDE CHURCH OF LONDON
APPLICANT(S): Jordan Klassen
APPEAL REASON: Section 357, Became Exempt - 357(1)(c)
DECISION: Cancel 86 days of 2018 realty taxes on an assessment of \$856,878
RT–Residential Full Taxable.
TAX REDUCTION: \$2,727.23

PROPERTY: 860 Van St TAX YEAR: 2019
ROLL NUMBER: 3936.050.180.02800.0000 APPLICATION No.: 2019-10
ASSESSED PERSON(S): GALLOWAY ROBERT JACK
APPLICANT(S): ROBERT J. GALLOWAY
APPEAL REASON: Section 357, Damaged and substantially unusable - 357(1)(d)(ii)
DECISION: Cancel 365 days of 2019 realty taxes on an assessment of \$19,000
RT–Residential Full Taxable.
TAX REDUCTION: \$ 254.64

PROPERTY: 742 Waterloo St TAX YEAR: 2019
ROLL NUMBER: 3936.020.180.06700.0000 APPLICATION No.: 2019-2
ASSESSED PERSON(S): MONTESSORI ACADEMY OF LONDON INC
APPLICANT(S): David Pasquino
APPEAL REASON: Section 357, Became Exempt - 357(1)(c)
DECISION: Cancel 365 days of 2019 realty taxes on an assessment of \$969,500
CT–Commercial Full Taxable.
TAX REDUCTION: \$34,457.12

PROPERTY:	1070 Waterloo St	TAX YEAR: 2019
ROLL NUMBER:	3936.020.370.17921.0000	APPLICATION No.: 2019-4
ASSESSED PERSON(S):	ROMAN CATHOLIC EPISCOPAL	
APPLICANT(S):	King's University College	
APPEAL REASON:	Section 357, Ceases to be liable for tax at rate it was taxed - 357(1)(a)	
DECISION:	No Recommendation	
TAX REDUCTION:	Zero	
PROPERTY:	1105 Wellington Rd	TAX YEAR: 2018
ROLL NUMBER:	3936.060.580.41100.0000	APPLICATION No.: 2018-69
ASSESSED PERSON(S):	WHITE OAKS MALL HOLDINGS LTD C/O BENTALL KENNEDY (CANADA)	
APPLICANT(S):	Altus Group	
APPEAL REASON:	Section 357, Repairs or renovations preventing normal use greater than 3 months 357(1)(g)	
DECISION:	Cancel 98 days of 2018 realty taxes on an assessment of \$160,382 CT–Commercial Full Taxable. Cancel 98 days of 2018 realty taxes on an assessment of \$4,289,779 ST–Shopping Center Full Taxable.	
TAX REDUCTION:	\$43,240.95	
PROPERTY:	1743 Westminster Dr	TAX YEAR: 2018
ROLL NUMBER:	3936.080.010.09600.0000	APPLICATION No.: 2018-71
ASSESSED PERSON(S):	PLAYER GREGORY JOHN BERTENS SARA NICOLE	
APPLICANT(S):	Greg Player	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	No Recommendation	
TAX REDUCTION:	Zero	
PROPERTY:	248 Wharnccliffe Rd S	TAX YEAR: 2017
ROLL NUMBER:	3936.060.210.11200.0000	APPLICATION No.: 2017-171
ASSESSED PERSON(S):	LONDON COSMOPOLITAN SUITES INC	
APPLICANT(S):	William Burgess	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	No Recommendation	
TAX REDUCTION:	Zero	

PROPERTY:	248 Wharnccliffe Rd S	TAX YEAR: 2018
ROLL NUMBER:	3936.060.210.11200.0000	APPLICATION No.: 2018-82
ASSESSED PERSON(S):	LONDON COSMOPOLITAN SUITES INC	
APPLICANT(S):	William Burgess	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	No Recommendation	
TAX REDUCTION:	Zero	
PROPERTY:	248 Wharnccliffe Rd S	TAX YEAR: 2019
ROLL NUMBER:	3936.060.210.11200.0000	APPLICATION No.: 2019-7
ASSESSED PERSON(S):	LONDON COSMOPOLITAN SUITES INC	
APPLICANT(S):	William Burgess	
APPEAL REASON:	Section 358, Gross or manifest error, factual or clerical - 358(1)	
DECISION:	No Recommendation	
TAX REDUCTION:	Zero	
PROPERTY:	784 Wharnccliffe Rd S	TAX YEAR: 2018
ROLL NUMBER:	3936.060.570.51100.0000	APPLICATION No.: 2018-73
ASSESSED PERSON(S):	MAPLEROSE HOLDINGS (CANADA) INC	
APPLICANT(S):	Neil Kepp - Paramount Properties Inc	
APPEAL REASON:	Section 357, Repairs or renovations preventing normal use greater than 3 months 357(1)(g)	
DECISION:	Cancel 116 days of 2018 realty taxes on an assessment of \$1,714,454 CT–Commercial Full Taxable.	
TAX REDUCTION:	\$19,718.65	
PROPERTY:	820 Wharnccliffe Rd S	TAX YEAR: 2018
ROLL NUMBER:	3936.060.570.50500.0000	APPLICATION No.: 2018-72
ASSESSED PERSON(S):	MAPLEROSE HOLDINGS (CANADA) INC	
APPLICANT(S):	Neil Kepp - Paramount Properties Inc	
APPEAL REASON:	Section 357, Repairs or renovations preventing normal use greater than 3 months 357(1)(g)	
DECISION:	Cancel 92 days of 2018 realty taxes on an assessment of \$177,281 CT–Commercial Full Taxable. Cancel 92 days of 2018 realty taxes on an assessment of \$313,528 ST–Shopping Center Full Taxable.	
TAX REDUCTION:	\$4,477.07	

PROPERTY: 755 Wonderland Rd N TAX YEAR: 2017
ROLL NUMBER: 3936.010.440.59500.0000 APPLICATION No.: 2017-176
ASSESSED PERSON(S): SOUTHSIDE CONSTRUCTION MANAGEMENT LIMITED
APPLICANT(S): Peter Moreno
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 365 days of 2017 realty taxes on an assessment of \$234,416 XT–Commercial (New Construction) Full Taxable. Cancel 365 days of 2017 realty taxes on an assessment of \$594,768 ZT– Shopping Center (New Construction) Full Taxable.
TAX REDUCTION: \$28,555.57

PROPERTY: 755 Wonderland Rd N TAX YEAR: 2018
ROLL NUMBER: 3936.010.440.59500.0000 APPLICATION No.: 2018-91
ASSESSED PERSON(S): SOUTHSIDE CONSTRUCTION MANAGEMENT LIMITED
APPLICANT(S): Peter Moreno
APPEAL REASON: Section 358, Gross or manifest error, factual or clerical - 358(1)
DECISION: Cancel 365 days of 2018 realty taxes on an assessment of \$276,107 XT–Commercial (New Construction) Full Taxable. Cancel 365 days of 2018 realty taxes on an assessment of \$749,349 ZT– Shopping Center (New Construction) Full Taxable.
TAX REDUCTION: \$34,547.42

**TAX ADJUSTMENT APPLICATIONS
INDEX BY ASSESSED PERSON (APPLICANT)**

Assessed Person (Applicant)	App'tn No.	Property
The Corporation of the City of London (The Corporation of the City of London)	2019-1	3936.010.720.70210.0000
1058471 ONTARIO INC (1058471 ONTARIO INC)	2019-30	2469 Aviation Lane 3936.090.309.09059.0000
MCC PROPERTIES CORP. (Enrico Benigni, Director)	2017-168	478 Central Ave 3936.020.130.04500.0000
MCC PROPERTIES CORP. (Enrico Benigni, Director)	2018-76	478 Central Ave 3936.020.130.04500.0000
The Corporation of the City of London (The Corporation of the City of London)	2019-12	0 CLAYTON WALK 3936.080.070.08518.0000
SKYLINE RETAIL REAL ESTATE HOLDINGS INC (Mirian Mamaril-Padilla - RioCan Management Inc.)	2018-78	509-511 Commissioners RD W 3936.070.250.16700.0000
UNITED AIRLINES (The Corporation of the City of London)	2016-227	1750 Crumlin Rd 3936.090.309.09007.0000
UNITED AIRLINES (The Corporation of the City of London)	2017-173	1750 Crumlin Rd 3936.090.309.09007.0000
UNITED AIRLINES (The Corporation of the City of London)	2018-85	1750 Crumlin Rd 3936.090.309.09007.0000
DAVID STAMBLER (DAVID STAMBLER)	2017-175	234 Dundas 3936.020.010.04800.0000
DAVID STAMBLER (DAVID STAMBLER)	2018-90	234 Dundas 3936.020.010.04800.0000
DAVID STAMBLER (DAVID STAMBLER)	2019-27	234 Dundas 3936.020.010.04800.0000
FURTNEY FUNERAL HOMES LIMITED (David Pizzey)	2017-169	371 Dundas St 3936.050.010.03400.0000
FURTNEY FUNERAL HOMES LIMITED (David Pizzey)	2018-79	371 Dundas St 3936.050.010.03400.0000
LONDON AFFORDABLE HOUSING FOUNDATION (LONDON AFFORDABLE HOUSING FOUNDATION c/o Cohen Highley LLP, Attn: Laura Glithero)	2016-228	1041 Dundas St 3936.040.010.00800.0000
LONDON AFFORDABLE HOUSING FOUNDATION (LONDON AFFORDABLE HOUSING FOUNDATION c/o Cohen Highley LLP, Attn: Laura Glithero)	2016-229	1043 Dundas St 3936.040.010.00900.0000
LONDON AFFORDABLE HOUSING FOUNDATION (LONDON AFFORDABLE HOUSING FOUNDATION c/o Cohen Highley LLP, Attn: Laura Glithero)	2016-230	1045 Dundas St 3936.040.010.01000.0000
LONDON AFFORDABLE HOUSING FOUNDATION (LONDON AFFORDABLE HOUSING FOUNDATION c/o Cohen Highley LLP, Attn: Laura Glithero)	2016-231	1047 Dundas St 3936.040.010.01100.0000
LONDON AFFORDABLE HOUSING (LONDON AFFORDABLE HOUSING c/o Cohen Highley LLP Attn: Laura Glithero)	2017-172	1039-1047 Dundas St 3936.040.010.00710.0000

Assessed Person (Applicant)	App'tn No.	Property
LONDON AFFORDABLE HOUSING (LONDON AFFORDABLE HOUSING c/o Cohen Highley LLP Attn: Laura Glithero)	2018-83	1039-1047 Dundas St 3936.040.010.00710.0000
LONDON AFFORDABLE HOUSING (LONDON AFFORDABLE HOUSING c/o Cohen Highley LLP Attn: Laura Glithero)	2019-8	1039-1047 Dundas St 3936.040.010.00710.0000
OLD OAK PROPERTIES INC (Matt Cunningham - DuCharme, McMillen & Associates, Inc)	2018-74	1525 Dyer Dr 3936.090.460.02312.0000
HORIZONS CHRISTIAN (Amanada Myers on behalf of Christian Horizons)	2018-75	26 Forbes St 3936.070.060.05159.0000
MC CLEAVE EDWARD WILSON MC CLEAVE ALISON JANE (Ed McCleave)	2018-81	1335 Hamilton Rd 3936.040.630.39600.0000
MC CLEAVE EDWARD WILSON MC CLEAVE ALISON JANE (Ed McCleave)	2019-6	1335 Hamilton Rd 3936.040.630.39600.0000
BASLAUGH PETER WOODSIDE (Mirian Mamaril-Padilla - RioCan Management Inc)	2018-77	943-945 Hamilton Rd 3936.040.500.03415.0000
REID MATTHEW DONALD LUDWAR CORREY PAUL (Correy Ludwar)	2018-89	632 Hickorystick Key 3936.090.450.43404.0000
REID MATTHEW DONALD LUDWAR CORREY PAUL (Correy Ludwar)	2018-89b	632 Hickorystick Key 3936.090.450.43404.0000
BOYS' & GIRLS' CLUB OF LONDON FOUNDATION (Chris Harvey)	2018-14	216 Horton St E 3936.060.120.00800.0000
LONDON JEWISH COMMUNITY VILLAGE (London Jewish Community Village c/o Tammie Ashton)	2018-48	536 Huron St 3936.020.360.06610.0000
KHOSHABA, ODESHO JAKOU, SUSAN (JAKOU, SUSAN)	2019-34	1182 Huron St 3936.030.720.11303.0000
STRATEGIC SHIPPING (The Corporation of the City of London)	2019-3	2480 Huron St 3936.030.330.00052.0000
KARIM BARDAI (Karim Bardai)	2019-19	593 Maitland St 3936.020.100.06900.0000
JEFFREY WILLIAM ROGERS ANDREA DENISE ROGERS (JEFFREY WILLIAM ROGERS ANDREA DENISE ROGERS)	2016-232	98 Meridene Cres W 3936.020.420.08300.0000
JEFFREY WILLIAM ROGERS ANDREA DENISE ROGERS (JEFFREY WILLIAM ROGERS ANDREA DENISE ROGERS)	2017-170	98 Meridene Cres W 3936.020.420.08300.0000
JEFFREY WILLIAM ROGERS ANDREA DENISE ROGERS (JEFFREY WILLIAM ROGERS ANDREA DENISE ROGERS)	2018-80	98 Meridene Cres W 3936.020.420.08300.0000
JEFFREY WILLIAM ROGERS ANDREA DENISE ROGERS (JEFFREY WILLIAM ROGERS ANDREA DENISE ROGERS)	2019-5	98 Meridene Cres W 3936.020.420.08300.0000
PEARCE RANDALL JOHN BANTOCK JANET LOUISE (Janet Bantock)	2017-174	1729 Milestone Rd 3936.090.450.51840.0000
PEARCE RANDALL JOHN BANTOCK JANET LOUISE (Janet Bantock)	2018-86	1729 Milestone Rd 3936.090.450.51840.0000

Assessed Person <i>(Applicant)</i>	App'tn No.	Property
PEARCE RANDALL JOHN BANTOCK JANET LOUISE <i>(Janet Bantock)</i>	2019-20	1729 Milestone Rd 3936.090.450.51840.0000
Jalal Daher Anji Abdul-Rahman Daouk <i>(Angie Daouk)</i>	2019-25	15 Old Oak Lane 3936.070.340.64912.0000
THAKATILL KUNJIPALU VILSON VARGHESE ELIZABETH EDATTUKAREN <i>(KUNJIPALU VILSON THAKATILL)</i>	2019-21	1002-1004 Oxford St E 3936.030.460.04900.0000
The Corporation of the City of London <i>(The Corporation of the City of London)</i>	2019-11	0 Pack Rd 3936.080.070.08519.0000
The Corporation of the City of London <i>(The Corporation of the City of London)</i>	2019-13	0 Pack Rd 3936.080.070.08517.0000
The Corporation of the City of London <i>(The Corporation of the City of London)</i>	2019-15	0 Pack Rd 3936.080.070.08514.0000
VINCENT KIMBERLY ELLEN <i>(Kimberly Vincent)</i>	2018-84	507 Pall Mall St 3936.020.130.00900.0000
VINCENT KIMBERLY ELLEN <i>(Kimberly Vincent)</i>	2019-18	507 Pall Mall St 3936.020.130.00900.0000
1934581 ONTARIO INC <i>(1934581 ONTARIO INC C/O Gary Vieira)</i>	2019-28	1099 Progress Dr 3936.050.660.37038.0000
STEWART MARGARET ANNE STEWART GORDON JOHN <i>(Margaret A. Stewart Gordon J. Stewart)</i>	2019-9	427 Regal Dr 3936.030.730.14600.0000
2057458 ONTARTO INC TRUSTEE <i>(Yeoman & Company Parlegal Professional c/o Cory Yeoman)</i>	2019-35	1231-1233 Richmond St 3936.010.590.00100.0000
The Corporation of the City of London <i>(The Corporation of the City of London)</i>	2019-17	1330 Sandbar St 3936.090.460.28470.0000
The Corporation of the City of London <i>(The Corporation of the City of London)</i>	2019-14	7275 Silver Creek Cres 3936.080.070.08516.0000
The Corporation of the City of London <i>(The Corporation of the City of London)</i>	2019-16	7391 Silver Creek Cres 3936.080.070.08513.0000
BOWEN REAL ESTATE HOLDINGS LTD <i>(Lori Whitmore)</i>	2018-88	766 South Wenige Dr 3936.090.450.10142.0000
BOWEN REAL ESTATE HOLDINGS LTD <i>(Lori Whitmore)</i>	2019-23	766 South Wenige Dr 3936.090.450.10142.0000
NIXON HEALTHCARE LTD <i>(Altus Group)</i>	2016-226	518 Southdale Rd E 3936.060.560.13500.0000
NIXON HEALTHCARE LTD <i>(Altus Group)</i>	2017-165	518 Southdale Rd E 3936.060.560.13500.0000
NIXON HEALTHCARE LTD <i>(Altus Group)</i>	2018-58	518 Southdale Rd E 3936.060.560.13500.0000
NIXON HEALTHCARE LTD <i>(Altus Group)</i>	2016-225	526 Southdale Rd E 3936.060.560.13400.0000
NIXON HEALTHCARE LTD <i>(Altus Group)</i>	2017-164	526 Southdale Rd E 3936.060.560.13400.0000
NIXON HEALTHCARE LTD <i>(Altus Group)</i>	2018-57	526 Southdale Rd E 3936.060.560.13400.0000
HILLSIDE CHURCH OF LONDON <i>(Jordan Klassen)</i>	2018-66	138 Thompson Rd 3936.050.330.03800.0000
GALLOWAY ROBERT JACK <i>(ROBERT J. GALLOWAY)</i>	2019-10	860 Van St 3936.050.180.02800.0000
MONTESSORI ACADEMY OF LONDON INC <i>(David Pasquino)</i>	2019-2	742 Waterloo St 3936.020.180.06700.0000

Assessed Person <i>(Applicant)</i>	App'tn No.	Property
ROMAN CATHOLIC EPISCOPAL <i>(King's University College)</i>	2019-4	1070 Waterloo St 3936.020.370.17921.0000
WHITE OAKS MALL HOLDINGS LTD C/O BENTALL KENNEDY (CANADA) <i>(Altus Group)</i>	2018-69	1105 Wellington Rd 3936.060.580.41100.0000
PLAYER GREGORY JOHN BERTENS SARA NICOLE <i>(Greg Player)</i>	2018-71	1743 Westminster Dr 3936.080.010.09600.0000
LONDON COSMOPOLITAN SUITES INC <i>(William Burgess)</i>	2017-171	248 Wharncliffe Rd S 3936.060.210.11200.0000
LONDON COSMOPOLITAN SUITES INC <i>(William Burgess)</i>	2018-82	248 Wharncliffe Rd S 3936.060.210.11200.0000
LONDON COSMOPOLITAN SUITES INC <i>(William Burgess)</i>	2019-7	248 Wharncliffe Rd S 3936.060.210.11200.0000
MAPLEROSE HOLDINGS (CANADA) INC <i>(Neil Kepp - Paramount Properties Inc)</i>	2018-73	784 Wharncliffe Rd S 3936.060.570.51100.0000
MAPLEROSE HOLDINGS (CANADA) INC <i>(Neil Kepp - Paramount Properties Inc)</i>	2018-72	820 Wharncliffe Rd S 3936.060.570.50500.0000
SOUTHSIDE CONSTRUCTION MANAGEMENT LIMITED <i>(Peter Moreno)</i>	2017-176	755 Wonderland Rd N 3936.010.440.59500.0000
SOUTHSIDE CONSTRUCTION MANAGEMENT LIMITED <i>(Peter Moreno)</i>	2018-91	755 Wonderland Rd N 3936.010.440.59500.0000



July 11, 2019

Chair and Members
Corporate Services Committee



Re: Additional Honourees for Mayor's New Year's Honour List

The Mayor of London's annual Honour List began in 1976 with recognition of contributions to the Arts. Since 1989, additional categories such as Age Friendly, Environment, Heritage, and Accessibility have provided tribute to the diversity of philanthropic work taking place in the Forest City.

At present, up to ten individuals are honoured each year after being named by City Council on the recommendation of advisory committees or community organizations through the city's standing committees.

I am respectfully requesting four additional honourees be recommended, at the selection of the Mayor, starting in 2020 and annually going forward, subject to review and support from Council. These four individuals would qualify as 'Outstanding Londoners,' worthy of recognition in their own right, and would be tabled for review prior to the existing deadline of 9 a.m. Friday, October 11th, 2019.

Respectfully submitted,

Ed Holder
Mayor, City of London

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DEFERRED MATTERS

CORPORATE SERVICES COMMITTEE (as of July 15, 2019)

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FILE No.	SUBJECT	REQUEST DATE/ CLAUSE NO.	REQUESTED/ EXPECTED REPLY DATE	PERSON RESPONSIBLE	STATUS
1.1	That the General Manager of Environmental and Engineering Services and City Engineer BE REQUESTED to review and report back with respect to what steps can be taken to ensure that privately-owned and operated parking lots are effective partners in promoting visitors to the Downtown by ensuring their parking rates and fines achieve a reasonable balance between their business considerations and the ability of visitors to the Downtown to pay those rates and fines, so as to maximize visitors to the Downtown and thereby benefit all stakeholders, including the operators and owners of private parking lots.	2011/03/21 8/8/FAC	2nd Quarter 2019	G. Kotsifas	In progress. This has been assigned to the Managing Director, Development and Compliance Services and Chief Building Official.
1.2	Provisions of child minding services for the public at ppm's related to Standing Committees: d) the Civic Administration BE DIRECTED to report back at a future meeting of the Corporate Services Committee with detailed costs, operating protocols and a recommended Purchase of Service Agreement, as well as information pertaining to c), above.	2016/03/23 11/8/CSC	3rd Quarter 2019	C. Saunders	Provider identified. In process of working out details. Work needs to be undertaken in the room to make it child safe.
1.3	City of London involvement in partnerships with other cities: a) the Civic Admin BE REQUESTED to report back at a future meeting of the Corporate Services Committee with examples of cities that have entered into partnerships with other cities, including how they have structured those partnerships, in order to assist the Municipal Council in determining if and how it wishes to engage in Sister City or other City partnerships;	2018/03/06 7/5/CSC	3rd Quarter 2019	M. Hayward	